

X

Italian elections

Once more into

the breach

Page 13

by half, says report

according to a report by the Economist Intelligence Unit and management consultants Coopers &

report's authors says they should do it quickly rather than gradually if they want to maintain the commitment of their employees and the reputation of their brand names. Page 14

youngest heads of the Délégation Générale pour

l'Armament, which is the 48,000-strong industrial

Rabin assassin sentenced to life in jail: A

to life imprisonment after being found guilty of murdering Israeli prime minister Yitzhak Rahin.

The court rejected the 25-year-old law student's

plea that he had meant only to paralyse Rabin to

stop peace moves with the Arabs last November.

British government received approval from the

European Commission to use £71.3m (\$109.4m) in

Jaguar British state funding approved: The

state funds to ensure Jaguar's new mid-sized saloon car will be huilt in England. Page 2

Arjo chief goes after power struggle: The power struggle at the top of Arjo Wiggins Appleton,

the Anglo-French paper group, ended when Alain Soulas stepped down as chief executive and Phil-

promoted to group managing director. Page 15

Bremer Vulkan, Germany's largest shipbuilder

which two months ago sought protection from its creditors, has agreed to hive off two of its east Ger-

man units for a symbolic DM1 (60 cents) but with

no general renunciation of outstanding claims.

right-wing religious Jew, Yigal Amir, was sentenced

arm of the French defence ministry. Page 14;

Observer, Page 13-

Page 5

Page 16

eot's car division, to be

its chief of defence pro-

curement and gave him the task of improving productivity in French

nilitary programmes

industry hy 30 per cent

over the next few years

He will be the first civil-

ian, and at 49, one of the

Lyhrand, to be published next week. One of the

Many large retail banks in North America, continental Europe and the UK will have to cut their workforces hy up to half in the next 10 years,

ing hard to attract he other central Europe engers to London (engers und flights around to h while LOT, the Pot r, has cavested herein training and a new JK-based onstruction ompanies are ttracted to oland by the rospect of big ifrastructure

rojects

a fice: and reports a, ent rise in busidesse I between London a aw over the first p 15 of this year. Lot, the S Dart of its privateat has just been chose est i ast duropean atta year by Business Tramagazine By. Tising trade g mert bard y appear seen noticed by wet enting bonks Wars a rule of Thomas a bantis theating ling ett. S/1 Wathing in ter vitte is sindera. it wit er Bartinaber eritattiv ifte me 18 S TO DEPARTURE BY Malex ALL SALLY SALLY for the Grown deep 1.501 - 17 er: 13 mg ite . T. S. L. S INTER

141 (C. 1944) CONTROL ಿಂದ ಬರ್ಭವರ್ಷ έ.

WTO predicts robust trade growth: The World Trade Organisation predicts a year of robust trade growth in 1996, despite signs of a modest slow-down in the second half of last year. Page 14 Brussels hails French urban plan: The

European Commission has praised an Ecu21m (\$26.3m) package of measures designed to revitalise areas us ng state aid

THURSDAY MARCH 28 1996 **Apple Computer** forecasts biggest losses of \$700m

David Packard

HP pioneer in

Silicon Valley

Obituary, Page 6

France names defence procurement head The French government By Louise Kehoe in San Francisco named Jean-Yves Helmer (left), the head of Peug-

Apple Computer, pioneer of the personal computer industry, warned vesterday that it expects net losses of about \$700m for the current quarter after "sizeable charges" to reduce hloated inventories.

The loss will he the largest in the company's history, far exceeding a \$188m deficit reported in mid-1993.

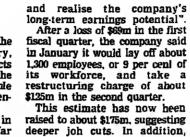
Apple had previously said it was braced for losses from operations and the need to make restructuring charge. However, the figures disclosed

yesterday for expected losses in the second fiscal quarter ending March 29 were far higger than Wall Street analysts had predicted. Mr Gilbert Amelio, the former

semiconductor industry executive who took over as chairman and chief executive seven weeks ago, said he had Identified Apple's prohlems and "they are fixable

The strategic and operating plans are "still cooking", the company said. Mr Amelio plans to announce his recovery plan hy early May. "We plan to aggressively

address these issues and taka the necessary corrective actions," he said, stressing that he aimed to "reinforce our customer appeal



Apple will take an after-tax charge of more than \$350m to write down the value of excess stocks. After-tax losses on operations are now expected to about \$175m.

At the end of the first quarter, Apple had inventories worth \$1.9bn - about half in finished goods and the remainder in parts. The finished goods, believed to be largely Macintosh PCs for the consumer market, are rapidly declining in value as new models come to market. Like other PC manufacturers. Apple is also seeing the book value of its stocks of memory chips fall sharply as their prices plummet. "I don't think anyone realised

how hig the inventory write-off would be," said Mr Tim Bajarin, president of Creative Strategies Research International, a US market research firm, hut it appears that Mr Amelio "is trying to put the bad news behind him hy taking all possible writeoffs, to get a fresh start".

German conglomerate adopts

US system of filing accounts

they would do more to increase

transparency and shareholder

Daimler-Benz, Germany's higgest company, has so far been the

only one to report GAAP

accounts. But Deutsche Telekom,

which is poised for partial priva-

tisation later this year, is expec-ted to follow suit in order to be

rise in 1995 net profit to a record DM2.1bn (\$1.41hn), driven mainly

hy an extensive restructuring

programme over the last two

years, especially at the Huls chemical division.

The conglomerate said it would raise the dividend on its DM5

shares to DM1.70, up from DM1.50

Mr Hartmann warned that fur-

ther growth this year would depend largely on whether the

German economy picked up, as

predicted, during the second half.

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Sales in the first two months of

able to list in New York. Veba announced a 34 per cent

Apple's toughest prohlem, however, will be to regenerate demand in a sluggish market. The market for PCs is "unsettled", Mr Amelio said. Secondquarter revenues and unit ship-ments would be "substantially below" last year's second quarter levels, when Apple recorded revenues of \$2.65hn, he said.

FINANCIAL TIMES

Last week, Dataquest, the US market research group, predicted growth of only 8 per cent in the US home PC market this year, down from 22 per cent in 1995 and 42 per cent in 1994. The researchers forecast a flat market in 1997 and a decline of about 2 per cent in 1998,

The US home PC market is approaching saturation, accord-ing to Dataquest, with 65 per cent of households with income over \$100,000 already equipped with at least one machine.

Moody's Investors Service, which downgraded Apple's deht for the second time this year on Monday and warned of a possible further downgrade, said the weakening PC market and Apple's internal prohlems 'will

require drastic actions". Despite Apple's announcement, the company's share price rose slightly to \$24% in mid-session yesterday, up from Tuesday's close of \$23%.

Sony and NEC forced into



مكنامنالأجل

Pixel packing

Modernising

the monitor

Technology, Page 10

reorganisations, Page 18 | plans to control BSE before compensation could be assessed

Today's surveys Japan's financial markets

Investing in S Africa Separate sections

EU offers concessions to soften **British** beef ban

By Caroline Southey in Brussels and Alison Maitland and George Parker in London

The EU Commission yesterday made two important concessions to Britain designed to soften the blow of the worldwide han on British heef and beef products. which was due to come into effect immediately.

In stark contrast to his declaration on Monday night, Mr Franz Fischler, EU commissioner for agriculture, made a firm promise to provide aid to the British government and farmers affected hy the crisis over BSE and undertook to review the ban within six weeks.

Mr Douglas Hogg, British agri-culture minister, threatened a legal challenge to the Commission's export ban if it remained in place.

"I would argue that it's very difficult to see any compelling legal justification for a han on exports to countries outside the EU." he told MPs. But he said "a legal challenge would take a number of months and it is not an immediate solution to this prohlem".

Mr Fischler insisted that the British government would have to come forward with new plans to control BSE hefore he could assess the scale of compensatlon.

He said the Commission had endorsed the ban unanimously as a first step towards reassuring consumers about the safety of beef and safeguarding the EU's beef industry. "We do not want EU markets to be drawn into the prohlem any more than they

have already." Mr Fischler's comments came as Britain's Transport and Genrisk", hence the scepticism about devoting significant resources to eral Workers' Union warned that combating it. tens of thousands of workers Central bankers point out that could lose their jobs as a result of foreign exchange trading in mature currencies is hecoming the beef crisis. Most of the 6,500 workers at cattle abattoirs expecincreasingly concentrated in the ted to be laid off or put on short hands of a few well capitalised time working by the end of the banks - the top 10 account for week, the union said. more than 40 per cent of turnover Cattle prices slumped further yesterday and the numbers of in London. They believe that any future settlement mishap is most animals being sold for slaughter likely to occur in an emerging dropped by 98 per cent. Evidence market currency. **Continued on Page 14** Risk strategy ontlined, Page 5 **Reports**, Page 9

Failure to measure large settlement liabilities threatens world financial stability, says report

nt and are without the author-

cals groups Bayer, Hoechst and BASF, which have recently said year ago while profits had been

Foreign Exchanges

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Banks warned over foreign exchange risks

British journalist wins secrecy case: A

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British journalist threatened with prison and fined £5,000 (\$7,650) for refusing to reveal his sources won his case at the European Court of Human Rights which found the UK government guilty of breaching the European Convention on Human Rights. Page 9 Chief of Jossmaking Escom steps down:

Manfred Schmitt; chief executive of Escom, the leading German computer retailer struggling to recover from high 1995 losses, is stepping down to make way for one of the company's former execu-tives, Helmut Jost, who had moved to IBM. Page 15

Piretli, the Italian tyres and cables manufacturer. beat analysis' forecasts when it announced doubled net group profits in 1995 at L304bn (\$198m). Page 17

Elf Atochem, the chemicals arm of French oil company Elf Aquitaine achieved an almost threefold increase in operating profits last year, to FFr5bn (\$989m), and a 65 per cent rise in cash flow. Page 17

Japan's modest moves to deregulate: The Japanese government plans to unveil what promises to be a modest package of 550 economic deregnlation measures, likely to be in line with the low expectations of husiness lobbles and trade partners. Page 4; Editorial Comment, Page 13; Japanese **Financial Markets Survey, Separate Section**

Clean sweep for US In Dubai World Cup: Cigar became racing's world champion winning \$2.4m in the Dubai World Cup, the world's richest Flat race, at Nad Al Sheba. Ha beat fellow US runners Soul Of The Matter and L'Carriere. Britain's Pentire was fourth.

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e giodal loreign excha kets posed a threat to world financial stability.

Leading central banks warned

yesterday that a widespread fail-ure hy banks to measure and manage large settlement risks in

By Philip Gawith In London

A report published by the G10 central banks based on a survey of 80 leading banks found that the duration of exposures, and the amounts at risk, were greater than expected, and not properly managed.

"Excessive risk and unnecessary risk is being taken hy banks in foreign exchange," said Mr William McDonough, president of the Federal Reserve Bank of New York, and chairman of the Committee on Payment and Settlement Systems of the G10 central purchased, hanks.

By Michael Lindemann In Düsseldorf

ples (GAAP) standard.

York stock exchange.

press conference.

cent held in the US.

International News

American Newa .

UK News

Weather

World Trade News

Veha, Germany's leading

industrial conglomerate, yester-

day became only the second Ger-man company to file its accounts

according to the US-based Gener-

ally Accepted Accounting Princi-

The electric utility, oil refining

and chemicals group argued that

the change would make it more attractive to international inves-

tors and would take it a step closer to a listing on the New

Vaba, which still earns 70 per

cent of its revenues within Ger-

many, needed to become more

international, Mr Ulrich Hart-

mann, chief executive, said at a

Ahont 44 per cent of the

group's equity was held outside

Germany, he said, with 15 per

Veba'a move is likely to be fol-

lowed hy other leading German

companies, especially the chemi-

It says many banks lack clear Daily turnover in the foreign internal lines of risk manageexchange markets is an esti-

value

last year.

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\$1,230bn, Since each trade could involve two or more payity structures or incentives to ments, daily settlement flows are address the issue. likely to be a multiple of this

The central banks also warn turnover figure. Mr McDonough suggested that that many market participants incorrectly believe that the probthe report would drive foreign ability of losses on their foreign exchange settlement risk "right exchange trades is not comparato the top of banks' agenda". He said it dealt with the "plumhing hle to risk from their loan exposure

of the world financial system". The report emphasises that for-The committee firmly favours a private sector solution to the prohlem. Mr McDonough said he eign exchange settlement exposures are not simply intra-day. It was confident that an education can take one to two husiness campaign suggested by the report would be "98 per cent of solving the prohlem", hut supervisory days and often longer before a bank can be sure that it will measures would be taken if necreceive the currency that it has essary.

The report finds that individual banks could substantially reduce

year ago while profits had been slightly higher, Mr Hartmann

Converting accounts to US

accounting standards has been problematic for German compa-

nies, many of whom prefer the

inscrutability of the German

accounting system. It enables

them to build up reserves which might otherwise be paid out to

shareholders. Mr Kurt Lauk, Veha's finance director, said he had conducted

"difficult" negotiations with the

Securities and Exchange Com-

mission, the agency supervising

the New, York stock exchange

for two years before all differ-

ences were resolved. Mr Lauk said Veba had chosen

GAAP over the rival IAS

accounting standard, widely used

hy large European companies,

because the latter did not permit

few years we will list in New

Bourses

Serveys

E Investing in South Africa

II Japanese Financial Mikts

"It is possible that in the next

a listing in New York.

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_23

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24.25

York," Mr Hartmann said.

risks if they improved their back office payments processing, correspondent hanking arrangements and risk management pro-

cedures Mr David Clark. executive general manager in London at Bank Gesellschaft Berlin, said the

industry tended to view the settlement issue as a "Cinderella



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THE PARTY AND LATER

NEWS: EUROPE

Commission accepts danger Ford may move production to US **Brussels allows Jaguar state funds**

By Emma Tucker in Brussels and Haig Simonian In London

The British government yesterday received approval to use state funds to ensure Jaguar's new mid-sized saloon car will be built at the company's bome in the Midlands of England. The European Commission authorised £71.3m (\$109.4m) of UK state assistance to the company after the government persuaded Commissioners that without it Ford, Jaguar's owner, would build the new X200 small sports saloon in the US. However, the Commission

said that £8.7m of the total

£80.1m aid package would have the competition authorities in to be notified separately for approval. The Commission refused to accept the extra tranche qualified on regional grounds and argued that the ceiling for permissible assistance to the region had already said the Commission. been met. Although more than half the package (£45.8m) con-stitutes straightforward state aid and the rest will be paid as regional, environmental and

ment will now have to convince Brussels that the £8.7m will be used for other legitimate purposes, such as support for training. It will also have to provide

training support, the govern-

Brussels with detailed annual reports on the use of the state assistance "given the variety of the aid measures, and the fact that the regional and environmental aids are granted at the maximum level acceptable."

> Mr Nick Scheele, Jaguar's chairman, welcomed yesterday's decision as "excellent news for Jaguar's employees, customers, dealers suppliers and the West Midlands economy in general". The new X200 will be pro-duced at Jaguar's Castle Brom-

wich plant, where paint and body facilities are to be expaninstalled. Stamping with take place at Ford's Halewood site in Merseyside, which like Cas-

tle Bromwich, lies in an area eligible for state aid. The £71.3m aid is part of a Jaguar's total investment of £366m to increase capacity by about 35,000 cars a year. creating 1,360 new jobs and safeguarding a further 3,182.

"With X200 available in three years' time, Jaguar can exceed 80,000 sales a year, double its present levels," said Mr Scheele. The new model will compete with mid-sized executive cars, such as BMW's 5-Series, and re-establish a tradi-

ded and a final assembly line tion of medium-sized sports saloons at Jaguar which died out in the late 1960s. Part of the assistance will be used to build a new waste

effluent treatment facility at Castle Bromwich, mainly to treat sludge from the paint shop and reduce emissions of various paint pollutants.

It will also contribute towards a big training effort to accompany the introduction of the new model. Training will be provided by local authori-ties and local training and enterprise councils (TECs) employer-led hodies which administer government training schemes.

Stability pact runs into stiff opposition

By Lionel Barber in Brussels

Germany has run into stiff npposition from its EU part-ners over its proposed "stabil-ity pact" to enforce budgetary discipline in a fnture European monetary union.

All EU member states are prepared to endorse the principle of fiscal discipline, but the majority have raised legal and political objections to the specifics of the plan put forward by Mr Theo Waigel, German finance minister.

At a meeting of the EU's secretive monetary committee in Brussels last week, only France and the Netherlands expressed support for the stahility pact, according to officials familiar with the talks. Other countries, including Belgium, a strong supporter of Emn, expressed reservations abont its tongh conditions which include hefty, antomatic fines for fiscal delinquents and specific public deficit targets of 1 per cent of gross domestic oroduc

Legal experts have also questioned the form of the proposed stability pact on the grounds that it could be an exclusive arrangement which is outside the EU's present sin-

gle institutional framework. The dispute over the terms of a stability pact is politically sensitive because the Bonn government and the Bundeshank view guaranteed fiscal discipline as the trade-off for agreeing to snhsume the D-Mark in a future monetary

This trade-off is even more important in the event that EU heads of government apply a flexible interpretation of the Maastricht treaty's criteria on public deficits and debt when they select which countries qualify for Emn in early 1998.

a Commission official said. The monetary committee made more progress, however, toward settling the vexed issne of the relationship between those countries forming the planned monetary union and those left behind.

A consensus emerged iu favour of making the future single currency - the euro -the anchor within a remodelled European munetary system. This system would include a "multi-speed" exchange rate mechanism for currencies ontside the monebloc.

EUROPEAN NEWS DIGEST Ukraine trims key bank rate Ukraine's national bank has lowered its key refinancing rate

from 98 per cent to 90 per cent, reflecting an improved outlook on inflation. Monthly inflation came down from a high of 9.4 per cent in January to 7.4 per cent last month. Annual inflation in 1995 was around 150 per cent, down from 401 per cent the year before. Economists expect another drop this month, and the 1996 budget passed by parliament last week forecasts monthly inflation of 2.4 per cent by year's end, giving an annual rate of 40 per cent. The budget, which also foresees a 6.2 per cent fiscal deficit, should permit renewed International Monetary Fund support. A \$900m stand-by loan, including monies left undisbursed when the IMF-withdrew support in January, is likely to be approved in mid-April. Ukraine received 27 more warships of various classes from Russia yesterday, after continuing discussions on dividing the ex-Soviet Black Sea fleet. Matthew Kaminski, Kiev, and AFP

German inflation creeping up

Germany's consumer price inflation crept up to an annual 1.5 per cent in March from 1.4 per cent in February, the Germanfederal statistics office said yesterday. Prices in western Germany rose 0.1 per cent, after a 0.5 per cent rise in

February. The figures are preliminary. The office also released final data for February inflation showing prices across the whole country rose 0.5 per cent from January and 1.6 per cent from a year earlier. Inflation is now close to a seven-year low, and many

economists expect the Bundesbank to cut interest rates in response to the sluggish economy in the next few weeks,

■ German crude steel production fell 7.8 per cent in February from a year earlier, to 3.11m tonnes. In the first two months it fell 11.9 per cent, to 6.12m tonnes. Reuter and AFX. Wiesbader

French warned against small car

The French advertising standards office yesterday warned the The French advertising standards office yesterday warned to country's consumers against a postal fraud it said raised concerns about cross-border abuses of direct marketing. A British company called World Business Corporation posted letters to French consumers, sent from Malta but giving an address in the French city of Metz. They were told that they had won "the car of their dreams", a BMW Cabriolet, and needed simply to send a cheque for FFr159 (\$31.36) to help cover administrative costs. In fact, they received an almost worthless miniature model of the car. The Bureou de Verification de la Publicité, an The Bureau de Vérification de la Publicité, an

industry-sponsored body, condemned the campaign, and said it had received about a dozen complaints from French consumers in the last two weeks. It called on advertising bodies in other EU countries to act to stamp out such Andrew Jack, Paris initiatives.

Brussels probes Belgian aid

The European Commission said yesterday it had opened a formal investigation into a Belgian state aid scheme aimed at helping companies exposed to international competition. Operation Maribel versions 2 and 3 were estimated to have involved BFr11bn (\$361m) cuts in social security contributions for companies, the Commission said, "Such aid carries a risk of altering the position of competing companies in other member states," it said.

The Commission also said the Italian authorities ought to recover L36.5bn (£11.12m) of state aid illegally granted to AltiForni e Ferriere di Servola, a steel subsidiary of a state holding company, in 1993.

The Commission allowed Italian state aid for the state-owned aluminium company Alumix, which is being taken over hy Aluminium Co of America. It said It had approved a restructuring programme involving the injection of L400bn and the write off of L1,500bn of debt because the company had returned to profitability. The Commission said it 1 had cleared a third tranche of aid to Portuguese airline Transportes Aereos Portugueses in the form of a capital injection of Esc40bn (\$262m). AFX, Brussels

Fugitive **Swiss** financier arrested By Frances Williams in Genev Mr Werner Rey, the fugitive Swiss financier, was arrested in the Bahamas yesterday, five years after his Omni business empire collapsed leaving debts

of SFr3bn (£1.6bn). The arrest of Mr Rey, announced by the Swiss justice ministry, followed an applica-tion for his extradition to Switzerland to face charges of fraud, forgery and other irregularitles concerning the coun-try's biggest corporate bankruptcy.

Mr Rey made his first for-tune in the 1960s through taking over and then selling the Bally shoe company, During the 1960s be built up

a buge international conglomerate using highly leveraged financtal deals. These came spectacularly unstuck in 1990 when rising interest rates and a slump in share prices slashed the value of Omni's assets, exposing the group's heavy indebtedness

The empire toppled in early 1991 and shortly afterwards Mr Rey disappeared, surfacing in the Bahamas the following year. Switzerland issued an international warrant for his arrest in 1992 but failed in several attempts to have him

deported. Ômni's failure left many respected names in Switzerland's banking and business nity with red faces and huge unpaid debts. Lenders were so keen to lend to Mr Rey, then regarded as having the Midas touch, that they failed to make elementary checks on his credit-worthiness. Large Swiss creditors included Swiss Bank Corporation, one of Switzerland's big three banks, and the cantonal bank of Berne, which subse quently needed a public bailout to save it from failure. Among foreign lenders to **Omni were France's Paribas**, Bankers' Trust of the US and the Japanese-owned Long Term Credit Bank Brussels. Omni's complex web of sbareboldings and cross-shareboldings included big stakes in companies such as the employment agency Adia, the Sulzer engineering group, and Harpener, a German holding company with interests in property, power and services. The Swiss authorities said in 1994 they were abandoning attempts to extradite Mr Rey because of prohlems in complying with the detailed requirements imposed by the Bahamian authorities. But last year they apparently changed their minds and a formal extradition request was lodged on Monday. The financier now has the option of returning voluntarily to Switzerland or contesting the request, in which case the legal battle could last years. THE FINANCIAL TIMES THE FINANCIAL TIMES Published by the Unusual Times (Europet Gmbil). Nichtanenplatz 3, 104/18 Frank-inn am Mani, Germani, Telephone +449 e0 158 50, Fax +440 105 906 1481, Regre-sented in Franklurt by J Walter Brand, Wilhelm J Brüssel, Colin A Kennard at Geschaftsführer and in London by David CM, Bell, Chairman, and Man C Miller. Depuis Chairman Materholders of the Financial Times (Europet Gmbil) are financial Times (Europet Gmbil) are financial Times (Europet Gmbil) are financial Times (Europet Ind. London, Shareholder of the above mentioned two companies is. The Financial Times Limited, Nember One Southwark Bridge London SEI 1911. GERMANY:

Havel blames west over Russian opposition to Nato expansion Growing Russian opposition to the enlargement of Nato has been encouraged **General Pavel Grachev**, Russia's defence by the west's hesitancy about admitting minister, yesterday told his counterparts new members from central and east Europe, according to the Czech president, Mr Vaclav Havel, Western leaders should from the Commonwealth of Independent States that Nato expansion was the biggest threat to their security, writes be "firm" in the face of Russian objections. Chrystia Freeland in Moscow. He called he said in an interview, and should profor a co-ordinated campaign against the ceed with producing n timetable for

President Havel: West should be firm in face of Moscow's objections and proceed with a timetable for enlargement

enlargement. However, his efforts are likely to be thwarted hy Ukraine, the The Russian move to oppose the east-ward expansion of Nato was a "fairly recent" phenomenon, Mr Havel said. second most powerfal former Soviet republic. Ukraine is an associate member of the CIS, but it has rejected a military Western caution has been interpreted [in alliance with Russla and has said it Moscow] as a sign that certain remains of supports the gradual expansion of Nato: interest spheres, or an invisible iron curtain, are still there, and this has stimu-

not "keep the new democracles in the

The Czech Republic has been forging

closer relations with Poland in recent

Czech general election, due at the end of May, would be symbolic as the first to be held "without the revolutionary or post-revolutionary elements" that bad held since the collapse of communism at the end of 1989.

"We now have a stabilised spectrum of political parties with their different platforms, so these are going to be real elections rather than elections that resembled referendums, as was the case before." The most recent opinion polls suggest

that the present centre-right coalition, which is led by the Civic Democratic party of the prime minister, Mr Vaclav Klaus, will remain in office, possibly with an increased majority.

The Czech Ren ic is virtually the only country in central Europe where voters are not expected to choose a government led by former Communist parties, as has already happened in Poland, Hungary and Bulgaria. President Havel said the Social Democrats, the main opposition party, were "still experiencing some growing pains" and needed time to develop. Many Czechs believed, however, that "we should have a valid Social Democratic party as an alternative to the more right of centre parts of our political spectrum".



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lated Russian interest in this matter." While proceeding with a speedy enlargement of Nato, the west should work to build a partnership between Nato and Russia, sald President Havel. But It should also "explain to the Russians time and again that such a partnership is only sensible and thinkable if it is a partnership between two entities that do not interfere

in one another's internal affairs".

By David Buchan in Paris

Frauce yesterday dispatched to

its European partners its

"social memorandum" calling on the European Union to

make employment its "deter-

mining criterion for all initia-

Paris wants its memorandum

discussed at tomorrow's Turin

summit of EU leaders which

will open the intergovernmen-

tal conference that is to negoti-

ate revisions in the Union

treaty. But most of its propos-

als do not seem to require any

lreaty revision, and could be

pursued separately from the

"With the 18m Europeans

out of work, and more than

50m threatened with exclusion

from society as well as the

workplace], the duty of the EU

is to respond to the preoccupa-

tions of its peoples." the memo-

It wants the EU to examine

the idea of promoting part-time

working as a way of creating

new jobs, and to take action.

within its existing ondget, on

the 14 big trans-European

infrastructure projects which

have been hanging fire for sev-

France says it also wants EU

action to harmonise national

legislation to crack down on

"the production and trade in

all forms of drugs". in a pro-posal clearly aimed at over-

coming the Netberlands' resis-

tance to altering its more

tolerant attitude to drug users.

randum says.

eral years now.

· • · · · • • •

. . . .

tives, actions and spending".

ment to Nato expansion delivered by Mr

enlarging the alliance.

months, in an effort to ensure that It is in the front rank of central European countries to be admitted to Nato. Mr Christopher said enlargement would "naturally begin with the strongest candi-

dates", but the goal was not to let these nations "escape from central and eastern Candidates for Nato membership in cen-Europe at the expense of their neighbours. tral Europe have become concerned that Those who are first have an obligation to strong Russian opposition may discourage ensure their membership keeps the door the western alliance from admitting them. open for others". Mr Havel called for a redefinition of Such fears do not appear to have been allayed by the affirmation of US commit-

Nato "now that the threat of communist expansion is gone", and called for it to chart a timetable for enlargement at the

Romania will apply for full membership of Nato this week, its foreign ministry said yesterday.

> Kevin Done and Vincent Boland under attack.

Those countries deemed close to meeting the Maastricht criteria for Ennu would trade in predetermined narrow ranges: those further away would be allowed wider margins of fluctuation.

Britain strongly objects to any formal exchange rate sys-tem, while Sweden and Finland (whose currencies are ontside the present ERM) have reservations.

Another crucial unresolved issue is how far the future European central hank will be obliged to intervene on behalf of currencies outside the single currency bloc which are

certain categories of the

Support for job quotas

assure employers that they can adopt schemes to boost the number of women workers hired or promoted, as long as they do not turn into rigid quotas. The text would bless plans that give preference to women - or men - if they are under-represented in a joh category, provided employers can use some discretion in making the final decision.

The Commission said the measure was needed to clarify a European Court of Justice ruling that declared a German quota scheme illegal. "The Commission considers that the only type of quota system which is unlawful is one which is completely rigid and does not leave open any possibility to take account of individual circumstances," it said.

The Commission's text, which must be adopted unanimously by the 15 EU states before it becomes law, would permit employers to favour one sex over the other as long as they did not "preclude the assessment of the particular circumstances of an individual case". Reuter, Brussels

Shell 'knew of pollution'

Turkey demanded several years ago that oil multinational Shell stop pumping polluted oil production water into drinking water deposits in the sontheast, the environmental pressure group Greenpeace claimed yesterday.

Greenpeace officials gave reporters what they said was a copy of an Oil Directorate letter, of November 18, 1991, asking Shell to stop injecting the water into the Midyat deposits near the southeastern city of Diyarbakir and instead pump it back into redundant oll wells where it came from.

Turkish officials were not available to comment on the Greenpeace allegations. The environment ministry said in January it was examining media reports that Shell had polluted water in the southeast, but denied it was set to fine the company. Reuter, Istanbul

ECONOMIC WATCH

Portuguese inflation falling

Portugal's central bank said

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Portugal yesterday it was confident Inflation rate (%) that annual inflation would fall close to the lower end of the government's target of •. . 3-3.5 per cent by the end of Annual average rate the year. This would be about one percentage point below > 1995 and virtually ensure Portugal met the inflation criteria for European monetary union. The annual inflation rate, which fell from Annual change 5.2 per cent in December 1994 to 4.1 per cent in December ž ci 🖄 2 -1995, dropped to 3.8 per cent Feb in February, according to the Sep 1995

Source: National Statistics Institute National Statistics Institute. The year-on-year rate has fallen considerably faster, reaching a 30-year low of 2.5 per cent in February. Exchange rate stability was one of the main

reasons for the slowing rate of price increases, said the Bank of Portugal. Falling inflation has enabled the bank to make cuts in money market rates, lowering the daily liquidity repurchase rate, the rate at which banks buy funds from the central bank, to 7.8 per cent from 7.9 per cent in the latest cut on Tuesday. Peter Wise, Lisbon Greek industrial production rose 2.6 per cent year-on-year in

December 1995, after a rise of 3.4 per cent in November. ■ Italian government debt reached L2,082,700bn (£862bn) at the end of 1995, compared to L1,937,400bn a year earlier.

ers. The measures, combined The constitutional court decision ordering the payment with the announcement of a of arrears dating back to 1983

have yet to come down.

making Banco di Napoli the

main financial institution in

southern Italy, come less than

a month before the general

have an impact on the 1996

budget, which aims to reduce

the public sector deficit to 5.9 per cent of GDP. This week

predicted that the budget was

All the decisions are likely to

election.

treasury injection of some on minimum pensions was impose a flat-rate contribution L1.500bn to recapitalise loss- ducked by the Berlusconi gov- of 10 per cent of basic salary on ernment in 1994 and nothing was done last year by the government led by Mr Lamberto Dini. A decision could not have been postponed much longer, although the government as a caretaker could bave claimed it lacked the anthority in the run-up to the April 21 elections.

several economic forecasters Tradeable treasury bills will be issued in two tranches, the likely to miss this target, not first of L12,500hn over the period 1996-98, and a second from 1999-2001. The details of least because interest rates the issue have yet to be worked out by the treasury. The freeze on the move to

self-employed is expected to lead to loss to the treasury of L900bn. The proposal for the surcharge met strong parliamentary opposition, and the government has now retreated. The suspension of the surcharge will apply to all those affected by the original decree for the first quarter. However, an extended

amnesty - in which people who pay a contribution to their social security contribution arrears can escape penalties is expected to more than offset this loss.

Sweden missing Emu criteria

ment announces its hndget plans for next year on April

15. Mr Persson, the former finance minister who took nver as premier last week. repeated yesterday his determination that the budget deficit will be eliminated in 1998. He has insisted that Sweden will qualify for Emn, which is due to come into effect in 1999. But NERI, the official state economic forecaster, said a recent cooling off in the economy would slow down the process of restoring the public finances to balance. It said GNP growth of 3 per cent last year was lower than expected

hecause of a slowdown in the

latter part of the year and that growth this year would only reach about 1 per cent, before recovering to 2.5 per cent in 1997.

The public sector deficit is set to shrink to 4.9 per cent of GNP this year - a big fall from 60 per cent. 10.8 per cent in 1994 - in large part dne to the effects of spending cnts and tax increases enacted by the Social Democrats to take SKr115hn (\$17.3bn) ont of the deficit by 1998. But NERI said the deficit would remain at 3.3 per cent in 1997 - ontside the EMU targets set under the Maastricht

Treaty. which the envernment at one savings.

stage said would stabilise in 1995, will continue to grow this year to 81.9 per cent of GNP. NER1 said it would decline to 81.7 per cent in 1997, but that remains far outside the Maastricht target of

Mr Eric Asbrink, the new finance minister, is under pressure from the financial markets to include spending cuts of at least SKr16hn in the hudget to keep the government on target. The finance ministry said yesterday the trend of improvement in the public finances had not been broken, hut declined to com-Likewise, the public deht, ment on the need for more

The European Commission proposed legislation yesterday to



Italy's caretaker government

has asked the treasury to work

out details of bond issues over

the next six years to raise

L22,500bn (\$14.4bn) to cover

pension arrears awarded by a

1994 constitutional court deci-

The government has also

decided to extend an annesty

on social security contribution

arrears and to freeze temporar-

ily a new pensions payment

due to be made by certain cate-

gories of self-employed work-

Sweden's public sector deficit

and public debt will remain at

levels above the criteria set for

inclusion in the planned Euro-

pean monetary union in 1997.

the key year for qualification

for Emn, the National Eco-

nomic Research Institute fore-

The forecast underscored the

increasing pressure on Mr

Göran Persson, the newly-in-

stalled Prime Minister. to

include a new round of spend-

ing cuts on top of the tough

hudgetary measures taken

over the past 18 months when

the Social Democratic govern-

By Hugh Carnegy

cast vesterday.

In Stockholm

sion.

rims rate

MARCH

its key refinancing a ting an improved set down from a high of: it month Annual ent, down from set ent, down from set ent, down from set ent, down from set ent another drop the parliament last weet cent by vest's end the budget, which als souid permit renewa A SSOTTA Standbrig ten the IMF withdrey proved in mid-April of various classes to Kaminsky, Kiev, and y

market.

four local market-makers, Mr Mugur

Isarescu said the central bank was

Commerzbank International

Deutsche Bank Linembourg

Dreadner Benk Lanombourg

Kredietbank SA Luxenbourgeoise

Fanque Générale du Luxembourg

Banque Internationale & Lovembourg

Societé de Banque Suisse (Luxembourg)

Banque de Caisse d'Epargne de l'Etat

WostLB International

recently excited the interest of

a new and less welcome group

- German tax officials. In a

series of highly publicised

raids, tax inspectors have

marched into banks and their

employees' homes to seek

details of private accounts. The

aim is to find out whether Ger-

man residents have evaded

taxes and if banks have helped

In the words of one German

inspector: "When someone

climbs through a window to

steal, there's usually someone holding the ladder." On the

ladder is the customer sus-

pected of evading taxes hy sending money to the Grand

Duchy, with its strict bank

them.

BKG Bank Luxembourn

eeping up

reot ur :: an aunual. February, the Gene Prices in Hestern per cent tise in . The office also relea ing prices across the January and Lipers

m low, and many cut interest raies in he next few weeks The per cent in Petrop a the first two months

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By Virginia Marsh in Budapest likely to re-license other hanks as dealers once it had established "a Romania's central bank governor more regulated free market". admitted yesterday that last week's The central bank last week stripped clampdown on the country's nascent all hut the four of their dealers' foreign exchange market was a move

FINANCIAL TIMES THURSDAY MARCH 28 1996

licences, restricted them to trading backwards, but said it had been neconly on behalf of clients within strict essary to defend a currency "too fraglimits, and accused some banks, ile" to withstand an unruly interbank including the local subsidiary of ING of the Netherlands, of violating forex In his first public comments on the regulations. bank's decision to limit the once 22-Mr Isarescu said the interbank marstrong interbank forex market to just

ket - launched at the request of the International Monetary Fund in mid-1994 - had not functioned correctly

Private German customers have

Introduced a 30 per cent

introduced.

long held accounts in the Grand Duchy. But only since Germany

atthholding tax on investment

DM200bn-DM300bn has flowed

Mr Theo Waigel, Germany's

finance minister, brought in the tax (with earnings up to DM6,000 a

year exempt) after scrapping a 10

per cent levy that had dismayed

constitutional court said a tax on

iterast and dividend earnings was

The withholding tax (deducted at

source in advance of the final tax payment) is not levied on tunds

transfer money outside Germany it

tax is paid when it is due. Thus the

legel point through the argument -

stated by courts in rejecting banks

abroad and it is not lilegal to

tax raids raise a new and tricky

appeals - that anyone sending

have tax evasion as a motive.

the lex authorities, as in other

countries. But this was regarded

as a non-starter in Germany, when

side-stepping taxes is a national

pastime for the well-off Bankers

and tax experts say it would have

damaged the capital market. The

money left the country

Andrew Fisher

The matter could be solved

simply - by requiring banks to report transactions automotically to

funds abroad can be assumed to

financial markets. The

required out of laimess.

mo Luxembourg since the lax was

nown so big. An estimated

earmings in 1993 has this business

partly because of the inexperience of local banks, and it had helped contribute to excessive depreciatioo of the

- Central bank governor seeks 'more regulated free market' to help fragile currency

He said the central bank would take a hard line with those making unauthorised capital transfers in and out of the country, adding that capital movements could aggravate the current account deficit, which could lead to even greater segmentation in the market

"We were not prepared for total free foreign trade... It's the same with the foreign exchange market," he said.

dollar one year ago to around 2,900 at present, in an interbank market dominated by powerful state banks. How-

NEWS: EUROPE

ever, for several months licensed exchange houses and until last week most private sector banks offered rates of over 3,000 lei to the dollar. Analysis artribute the weakness of

the leu partly to last year's unexpectedly high external deficit and to inadequate official reserves.

Mr Isarescu said reserves had been run down in part because of extra energy imports occessitated by a

The leu has fallen from 1,850 to the harsh winter, but the bank hoped to lift currency reserves (excluding gold) to over \$800m by the end of the year, up from \$500m \$600m at present. This is due to come from the launch of Romania's first Eurobond and Samurai issues following the granting of international credit ratings earlier this month.

هكنامن لأجل

Mr Isarescu denied allegations that the central bank, which is under frequent attack from hardliners in the leftwing government, had acted under political pressure to prop up the leu in an election year.

Hardline Slovak Romanian banks may regain forex licences law overshadows treaty go-ahead

By Vincent Boland in Prague and Virginia Marsh in Budapest

bans "anti-constitutional" dem-

onstrations and criminalises

the spreading abroad of "false information harming the inter-

ests of the republic" on pain of

has drowned out the welcome

treaty, which Mr Meciar had

hoped would mend fences with

Hungary and the west. The

populist Mr Meciar appealed

last weekend for the European

ing" of Slovakia's troubled

whether Slovakia wanted to include in the treaty two additional measures.

One of these resolutions The Slovakian parliament has approved a bilateral treaty appeared to contradict a provision of the treaty granting national minorities the right to with Hungary after a year of haggling, but the move has limited self-government in been oversbadowed by its areas where they constitute a adoption of anti-subversion legmajority. Slovakia is home to a islation that critics claim vio-570,000-strong Hungarian minority and the provision was one of the main slicking points

in treaty negotiations. Diplomats in Bratislava said the resolutions should have little effect on implementation of the treaty. But they said there was "a high degree of concern" about the anti-subversion law, which is open to subjective interpretation.

Mr Juraj Schenk, Slovakia's foreign minister, tried to put a brave face on the government's predicament hy claiming the law was similar to legislation in, for example, Sweden, Germany and Belgium. EU diplo-mats said such comparisons

were "gravely out of context". Opposition leaders and the Roman Catholic church had also attacked the law for its "Stalinist" overtones. Mr Peter Weiss, leader of the opposition Democratic Left party, said it would further isolate Slovakia from the European mainstream and undermine the relationship with Hungary which ratification of the treaty promised

to put on a new plane. The law must he signed hy President Michal Kovac, who has previously opposed other controversial measures Hungary reacted cautiously adopted by Mr Meclar's government. Some observers said the president might refuse to sign



By Emma Tucker in Brussels

The European Commission has given the green light to a French scheme to revitalise blighted city areas using state aid, and has urged other governments to follow France's example.

The Ecu21m (\$26.3m) package of measures is designed to tackle the growing crisis in France's most deprived city areas, suffering from violence, poverty and deprivation. The scheme combines tax

exemptions with the creation of local jobs, the hiring of more police and improved education resources. It targets some 300,000 young and unqualified people in areas of exceptionally high unemployment.

The Commission said that until now it did not have a framework for examining state aid intended for such urban renewal schemes, but planned to propose a general system hefore the summer which

could serve as a general rule for other member states wishing to embark on similar schemes. "The Commission hopes other governments will do similar things," it said. "We want

others to draw inspiration from the French case." The money will be used pri-marily as a fiscal incentive to attract small husinesses to about 35 inner city areas - or at least to stay there.

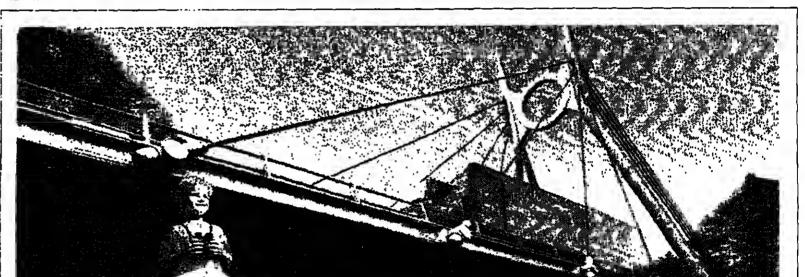
For an area to qualify for aid under the scheme, its level of unemployment must exceed 14 per cent, more than 36 per cent of its population must he under 25 and at least 32 per cent of the population must be people over the age of 15 with no qualifications.

The French government hopes the funds will help to compensate companies for the considerable cost of relocating or staying in such areas, such as having to pay higher insurance premiums

The money will be allocated following a public tendering procedure open to all relevant nunicipal authorities. Subsidiaries of big companies will not qualify for any fiscal support. The plan was announced by Mr Alain Juppé, the French

two years in prison or a fine. Fierce criticism of that law prime minister, in January. He was responding to criticisms that the government had for the ratification of the not carried out adequate consultatioo before launching its proposed social security reforms late last year. But the fiscal measures announced disappointed many critics who Union to he more "understandhad been hoping for a "Mar-shall Plan" for the country's transition to democracy. deprived suburbs.

The treaty, which governs sensitive issues such as treat-Economic problems in France's urban region, often ment of ethnic minorities in coocentrated io characterless both countries and fixes their postwar suburbs, have grown common border, was passed hy the Budapest parliament last over the last decade. Part of the plan includes the creation summer. of 4,000 more police posts. many of whom will be moved to the Slovak parliament's ratification of the treaty. But it asked for clarification of from embassy guard duty and other ceremonial roles.



Why German money flocks to Luxembourg





2,47

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for Germans' money

as a way to evade tax? Andrew Fisher reports

Home away from home

But could banks be helping them use Luxembourg

uxembourg attracts Ger-Merrill Lynch of the US, Nord-other activities. Banking and man banks like bees to deutsche Landesbank and investment account for more a honey pot. Five of the Trinkaus & Burkhardt, So far, than 15 per cent of gross

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Via in arr

secrecy laws, or elsewhere. Holding the ladder is the bank employee. If tax officials and state prosecutors' suspicions are confirmed, many ladders have been propped up against many windows. Bnt banks vehemently reject this interpretation of their

activities. It is not illegal to send money abroad, if tax is paid later, nor to take it out of Germany in suitcases, as many have done. "We can transfer a customer's money abroad." on falling says a lawyer for one raided bank. "But we don't know what they do with it across the

border." The latest big bank to he raided was Commerzbank, the subject of a foiled blackmail attempt on the basis of a stolen list of 1,600 Luxembourg accounts which ended up with tax officials.

Others to have been raided include Dresoner Bank, Hypo Capital Management (HCM).

And the second second

10 biggest, including the three the investigations - still at an most profitable, have German early stage - have produced parents. Of the 222 banks little, though some nervous citthere, 72 are German, far more izens quickly decided it was than from any other country. time to bare their souls to the tax inspectors. One banker says the authori-But Luxembourg's attraction to banks, institutional traders and private customers bas

ties clearly made the raids as public as possible to prompt such declarations. "They were hoping to scare people out of the woodwork and get them marching to the tax authorities." Others say the raids were also aimed at deterring those contemplating use of foreign accounts, which tax officials. admit. HCM lost 10 per cent of its customers after the raids.

Bankers feel they, their Luxembourg operations and customers have been unfairly tarnished and even "criminalised". The head of one German bank subsidiary there says: "Luxembourg has been pushed into a corner in a way it does not deserve."

Yet it was not private client business which at first drew German banks - led by Dresdner in 1967, followed by Deutpreferred investment centre anyway. "The old money was in Switzerland," says one Gersche in 1970 - to Luxembourg. The absence of minimum man banker. reserves then made it a favourable placa to carry out big lending, financing, eurobond and other wholesale banking

transactions. Even though Germany has lowered its minimum reserves. Luxembourg still has an edge for the large-scale institutional and other financial dealings rich. which form the bulk of banking activities there. The skilled multi-lingual workforce, excellent infrastructure and helpful administration add to the

attractions. Deals can he agreed quickly.

s a result of Luxembourg's growth as a financial centre, nearly successfully evaded taxes will 20,000 people work directly incontinue to do so. Meanwhile, banking and no to 7,000 more banks wait to see who will be in related legal, advisory and raided next.

Poland to ease capital flows

"Whether they solve the problem or create another big problem is far from sure," says Mr Pierre Jaans, head of the Luxembourg Monetary Institute, equivalent to the central bank. We hear that some customers leave Luxembourg as a result. But they may leave certain banks to join other hanks here. e reckons only about a third of Luxembourg's third of Luxembourg s total banking business

domestic product and 4

cent of tax revenues (including

Thus the German tax raids

have been viewed in Luxem-

bourg with some concern.

banks and their employees).

comes from private clients. There is often an exaggerated view of the importance of private banking." Certainly, it has stagnated since the raids. But he does not think they have harmed the Grand Duchy's reputation. For really rich clients, Luzembourg is not necessarily the

Bankers say average assets of people sending money to Luxembourg - much of which flows back into the German capital market аге DM500,000. typically Mittelstand (medium-sized company) owners rather than the super-Not all are dishonest or pro network.

voked by Germany's high income taxes into hiding their investment earnings. But until European taxes are harmonised, a distant prospect, the problem will remain. The raids have certainly rung alarm bells in the minds of taxpayers, but many who have

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Poland will liberalise capital flows linked to entry into the Organisation for Economic direct investment from April 1 and plans further dismantling of capital barriers for early 1997, Mr Krzysztof Kalicki, deputy finance minister, said yesterday, Reuter reports from Warsaw.

"There will be no limits on inflows and outflows of capital in relation to direct foreign investment." he told a news conference. The next step would be easing curbs on portfolio investment - planned from January 1 1997 allowing Polish citizens to buy stocks on international markets.

The liberalisation aims to facilitate Poland's

Co-operation and Development this year. From April 1, Polish citizens and companies will be able to transfer foreign currency to OECD countries to buy at least 10 per cent of a foreign company's shares or purchase property abroad for economic activity. Foreigners in Poland would be able to sell

investment fund units, stock and securities with a maturity of longer than one year, after obtaining permission from the Polish Securities Commission, up to an overall total of Ecu200m (\$250m) this year.

Hall Court, Hall Park Way, Telford TF3 4NN. To Telford Enquiry Desk, Jordan House West, C Trile Mr/Mrs/Ms_____Initials_____Sumame. Tel. No Postcode FT/7/3 DEVILO 0800 16 2000

NEWS: ASIA-PACIFIC

Bangladesh **PM** yields to opposition

By Mark Nicholson, South Asia Correspondent

Mrs Khaleda Zia, Bangladesb's prime minister, yesterday asked the country's president to form a neutral caretaker government to preside over fresh general elections in May. giving in to the central demand of the main opposition parties.

The concession promises to break a deadlock which has paralysed the country's political system for two years, led to an opposition boycott of genctions held on Fehruary eral ele 15. and plunged the country into sustained strikes and violent protests. The unrest claimed more than 80 lives and gravely harmed the country's tragile economy.

Mrs Zia called on President Abdur Rahman Biswas to form a politically neutral 11-member administration, to be headed by a "chief adviser", expected to be a former chief justice. The move follows Tuesday's passage by parliament, domi-nated since the boycotted poll by Mrs Zia's Bangladesh Nationalist party, of a constitutional amendment granting the president such powers. Offi-cials in Dhaka said they expected the president to move swiftly to meet the prime min-

ister's call. The prime minister's move fulfils a broad pre-electoral pledge that she would use ber party's inevitable victory in dwindled due to strikes.

Dispute over 'temporary' judges

Pakistan ruling may spark crisis

By Farhan Bokhari In Lahore

Pakistan's judiciary has locked horns with the government in a dispute that threatens to provoke a constitutional crisis and is already throwing the country's legal system into turmoll.

ment there can be a complete constitutional crisis" and then The upheaval follows a a possibility of the government failing. But Ms Jehangir has also criticised the judiclary for taking a "politically moti-vated" decision which she supreme court ruling last week that appointments of "temporary" judges to superior courts were not valid because the

the boycotted and flawed February poll to create the "atmosphere" for fully contested elections. Mrs Zia then claimed sbe could not create a "neutral, caretaker government" while lacking a two-thirds parliamentary majority needed to make

rang anew.

the necessary constitutional changes. But having won the boycotted poll with a sufficient majority she found she was unable to govern.

The three main opposition parties, the Awami League, the Jatiya party and the Jamaat-i-Islami, are likely to greet the move as an unalloyed victory for the street-based protests they have sustained since they first boycotted and later resigned from parliament over the issue last year, constitu-tionally forcing the recent poll. "Khaleda Zia has accepted

the concept of a neutral caretaker government," said Mr Mobammed Nasim of the Awami League. "Now she can expedite the process by step-ping down immediately." Opposition strikes and pro-

its controversial \$30bn tests have in the past three (£19.5bn) Three Gorges dam. following a strong build-up in weeks intensified to the point of making Bangladesh virtuits own foreign exchange ally ungovernable. Troops were last week reserves.

Mr Guo Shuyan, vice chair-man of the Three Gorges Projdeployed at the country'e main port of Chittagong to safeguard the country's exports, 60 per cent of which come from a garect Construction Commission, said plans had been shelved to ments industry that had already seen nearly a quarter of its factories close as orders

the supreme court's authority

Ms Asma Jehangir, Pakis-

tan's best known human rights

lawyer, says: "If the govern-ment openly defies this judg-

was firmly established.

ent democratic regime.

cases.

When a senior Chinese official said to implement tests for civil servants this week that Hong Kong's top civil would undermine the interests of servants must pledge support to a controversial appointed legislature Hong Kong and called for a clear line from Beijing. "If you do things to govwhich will replace the territory's ernment before 1997 which damage its elected body next year, alarm bells authority, that has consequences after 1997," he said.

Mainland officials and pro-Beijing Such responses reflect the vital role politicians in Hong Kong remained guarded about whether the statement of the civil service in the transition process. The "one country, two systems" formula which underpins by Mr Chen Ziying, deputy director of the Hong Kong and Macao Affairs Office, represented a firm policy. But the handover and which is intended to guarantee autonomy for Hong the local press greeted the news with Kong depends on the ability of the headlines such as "bombshell". Democivil service to resist external interfercratic politicians predicted damage to

morale among the territory's 180,000 "The civil service and particularly civil servants and stressed the imporfigures like Anson Chan will shoulder tance of the administration's neutralthe burden of safeguarding the Hong ity after the handover to Beijing. Governor Chris Patten, who is Kong system," says one senior execu-tive, referring to the head of the civil strongly opposed to a provisional Leg-islative Council, warned that attempts service who is backed by many officials and businessmen for one of

the top posts after 1997. Fears that senior officials will be pressed to support the provisional legislature, which is strongly opposed by Britain and Mr Patten, present a potentially acute dilemma for Mrs Chan and other government secretaries, such as Donald Tsang, finan-

cial secretary. Given that the chief executive, the head of the post-1997 government, is dne to be appointed during the autumn and will then determine the administrative team, conflicts of interest could paralyse the adminis-tration and jeopardise the chances of senior officials hurdling the handover. The high stakes and concerns for civil service morale have prompted a measured response from senior offi-

cials. Mrs Chan, who expressed regret at Sunday's decision by China to replace the existing Legco, said that

government policy was not to comment on "individual utterances". She stressed the importance of continuity and morale in the civil service and pointed to the criteria for the appointment of senior officials laid down in the treaties governing the handover. According to these treaties the only

pledge that senior officials must make is to uphold the basic law, the constitution for Hong Kong after 1997, and to be loyal to the Special Administrative Region, as the territory will then be known.

The problem, however, is that the basic law and 1984 Sino-British Joint Declaration on Hong Kong make no reference to the provisional Legco, which emerged from the failure of Britain and China to agree on a "through train" legislature and which has rapidly become the focus of dispate between Beijing, London and

Alarm as China leans on HK civil servants Hong Kong. This dispute threatens to spill into other key areas of the transi-tion. And while the minutes of Legoo might seem remote to many. Hong Kong's senior civil servants; such as Mrs Chan and Mr Tsang, and well known and respected public figures. A perception that obstacles were being placed in their path would undersitie

confidence in the transition. Mr Shen Guofang, China's foreign ministry spokesman, hinted that additional obstacles would not be constructed. "We judge Hong Kong beo-ple by whether they love, the motheriand and whether they support the basic law," he said. But the tegoo issue will not be easily resolved and, in the tense diplomatic atmosphere it has created, more pot-holes may shake the journey back to China.

John Ridding

ASIA-PACIFIC NEWS DIGEST

Work starts on Manila railway

After years of bureaucratic in-fighting, work began yesterday on a mass transit railway in Manila which is seen as the longterm solution to the Philippine capital's worsening traffic problems. At the opening ceremony for construction of the 17km elevated urban railway President Fidel Ramos said the 7/Km elevated invariation of the private sector under the country's build-operate-transfer (BOT) laws. Sector under the country's build-operate-transfer (BOT) laws. The mass transit system, which will link the capital's business district in Makati to key points in the city on a

semi-circular route, will have a capacity of up to 1m passengers a day and will cut pollution levels by up to half. according to a study by the Asian Development Bank. The scheme is expected to be completed by mid-1998. The Philippine government also said yesterday that work on

a series of arterial transport schemes, including a 180km . highway linking Manila to Clark air base and Subic Bay Freeport, the former US military bases converted into special economic zones, would get under way this year. The elevated rail project launched yesterday is part of the government's \$4bn master-plan, drawn up by the ADB and Japanese government, to modernise and integrate Manila's transport

system over the next five years. A consortium to build the project, led by local groups including Ayala Land, the country's largest property company, and Fil-Estate Management, a Chinese-Filipino group, has sought a revision of commercial clauses governing tha 25-year Edward Luce, Manila

Japanese stop-gap budget passed

Japan's troubled national finances were restored to order yesterday when the lower house of parliament approved a Y11,600bn (£71bn) stop-gap budget to fund the government for the first 50 days of the fiscal year starting next Monday. Agreement was made possible by the main opposition party's decision on Monday to lift a three week parliamentary blockade, mounted in protest against an unpopular scheme to use public money for the liquidation of bankrupt jusen housing loan companies.

The stop-gap budget is scheduled for agreement tomorrow by the npper house, the final legislative stage. Parliament will, then resume debate early next month on the full-year Y57,100bn budget, which contains the funding for the jusen

William Dawkins, Tokyo The Tokyo District Court yesterday handed down the first verdict following last year's nerve gas attack on the Tokyo subway, jailing Mr Seiji Tashita, a 26-year-old member of the

Beijing puts off Three Gorges issue of bonds By Tony Walker in Beijing power scheme from China's

own resources would depend partly on the continuing healthy state of its foreign China will defer for the time being the issue of bonds in exchange reserves, which exceeded \$70bn at the end of international markets to fund 1995

He said the commission had not fully tested the international market for export credits because the Three Gorges project had not yet entered the phase where it needed a great deal of imported equipment. It had borrowed \$100m from the Bank of China to purchase trucks and heavy earthmoving equipment for the project's first stage, construction on

China's foreign exchange reserves we may be able to solve our funding problems on which began in 1994. The Three Gorges scheme is due to be completed in 2009 our own," said Mr Gno in an interview, "but of course this with 26 generators producing 84.7bn kilowatt hours of elecwill depend to an extent on the availability of export credit." The Three Gorges Commis-sion, which is overseeing con-struction, bad planned to issue \$100m in bonds in 1995 and a further \$200m this year. It esti-mates the cost of imported equipment, including genera-tors and transmission lines, at about \$3hn tricity, equivalent to a ninth of China's national total in 1993. The first two generators would begin operating in 2003, and by 2005 an additional eight would be in operation, at

which point the project would become self-financing, according to Mr Guo. Mr Guo said the commis-The commission vice chairsion's ability to fund what will man was critical of opposition be the world's biggest hydrofrom the US National Security



workers are taking part in city building boom across China neuror Council to the US Export-Import bank providing funding wise of the National Security

Council to make such a decision," said Mr Guo. "From for the Three Gorges project. The administration is conwhatever aspect you look at it, the Three Gorges project will benefit the Chinese people and help modernise the Chinese cerned about environmental consequences and displace-ment of people. Up to 1m people will have their homes inunnation. dated or otherwise made

Caterpillar and other US companies anxious to supply equipment to the giant project are lobbying the administra-tion to reverse the National was closed for a month as a Security Council position. Monday. "We don't find it very

Open market operations to start

uninhabitable

ited impact on monetary pol- ments follows the establish- a modern financial system. icy, but there were ways open ment earlier this year of an The IMF representative said China's central bank is to the authorities to enlarge interbank market for the Chi- China's financial sector

Eximbank's China window

result, before reopening on

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chief justices of the four high courts and the supreme court were not consulted.

Successive governments over the past several years have cbosen to appoint temporary judges, whose lack of tenure made them potentially more subject to political influence. They now number about a third of those serving in the higher courts.

The supreme court ruling came in response to a petition filed by a lawyer seeking to clarify the judges' position. Some legal experts say the judgment has opened the door for verdicts in a large number of legal cases over the years to be challenged on the grounds that they were handed down by temporary judges.

The government of Ms Benazir Bhutto, the prime minister, is waiting for a detailed written judgment from the supreme court hench before deciding bow to proceed.

The ruling has been controversial even within the legal community. A meeting of Pakistan's largest bar association to discuss the issue yesterday ended in disarray after just seven minutcs. Mr Khalid Ranjha, president of the Labore high court bar associa-tion, called off the meeting of up to 300 lawyers at the Lahore high court. Lawyers opposed to the ruling attacked it vocally as anti-democratic, while those in favour shouted for its immediate implementation so that

March 28, 1996

maintains seeks to undermine expected to launch limited the authority of the executive. open market operations from This judgment has come next Monday in a critical step because of a background of towards developing its finanpolitical polarisation and politi-

cial markets and making its cisation of the judiciary." currency convertible. Many lawyers refer to the In Beijing, an International long years of martial law when Monetary Fund official said it a judiciary appointed by forwould take several years for mer dictators such as General Zia ul Haq, the last military the Chinese to move to a fully fledged open market for treapresident, was used to harass

By Tony Walker

about \$3bn.

sury bills and other tradable civilian politicians. They say instruments, but this marked an important beginning. that the ruling would undermine the authority of the pres-He said a shortage of trea-sury bills meant that, for the

issue \$300m of bonds in the

Because of the build-up of

Japanese and US markets.

availability of export credit."

time being, open market operations would have a lim-

But others urge caution. Mr Ranjha said before the meeting that the decision could be a

"catalytic agent" for a political crisis, especially if the govern-ment decided to defy the court's verdict by not consulting with the chief justices before further appointments. Mr Abid Hasan Minto, one of By William Dawkins in Tokyo Pakistan's most respected law-

yers, said: "If the government The Japanese government defies this judgment unnecesplans tomorrow to unveil what sarily and does not implement promises to be a modest packit or does not seek its clarifiage of economic deregulation cation, then they are heading measures, likely to be in line themselves towards a political with the low expectations of crisis." bnsiness lobbies and trade

The uncertainty since the verdict is undermining life in partners. A ministerial panel yester-day put the finishing touches the country's higher courts. to a draft of roughly 550 eco-nomic deregnlation steps, sub-According to Ms Azra Qureshi, a barrister at the Lahore high court, "Ordinary clients are mitted by individual ministries over the past few weeks, the fourth such package over the past year. This is part of a being affected because the (temporary) judges are staying in their chambers" instead of coming to courtrooms to hear three-year programme to April 1998, intended to curb Japan's

the market by converting central bank advances to government into short-term paper. Renter quoted a Chinese economist as saying trading volume in treasury bills nor-

mally had to amount to at least 10 per cent of gross domestic product to enable the central bank to manage effectively monetary policy. China has about Yn80bn (£6.25bn) of treasury bills available for trading, less than 2 per cent of last year's GDP.

China's decision to begin open market operations in treasury bills and other instru-

nese yuan based on 35 regional reforms appeared to be protrading centres. Reform of financial markets is a priority in the latest phase of China's

modernisation. Under the present system the central hank controls interest rates through the imposition of quotas on loans. Monetary policy has been largely the function of a planned economy with the imposition of . credit ceilings in line with the national plan. But under a market based system to deter-

mine interest rates and credit China would be taking a big stride towards building

ceeding according to plans laid down in 1993, including open market operation on an experimental basis. "This is a bona fide reform," he said. "The Chinese are moving quite rapidly to get market-oriented techniques in place. Everything they have done so far in terms of financial sector reform has by and large been successful." China has said it plans to make its currency convertible on the current account by 2000. but Chinese leaders have indicated they are anxious to bring this target forward.

Aum Shinri Kyo cult, for seven years for helping to produce AFP, Tokyo the sarin gas.

Court rejects Kumaratunga line

The Sri Lankan appeal court ruled yesterday that two opposition-held provincial councils dissolved in January on President Chandrika Kumaratunga's orders were dismantled unconstitutionally. The ruling was expected to cause pobtical embarrassment for Mrs Kumaratunga and her government before local government elections and a crucial referendum expected in the near future. Provincial governors dissolved the two councils in North-Central and Sabaragamuwa on January 3 after allegations of corruption and misuse of funds. Both councils were ruled by the United National party whose 17-year rule was ended by Mrs Kumaratunga's People's Alliance in the 1994 presidential and general elections. Local government elections have to be held by May. *Reuter, Colombo*

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Japan takes many small steps to deregulation

tion, which are seen as a constraint on growth and a factor in the high trade surplus. Officials of the Keidanren.

the leading business federation, said the draft earned high marks for the sheer number of proposals, but ignored the most important deregulation points which it had proposed to the government. According to advance announcements to the Japa-nese press, a series of techni-

cal financial measures are proposed - including some relaxation of foreign exchange trading procedures for indus-

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APPEAL

perennially bigh business trial and securities companies, costs and barriers to competi- easing the listing rules for entrants to the over the counter market which operate in the service sector, and reducing the minimum unit

price of commodity funds. Financial market deregulation has been pushed hard by a formerly cantious Finance Ministry over the past year, in an attempt to stem the loss of capital market business to cheaper centres in Asia and eisewbere.

Other significant deregulation steps in the draft include greater access to local telecommunications networks for private telephone compa-

imported building materials, and the easing of official price approvals for mobile phones. . Measures sought by the Keidanren but omitted from the draft plan include the lifting of a ban on holding companies, the removal of restrictions on the kinds of temporary jobs which employ-ment agencies may provide and the relaxation of remaining constraints on foreign lawyers' freedom to work in Japan. A government panel bas proposed delaying for another year a decision on whether to split up Nippon Telegraph and Telephone, the

nics, fewer restrictions on dominant state-controlled telecommunications carrier. The draft is, however, rich with extremely small derega-. lation steps which are likely to have little impact on business costs. These include a proposal to allow an increase in the number of city-centre taxis; where there is already a surplus, and another plan to allow convenience stores to sell vitamin compounds, popu-lar as hangover cures. Final details are to be approved at a cabinet meeting tomorrow.

Economists in Tokyo saw the draft plan as a sign that the yen's recent stability and the beginnings of economic See Editorial Comment

recovery had reduced the government's sense of urgency in deregalating the economy. Policymakers "are not feeling a great deal of pain or fear," said Mr Robert Feldman, director of economic research at Salomon Brothers Asia.

Salonich bruchers Asia. While cautious, the draft package was "another step in the right direction," said Mr Richard Werner, chief econo-mist at Jardine Fleming Securities: "Every little concession that they make is a reduction in bureancratic power. They cannot move backwards."

Survey: Japanese Financial Markets, Separate, Section;

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record as of March 31, 1996 (Japan time) at the rate of 0.1 new share for one share so recorded, and such stock split will result in an adjustment of the Subscription Price of the captioned Warrants as follows: 1. Subscription Price before adjustment: ¥1,528.00 Subscription Price after adjustment: ¥1,389.10

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(the "Company")

Warrants to subscribe for shares of common stock of the Company

issued in conjunction with

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notice is hereby given that on March 11, 1996 the Board of Directors of the Company

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of a free distribution of shares on May 20, 1996 (Japan time) to its shareholders of

April 1, 1996 (Japan time) 2. Effective date of adjustment:

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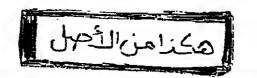
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NEWS: INTERNATIONAL

BIS outlines forex settlement risk strategy

Concern has grown about payment exposure in a \$1,230bn-a-day market, writes George Graham

when Bankhaus Herstatt, a small Cologne hand lapsed in 1974, it cost its foreign exchange trading partners more than \$620m in uncompleted deals and created a whole new category of risk for central bankers to worry about. Two decades later, central bankers'

fears about what has become known as Herstatt risk have been confirmed by banking crises such as the failure in 1990 of Drexel Burnham Lambert, the US investment hank, and the Bank of Credit and Commerce International (BCCI) in 1991, or the attempted coup d'état in Moscow in 1991

the foreign exchange market. The problem arises because pay-ment mechanisms in different coun-

tries work in different ways and open

at different times. A hank on one side

of a foreign exchange deal may have banded over D-Marks irrevocably in Germany some hours before the US

payments system can deliver the dol-

That may seem like a small risk,

hut with an estimated \$1,230bn chang-

ing hands daily in the foreign

exchange market, even a small hiccup

can create a massive liquidity prob-

lars it expects to receive in return.

eeping up rep: up to an annul Last year, their fears were revived February, the General Prices in Western again when the collapse of Baring per cent rise in . The office also read Brothers, the UK bank, threatened to block the settlement of Ecu50bn (£39hn) of payments, even though ing prices across the Barings itself was involved in less anuary and 1.6 pare than 1 per cent of them. In a report published yesterday

r low, and many under the auspices of the Bank for International Settlements, central cut interest rates a he next few weeks banks from the main financial centres outlined a three-pronged strategy to 7.6 per cent in Febre; be pursued over the next two years the first two months after and AFX, Wester with the goal of substantially reducing the extent of settlement risk in

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Foreign exchange turnover: strong growth continues

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lem. With the rapid growth of foreign lateral ways of reducing settlement exchanga turnover, a Herstatt-sized failure today could run to billions. risk hy netting exposures (setting a single net payment rather than paying each amount in full) or hy allow-Some banks say they routinely settle foreign exchange trades worth more than \$1bn with a single trading ing "real time" settlement in which both sides of a trade are paid over partner on a single day - and they simultaneously - known as payment can build up as much as three days versus payment. exposure by sending irrevocable pay-ment instructions to national pay-· Central banks to improve their national payments systems and to press their domestic banks to stiffen ment systems before actual settletheir risk controls.

ment That means that foreign exchange exposure to a single bank could rank in the billions - enough to shake even the largest and best capitalised of banks.

The strategy contained in the BIS report calls for: Individual banks to improve the management of their foreign exchange settlement exposures.

thirds.



McDonough yesterday Forex settlement risk will go to the top of banks' agenda

Echo are already in operation, while the Multinet clearing house bank hopes to start operations this year. More ambitiously, the Group of 20 leading international banks is plan-ning the creation of a global clearing house bank to provide real time payment versus payment.

The BIS recommends that central banks extend a belping hand to such multi-currency settlement mechanisms, for example by providing credit facilities - even though it warns that central clearing banks on the scale envisaged by the G20 could create a serious drain on liquidity in many domestic money markets, with consequences for monetary policy.

But, to the evident irritation of the central banks, private sector bankers rank Herstatt risk considerably lower on their list of priorities than issues such as market risk, which are now

absorbing big investments of time and money.

"Despite their considerable capacity to reduce FX settlement risk through individual and collective action, many banks remain sceptical about devoting significant resources to such efforts," notes the BIS report.

It complains of failure to recognise that banks can routinely incur significant settlement risks overnight and during weekends; a mistaken view that foreign exchange exposure represents less of a risk than a loan; and false comfort that major banks trading in the foreign exchange market are "too big to fail".

Where central hankers see Barings as a frightening warning of how close the Ecu clearing system, came to collapse, many foreign exchange dealers, by contrast, see it as proof that the market and the authorities can deal with a future problem of this

The limited investment that many private sector banks are willing to invest in dealing with Herstatt risk may not be good enough to satisfy the central banks. The BIS report's initial recommen-

dation is that central banks should use "moral suasion" to encourage hanks to adopt measures to control their settlement risk.

But it also suggests the possibility of supervisory guidelines on the measurement of foreign exchange settlement risks, regular confidential reporting and perhaps public disclo-sure of exposures.

if that does not prove enough, the report warns, central hanks might also consider framing formal limits on foreign exchange exposures or includ-ing foreign exchange among the risks against which banks have to hold a capital cushion.

INTERNATIONAL NEWS DIGEST

Rabin's assassin jailed for life

5

Yigal Amir, the rightwing Jewish fanatic who assassinated Israeli prime minister Yitzhak Rabin last November, was ailed for life yesterday after being found guilty of murder. Presiding Judge Edmond Levy said the 25-year-old student had acted with "premeditation and astounding composure". Judge Levy said: "He is not worthy of mercy because he lost all semblance of bumanity." The court rejected the defence claim that it was a case of manslaughter because Amir had meant only to paralyse Mr Rabin to stop the Middle East peace process. Amir described the proceedings as a show trial and told the court he "acted for the Israeli nation".

The report on security lapses of the day of the assassination is to be published today. Julion Ocanne, Jerusalem

Likud lurches further right

Israel's rightwing opposition Likud party lurched further to the right yesterday after two hawkish generals emerged as the elections. Retired general Yitzbak Mordechai, a newcomer to politics, topped the list of candidates to stand in parliamentary elections on May 29. In second place was Mr Ariel Sharoo, a hardline former army chief and defence minister who was the architect of Israel's invasion of Lebanon in 1982.

On Tuesday the ruling Labour party elected four former generals in the top 10 places in its primary. Political experts said the results of both primaries showed the depth of security concerns following a spate of suicide bombings by Palestinian Julian Ozanne, Jerusalem extremists.

Rand plunges on Zulu fears

Fresh fears about the stability of President Nelson Mandela's post-apartheid government bit the South African rand and bonds yesterday. The rand slumped to 3.9675/90 against the dollar in late trade, a loss of more than four cents on the day. and the lowest level since February 21, when it touched an all-time low of 4.00. Foreign exchange dealers said the currency was hit by early selling from London with foreign investors unnerved by a planned march today to commemorate the killing of eight Zulus two years ago.

Today's march is seen as a potential flashpoint in the rivalry between Mr Mandela's African National Congress and the Zulu-based Inkatha Freedom Party (IFP), Police expect 10.000 Zulus, carrying traditional weapons in public in defiance of a ban last week, to join the march. Reuter, Johannesburg Reuter, Johannesburg. Survey: Investing in Sonth Africa, separate section

Liberal to bead Islam university

The leadership of Egypt's Al Azhar University, the most prestigious and oldest academic institution in Sunni Islam, has passed into the hands of Sbeikh Mohammed Sayyed Tantawi who, as Egypt's Grand Mufti, was noted for his tolerance and liberalism. The appointment, made vesterday by President Hosni Muharak, follows the death of Mr Tantawi's ultra-conservative rival Sheikh Gad al Haq Ali Gad al Haq.

Egyptian intellectuals view the government's choice as an enlightened attempt to turn back the couservative orthodoxy of Al Azhar which was encouraged by the former Grand Sheikh during his 14-year tenure as leader of the 1,370 year-old university. But some Islamic scholars believe that the appointment of such an overtly progovernment Grand Sbeikh will serve only to undermine further Al Azbar's standing in Egypt and within the Mcslem world. Jomes Whittington, Cairo

Bahrain's rulers take hard line on Shia unrest

By David Gardner in Manama, democracy" would "divide Bahrain for more than two cenrather than unite" Bahrainis.

family said yesterday it would pot on trial the Shi'a Moslem clerics it accuses of fomenting the increasingly violent campaign to restore constitutional

Sheikh Mohammed hin Mnbarak al-Khalifa, foreign minister, said the Gulf financial centre was determined to resist demands to reinstate the National Assembly dissolved in 1975.

turies. However, like the other "We say openly: that won't absolute monarchies of the oil-Bahrain's ruling al-Khalifa work here. We are saying we rich hut now fiscally strapped have chosen our way for-Gulf, they are under pressure ward, we're going to do it our to share power as Kuwait's alway," he said in an interview. Sabah royal family has had to Sheikh Mohammed was do with an elected National speaking a day after Bahrain Assembly.

Bahrain's Sunni Moslem rulcarried out the first execution . connected to the 16-month-long ers, however, have rallied sup-port from neighbouring Saudi agitation, and as the government braced itself for a second Arahia, from the US, which headquarters its Fifth Fleet night of rioting in Shi'a villages which opposition sources here, and from the UK, the forsay has already claimed three

He said "western style. The al-Khalifa have ruled Iran's Shi'a Islamic revolution-

ary regime is manipulating the Shi'a majority to destabilise the whole Gulf, although they have so far produced no proof. The leading Shi'a clerics areformally seeking only a Kuwaiti-style assembly - more an auditor than a legislature, before which appointed ministers must appear – and in this they are supported by sectors of the Sunni community. But Sheikh Mohammed

insisted that "we have a fundamentalist movement here mer colonial power. The al-Khalifa claim that not only in Bahrain." which wants to govern, and He stopped short of saying he said.

Iran was hehind this year's bomhings of hotels, banks, and husinesses in Manama, the Bahraini capital, saving "we don't want to escalate things". But he said the agitation was clearly organised, Its leaders trained, and supported financially hy "certain foreign forces". He also complained abont deported Shi'a clerics such as the charismatic Sheikh Ali Salman using London as a base to attack the government.

Sheikh Abdelamir al-Jamri and other leading Shi'a clerics now in jail would "be put on trial", the foreign minister said, and "there they will have to explain their role and who is behind it,"

Mr al-Jamri is a former MP and was the government's main interlocutor in a "dia-logue" last year, which gave Bahrain eight months of peace. The violence resumed in January, moving from the outlying "They use the language and Shi'a villages to Manama, after both sides accused each other of failing to honour their the cover of democracy while their allies here use bombs," undertakings.

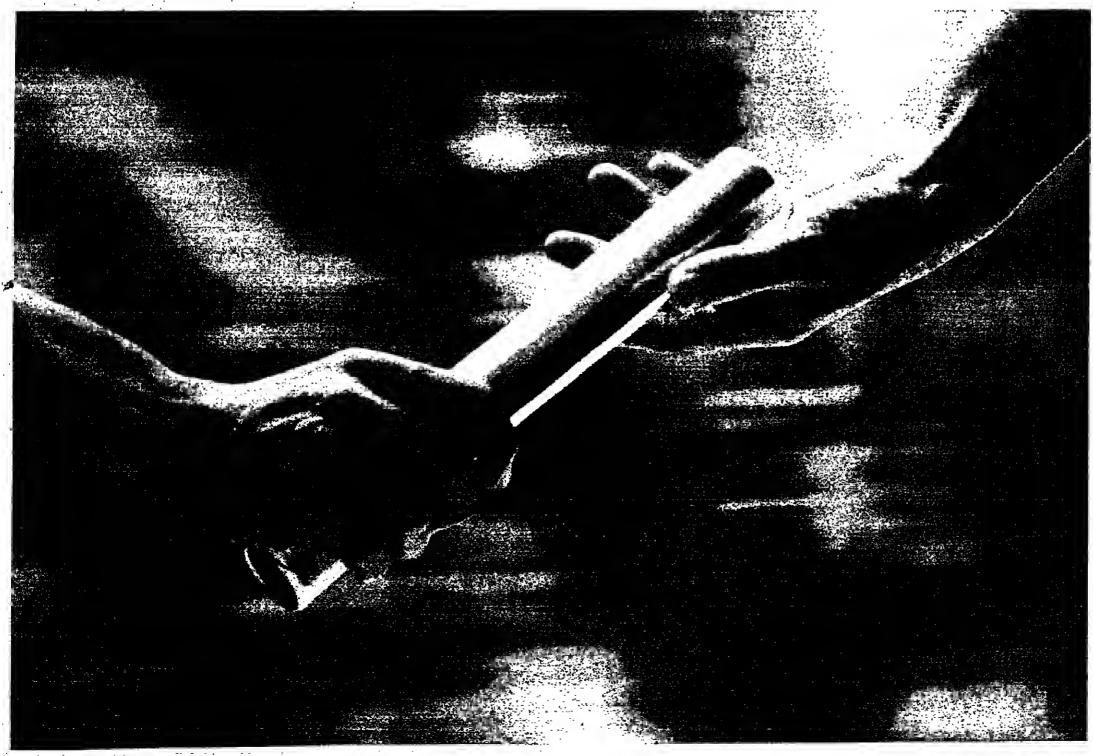
"We've got seats at the games in Atlanta.

tion of "hest practice" across the industry could, the BIS calculates, reduce exposures by balf or two On an industry scale, too, netting arrangements such as FXNET and

These goals are, on the face of it, well within reach. Many banks, for example, already impose limits on their own exposure to other banks, or by date. Applica-

Bank groupings to develop multi-

54,000 of them.



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NEWS: THE AMERICAS

Drugs makers face anti-trust probe

By Richard Waters in New York

Anti-trust authorities ln the US have launched what could become a wide-ranging investigation into the way drugs companies set their prices

The Federal Trade Commission inquiry is believed to have been triggered by a recent agreement by a group of drugs companies to pay around \$400m to settle a civil anti-trust suit brought by small retail pharmacists.

However, the terms of the review have heen drawn widely to allow FTC investigators to examine how the big pharmaceutical companies arrive at their prices for other customers as well.

they did not collude in setting prices. Schering Plough, for instance, repeated earlier assertions that its prices are arrived at "entirely legally" and are determined in response to market forces."

Companies being reviewed include hig non-US manufacturers such as Glaxo Wellcome, as well as big US manufacturers such as Merck and American Home Products.

The Federal investigation comes at a time when pharmaceuticals companies have begun to raise their prices in the US again, after a period in which most had beld them level. Political pressure on the drugs makers from the early A number of the 22 drugs makers years of the Clinton presidency has

The FTC's review follows an agreement by a group of large drugs companies to settle a claim from retail pharmacists that they had colluded in charging higher prices to pharmacists than they did to other, larger customers

In an order authorising the inquiry, however, the agency's commissioners said its terms of reference covered whether the manufacturers were "engaging in unlawful concerted activities to raise, fix, maintain or stabilise the prices of pharmaceutical products in the United States." Even if the FTC's investigation

focuses primarily on prices charged to

named in the FTCs order authorising receded, following the failure of the small pharmacists, it could prove more the enquiry maintained yesterday that administration's healthcare reform damaging to the drugs makers than the

settlement they recently agreed. That settlement did not require the manufacturers to change their pricing practices in any way. Any action hy Federal regulators, on the other hand, would almost certainly require a change in practice.

News of the inquiry prompted a broad fall in share prices among US drugs companies. However, some Wall Street analysis played down the significance of the review.

"I don't believe anything which will be uncovered will be to the detriment of the industry," said Mr Arvind Desai, an analyst at Mehta & Islay. "Pricing has been an individual company decision in the past."



Jurek Martin on why the plain sailing is over for the Republican candidate

Tricky task for triumphant Dole



delegate to claim the claim Republican presidential ber opponent. nomination. now faces the tricky task of

keeping alive **US ELECTIONS** public interest November S in his campaign

in the months ahead, Following sweeping victories in Tuesday's California, Washington and Nevada primaries, be spoke of the "long dry spell" before the mid-August party convention in San Diego.

The Senate majority leader hinted he might float names of possible running mates and cabinet members in a prospective Dole administration "to keep people engaged." But his activities before his declative Dole administration "to

with the remaining primaries. finishing with New Jersey in ration four years ago. Mr Dole believes another run by the early June, inconsequential. Texas billionaire can only help Mr Clinton's election prosmost of his time will be spent in Washington in high profile pects. legislative battle with Presi-dent Bill Clinton, his Novem-An extensive exit poll conducted by the Los Angeles

Times on Tuesday underlined Mr Dole's win in California some of the problems Mr Dole which has the largest delegate haul of any state, with 165 -

faces in the general election, especially in California. put him way over the 996 dele-About 25 per cent of Republigates needed to become his can primary voters, mostly self-described moderates, said they would prefer Mr Clinton party's nominee. Mr Pat Buchanan, the conservative comover Mr Dole in a straight mentator who was trounced in the western primaries, conmatcb-up, with three in 10 optceded Mr Dole had the nominaing for the president if Mr tion locked up. But he refused to withdraw from the race and Perot were also on the ballot. An extrapolation of the poll continued to hint he could found 53 per cent likely to vote leave the party if his policy for Mr Clinton, 32 per cent for the majority leader and 8 per cent for Mr Perot. Mr Ross Perot, the 1992 inde-

pendent candidate, this week Retired General Colin Powembarks on a nationwide ell, whom Mr Dole. at the minimum, would like to entice into a cabinet, was the overwhelm.

ing favourite to be picked as Mr Tom Proulx, the driving Republican vice presidential candidate. By contrast only 6 per cent wanted Mr Dole to force behind the propositions, said afterwards "we were bom barded by lies from the trial lawyers," who had been able to outspend his effort. choose Governor Pete Wilson, an indication of how far the However, one of the other incumbent governor has fallen out of favour in his own state.

causes in which he is inter-California also voted on ested was boosted by the com-Tuesday on several state-wide propositions. One of them saw fortable approval of an initiative creating "open primaries." in which registered Republia defeat for the National Rifle Association in the easy rejeccans, Democrats and indepen tion of an initiative to permit dents would be free to cast ballots in whichever party election they wished. State resumed hunting of the moun-tain lion, banned by the elecleaders of both parties had The state also rejected three campaigned against this.

Californians also appeared more willing to support public initiatives aimed at curbing the influence and income of trial lawyers. One, imposing works projects out of their ceilings on legal contingency fees, failed narrowly. but the pockets. These ranged from huilding a new baseball staother two, introducing no-fault car insurance and the "loser dium in San Francisco to multi-billion dollar bond issues for schools construction and pays" provision in securities lawsuits, went down comprethe seismic reinforcement of hridges and freeways.

David Packard (seated) and partner Bill Hewlett developing the audio oscillator in their rented Palo Alto, California, garage in 1939. The device, for measuring sound waves, gave their company its first commercial success with an order from Walt Disney. An automatic tettuce thinner and a shock machine to help : people lose weight were among other early products. Hewlett and Packard had no grand

vision of their company's technological direction, unlike many of their modeon-day counterparts. They turned their heads to whatever kind of mechanical or all equipment customers required. We th we would [only] have a job for oursely Packard said last year. "That's all we though bout in the beginning ... we hadn't the

idea of building a big company." **OBITUARY: DAVID PACKARD** Radical who built

group with open management style

published.

avid Packard, a legend throughout the world electronics industry and one of the America's foremost business leaders and philanthropists, died on Tuesday at the age of 83 after a brief illness.

His death marks the end of one of the most enduring and successful business partner-ships in the industry. Together with Bill Hewlett, Packard formed the company that bears their names in 1939 - starting out with just \$538 in cash and working in a rented garage in Palo Alto, California,

Today, Hewlett-Packard has 100,000 employees in 130 countries. The company recorded revenues of more than \$31bn

job," Hewlett said. "They just out well in the long run." need guidelines on how to do. Hewlett and Packard had no

inechanical or electrical equipthing, but they just don't have leadership capability. And that's one thing that's extremely important," Packard Professors of management

me devastated when I say we were successful because we had no plans," Hewlett sald with a grin. "We just took on said last year, when his book The HP. Wog: How Bill Hewlett and I built our company, was odd jobs."

i (Pal

Some were odd indeed. They included developing an optical device to flush a urinal auto-"We didn't want to have a 'hire and fire' company," Hew-lett explained. At the time, their approach was radical. matically, and an antomatic "Profit was a husinessman's lettuce thinner, designed to sole objective. Labour was conthin out rows of vegetable sidered a commodity that seedlings, and a shock machine

ford University. The audio

oscillator, for measuring sound waves, gava Hewlett-Packard its first commercial success

with an order from Walt Dis-

ney for use in production of

Later the company would become an early leader in the

the cartoon feature Fantasia.

per cent decline in January. However, analysts said the influences, including high levels of consumer debt, were not so strong as to seriously details were more encouraging. jeopardise the continued Excluding aircraft and defence goods (which tend to be highly expansion of the economy." The Fed needed to remain volatile) orders rose 0.6 per alert to inflation risks. Recent data indicated "the economy cent last month. Orders for clvillan capital goods excluding aircraft - a guide to should he able to continue investment trends - rose 3.7 operating at a high level of resource utilisation, sustaining per cent last month, following growth without risking a a 1 per cent gain in January.

AMERICAN NEWS DIGEST

torate only five years ago.

hensively.

Women-owned business boom

US women have been forming companies at nearly twice the rate of all businesses, and revenues at their operations have more than tripled over the past nine years to about \$2,300bn. report released vesterday said. The National Foundation for Women Business Owners said the number of women-owned businesses in the US has increased 78 per cent since 1987 to 7.95m. In contrast the total number of US businesses during the same period grew by 47 per cent, tha group said.

US sees a rebound after

By Michael Prowse

in Washington

vesterday

ao unexpected 2.5 per cent decline in orders for durable goods last month. However, economists sald the decline reflected an erratic fall in defence and civillan alrcraft orders.

The US economy is rebounding

after a sluggish period at the

end of last year, Mr Alan Greenspan, chairman of the

Federal Reserve, indicated

congressional testimony.

in

He spoke following the

release of official data showing

upbeat

Mr Greenspan said the economy was "moving past the disruptions that had slowed It in previous months." Much if not all of a needed reduction in corporate inventories had been achieved.

been made toward the goal of price stability." Private-sector economists generally agree with the Fed's analysis. "It looks as though we dodged the recession missile," said Mr Robert Dederick, economic consultant

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demands were not met.

dodging 'recession missile'

at Northern Trust, a Chicago bank. "We're preparing for the second leg of expansion." The fall in overall orders last Restraining month followed a revised 0.6

reversal of progress that ha Mr Greenspan cited a range of recent data pointing to healthy growth including increases in sales of cars and other retail goods, in housing starts, and in husiness spending on capital equipment.

> Reports on inflation were also "reasonably encouraging." Consumer and producer prices had been well behaved while materials prices continued to edge down.

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The report underscores a trend that has largely been in place since the 1980s, when businesses multiplied and the increase was notably dramatic for women. "It's gratifying to see that the trend has continued," said Ms Julie Weeks, director of research at the foundation.

Sales at the women-owned husinesses reached an estimated \$2,300bn this year, up 236 per cent from 1987. Employment at women-owned husinesses also grew an estimated 163 per cent over the nine-year period.

The report said that women-owned businesses now employ 26 per cent of the American work force, or some 18.5m workers. The report found women-owned businesses tend to be concentrated in the services industry, which accounts for 52 per cent of the total. Reater. Washington

Samper denies cover-up plot

President Ernesto Samper of Colombia has testified that his government did not plot to cover up evidence of drug cartel contributions to his 1994 election campaign and that he had never made any deal with traffickers. Mr Samper also handed over documents and video tapes to support his claim of innocence and to show that he personally had led the government's fight against the drug cartels.

His testimony came on Tuesday night to Mr Heyne Mogollon of the congressional accusations commission, the only body constitutionally authorised to hear charges against a sitting president. Mr Mogollon, who spent nearly seven hours questioning the president, campaigned with him and also received some support from the Liberal party funds that he is now investigating. Proceedings have been opened against three cabinet ministers for alleged involvement in handling campaign drug funds and exceeding legal expenditure limits. Sarita Kendall, Bogota

Canada curbs US wheat imports

Canada yesterday banned durum wheat imports from the US and restricted other wheat imports from several US states because of concerns about karnal bunt fungus, Canadian agriculture authorities said. Under the curbs, effective immediately, durum wheat imports are prohibited from all US

Imports of other wheats and triticale, a hybrid of wheat and rye, were restricted from Arizona, Texas, New Mexico and California, states considered high risk areas for the fungus. Canada imported only 4,000 tonnes of US durum wheat in 1995 but is a major exporter of wheat to the US. Durum wheat is used chiefly in making pasta.

The US agriculture department on Tuesday quarantined the state of Arizona, four counties in New Mexico and two counties in Texas in an effort to contain the effects of a karnal bunt infestation discovered in Arizona durum seed on March 8. Karnal hunt reduces yields and affects the taste and smell of flour. The fungus has never become established at latitudes north of the 35th parallel. Canada says. The Canada-US border is on the 49th parallel. Reuter, Winnipeg last year and is a leading manufacturer of computers, printers and a broad range of electronic instruments used in industry, science and medicine. An imposing, six-foot-five

with a deep baritone voice, Packard led Hewlett-Packard as president or chairman from the date of the company's incorporation in 1947 until his retirement in 1993.

He was also active in government, serving as deputy defence secretary in the first Nixon administration from 1969 to 1971, and later as a trusted adviser and member of several government commissions. In particular, he helped to foster US husiness ties with

China in the 1970s. But Packard will be best remembered as one of Silicon Valley's first technology entrepreneurs. When they formed their company. Hewlett and Packard, who met as students at Stanford University, created in northern California the world's largest complex of high-tech industry - a trend thousands of others have fol-lowed in the past half-century. Their influence on corporate

America runs deep. Their legacy, and the achievement that Packard was most proud of, is a management style based on opeuness and respect for the individual that has became a model for the electronics industry and beyond.

From the outset, Hewlett and Packard believed that employees should have an opportunity to share in the progress of their company. They gave pro-duction bonuses to early employees, "and the same share was paid to the janitor as the top manager", Hewlett recalled in a 1992 interview. Later this evolved into an employee stock option scheme. that has become the standard for US high-tech start-ups.

"We hoth felt fundamentally that people want to do a good

could be bought and sold on to help people lose weight. But Hewlett-Packard found the market," Packard recalled its niche with a device in his book. By contrast the "HP Way" is invented hy Hewlett during post-graduate studies at Stan-

informal and open. They From the outset

they believed employees should be able to share in the progress of a company

believed in "MBWA" - management by wandering around. And they rigorously practised an open-door policy. Even today, there are few offices with doors in Hewlett-Packard facilities.

While numerous younger companies have imitated their management style, Hewlett and Packard were in other ways very different from the current generation of high-tech entrepreneurs. They did not start out with

big ambitions. "We thought we would have a job for ourselves." That's all we thought about in the beginning ... we hadn't the slightest idea of building a big company," Packard said last

year. Neither did they seek finan-cial backers. They were determined not to "operate on borrowed money." Hewlett said. They were also averse to risk. In the mid-1960s, for example, as Hewlett-Packard made its way into the computer market, Packard halted development of a high-speed computer which might have leapfrogged competitors. "It would have been way ahead of even the hest computer today," he said 30 years later. But "we didn't want to gamble. Whether wa should have, or not, it's too late to know ... [but] it turned

market for pocket calculators, despite Packard's scepticism. "We weren't sure we could make money on it," Hewlett said. He eventually persuaded Packard that if they could sell 10,000 they would break even. Well, we sold something like 100,000 in the first year," Hewlett said. Even outside their company, the two men shared many common interests, jointly operating cattle ranches in California and Idaho and regularly shar-ing family holidays. During Packard's final illusor Harley Packard's final illness, Hewlett

was a daily visitor to his friend's bedside. Today in California the Packard name is associated with philanthropic activities. There, is the Lucile Salter Packard Children's Hospital at Stan-ford, named after his late wife, and the Monterey Bay Aquar-ium, a research facility as well as a popular tourist attraction, funded by the Packard family foundation. Both Hewlett and Packard are also well known as benefactors of Stanford University.

For the past 30 years, the Packard foundation has distributed about \$35m a year to support education, medicine, the arts and conservation. The trust will now receive all Packard's 9.2 per cent stake in Hewlett-Packard, worth about \$4.4bn. Editorial Comment, Page 13

Louise Kehoe

Cuba retreats behind hardline stance

Cuba's leadership has responded to tougher US economic sanctions by retreating into a harder-line communist It says it will continue cauor influences that seek to sub-

Castro and the number two in

The US this month tightened

US courts against foreign companies benefiting from or "trafficking" in assets seized after the Cuban revolution.

In a separate report Cuba's leading economic strategist, vice-president Carlos Lage, said the US embargo would hurt the economy by putting a brake on fresh foreign investment. Investment had so far come mostly from Canada, Mexico, Spain and other European nations.

"Foreign investment is necessary, it is important and we have to promote it but it is not the essential factor in our economy," he said.

"We have to be clear in ourminds that the main weight in our economy is, and will con-tinue to be, the state," he said. The decisive battle is to make . state companies more effi- aurge in tourism and recovery cient. . socialism has to be in the sugar sector, which was efficient".

He cited without details, get of 4.5m tonnes.

"isolated cases" of foreign companies and banks which had already said they would stop supplies and financing to Cuba because of the measures.

Mr Lege said that the economy, although still depressed, had grown 7 per cent in the first quarter of this year, thanks largely to a 45 per cent on track to produce a 1996 tar-

By Pascal Fletcher in Havana stance.

tious state-controlled economic reforms, but will resist efforts vert, corrupt or divide its oneparty socialist system. Mr Raul Castro, defence min-

ical firmness".

The measures allow action in

economic opening with ideologits economic embargo against Cuba in retaliation for the February 24 shooting down by Cuba of two civilian aircraft.

the ruling Communist party hierarchy, told the party's central committee at the weekend that Cuba should "combine our

ister, brother of President Fidel

Realinternational understanding stat

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NEWS: WORLD TRADE



By Haig Simonian in London and Michiyo Nakamoto in Tokyo

1.071m in 1995. Mr Jacques Calvet, bead of the EU last year were just France's Peugeot-Citrõen cars under 800,000, with many cargroup and chairman of the European Automobile Manu-facturers' Association, yestermakers supplying European demand from plants within the day demanded an indefinite extension of the five-year-old Japanese vehicles should be quota system limiting vehicle exports from Japan to Europe. extended to include cars made The quotas are due to end in by Japanese manufacturers in

the EU Mr Calvet's call came as the He also took issue with the growth forecasts for European Japanese government and the car demand used by the EU European Union agreed to

reduce the ceiling on vehicle and the Japanese government exports to the EU this year to in setting this year's export less than 1.066m units, against cetling. He called the EU's forecasts for individual European markets "completely surprisin

According to Mr Calvet, who hecame chairman of the car manufacturers' association this year, the Japanese-EU market forecasts for European demand were more than 10 per cent abova the industry's predictions

Mr Calvet focused on rises in the quota for Japanese exports to four European countries where vahicle exports from

Japan are particularly sensitive and closely monitored. in Europe has led to a sharp According to the Commisfall in exporta from sion's breakdown, Japan's 1996 quota included 178,300 vehicles Japan. Rising output by Japanese

for Britain, 95,800 for France, carmakers in Europe has been 65,700 for Italy, 44,500 for Spain and 34,000 for Portugal. That would represent an increase of a major factor in reducing exports, which have also become less profitable because of the higher value of the yen. almost 19 per cent over 1995 in the case of Italy, 10 per cent in The 792.058 vehicles exported Spain, 8 per cent in France and from Japan to the EU last year fell far short of the 1.071m unit Mr Calvet's outburst highquota, and exports have fallen lights the continuing ability of significantly from the peak of 1.36m units exported in 1992. Japanese vehicle exports to

was concluded in 1991 to "precause friction in the EU in Exports are expected to continue declining as carmakers vent market disruption and spite of the fact that produc-

Taipei's MRT: the start-up

Peugeot chief demands new curbs on Japanese cars* tion from Japanese car plants boost local production. Toyota help EU producers prepare to plans to more than double its tional competition" when the UK capacity to 200,000 units by agreement expires, according 1998 compared with 88,000 last year, while Honda expects UK to the Commission.

1998 from 100,000 last year.

demand in the EU totalled

12.856m units in 1995 against a

The monitoring agreement

forecast 12.946m.

The Japanese side consented production to reach 150.000 by to a reduction in exports this year, even though demand is This year's quota is based on expected to rise to 13.29m units an agreement that Japan would "monitor" exports to the from the 12.86m units forecast when the quota for 1995 was EU until the market is fully agreed. liberalised after 1999. Vehicle

 Japan's car exports were down 12.8 per cent in February from a year earlier to 254,552 units, the Japan Automobile Manufacturers Asaociation said vesterday.

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Taipei puts its reputation on the line

Actual Japanese exports to

Mr Calvet said the quotas on

Everything has been done to allay fears about mass transit system, writes Laura Tyson

The first section of Taipei's mass transit system, the MRT, officially opens today after eight years of construction and controversy. Such was the public cyni-

cism, suspicion and unremltting negative publicity surrounding the construction of the 88km system of underground and elevated railway, that the city government took the unusual measure of delaying opening the first line for two years after its completion in order to patch up cosmetic flaws and allay public safety concerns.

In an effort to win public support, the authorities initiated a free, month-long trial on the first completed line, the Mucha line, a 10.5km stretch of elevated railway from the Taipei zoo to the Sungshan domestic airport. It was a great success; much to the surprise and delight of the capital's long-suffering commuters, the line was safe and convenient -

and they loved it. runs and the occasional dis-More than 1m passengers agreement between the government and Matra. Along the used the line during the trial period, some of them riding way, the total cost of the back and forth just for the nov-Mucha line, including land acquisition, Matra's fee and Ity. Until the trial. Taipei's mass civil engineering work, rose from some T\$16bn (\$586m) to

transit system was regarded as something of a national joke, T\$25bn. with many people saying they over safety, amplified in the media, meant that every aspect would never use it because it was unsafe. But the reviews of the huilding process came have been glowing. Until now, residents along the line were under intense scrutiny. When, forced to endure arduous rushduring test runs of the cars. the wheels caught fire on two hour commutes of an hour or occasions the media devoted two hy car or scooter through congested and smoggy Taipei. months of negative attention Now they can get to work in 15 to the event, although it was

relatively minor. But it has been a long and Then it was noticed thet visitortuous process. Matra Transble cracks had appeared in the port, the French transport columns of the elevated track. systems group, was awarded the turnkey contract for the Matra, which was responsible for the design but not the execution of the substructure, said Mucha line in 1988. The construction process was plagued tbat the design allowed for hairline cracks and these in no hy delays, accusations of corway posed a danger to the sysruption, allegations of shoddy construction and mafia Mr Swen Ker-li, spokesman involvement, buge cost over-

for the government agency in charge of huilding the system, pointed out that the wooden beams in the imperial palace of Beijing's Forbidden City also had cracks yet the palace had lasted hundreds of years. All to no avail.

In the end Taipei's mayor, The public's obsessive fears Mr Chen Shui-hian, elected in December 1994, called for a review of the Mucha line by a panel of international experts. Given the level of public appre-hension, the panel decided that the cracks should be filled with epoxy and the columns encased in steel. This took nearly a year.

Before the safety fears there were disagreements hetween the contractors and the government. In October 1993 Matra Transport took the government to arbitration in a dispute over damages resulting from con-struction delays. The independent arbitration panel awarded Matra Transport 60 per cent of the amount sought. The decision was overturned by a

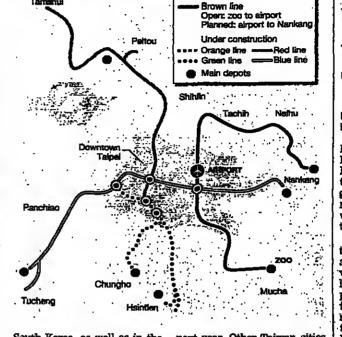
Taipei district court after a counter-suit hy the city governmeot. Matra Transport has appealed to a high court. Mr Daniel Bourasseau,

3.7 per cent in Portugal.

senior vice-president of Matra Transport, says the company is still owed 11 per cent of its fee for the T\$7.56hn contract. Even if the compensation songbt through the courts is awarded, the project will not be profitable, Mr Bourasseau says.

Matra Transport executives believe that the lesson learned from the project is that Matra should have had more control over the civil work. Mr Swen admits that the logistics of managing some 320 individual contracts involved in the Mucha line's construction, given language differences and differing technical specifications, was exceedingly difficult.

Despite the prohlems in Taipei, Matra has been invited to bid for mass transit contracts elsewhere in south-east Asia, including Singapore and Malaysia, and probably in



next year. Other Taiwan cities including Kaohsiung and Tai-South Korea, as well as in the US and Europe. Taipel resichung also plan mass transit dents can look forward to the opening of another line, the systems. Tamshui line, on the system Manila railway, Page 4



India has invoked the formal dispute settlement procedures of the World Trade Organisation over US restrictions on its exports of woollen clothing, after the WTO's textiles monitoring body failed to settle the matter. The dispute concerns import quotas imposed by the US last year on Indian exports of women's and girls' wool coats, and woven wool shirts and blouses. India says the quotas breach WTO rules.

Washington yesterday blocked India's request at a meeting of the WTO's dispute settlement body (DSB) for the ls to investi

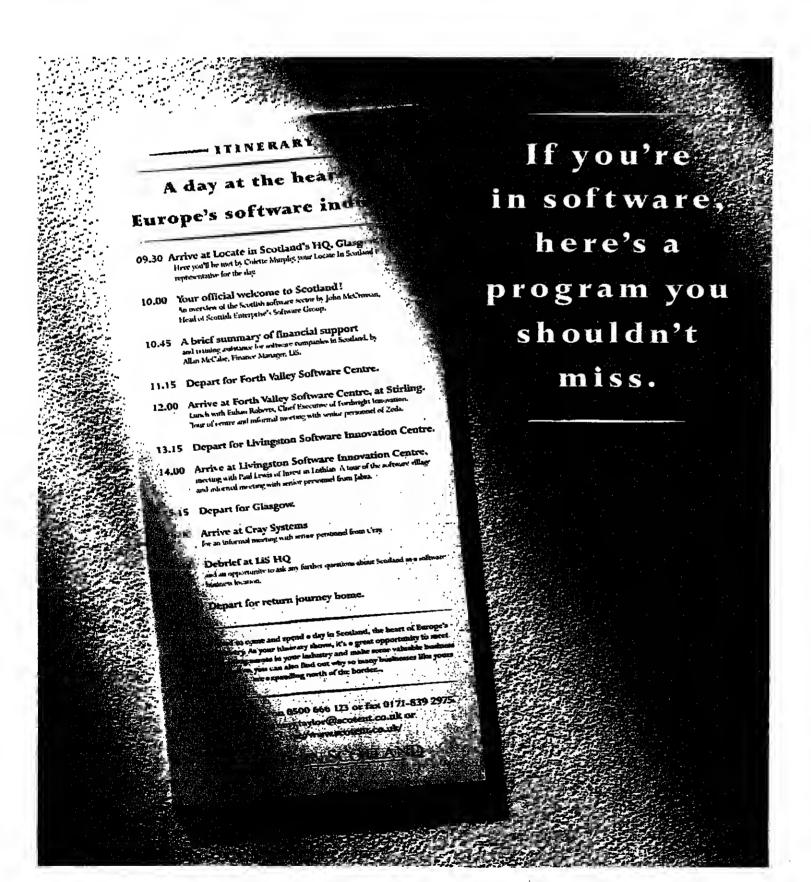


Representatives are urging President Bill Clinton to put the liberalisation of air passenger services on the agenda of next month's summit in Tokyo with Mr Ryutaro Hashimoto. the Japanese prime minister. The US and Japan were yesterday preparing to announce an agreement in air cargo ser-vices, hut US officials were looking ahead to a second phase in air traffic liberalisation. A letter to the president, signed hy Mr Newt Gingrich, the House Speaker, and Mr Richard Gephardt, the minority leader, urged new and "critical" talks to keep pace with the growth in bilateral trade and business partnerships, The current restrictions on airline passenger traffic between the US and Japan limits avery sector of trade between the two nations," they said

"A recent study by the Economic Strategy Institute, a Washington think-tank, said that because US airlines had faced competitive pressures created by airline deregulation, they now enjoyed a strong comparative advantage over Japanese carriers.

A 1993 survey by the Interna-tional Civil Aviation Organisation showed the average oper-ating expense of Japanese carriers to be 59 cents per mile; compared to 17 cents per mile for US airlines.

"With inefficient carriers.



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However, under WTO rules, panels must be granted at the second time of asking, expected at a special DSB meeting on April 17.

US officials said yesterday the administration believed the restrictions on women's and girls' wool coats were no longer needed but wanted to discuss this with India. India says the US should simply rescind the quotas. India also said it had requested WTO consultations with Turkey over new restraints on textile and clothing imports since the start of Turkey's customs union with the European Union on January 1. Hong Kong has filed a similar complaint. Frances Williams, Geneva

EU drops VCR dumping inquiry

The European Commission is to abandon an investigation into the alleged dumping of video cassette recorders from east Asia on the European market, after uncovering no evidence of dumping and almost no evidence of injury. An official said Philips of the Netherlands had withdrawn its complaint on the advice of the Commission. The move highlights a growing trend in Brussels to treat dumping complaints with greater caution. "It is true that we are probably not allowing complaints to drag on if we think there is nothing in them." said an official.

The complaint about dumped products from Singapore was particularly sensitive as Thomson Consumer Electronics, the French state-owned company, produces VCRs in Singapore in a joint venture with Toshiba of Japan. *Emma Tucker, Brussels*

Chinese software piracy 'worse'

Piracy of computer software in China is worse than ever despite the year-old Sino-US accord committing Beijing to crack down on counterfeiters, according to the head of the US Business Software Alliance software industry group. Mr Robert Holleyman, president of the BSA, said: "We are seeing more pirated software, particularly in the form of pirated CD-Roms, than ever before. It is a problem that has as its primary source the increase in counterfeit production of CD-Roms in China,"

Pirated software from China was "spilling into countries Pirated software from China was "sputing into countries throughout the region and the world, displacing otherwise legitimate sales of computer software." The BSA, which lobhies the US Congress, groups personal-computer software makers including such market leaders as Microsoft, Lotns and Novell. "We have seen woefully little progress by the Chinese government in addressing the problem, so as a result, today, the problem is greater in China than it was a year ago," Mr Holleyman said. China and the US last year signed an agreement reinforcing protection of intellectual property rights, averting fit-for-tat trade sanctions. Our Foreign Staff

Australia and China in air pact

Mr John Sharp, Australia's new federal transport minister, said yesterday that agreement had been reached on updating the Australia-China Air Services pact, a move which could lead to a significant expansion in services between the two countries. Previously, only one airline from each country was allowed to fly the route once a week between Sydney/ Melbourne and Beijing/Guangzhou.

"As a result of the new agreement, six airlines can now fly the route, and frequencies for each side are increased immediately to nine a week, and increasing in stages to 13 by 1996." Mr Sharp said. Brisbane, Perth, Shanghai and Shenzhen were to be added as airports open to both Australian and Chinese airlines. Nikki Tait, Sydney United Parcel Service of the US has signed a Memorandum

of Understanding with the Taiwan government to invest \$400m to set up its Asia-Pacific regional air hub on the island Reuter, Tainei A US bearings manufacturer. The Timken Company, has

formed a joint venture to produce bearings in China. The venture, in Yantal, Shandong province, is expected to start operations by the autumn. Timken manufactures engineered bearings and alloy steels. Reuter, Hong Kong

but a crucial hub location. Japan's ministry of transportation has used regulation to protect its airlines and attempted to give them the immense leverage that control of Asia's key hub entails," the ESI report says. "This has led to significant constriction of traffic through Tokyo."

Growth in the global economy has led to soaring demand for both passenger and freight services, the report said. The volume carried by the world's airlines has risen at twice the rate of real growth in the world economy over the past decade. It is expected to continue to grow at about a 6 percent annual rate over the next 15 years, ESI said.

A powerful coalition, called Access US-Japan, of more than 500 business and labour organisations in the US is lobhying for the wider negotiations on air services.

Tour

Japan has failed to live up to the existing 1953 aviation pact by denying United Airlines of the US the right to fly beyond Japan, United said in a recent statement, urging Washington to insist that Japan honour its existing commitments "before we enter into new talks".

In Tokyo, Mr Jiro Hanyu Vice, the Japanese transport minister, said an agreement was extremely close that would enable Japan to achieve the equality in cargo transport rights it has been seeking for more than 40 years.

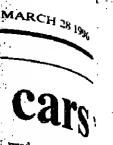
The two sides are expected to sign a record of discussion today forming the basis of a pact, he said, adding that it would give Japan Airlines equal rights with US carriers and airlines granted rights under an original 1952 pact.

Extra services would be allowed by both Japan's Nippon Cargo Airlines and United Parcel Service of America.

The US and Japan had set a deadline of March 31 for reaching an agreement. Philippine Airlines (PAL)

yesterday said it opposed an Air France application to operate all-cargo flights on its Manila-Paris route, according to documents filed with the Civil Aeronautics Board, AFX reports from Manila.

PAL said that under the 1990 Philippines-France Memorandum of Understanding, any operation of an all-cargo or freighter service will be-"allowed only upon a commercial agreement between the designated carriers of each country."



producers prepare to full force of intera-competition" When to ant expires, according apanese side conservation ipanese sue couste luction in 2000 is en though denad i i to rise to 13.200 is e i2.86m unit forest

senior government officials to n's car erports has S per cent in Febra Year earlier to Sha Lanan Automak Germany to help promote its beef as BSE-free amid fears that the general decline in demand throughout Europe is he Japan Automobil cturers Associaty threatening the country's export sector. terday

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nary Association, said.

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mass slaughtering.

human consumption.

The government also does not have the option open to it foot-and-mouth disease in the

The intervention of UK

commissioners Sir Leon Brit-

tan and Mr. Neil Kinnock led

the European Commission to

make concessions to Britain

yesterday on the BSE crisis.

The Commission formally

By Caroline Southey

in Brussels

agriculture and fisheries. "We nature of its meat and target aspect of it because its other qualities such as taste are already well known."

The decision to promote Argentine beef more aggressively as "healthy" was taken at a meeting earlier this week between Mr Solá and representatives of Argentine farmers and meat exporters.

"Our objective is to carry out The country's cattle are a worldwide campaign and to almost all grass-fed, and the invest in cunvincing people that Argentine meat is differuse of hormones and fertilisers is far more limited than in the ent," said Mr Felipe Solá, sec-US and Europe. Argentina will retary of state for livestock. thus emphasise the "organic"

land.

berd.

want to promote the health European consumers, initially in Germany, by stressing the BSE-free nature of Argentine meat products. Argentina took a similar ini-

tiative during an earlier BSE scare in Britain in 1989-90, with the government investing more than film in a Europe-wide advertising campaign. One London meat trader this week described that as a waste of money because it had no noticeable impact on Argentine

exports. Initial optimism in the Argentine farm sector that the

UK's BSE scare would provide new opportunities for beef exports to the UK and other parts of Europe has faded in recent days as consumption has declined.

Mr Sola said the scenario for Argenline meat "was not exactly rosy" hecause of the general decline throughout the European Union. He also said it might be difficult to penetrate the German market where "lobby groups worked quickly" against very unwanted competition.

quotas. Argentina is allowed to

'Mad cow disease': Minister backs campaign in Germany to stress health aspects of BSE-free supplies

quality beef a year to European Union countries. Some traders fear that the quota may not now be met if demand continues to drop. Germany and

NEWS: UK

the UK are the two higgest EU importers of Argentine beef. Argentina's meat-exporting sector bas recently been encouraged by the prospect that the country will soon be given a clean hill of health on foot-and-mouth disease by the World Trade Organisation. Farmers have speut an esli-

Under the so-called Hilton mated \$100m on a vaccination programme and there has been

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export 28,000 tonnes of chilled no outbreak for nearly two years. The US has agreed to an import quota of 20,000 tonnes of fresh Argentine beef. Argentine officials are boping the start of US imports, expected later this year, will trigger other orders from lucrative markets in Asia.

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Mr Domingo Cavallo. Argentina's economy minister, said this week that if the country had made a strong effort to eradicate foot-and-mouth disease earlier, it would now be in a far better position to take advantage of opportunities presented by the BSE scare.

Crisis 'is threat to of jobs'

Tens of thousands of British

workers could lose their jobs as a result of the beef crisis, the Transport and General Workers' union said yesterday. Most of the 6,500 workers at cattle abattoirs were expected to be either laid off or on short-time work hy the end of the week, it said.

Union leaders want workers who are made redundant to receive cash compensation from the UK government or European Uninn in the same way as farmers will be paid for the loss of their herds, Mr Barry Leathwood, leader of the farmworkers' section of

the TGWU, said yesterday he had written to Mr Donglas Hogg, the agriculture minister, calling for cash support.

"While ministers discuss compensation for farmers who lose because of the crisis in the beef industry, we believe protection for farm workers is at least as important," he said. The union is monitoring joh losses in a national survey. Although the TGWU said it was too soon to assess the numbers of workers who could be made redundant as a result of the BSE crisis, hundreds had already been laid off.

Mr Leatbwood said jobs your problem, it's our probwere threatened in dairying, stock-handling, slanghtering, meat-processing and hanlage, as well as retail distribution. The TGWU has 50,000 memhers in the beef industry which is estimated to employ to the British people" The official said as many as half a million. official called for a inquiry into the causes of BSE and the possible link with CJD. It wants the monitoring of food safety transferred from the Ministry of Agriculture, Fisheries and Food to the Department of Health and independent Health and Safety Commission. The TGWU also said it favoured independent research into the risk of workers in farming and food processing contracting CJD.

Argentina sends team to promote its beef **Daewoo boosts N** Ireland stake

UK NEWS DIGEST

Daewoo Electronics, the South Korean industrial conglomerate, confirmed plans to invest a further £14.Sm (\$22.6m) in an expansion of its Northern Ireland video recorder plant. The project, which will he supported hy a grant of 25.2m provided by the Northern Ireland Industrial Development Board, will create 330 jobs. Mr K.H. Nam, vice-president of Daewoo Electronics, said the investment would establish the plant as a stand-alone VCR manufacturing operation. It was an important part of the company's strategy to treble its VCR market in Europe and increase sales in the Russian republics.

Mr Nam said the project would allow greater control over production and component supply, which is particularly important because of the increasing demands of just in time inventory management. Baroness Denton, economics minister for Northern Ireland in the British government, said yesierday during a visit to South Korea that the expansion would allow Daewoo to reduce its dependence on components sourced from Korea, such as metal pressings, injection mouldings and diecastings.

As a result of the investment, Daewoo, which opened in Northern Ireland in 1989, plans to increase production by 30 per cent. It is also to step up manufacture of deck mecha-nisms, a sub-assembly for the VCRs which the company started making in Ireland in 1994. John Murray Brown, Dublin

Expansion at VarityPerkins

Diesel engine maker VarityPerkins is to produce 50,000 uew low-polluting diesels a year for the industrial, agricultural, construction and materials-handling sectors. These are "years ahead" of emissions legislation worldwide relating to off-highway use, it claims. Mr Mike Baunton, group chief executive of Varity's UK-beadquartered diesel operations, said the company intended the Perkins 700 range to capture at least a quarter of the world market sectors in which it will compete. He was speaking at the engines' international launch in Munich vesterday.

The principal applications of the engines will be in fork-lift trucks, compressors and compact agricultural tractors and construction equipment. They will be produced entirely at VarityPerkins' main manufacturing facilities at Peterborough in the English Midlands, The company, which employs 4.500 people in the UK, is part of Varity Corporation of the US. John Griffiths. Industry Staff

Baccalaureate is proposed

Sir Ron Dearing, the government's chief curriculum adviser, unveiled a move towards a "baccalaureate" and a relaunch of the Youth Training scheme in the most radical overhaul for sixth-form studies since the second world war. Mrs Gillian Shephard, education and employment secretary, accepted the report in full. But Sir Ron has ignored calls from several organisations to abolish A-level exams, which have been used for several generations as a yardstick for school pupils seeking to enter universities. The measure received a broad welcome from industrialists, teachers' unions and universities although there were several disagreements over technical details. A-levels have been criticised for encouraging students to take too narrow a curriculum, and to drop important subjects too early. It also claimed that they are so highly regarded that they barm the development of alternative voca-John Authers, Public Policy Staff tional qualifications. **Editorial Comment, Page 13**

US channel may link with BBC

The BBC is talking to The Weather Channel, one of two 24-hour television weather channels launching in the UK in the next few months, about the possibility of a joint venture. The BBC has been looking at the possibility of launching its own weather channel for some time, hut is now looking at the potential opportunities of co-operating with The Weather Channel, owned by Landmark Communications of the US. In the US The Weather Channel is available in more than 61m cable homes and its revenues this year are expected to exceed \$100m. Britain's first round-the-clock weather channel - The Weather Network owned hy Pelmorex, the Canadian-based be launched in

Raymond Snoddy, Consumer Industries Staff

Mass-slaughter policy is 'a logistical nightmare' yesterday

By Jimmy Burns

Any large-scale slaughter of cattle in the UK would present huge practical problems for the industries involved. Even the "softer" option

By Jimmy Burns in London

Argentina has sent a team of

and David Pilling

in Buenos Aires

FINANCIAL TIMES THURSDAY MARCH 28 1996

being considered by the government - focusing Initially only on the 12,000-15,000 older dairy cows which are normally slaughtered each week at the end of their productive life -presented a "logistical nightmare", Mr Bob Stevenson, president of the British Veteri-

There has never really been any contingency planning because the government never expected this to happen," he

A Ministry of Agriculture official confirmed yesterday that the UK's 10 licensed livestock incinerators did not hava the capacity for a policy of

Existing abattoirs could not be used because they are only licensed to slaughter cattle for

during the outbreak of solution before incineration.

1960s when cattle were hurnt Commission described the implementation on open ground on the farms. Apart from environmental of any kind of slaughtering policy that would adequately concerns, the scientific advice to government is that such restore consumer confidence as hurning of BSE-infected cows "mindblowingly" difficult. It suggested that the govern-ment would have to consider still risks entering the food chain by contaminating the

an emergency plan involving Mr Stevenson said that any the construction of additional policy of destruction would incinerators. "No one in the industry "put considerable strain" on some 6,000 government-approved veterinary inspectors seems to have previously thought about how to deal who would get involved when with BSE on this scale," a farmers had separated cattle to spokesman said. A call for the slaughter and

be killed from the rest of the incineration of up to 15,000 older cattle a week has been Normally dairy cows used made by the UK's National subsequently for meat produce are slaughtered hy a pistol-Farmers' Union, hut on the fired bolt to the head, after assumption that the European Commission would provide substantial funds for the estifirst being stunned by an electric shock.

But that cannot be done on mated annual cost of £700m. suspected BSE cows because of Meanwhile the government the risk of spillage from the hrain which is the focus of infection.

Instead the government would have to approve a nationwide programme under which vets would inject thousands of cows with a lethal

The Meat and Livestock

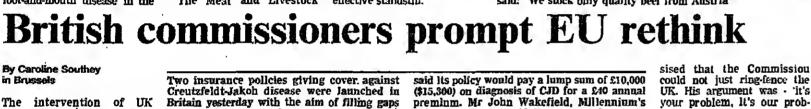
illnesses such as CJD.

was yesterday facing renewed pressure from the rendering industry, to provide funds for the clearance of animal waste material that has been piling up at slaughterbouses. The UK Renderers Associa-

industry could soon be at an effective standstill.

tion has warned that the whole

The flag hanging outside a hutcher's shop in Vienna yesterday said: "We stock only quality beef from Austria



managing director, said diagnosis might be poslem". sihle before death. The company was prepared An official close to Mr Kinnock said he had "clearly made a difference. It is quite gratifying. The message we wanted to low Rebecca Ingrams Pearson, a broker, said It Millennium Insurance Management Services, was offering policies paying £25,000 for an convey was that the Commission was prepared to reach out

> nock's intervention had been aimed at ensuring the Commission's "presentation was got right" and that there was a clear message that the Commission wanted to work "constructively with the UK in solving the problem". The EU official said the two commissioners would "prevail on the British government to act to restore confidence" in the heef market.

thousands By Robert Taylor, Employment Editor

endorsed a worldwide ban of British beef, hut included a ment to provide aid for UK farmers.

For the first time since announcing the impending ban on Monday, Mr Franz Fischler, EU commissioner for agriculture, emphasised the Commission's "solidarity" with the UK, pcomising to "consider any means of assisting the UK" to

overcome the crisis. Mr Fischler also underlined the fact that the ban was "pro-visional" and that it would be reviewed at the latest in six confirmed that weeks. The possibility of an were because of efforts by Sir earlier review remains opeo if Leon, EU Commissioner for the British government, in contrade, and Mr Kinnock, transultation with the Commission. port commissioner. takes steps to restore confiopposition to Mr Fischler's prodence in the heef market. The new promises reflect a posal on Monday. The next day

Two insurance pollcies giving cover against Creutzfeldt-Jakoh disease were launched in

Britain yesterday with the aim of filling gaps

left by other insurers. Our Insurance Correspon-

dent writes. The private medical insurers Bupa

and PPP this week said their policies were

aimed at acute treatment rather thad chronic

which acts for a Lloyd's of London syndicate, annual premium of £10.

dramatic change from Mr Fischler's initial announcement on Monday, when he talked of "ring-fencing" the UK and deferred questions on aid for the Commission.

Mr Santer endorsed argu-British farmers. EU officials

ments made by the British commissioners that the Commission should "extend a hand of friendship" to Britain, an EU official said.

to be innovative and might consider discounts

for long-term vegetarians. Separately, Goodfel-

The two first signalled their The strongest argument was that this was an opportunlty to show the Euro-sceptics they had an hour-long session that if the UK was not in the EU, there would be no recourse with Mr Fischler, followed by a to any assistance," the EU offimeeting of all three with Mr Jacques Santer, president of cial said.

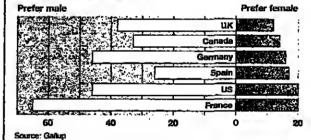
Sir Leon's spokesman sald the commissioner had "empha-

Women 'still lack job equality' More than two-thirds of the British population believe that women still lack equal job opportunities, but many more

Weather Channel following in June.

Choosing a boss

Percentage of those questioned



people would prefer a male boss if given the choice, a new poll shows. The survey, part of an international study of gender stereotypes carried out by the Gallup opinion research organi-

sation, found that although 93 per cent of people felt women should have equal opportunities, 67 per cent believed they did not have them yet. It also revealed that, if given the choice, 38 per cent of people in Britain would prefer a male hoss, compared with only 12 per cent who would choose a female one. The British were far more willing to contemplate a woman giving orders than the French - among whom 65 per cent preferred a male hoss. Mark Surman, London

Mail rates to rise in July

Prices of sending mail from Britain to other countries will rise in July when the cost of a stamp for domestic letters rises hy 1 pauny from the present rates of 19p second-class and 25p first-class. The international increases will be the first for a year and the domestic ones the first since late 1953. The overall impact of the proposals, yet to be ratified by the Post Office Users' National Council, will be to raise prices by 4.6 per cent. The Post Office said the decision to impose the increase was made with the "greatest reluctance". It had been taken following last year's decision hy the government to raise its contribution to the Treasury to £925m over the next three years - a figure close to its total contribution in the previous decade. Michael Cassell, Business Correspondent

Government rejects ERM in favour of inflation targets

By Gillian Tett, **Economics Correspondent**

Government officials will fight suggestions that the UK should he forced to enter a naw exchange rate mechanism, and are calling instead for a strict European system of inflation

The inflation targets idea is currently being developed at the Traasury and Bank of England, the UK central bank. The idea is a central to the British stance in private discussions taking place between European governments a sin-gle currency. UK officials are likely to unveil more detailed proposals when European finance ministers meet at Verona in Italy next month.

The UK move comes as some EU states stap up demands that countries outside a future single currency - including the UK - should be forced to link their currencles to the euro.

French and German officials held a bilateral meeting on Tuesday to prepare for the meeting in Italy. The French claimed that both countries now agreed on the need for a new ERM.

Mr Kenneth Clarke, chancellor of the exchequer, is to talk about the moves towards a single currency today to the House of Lords, the unelected upper House of parliament. However, Treasury officials are the single currency. vehemently opposed to the

French plans. UK officials accept that an unlikely to satisfy most other EU countries. Without an ERM structure might he useful for other countries. But the exchange rate target to link humiliating exit from the mechanism hy Britain in 1992 currencies to the euro. French officials fear that countries has left some British officials outside the future single curmore opposed to a new ERM than to a single currency. them a price advantage.

Calls for a new ERM are sum-With the issue threatening to ported by most of the other EU be deeply divisive at the Verona meeting, UK officials are countries which are likely to trying to regain the offensive be outside the first wave of sinhy proposing an inflation gle-currency members.

By Robert Rice, Legal Correspondent The proposal would require countries outside a single cur-

rency to adhere to a tight infla-A British journalist threatened tion target, probably in the with prison and fined £5,000 region of 2 per cent. To ensure (\$7,650) for refusing to reveal this was enforced, their polihis sources yesterday won his cies for meeting the target case at the European Court of would be monitored by other Human Rights. The decision countries and the European means the government will central bank. The UK insists have to change the 1981 Conthis strictly applied inflation tempt of Court Act to provide target would prevent the devalgreater protection for journaluation of currencies ontside ists and their sources. Finding the government guilty of breaching the Euro-However, the argument is

pean Convention on Human Rights, the court in Strasbourg, France, said journalists threatened with jail for obey-ing their consciences should be entitled to compensation.

rency would devalue, allowing "The protection of journalists and their sources overrides the importance of protecting private property." the judges said. The landmark ruling was a victory for journalist Mr Bill Goodwin who was fined in 1990

for disobeying a court order to disclose the the source of financial information about Tetra, a computer company.

Journalist wins European

Court battle over sources

When Mr Goodwin, then a 23-year-old trainee journalist on The Engineer magazine, phoned Tetra to check the details, the company realised the information came from a draft of its confidential corporate plan, which had heen missing since November 1989. The company obtained a

High Court injunction prevent-ing publication of the information and ordering Mr Goodwin to disclose his notes. That decision was upheld by the Appeal Court and the House of Lords. But the Strasbourg court

said that forcing journalists to name their sources was an unjustified interference with the right to freedom of expression guaranteed under the human rights convention.

After the ruling, Mr Geoffrey Robertson QC, Mr Goodwin's

harrister, said the government had "a moral obligation to arrange a royal pardon for Bill Goodwin, so as to obliterate the finding that he was guilty of contempt for obeying his ethical duty as a journalist". Calling for Britain to adopt a Bill of Rights, he said the decision had shown starkly how English lawyers were trained hy English law to put property rights before human rights. Mr Robertson said Mr Good-

win, who was backed by the National Union of Jouroalists. had not sought compensation but the government was ordered to pay his legal costs of £37.000.

The Lord Chancellor's Department said the government would look again at the contempt of court legislation "to see that it strikes a proper balance between the right to freedom of expression and the importance of ensuring that court orders are obeyed"

Official target to cut drinking set to fail

target instead of an ERM.

By Mark Suzman, Social Affairs Correspondent

Government targets for reducing heavy drinking and smoking by the year 2000 are unlikely to be met, official figures indicate.

According to the General Hnusehold Survey, conducted annually by the Office of Population Censuses & Surveys. British people are drinking and

smoking less, but the decline is households and own more conslowing and middle-aged men sumer durables. and younger women are buck-

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ues, the government is unlikely to meet its targets of reducing the number of smokers to 20 per cent of the population by the year 2000, and of cutting the proportions of men and women drinking more than the recommended limits to 18 per cent and 7 per cent respectively by 2005. The survey also shows that the British are becoming better aducated, live in smaller

ing the trends. If this contin-

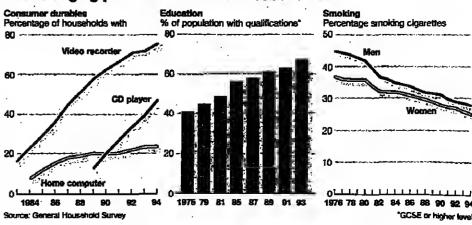
About 27 per cent of adults old recommended weekly limit now in 47 per cent and 67 per aged 16 and over were cigarette smokers in 1994, the study found, down from 28 per cent in 1992 and 45 per cent in 1974. The tide may be turning, however. Smoking was most prevalent among adults aged 20 to 34. For women in that group, the proportion of smokers rose from 36 per cent in 1992 to 38 per cent in 1994, the only segment of the population to do so. rapidly in the past decade, CD

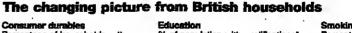
The overall proportion of people drinking more than the

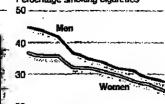
of 21 units for men and 14 cent of bouseholds respecunits for women has risen sharply. Among women the proportion has risen by 5 per cent since 1984 for 18 to 24year-olds and by 4 per cent for other age groups. Among men aged 45 to 65 it rose to 27 per cent from 21 per cent, while for men over 65 it increased to 17 per cent from 12 per cent. Household ownership of consumer durables has increased

players and microwave ovens,

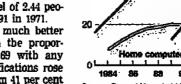
tively, rose the most rapidly. Homes with a personal computer has increased to 24 per cent from 20 per cent in 1990. The average size of households in 1994 was unchanged from the 1993 level of 2.44 people, down from 2.91 in 1971. People are also much better educated, in 1994 the proportion aged 16 to 69 with any educational qualifications rose to 68 per cent, from 41 per cent in 1975.







and the strength of



TECHNOLOGY

Worth Watching · Vanessa Houlder



Slimline lithium battery

Yuasa, the Japanese hattery manufacturer, has announced plans to begin commercial production in May of the thinnest hthium battery yet produced - an order of magnitude thinner than standard lithium button cells. The 0.2mm thick, 3-volt cell

uses a solid polymer electrolyte (the material that carries electric current between electrodes) rather than the liquid used in traditional batteries.

The Yuasa battery works at normal temperatures, which overcomes a past problem with polymer electrolytes, namely the need for high working temperatures. It is also free from eakage, making it safer than traditional lithium batteries.

Battery developers are earching intensely for smaller, lighter batteries, since the bulk and sbort life of batteries is a constraint on the development of miniature, portable products. Yuasa Bottery Sales (UK): UK, tel (0)1793 612723: fax (0)1793 618862

Cable current with less voltage

The longest high-voltage cable ever made of superconductive material bas been assembled by an industry and government partnersbip including Pirelli and the Electric Power Research Institute in Sooth Carolina.

The 50m cable can carry more than twice the current that passes through conventional electrical cable using the same omount of roltage. The cable consists of a flexible core wrapped with several layers of bigh temperature superconductor tape. with pressurised liquid nitrogen flowing through the core to cool the superconducting tapes. Pirelli said the cable signalled "the beginning of the industrial phase of superconducting cahle".

Pirelli: US, tel 1803 9514992; fax 1803 951 4991.

Stroke sufferers back on their feet

Stroke sufferers often find walking difficult, since the brain can no longer generate the signals required to stimulate the muscles and nerves in their limbs. **Researchers at Salisbury** District Hospital and the University of Surrey are experimenting with electrical stimulators that can help people move their ankles, knees and feet. The researchers, funded by Action Research, are trying to

stimulate different muscles using computerised controls and pressure switches built into patients' shoes.

Action Research: UK. tel (0)1403 210406; fax (0)1403 210541.

Composite mix opportunities

Materials researchers are creating new composites by mixing organic and inorganic materials on the scale of a nanometre (a billionth of a metre), according to a report in today's Nature. Scientists at the University of Illinois used cadmium sulphide and cadmium selenide to grow a semiconductor lattice that incorporated organic molecules This close association of organic and inorganic components creates unusual electrical and chemical properties. The researchers believe that

manipulation of the electronic properties of this material could open up uses for photosynthetic and photocatalytic applications, with potential for the conversion of solar energy. University of Illinois: US, tel 1217 333 1441; fax 1217 333 2736.

Open and shut case for solar blind

An automatic window blind that opens and shuts in response to light bas been launched by Eclipse Blind Systems of Renfrew in Scotland. It antomatically opens and

sbuts at dawn and dusk, and closes to protect furniture from damage if the sun is particularly strong. The cost of the product ranges from £210 to £298 for a blind for a typical patho door. Eclipse Blind Systems: UK, tel (0)141 812 3322; far (0)141 812 5253.

Screens in the picture

already heen superseded by the time you have unpacked it.

Microprocessor power, hard disk size and CD-Rom drive performance often appear to change at hreakneck speed, but one piece of com-puter technology has evolved much more slowly, the desktop PC moni-

Early computer monitors simply displayed text on a green screen, and while today's versions offer colour and high-resolution graphics, some observers believe that devel-opments such as video conferencing and multimedia (a mix of sound, pictures, text and video) call for a

new generation of computer moni-tors with better sound and picture quality. "These days, a growing number of people are spending more time in front of their monitor. They are

realising that while you can hide the PC and software, you may have to spend eight or more hours staring at a screen," says John McGrath, general manager of NEC's UK husiness equipment division. "The demands made on PCs are changing - for instance, many home PCs can now display films

magine a computer monitor display with a resolution as sharp as a laser printed document. Now US-based dpIX, which is pioneering the manufacture of ultra-high

resolution computer displays, has turned imagination into reality. The company was recently spun out of Xerox's innovative Palo Alto Research Center (Parc). Parc's researchers, in collaboration with partners AT&T and Standish Industries, have developed a way to pack almost 7m pixels, or picture elements, on to a 13.5m display. This is more than 20 times the number of pixels used in most We can make displays. "We can make displays that have 300 pixels per inch, similar to a standard laser-printed page with 300 dots per inch," says Malcolm Thompson, a former Sheffield University professor and now chief

executive of dpiX. "In fact, the resolution is much

omputer technology, it is said, develops so quickly that your new PC has in the provided statement of the provided stateme games

Next month, NEC is launching the first of a new type of computer monitor which is claimed to offer better picture quality than existing versions. It is based on a new picture tube technology, developed by Japanese company Cromaclear.

A picture or cathode ray tube works hy firing a beam of electrons at a phosphor-coated screen. When the electrons hit the phosphors. they glow. The electron beam has to be tightly focused for the optimum picture quality.

onventional picture tubes arrange the phosphors as a cluster of dots or a series of stripes, but Cromaclear phospbors are elliptical. The phosphors are also grouped into hundles of three in a vertical alignment. NEC claims

this improves resolution and focus. McGrath says improvements in production processes mean that a Cromaclear monitor will be roughly the same price as a comparable conventional monitor. A number of companies, inclod-

laser printed page because pape

smudges and absorbs some of the

toner while our display pixels are

Such high-resolution displays

could be a godsend to hundreds of

hours each day squinting at their relatively low-resolution computer displays. Thompson says a dpiX

strain problems suffered by many

computer users because of its higher resolution and the fact that

The dpiX display is an active

display (LCD) technology, similar to

Xerox Parc researchers discovered a

matrix flat panel liquid crystal

the lightweight displays widely used in portable computers. But

display might help relieve eye

tt is flicker-free.

millions of people who spend many

accurate to within a micron."

Pixel-packed resolution better than a 600 dots per inch

(I HAD NO IDEA THE STUFF ON COMPUTERS

WAS SO BORING UNTIL WE GOT THESE

NEW ULTRA HIGH-RESOLUTION SCREENS

way of packing more pixels per square inch and also simplifying the manufacturing process. The displays will not be available on home computers for several

years. DpiX is concentrating on very profitable custom markets such as in military systems displays and medical imaging markets. Depending oo the application, a dpiX display could be sell for between \$10,000 (£6,600) and

\$50,000. The US military is the first customer for the displays, which is hardly surprising as the technology was partly funded with \$55m in research grants from the Pentagon. The military has been keen to reduce its dependence on foreign, mostly Japanese-made, flat panel displays, Japanese LCD manufacturers dominate the world market with a 90 per cent share.

ROMERBEANE

Thompson sees promising markets in medical imaging, "There are more than 200m X-rays taken in the US every year. Using our displays, it is possible to do away with the need for X-ray film and to capture almost instantly high-resolution X-ray images and transmit them to medical specialists anywhere in the world." The displays could also be used in high-speed copying machines. The same technology used for displaying images can be adapted to capture and print images such as in photocopying machines where an entire page can be scanned and printed in an instant, compared with the slower, incremental copying and printing of regular

come down and their quality will

Users of computer monitors are demanding increasingly sophisticated features least," he says. "An LCD screen may be cost-effective where space is at a premium, for example, in a London dealing room, but for most PC users, the picture tube is still the best option." Cromaclear monitors will also

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offer huilt-in speakers and a microphone: "This is to future-proof the monitor." says McGrath. "We believe that voice command computing [which uses speech to operate a PC rather than a keyboard or mouse] will become increasingly important over the next few years. You are also seeing a convergence of telephony and PC technologies, with people making calls on their compute

Dolhy Laboratories of San Fran-cisco has developed a surroundsound system for PCs. The system. known as Dolby Surround Multimedia, makes it possible to hear surround-sound effects while using

"An increasing number of PC pro-grams and games are being encoded with surround sound," says Dale McGregor-Learie, Dolby's licensing operation manager. "And because a PC user sits close to the screen, it is possible to create surround sound effects with a single pair of speaker units." Companies offering sur-round sound software include Ocean, Electronic Arts, Europress and Psygnosis.

Dolby says its PC surround sys-tem uses simpler circuitry than that required for a television or stereo system. It is in discussion with a number of PC manufacturers, which may soon be offering monitors with built-in surround sound speakers.

George Cole

photocopying machines. This would allow development of high-speed photocopiers and instant book publishing systems, where entire books would be stored in a digital form and printed and bound within minutes.

Thompson promises that doiX displays will come down in price eventually to more affordable levels, but it will be many years before they will be cheap enough for most computer users. The first users will be in high-end desktop publishing and computer-aided design applications where there is constant demand for more accurate computer displays DpiX will consider licensing its

display technology to other LCD manufacturers which may be willing to invest the billions of dollars necessary for a high-volume production line, which would make the displays more affordable.

Tom Foremski



screan monitors which do not use picture tubes. But McGrath says that picture tube technology is here expensive and have inferior picture quality when compared with a picture tube. Flat screen prices will to stay, at least for the foreseeable ing Canon, Sony, Sharp, Matsushita future: "Flat screen systems like increase, but it will take another and Fujitsu, are developing flat LCDs [liquid crystal displays] are two to three years at the very

"TELEFÓNICA DE ESPAÑA, S.A."

(To be held on March 29th, 1996)

The Board of Directors of "Telefonica de España S.A" (the "Company"), at the meeting held in Madrid on February 28th, 1996, has resolved, in accordance with the legislation in force, to CALL the Annual General Shareholders Meeting of the Company, to be held in Madrid (in the "Palacio Municipal de Congresos", Avenida Capital de Espana, Campo de las Naciones, s/n) on March 29th, 1996 at 12 noon, on first call, or on March 30th 1996 at the same time on second call, with the following AGENDA:

AGENDA

I. Consideration and approval, if warranted, of the annual financial statements (balance sheet, income statement and annual report) and the Management Report on "Telefónica de España, S.A." and on its consolidated corporate group and of the proposed application of earnings of "Telefónica de Espana S.A.", all for the fiscal year ended on December 31st 1995.

II. Approval, if warranted, of the Board of Directors performance in 1995.

III. Confirmation and re-election of directors.

IV. Continuation of the consolidated tax system for the group corporations.

V. Appointment of an auditor to audit the annual financial statements and management report of "Telefonica de España", and its consolidated corporate group.

VI. Delegation of powers to the Board of Directors in connection with trading the securibies issued by the Company.

VII. Delegation of powers to formalise, record and execute the resolutions adopted by the Stockholders, and to formalise the mandatory deposit of the annual financial statements,

VIII. Reading and approval, as applicable, of the minutes of the General Meeting.

RIGHT TO INFORMATION

In accordance with law, the copies of the documents (Annual Accounts and Management Report, both individual and consolidated, as well as the Auditor's Report) to be submitted for approval at the Annual Shareholders' Meeting will be placed at the shareholders' disposal.

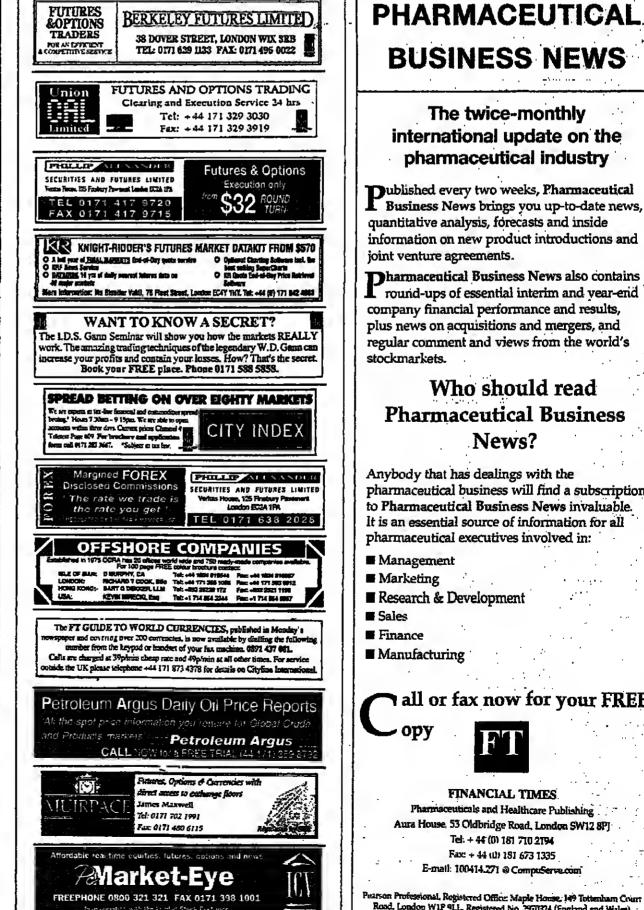
MEETING AT THE FIRST CALL

As the quorum necessary to approve the Agenda is expected to be reached at first call, unless otherwise publicly announced, the Meeting will take place at first call, at the time, place and date mentioned above.

Madrid, March 8th, 1996.

THE SECRETARY OF THE BOARD OF DIRECTORS HELIODORO ALCARAZ Y GARCIA DE LA BARRERA

Telefónica



BUSINESS NEWS

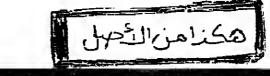
The twice-monthly international update on the pharmaceutical industry

Dublished every two weeks, Pharmaceutical Business News brings you up-to-date news, quantitative analysis, forecasts and inside information on new product introductions and joint venture agreements.

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Cinema/Nigel Andrews A minefield on Death Row

ing. Tim Roh-bins' powerful film about capltal punishment. takes its title from the phrase muttered hy fellow convicts when they watch a man marched to his execution. It is spoken here - a sardonic, noreprieva mantra - when Sean Penn's murderer-rapist goes to his death hy lethal injection. He is watched with equal horror hy us the audience and hy the on-screen characters immured behind the death chamber's viewing window.

.....

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We are already deep inside the mind of one of these. Oscar-winner Susan Sarandon's superhly played Sister Helen Prejean, a Louisiana nun whose book about her work as a spiritual adviser on Death Row inspired the film, becomes our emotional stalking horse.

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Through her we learn the details of the crime: a hoy and girl senselessly assaulted and hutchered in a wood. And through her we step through the minefield of family emotions, from the victims' stricken parents who close their hearts in sudden, cold distaste when they realise she is counselling the killer, to the condemned man's family who, in one hrilliantly unnerving scene, "kill" time with him in their last, agonising meeting.

Rohbins' film is far better than most in this hapless subgenre. "Dead movie walking" sums up the usual impact of these dramas, either stiff with piety or sickly with veiled prurience. Here the secret is continual disorientation. Nothing seems as it should, from Sarandon's own Civvy Street appearance - she has kicked her hahit for quotidian casnals, though her face retains an ascetic, no-make-up luminosity - to the switchbacking self-revelations of Penn's character.

openness - "Holy man. dld good. in Heaven," he replies when Sarandon asks if he has read about Jesus in the Bihle may be real or tactical. And though his flashback-revealed guilt is seldom in doubt, his contrition remains tantalisingly in the balance. Desnite the handicap of a bouffant wig aimed at striking 20 years off an actor last seen as a balding Mafia lawyer (Carlito's Woy), Penn maps the character so

the character so
DEAD MAN WALKING
Tim Robbins
CUTTHROAT
Renny Harlin
SGT BILKO Jonathan Lynn
oonathan Lynn
BALTO Simon Wells

LAWNMOWER MAN 2 Farhad Mann

skilfully that all options remain open to the end.

Or almost. For the movie falters in its final stride. We real-ise there is still an acting gulf between the formidable Sarandon - every pore quivering with intelligent receptivity, every whiplash resentment from the victims families stinging her into mute dismay - and a Penn who habbles hravely hut dry-eyed through

his big "crying" scene. As often with films that cannot cover the full last mile to emotional truth, Rohhins resorts to the short cut of rhetoric. In the death chamber the Here hints of remorse vie power of queasily observed

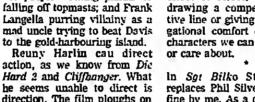
eod Mnn Wolk- with nasty streaks of white details - the changing fluid ing. Tim Roh- supremacism. His simpleton's levels in the remute-control hypodermics, the pedantically demarcated jobs of the guards - is vulgarised by heavenly choirs on the soundtrack and crucifixion poses on the execution bed. Before this point, though,

Dead Man Walking is a moving, deeply skilful film. As he showed in his political satire Bob Roberts and his own acting performances tThe Player. The Showshank Redemption), Roh-bins knows how to characterise without caricaturing. Even the seedlest characters here. like Scott Wilson's prison governor, have their humanity and their "reasons". And even the most pious characters, like Sarandon's angel of mercy, show that fears, feelings and fallibilities all beat beneath the crucifix around the neck.

Complimentary rum was on offer at the press show of Renny Harlin's \$90m pirate romp Cutthroat Island, which has gone down with most hands at the US box office. No douht the alcohol was intended to help us through an experience that is roughly the equivalent of the other two compo-nents in Winston Churchill's famous definition of the great seagoing traditions: "Rum, sodomy and the lash."

First we are ravished by excess exuberance, as a cut-lass-weaving cast led by laddish Matthew Modine and mannish Geena Davis pin us to our hammocks while doing unspeakable things in the name of entertainment. There are noisy stunts, noisier explosions and dialogue lost in the ear-crackling spaces between.

Later we feel lashed by a plot that lays on us the same leit-

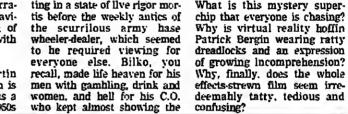


ARTS

the people walking planks or effect to effect, while never drawing a compelling narrative line or giving us the navigational comfort of a cast of characters we can engage with

'Rum, sodomy and the lash': Geena Davis in the pirate romp 'Cutthroat Island'

In Sgt Bilko Steve Martin replaces Phil Silvers, which is fine by me. As a child I was a registered non-fan of the 1950s



Theatre/David Murray

Brothers in crisis

television comedy series, sit-

Skilful: Sean Penn in 'Dead Man Walking'

visiting brass into the squad's but of iniquity. The movie remake is choppily scripted by Andy Breck mao and more choppily directed hy Britain's Jonathan Lynn, of Nuns On The Run and TV's Yes Minister. But Steve Martin still shows himself the Nijinsky of broad comedy. He brings a gleeful grace both to Bilko's chicanery - "All I ever wanted was an honest week's pay for an honest day's work" - and to the over-strenuous knockabout of a plot involving

everything from runaway tanks to vertical-lift-off horses. Vertical nosedives are the experiences offered hy hoth Balto and Lawmmower Man 2. The first is an animated feature from the Spielberg company. We accompany an Alaskan huskie through snow, winds and gale-force violins as he saves a town full of diseasestruck children by travelling 600 miles to retrieve a lost sledful of medical supplies,

"Mush!" cry the humans on screen, in uncanny echo of the humans in the audience. Lounnower Mon 2 is subtitled "Beyond Cyberspace" and may he beyond more than that. It was certainly heyond me. What is this mystery super-chip that everyone is chasing? Why is virtual reality hoffin Patrick Bergin wearing ratty dreadlocks and an expression of growing incomprehension?

Heno demands "respect",

though we never see him do a

lick of work. Lar just needs a

hosses. This brings him to poi-

repeat themselves tiresomely.

new corners of the personali-

ties and their motives. Other-

wise the trajectory of the play

is clean and stark, even with

job, ony joh.

mance.



usic that has little to say that is not trite **LV L** and arid; competent ond ogreeable stuff. It was with such comments that London music critics of 1948 - who were then largely charged with reviewing ballet - dismissed Prokofiev's score for Cinderello when Frederick Ashton's version was seen at Covent Garden. We know better now. It is a superh score: for my money the best of all Prokofiev's

11

music for dancing. It is Prokofiev at his most warm-hearted, expressing "the poetic love of Cinderella and the Prince", taking au unabashed and grateful look back at Tchaikovsky. It is music filled with ingenuities - how skilled the increase in tension as midnight approaches and the waltzing becomes more fevered. (Those 1948 commentators were deaf: Constant Lambert's conducting showed every felicity of the music, as did Ashion's.)

To realise this score, a choreographer has to be, above all. musical. The Soviet versions I have seen - Konstantin Sergueyev for the Kirov; Zakharov for the Boishoi - suffered from the predictabilities of the Soviet creative manner, Most other stagings have been lumpen in dance imagination. Like Ashtoo, whose classicism matched Prokofiev's, Michael Corder loves and understands every note. But he loves and understands too many notes. since he has opted in his verslon for English National Ballet to use the score uncut.

As I reported a couple of weeks ago when the staging was on its regional try-out, Corder's classical laste, his assurance in creating fluent. elegant choreography, make this an admirable work. Given a first London showing this week, it looks very stylish, and is danced excellently well.

The Season fairies and the stars in Act 1, the entire ballroom sequence (waltz crowding on waltz), the lovely apotheosis: these show a choreographer working with the score as with an ideal partner. Each phrase of movement sits neatly on the music: the drama (and Corder avoids that knock-about comedy which is the ruination of other local verslonst is Prokofiev's drama of "the dream fulfilled".

As I wrote after a first view ing, I think the score would benefit from Ashton's cuts, and significantly from the excision of the Prince's journey. It is indifferent music, and ENB cannot provide the forces to make it work. In everything eise, the performance was excellent. Cinderella's role is taxing, and Lisa Payane sailed sweetly and with unerring physical charm over every hur-He has already learnt paindle. Her prince was Greg Horsfully that the union can no longer help grey-area lahourers like him, so he must strive to man, equally at ease with ferocious demands. The company dealt serenely be known as a tame, tireless Stakhanovite hy grey-area with every step: I salute the duets for the four Seasons. gnant ruin, in Stuart Graham's transparently honest perforadmirably crafted, admirably danced, and Dmitri Gruzdyev and Roman Rykin as the There are passages where prince's chums, showing us hig. clear, vivid male dancing. the characters seem to stop listening to each other, and The score sounded very well under Francis Coleman's baton. The staging is a wel-The director Lynne Parker might have done more with come success for ENB, not those, hy way of illuminating least hy showing Michael Corder as a true classical creator.

Reuny Harlin cau direct motifs over and over again. action, as we know from Die Hard 2 and Cliffbanger. What he seems unable to direct is The torn bits of a treasure map that must be found and pieced together; the funny monkey that capers in Davis' chamber; Theatre/Alastair Macaulay

role.

direction. The film ploughs on from moment to moment, Fortune-cookie 'Passion'

C tephen Sondheim, mich the most sophisticated writer of musicals today, has become also the most limited and mannered. His limitations and mannerisms are most evident not in his snhject matter (thongh people have

("Count Lu-do-vic-of-Aust-ri-a"), the music has the same clenched, picking-at-a-scab feeling. In the past, especially more than 20

and the Beast with the genders reversed. Maria Friedman as the sickly, unlovely and emotionally intense Fosca (the only role of any dramatic interest) is made up like Bette Davis in the first half of Now Voyager (frumpy, thick eyehrows; maiden-

els of Rousseau, or that she, with her

violence of feeling, would fall for this

Still, since his previous mistress Clara

(Helen Hohson) is fitted ont like a porce-

lain doll, we accept that he comes to find

Fosca a more free and appealing spirit -

though just in the nick of time, for then

Jeremy Sams directs. I admire the seam-

less connection of speech and dialogue he

achieves, but this hammy show never

rings true, in splite of the best efforts of

Paul Farnsworth, designing, has set It

1997

CONCERT

7.30pm; Mar 29

Mar 31

OPERA

-29

MADRID

CONCERT

Haydn's Symphony No.104 and

Royal Opera House - Covent

Mahler's Symphony No.5; 7.30pm;

in a kind of rose-tinted conservatory

which only makes the atmosphere mor

sweet baritonal puppy.

Friedman, Ball and others.

death claims her.

Presented by Soho Thea-tre at the Arts Theatre, Jimmy Murphy's first play comes richly garlanded by the Irish press. The London press-handout for Brothers of the Brush touted it as "hrutally

ls ironical. We watch three painters - 30-ish Lar and Heno. cheque, kept hecause it hounced - is mere accident. who have young families, and Though Jack, tired and ageing old Jack - and their shifty fasl, yearns after the old days employer Martin through a criwhen the union took care of sis weekend, during which everyhody, the union is impothey discover that "every man tent now that short-term labour is the order of the day.

always rattled on too much abont its daring) or in his lyrics (though these are certainly in steep decline), hnt in his music - as in Passion, the 1994 musical which had its European premiere this week at the Queen's Theatre.

Sondheim has always loved to take short phrases of lyrics and accent them musically with equal stress on every syllable until the last: Send-in-the-clowns; Loo-king-for-the-dot; The-mor-ning-ends: Have-a-little-priest ... And he sets these phrases in tight little clusters, like granny knots. Figures a 19th-century composer whuld have embroidered as ornaments into the middle of a phrase become, in Sondheim's hands, the entire phrase.

Sometimes this habit becomes expressive of a nagging thought, but in Passion it is almost the only way he can express himself. "Pom-pous-lit-tle-man." "To-get-a-way-from-life." "Per-haps-it-was-thedress." "Just-a-hit-a-loof." "What-I-tookfor-love. " "How-long-were-we-a-part?" The short notes are always set within a

INTERNATIONAL

ARTS

GUIDE

AMSTERDAM

years ago - witness Company - Sondheim flaunted his witty cynical urbanity and only occasionally let winsome self-pitying sentimentality creep in. Then he grew fonder of his sob-sister, self-pitying streak and started to wear his wizened heart on his clever sleeve. He also began to display a depressing penchant for pop psychology. Now, in Passion, Southeim is a wise-

Sondheim puts a long stress in mid-phrase

guy no more. He seems to aspire to the mental climate of Andrew Lloyd Webber. His cynicism is virtually nowhere in sight - and I almost miss it. All that is left is a loudly hleeding heart, and some insights into human nature and love that would not disgrace a fortune cookie. ("Beauty is power, longing a disease." "Loving you is not a choice, it's what 1 am.")

Passion, ironically, is just what he cannot convincingly express. In the last number, he tries to depict it in ascending lines, but they are short and tight, and he at once recycles them, turning them into mannered expressions of emotional con-

Continues at the Queen's Theatre, WI straint The story is pop Romanticism: Beauty (0171-494 5040). dianason of a minor third. Even when

> Hommage à Marius Petipa: the Balletensemble der Deutschen Oper Berlin perform highlights of the

Staatsoper unter den Linden Tel: 49-30-2082861 Die Walküre: by Wagner.
 Conducted by Daniel Barenboim and performed by the Staatsoper unter den Linden and the Staatskapelie Berlin, Soloists include Deborah Polaski, Waltraud Meier, Uta Priew. Poul Eiming, John Tomlinson and René Pape; 4pm; Apr 1

Concertgebouw

Tel: 31-20-5730573 Asko Ensemble: with conductor Oliver Knussen and narratur Marianne Pousseur perform works by Debussy, Takemitsu, Kondo and Feldman; 3pm; Mar 30 Matthäus Passion: by J.S. Bach. Performed by the Orchestra of the Eighteenth Century and the Nederlands Kamerkoor with conductor Frans Brüggen. Soloists include Kristinn Sigmundsson and Nico van der Meel; 7.30pm; Mar 31

BERLIN

يرجان والمتعصير وتعرضا كالألا

CONCERT

CONCERT

Philharmonie & Kammermusiksaal Tel: 49-30-2614383 Deutsches Symphonie-Orchester Berlin: with conductor Vladimir Ashkenazy and cellist Lynn Harrell perform works by Dutilleux and Ravel; 8pm; Mar 29, 30 DANCE **Deutsche Oper Berlin** Tel: 49-30-3438401

ballets Raymonda, Swan Lake, Don **Oulxote**, The Sleeping Beauty and Paquita; 7.30pm; Apr 2 OPERA

BONN DANCE

Oper der Stadt Bonn Tel: 49-228-7281

Don Quixote: a choreography by Valery Panov to music by Minkus, performed by the Ballet der Oper der Bundesstadt Bonn and the Orchester der Beethovenhalle. Soloists include Didier Gettliffe, Danilo Mazzotta, Irina Zavialova and Vadim Bondar; 8pm; Mar 29 OPERA Oper der Stadt Bonn

Tel: 49-228-7281

Manon Lescaut : by Puccini. Conducted by Eugene Kohn and performed by the Oper Bonn. Soloists include Karen Notare and Fabio Armiliato; 7pm; Mar 30

■ CHICAGO

OPERA Civic Opera Hause & Civic Theatre Tel: 1-312-332-2244 Götterdämmerung: hy Wagner. Conducted by Zubin Mehta and

performed by the Lyric Opera of Chicago. Soloists includa Eva Marton, Siegfried Jerusalem, Matti Salminen and Alan Held; 5.30pm; Mar 30

stale.

HOUSTON EXHIBITION Auseum of Fine Arts Tal: 1-713-639-7300 Landmarks In Print Collecting: Connoisseurs and Donnys at the British Museum since 1753: the first exhibition of prints from the British Museum to traval outside the United Kingdom. The exhibition traces the history of the collection, exploring why people collect and how the function and value of prints change over time; from Mar 31 to Jun 16

CONCERT Gewandhaus zu Leipzig Tel: 49-341-12700 Viktor Lukas: the organist Beethoven, Mendelssohn, R. 30

Tate Gallery Liverpool Tel: 151-7093223 New Tate Acquisitions: this

de Monchaux's "Wandering About in the Future, Looking Forward in the Past". It is a display of modern art recently acquired, including sculptures, paintings, photography

LEIPZIG

performs works by J.S. Bach. Schumann, and Berlinski; 5pm; Mar

LIVERPOOL EXHIBITION

 Wandering About in the Future. collection display takes its title from one of the exhibited works: Cathy

Auditorio Nacional de Música Tel: 34-1-3370100 Matthäus Passion: by J.S. Bach. Performed by the Orquesta y Coro Nacionales de España, conducted by Hans Martin Schneidt. Soloists

aunt look) and gets to emote as if she hilarious", however, which is were in the second half of the same It is hard to believe that, as Glorgio. face. From early on, anybody Michael Ball - with his pudgy-pretty dimpled face - would be lending her the nov-

and video; from Mar 30 to Aug 31,

Barbican Hall Tel: 44-171-6388891

LONDON

The Royal Philharmonic

for himself" seems to he a natnot quite right. Its cheerful ural law. Dublin banter draws the odd Martin needs the flat they laugh, hut it is all on the surare painting to be done by Sun-

day night, and they are countcan see that this is going to be ing desperately upon him to rea remarkably tough little play, hire them for a higger factory joh from Monday. But stroppy and the ending comes like a kick in the stomach. Heno wants a sudden "strike". Not "hrutal", though; just which the union may or may the happenchance outcome of not recognise, to squeeze Mara situation that might have tin for hetter pay; Lar's and gone differently, but prohably Jack's irresolute responses and no hetter. For the situation eventual decisions, and Marhere is hopeless: it is that of a tin's defensive tactics, are permanent under-class who the exemplary burden of the survive hy drawing the dole play. while relying on short-term, illicit and therefore ill-paid

Like Mamei's Glengarry Glen Ross Murphy's Brothers com-hines a general, assessive view work to get them hy, and so are vulnerable to all risks. with an intricate story of fenc-Murphy has observed it and ing and betraying.

encapsulated it - plainly and All of that is prompted by honestly, without moralising hleak economic facts, which on a compact, intensive scale. determine each individual's The "brush" of the title is a reactions. Only the outcome painthrush, and the "hrothers" which turns upon a tell-tale

includa soprano Helen Donath,

mezzo-soprano Ursula Kryger,

tenors Adalbert Kraus and Kurt

Azesberger, and bass Wolf-Matthias Friedrich; 7.30pm; Mar 29; 30, 31

dell'Accademia di Santa Cecilia with conductor Christian Thielemann. Soloists include soprann Eve Johannsnn, mezzo-snorano Janis Martin, tennr Gosta Winbergh, baritone Sergej Leiferkus and basses

Hans Tschammer and Eike Wilm

Schuite: 6pm: Mar 31 (5pm) : Apr 2.

its local surprises.

STOCKHOLM CONCERT

Konserthuset Tel: 46-8-7860200 Fitharmonikema: with conductor Leif Segerstam and vinlinist Arve Tellefsen perform works by Lidhnim. Nielsen and Brahms; 3pm; Mar 30 OPERA

Kungliga Teatern - Royal Swedish Opera House Tel: 46-8-7914300 Aida: by Verdi. Canducted by Maurizio Barbacini and performed by the Roval Opera Stockholm. Soloists include Peter Kadiev, Pāivi Nisula, Hillevi Martingelto and Vello Jüma; 7pm; Mar 29

STRASBOURG

DANCE Théâtre Municipal da Strasbourg -Opéra du Rhin Tel: 33-88 75 48 00 Nederlands Dans Theater 2: perform the choreographies Solitaire, Lieder aines fahrenden Gesellen and Mellantid; 8pm; Mar 29

WASHINGTON

JAZZ & BLUES Concert Hall Tel: 1-202-467 4600 Wynton Marsalis: performance by the jazz trumpeter; 8.30pm; Mar 30

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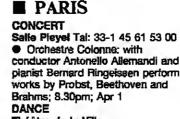
18.00 Financial Times Business Tonight

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Garden Tel: 44-171-2129234 La Traviata: by Verdl. Conducted by Carlo Rizzi and performed by The DANCE Royal Opera. Soloists includa Andrea Rost, Ramon Vargas, Helen Lothian and Gillian Knight; 7pm; Mar **ROME**

CONCERT

Tel: 1-212-362-6000 La Forza del Destino: hy Verdi. Conducted by James Levine and performed by the Metropolitan Opera. Soloists includa Deborah Voigt, Victoria Livengood and Sergej



works by Probst, Beethoven and Brahms; 8.30pm; Apr 1 Théâtre de la Ville Tel: 33-1 42 74 22 77 Toccata: a choreography by Anne Theresa de Keersmaeker to

music by J.S. Bach, performed hy Rosas; 8.30pm; Mar 29, 30

Accademia Nazionale di Santa

performance by the Orchestra

Lohengrin: by Wagner. Concert

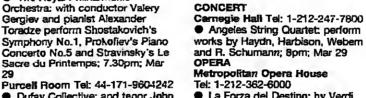
Cecilia Tel: 39-6-3611064

Orchestre Colonne: with conductor Antonello Allemandi and planist Bernard Ringeissen perform

Larin; Spm; Mar 29

 Dufay Collective: and tenor John Potter in a programme exploring the

variety of popular music-making in England during the 17th century: **Royal Festival Hall** Tal: 44-171-9604242 Wiener Philharmoniker: with conductor Pierre Boulez perform



Metropolitan Opera House

NEW YORK

and R. Schumann; 8pm; Mar 29

COMMENT & ANALYSIS



12

Money shines amber alert

The term 'cause' is a slippery one which Milton Friedman rightly tries to avoid. Yet in an elusive way, the behaviour of the money supply still matters for inflation

Anyone who thought that the controversy over the influence of the money supply on the economy had been huried. would have had a rude awakening recently. In the industrial world, monetary growth has accelerated and led to renewed argument about whether this is flashing a warning for policymakers. International monetary

growth is not at a rate which suggests a take-off into double-digit inflation, but it is getting near the rates associated with the inflationary blip at the end of the 1980s. The problem, if there is one, stems from the US and the UK, and possibly some of the smaller countries. Monetary growth in Germany, Japan, Italy and France has rebounded from below zero rates last year,

But wait before drawing any hasty conclusions about the US. For although broad money is rising quite rapidly, growth in the monetary base – which covers cash and bankers' daposits with the Federal Reserve - has slowed to the lowest rate for a decade. Even the Shadow Open Market Committee - the avowedly monetarist Fed watchdog called for a more expansionary policy.

In the UK there is no such easy way out, since the monetary base is also rising above the "reference range". Thus the UK provides the perfect setting for the civil war between the two monetarists on the Chancellor's six-member forecasting panel. Tim Congdon of Lomhard Street Research believes the government's inflation objectives are in jeopardy. Professor Patrick Minford of Liverpool university argues that policy is culpahly overtight in view of the large gap between actual and

potential output. It may belp to put the con-

belief that this was the hest ity Issues in Milton Friedman's Monetory Economics, Camhridge University Press) does not suggest a laugh a minute. But it is worth persevering. Friedman's monetary project started out as a joint

Schwartz in 1948 to investigate meant he searched for statistithe "role of monetary and banking phenomens in producing cyclical fluctuations. intensifying or mitigating their severity, or determining tbeir character". While Europeans worry about growth, Inflation and unemployment per se. Americans bave been much more preoccupied with the business cycle - in other words deviations from under lying trends. The most spec-tacular of these was the Great Depression of the 1930s, which left a permanent scar on US

politics and business. The focus later sbifted to inflation under the influence of the accelerating rise in US prices in the first three post-war decades. And Friedman also became known, well outside monetarist circles, for his demolition of the idea of a long-term trade-off between inflation and unemployment. But he was always concerned with output fluctua-tions in the short term. which

he thought could last three to ten years. He was the author of the famous proposed rule that the money supply should grow at a constant moderate rate. The rule derived from his

one can do to mitigate slumps and booms, and not from any view that they do not happen or matter. Friedman was attackad for "hlack hox economics" or meaattempt with Mrs Anna surement without theory. This

> cal regularities without first setting out in mathematical terms a theoretical model to test. A related charge was that he confused correlation with cause. In other words, his ideas were based on a mere association between money and prices (or money and nominal gross domestic product). The critics said there could easily have been a common cause at work or that the money simply responded passively to economic move-

ments, accommodating whatever change had occurred. In fact, Friedman gave several descriptive accounts of the transmission between money, GDP and prices, A symposium in the autumn 1995 issue of the US journal Economic Perspectives lists eight possible transmission mechanisms; and their relative importance will vary from one episode to another. Friedman also went out of his way to investigate whether

Economic Viewpoint · Samuel Brittan

alternative explanations could predict events better than the behaviour of the money stock. For example, he compared the experience of countries with different institutions, exam-

World money growth US broad money has also taken off ...

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ined how the Fed decided policy, and carried out simple econometric tests to sea whether specific events could have been better predicted from Keynesian variables such as investment and govern-

ment spending. If Friedman did not take the mathematical high road, it was a deliberate choice. For he regarded economic analysis as an engine for investigating specific problems rather than a complete description of the universe. Nevertheless he was careful to avoid "in his scientific work" the word "cause" which he believed to be "a very tricky concept". This is best illustrated by

his treatment of the Great Depression. Friedman never attempted a complete explanation either of that depression or of business cycles in general, but concentrated on the way that monetary policy aggravated them. One of his main assertions

was that the failure of the Fed to combat the banking crisis of 1930-31 turned a severe recession into a full-blown depression. Moreover, be identified what he believed lay behind that failure - the premature death in 1928 of Benjamin Strong, dynamic chairman of the New York Fed.

It may seem odd that an economist who puts so much emphasis on market forces and is so sceptical of calls for political leadership, should

12

but US narrow UK broad money money has almost rises rapidly

attribute so much importance to one human accident. Friedman concedes this when be admits it was the frailty of the US banking system which required beroic leadership. No-one claims to bave a

complete explanation of the Great Depression. But one is struck by the futility of asking for its "cause" (or even "causes"). The post-first world war gold standard was prone to deflationary disturbances because the gold price had not been adjusted to the generally higher price levels. The US financial system was fragile. The Fed failed to stop a cas-

cade of banking collapses when it could still have done so; and Strong's death made this failure more likely. But having discussed these and other possible factors, what is gained by seeking something called "the csuse"? Similar problems arise about the cause of the first world war itself. Friedman is right to

avoid the word. Nothing so far said provides an instant resolution of the present battle among the British monetarists. The forthcoming report on the UK economy from the Organisation for Eco nomic Co-operation and Devel-opment suggests that lahour market reforms mean the unemployment rate at which inflation takes off has fallen below 6 per cent - or 1.5m -compared with the current rate of 7.9 per cent. Thus far.

it is a round for Minford. But history shows the folly of basing inflation policy on hypotheses about such "real" relationships, which have a habit of coming unstuck. UK monetary growth is shining at least an amber light. There is no justification for a fresb monetary squeeze when the recovery is sluggish and output helow trend. Policymakers should how-

reducing prices and consumer

·LETTERS TO THE EDITOR

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+44 171-873 5938 (please set fax to 'fine'). e.mail: letters.editor@ft.com Translation may be available for letters written in the main international languages. . .

Competitiveness must top agenda

Creating the right

From Mr Adair Turner, Sir, Lionel Barber's article "New shapes in the stars" (March 26) on the intergovernmental conference which begins on Friday was very thoughtful and an excellent summation of the political conundrums that must be faced in Turin. But one crucial element was conspicuous by its absence. It

is essential that the issue of

Europe's competitiveness is

top of the IGC agenda.

diversion

latest proposals by

"probable".

From Mr Tony Young. Sir, Your editorial on the

telecommunications regulator, Oftel, for BT prices ("Lines

down", March 21) describes a

reference to the Monopolies

and Mergers Commission as

considerable diversion of BT

customer and the outcome of

such a review would be very

uncertain - not least since the

timescale is such that there is

It would be much better for

effort away from its prime

objective of serving the

likely to be a change of

government in the interim.

customers if BT and Oftel

could reach a sensible

recognising that the

telecommunications

marketplace is one of

regulation hut effective

long-term guarantee of

competition that is the best

competition. It is not suffocating

agreement, hut that will

involve the director general

significant risk and growing

Such a reference would be a

environment for growth, getting the European Union's 20m unemployed back to work. ansuring that Europe becomes a trading block able to compete with the US and east Asia these are all priorities that must be addressed as a matter of urgency by the member states

Businesses across Europe are united in this cry, as the submission to the IGC from Unice, the European

employers' organisation, testifies. Any institutional reform agreed in Turin, therefore, must have Europe's competitiveness firmly in mind.

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Adair Turner. director-general, Confederation of British Industry. Centre Point. 103 New Oxford Street, London, CLA IDU, UK

Training exported for SE Unnecessary

> From Mr Tim Nicholson. Sir, Kerin Hope's report on the progress of the Skopje Stock Exchange to live trading ("A stock market for Macedonia", March 25) highlights a little known UK export, namely training and qualifications. The Macedonian securities staff sat exams drawn from our new modular international capital markets qualification

programme. The same material is finding favour as far afield as Shanghai, South Africa and Albania. This practical assistance, competently delivered by a UK consultancy firm in association.

Logic is not prevailing

From Mr R.J. Southgate. Sir, Beef which is possibly contaminated with BSE could possibly be implicated in the deaths of 10 people and the slaughter of millions of cattle is contemplated.

This seems to be a somewhat perverse action when the mass destruction of cigarette tion is r

with a body like our own and with the backing of tha **Overseas** Development Administration's Know How that could last until Skopje dealers and businessmen are into international markets. As a result of this training will start their search for business partners in London.

chief executive, Securities Institute. Centurion House, 24 Monument Street. London EC3R 8AJ, UK

Far less paid for book

From Mr Eddie Bell. Sir, I was interested to read in Tony Walker's article "New move to catch the falling star" (March 26) that HarperCollins paid the daughter of Chinese eader Deng Xlaoping "abont \$1m for the biography of her father". This is completely untrue. HarperCollins paid her

Fund, will leave an impression ready to expand their activities the chances are good that they Tim Nicholson,

stand back from it and take advantage of a new book by J. Daniel Hammond on the historical background to current arguments over the role of the money supply. The title (The-ory and Measurement: Causal-

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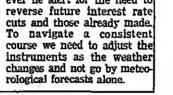
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Europe, and for causing the

collapse of the Communist party and the disintegration of

the Soviet Union. Liberals

accuse him of remaining an

unreconstructed communist to

But Russia is no longer a

their memoirs (Brown makes

extensive use of the lively

account by Anatoly Cher-

nayev, Gorbachev's foreign

came to mean.

itary and the KGB.

Tony Young, joint general secretary, **Communications** Workers Union, Greystoke House, 150 Brunswick Road, London W5 LAW, UK

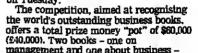
for knowingly killing at least 400,000 Americans each year. I guess it's not the year for reason and logic to prevail. R.J. Sonthgate, 1604 Pinetree Drive, Pittsburgh PA 15241, US

BOOK REVIEW - Rodric Braithwaite

THE GORBACHEV FACTOR: By Archie Brown Oxford, 425pp, £19.99

The cunning reformer of a sclerotic system These days, Mikhall Gorbachev's fellow Russians Mikhall **Business books shortlist** look with pity at any poor for eigner who praises what he did for them. Reactionaries regard him as a traitor for giving up Stalin's empira in eastern

The shortlist for the first Financial Times/Booz-Allen & Hamilton Global Business Book Awards has been



have been selected from each of three regions: the UK and Europe, the Americas and Asia/Pacific. The six finalists are:

 L'intelligence Economique, by Bruno Martinet and Yves-Michel Marti, published by Les Editions D'Organisation (UK and Europe); Why Teams Don't Work, by Harvey Robbins and Michael Finley, published by Pacesetter Books (the Americas) and

Harold James, Carl-Ludwig Holtfrerich and Hans E.Büschgen, published by C.H.Beck (UK and Europey • The HP Way: How Bill Hewlett and I Built Our Company, by David Packard, published by Harper Business (the Americas); and Creating Training Miracles, by Alastair Rylatt and Kevin Lohan,

The shortlisted books have been selected from more than 140 entries worldwide. The winning book from each category will be announced in an awards ceremony in London on April 12.

The many trade existen

affairs adviser, which is solidly chev's ultimate aims went based on the notes be kept at much further: they were politithe time and has appeared in cal rather than economic. German, but not – alas – in He believed the Soviet Union English). Everything was could prosper only if it became recorded in the press, on the a pluralistic, democratic and radio and on the television. We law-based state, dismantled the know as much about the workcold war and abandoned the ings of the Kremlin under Gorimperial relationship with eastbachev as about the British ern Europe. He insisted on the cahinet under Margaret contested elections in 1989 Thatcher. This is what glasnost which were a turning point in Soviet history, perhaps in Russtan history, too. Archie Brown has mastered

the material and met the peo-His ideas were in constant ple: a quarter of his important evolution: he was too intellibook is takan np with footeent and realistic not to adaot

Eddie Bell, executive chairman and publisher, HarperCollins, Westerhill Road. Bishopbriggs. Glasgow G64 2QT

als who later became his most vociferous critics. He himself was acutely

aware of wbat had bappened to Khrushchev, whose attempt to change the system was far less radical. Gorbachev feared he too might wake up one day to discover that he had heen taken ill, lost his job and become a non-person. So he ducked and weaved and economised with the truth and cajoled and bullied and harangued. He compromised right np to tha limit with tha men who had the guns and tapped the telephones.

But, in the spring of 1991, he turned decisively away from the bloody path along which they were leading him. His fears became a reality one day in Augnst when they announced to the world that he had fallen sick in the Crimea and was incapable of performing his duties

The coup failed. And it failed because Gorbachev had made it possible for the ordinary people as well as the leaders - in the cities, the army and the KGB itself - to think for themselves about politics. The instruments on which the plotters relied came to pieces in their hands. By then, Gorbachev's historical task was done, and it was left to his successor to carry Russia on to the next stage.

none. He was testy with the more extreme radicals and It makes no sense to blame Gorbachev for not completing the process himself; the task alienated many who would have done better to support him when the going got rough. was too gigantic to be achieved in the course of a single career. He failed to come down on one side or the other when Even Moses never entered the models for economic reform were proposed to him In 1990. Promised Land. When they elect a new president in June, He notoriously underestimated tha Russian people will decide the explosive emotions and the whether to remain in Israel. justified grievances of the nondespite the lack of milk and Russian peoples in the Soviet honey or to retur

announced. It includes a book by David Packard, the computer pioneer, who died on Tuesday. The competition, aimed at recognising

management and one about business -

Intellectualising Capability, by Noboru Kogo and Ikujiro Nonaka, poblished by Nihon Keizai Shinibunsha Publishing (Asia/Pacific).

mystery wrapped in an enigma. We foreigners now

have the material on which to make our own judgments. The intoxicating events surrounding the collapse and death of the Soviet system are as well documented as any in recent history. Gorbachev and the otber

the last. And those in the mid-dle say he never had a viable strategy, and, in the end, Management lacked the courage either to take a reforming grip on the economy or to stand up to the hard men in the party, the mil-

Business:

• Die Deutsche Bank 1870-1995, by Lothar Gall, Gerald D. Feldman,

central figures have published

publisished by Prentice Hall Australia (Asia/Pacific).

Of course, Gorbachev made

mistakes. tt is a rare statesman

(about as common as the Ara-

bian Phoenix) who makes

pass

COMMENT & ANALYSIS

FINANCIAL TIMES

Number One Southwark Bridge, London SEI 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Thursday March 28 1996

Japan's banks take stock

Japan's leading bankers have at last seen the writing on the wall most of it in red ink. Over the past 10 days, 17 of the 21 top commercial and trust banks have formally written down many of the nonperforming loans which they inherited from the property boom of the late 1980s.

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After years of pressing the hanks to take these losses on the chin, external observers will rightly welcome this unexpected outbreak of realism. The question is: what happens next?

Writing off a combined total of Y7.000bn (\$70bn) in bad loans has left the 17 banks forecasting losses of Y3.300hn for the year 1995-96. Blting the bad loans hullet was a necessary first step to restoring the Japanese banking system to health. As a result of the past week's actions, several banks can claim to he putting the hubble years behind them - indeed, some may be hack in the black as early as next year. But the banks are not out of the

٠.

woods yet. Most important, there is the small question of how to restore the gaping new hole in their balance sheets. The losses so far announced for the six trust hanks represent more than a quarter of their end-of-September capital base. A few may find themselves in immediate violation of internationally agreed capital adequacy standards. As for the remainder, the

roughly 20 per cent rise in the stock market since last autumn has probably put them out of danger, for the time being, by raising the value of their large unrealised security gains. But it would be foolisb, to say the least, for the banks to rely on this support indefinitely. Most of the larger banks look

set to resist this temptation, and nise this underlying problem are hoping to gain permission to still less to address it.

raise fresh equity, if and when the market is in a position to absorb it. Analysts reckon that the major banks are looking to raise around Y3.000hn in new financing over

the next year to 18 months. Depending on how the process is handled, the flood of new issues could have damaging knock-on effects for the securities market as a whole. But, as has been repeatedly stressed over the past few

years, there are no painless ways out of a financial crisis this hig. In the end, hefty loan write-offs, conpled with relatively rapid bank refinancing, are core ingredients of any medium-term solution.

Many Japanese non-bank finan-cial institutions - whose bad loans probably dwarf those of the banks have yet to admit the full extent of their losses, let alone face up to the necessary solutions. Set against that, the banks' long overdue response is a model of timely decisive action. But they must now invest some of their newfound resolve into tackling not merely the liability but the asset

side of their balance sheets. Japanese banks have long had a tendency to put loan quantity before quality. As a result, they suffer from low profitability by international standards - and periodic mini, and not so mini, bad loan disasters. Despite extremely low interest rates, the hanks have sensibly held hack from large amounts of new lend-

ing over the past year. But, given stagnant - or falling asset prices, and a perennially over-leveraged corporate and financial sector, the banks ought to be expecting a good many defaulting loans in future, and huilding up their average profitability to compensate. By and large, they have yet even to recog-

David Packard

The death of David Packard. co-founder with Bill Hewlett of the company that bore their names, is a reminder of how far the electronics industry has come since the two men started in husiness in Palo Alto 57 years ago. Hewlett Packard now has

Internet.

ers of the first Silicon Valley start-up, they set the pattern others followed. This influence extended from trivial matters the use of a garage as a first home, or the absence of office doors - to the profound. In this category fall such HP innovations as MBWA ("management by wanannual sales of \$31bn; the orchards that once lined the pendering around"); the widespread insula from San Jose to San Frandistribution of bonuses linked to s profits: an plants and software houses; and open, collegial approach both to the automatic toilet-flushers and employees and to competitors. It is fair to say that there is scarcely a audio oscillators of Hewlett-Packard's early days have given way to company in Silicon Valley which has not pnt into practice one computers, laser-printers and the aspect or another of "the HP David Packard's achievements -Way", as the company calls its as businessman, philanthropist and public figure - are recorded style of husiness. A striking tribute to the two men is the effortless way the comelsewhere in this issue of the FT. His death at the age of 53 is an pany coped with their graceful appropriate moment, however, to surrender of control. David Packnote the wide-ranging influence of ard hated looking back at his own the style of husiness which he and achievements; they are none the Bill Hewlett pioneered. As foundless his enduring monument.

An election that nobody wants

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Neither politicians nor voters are enthusiastic about a poll likely to produce another unstable Italian government, writes Robert Graham

rom billboards up and down Italy, a smiling Silvio Berluschni promises five years of stable govcrnment. In a country facing its third general election in four years and where governments lasi on average less than a year, the media magnate's confident pledge has to be taken with a strong dose of scepticism.

Unusually in a western democracy, the main parties have spent the better part of a year desperately trying to avoid the April 21 elections. "Most politicians have been afraid

of going to the polls because they don't want to lose," observed oue of the organisers of the campaign for Mr Romano Prodi, the leader of the centre-left Olive Tree alliance. "People seem to prefer to aim for a draw preferably a gualless one."

Even now that the electoral campaign has got under way, there is a notable absence of enthusiasm both among the politicians and an clection-saturated public. This is not surprising. The parties, including Mr Berlusconi's Forza Italia movemont, have little money to spend and the polls indicate a confused, close result.

More than a third of the electorate remains undecided; but the two main alliances of the centre-left and right have shown fairly consistent percentages in the opinion polls. At present, these give both around 45 per cent of the vote. If the 8 per cent of the vote loyal

to Reconstructed Communism formed from the rump of the old Italian Communist party - is added. the centre-left enjoys the edge. But much will depend on what

happens in the rich industrial north where the populist Northern League of Mr Umberto Bossi has decided to stand alone. He fought the last election in alliance with Mr Berlusconi and wou more than 100 of the 630 seats

Under an electoral system which

awards 75 per cent of the seats on a first-past-the post basis and the remainder via the old proportional system. Mr Bussi recognises that fighting the election alone will lose the League three-quarters of its seats in parliament. But he hopes to win 20 or so deputy seats, which could hold the balance of power in a hung parliament.

If Mr Berluscom and his allies can pick up the hulk of the seats surrendered by the League, the right could emerge with a clear majority - at least in the chamber of deputies. The outcome in the senate, because of slightly different voting rules. permitting only those of 25 and over to vote, would be less predictable, A new rightwing government would be very different from that led hy Mr Berluscom for just seven months in 1994 - his Forza Italia movement has changed considerably. The combination of the Northern League's breakaway and a weakening of the moderate liberal wing inside Mr Berlusconi's movement has pushed the alliance further to the right. It is much more under the influence of the rightist National Alliance led by the aslute and charismatic Mr Gianfranco

A clear conflict has developed between Mr Berlusconi's declared commitment to the free ourket and the interventionist and corporatist views of the National Alhance. On Europe, the tone is more nationalistic than a year ago. "The extreme right has not the

upper hand (in the Berlusconi alliance] aud, if they win, there's a risk of ungovernability with Italy moving further away from Europe." Mr Lamberto Dini, the caretaker prime minister, observed last week,

This comment contained an element of electoral hyperbole since Mr Dini has now formed his own party to light the elections against the right. But it was an attempt to remind the electorate that the Berlusconi camp's contradictory eco-

nomic policy - with its espousal of cutting taxes and ambiguous attitude to privatisation - finds little favour with the international financial community

The centre-left alliance on the other hand is committed to pursuing a more virtuous economic path. reining in soending and perhaps raising taxes to hring down the budget deficit. Such action will be essential to achieve the convergence criteria in the Maastricht treaty for joining the European Union's single currency in 1999.

However, the centre-left is more fisslparous than the right, heing comprised of 14 groups and parties with differing interests, which are bound to slow decision-making in a centre-left government, Mr Berlusconi and his colleagues

have kicked off the campaign with greater panache and have seized the initiative by setting the agenda most notably on tax cuts and fiscal reform. The centre left has failed to demolish Mr Berlusconi's ill-subsianliated promises of reducing taxes, and has looked worthy and dull - a perception that penalised them in the 1994 elections. However, Mr Berlusconi has been

badly bruised by his brushes with the law. Not only is he on trial in Milan, accused of being involved in the briding of members of the Guardia di Finanza (financial police) inspecting the books of his Fininvest group, but he also faces

being sent for trial on four other counts of corruption. These problems are compounded hy his failure to resolve the conflict of interest between his ownership of Fininvest,

which controls three television channels, and his role as a politician. This has been one of the most sensitive issues since be entered politics, leading to accusations that he has used his media to bolster his standing. Since being forced from the premiership in December 1994, his popularity has declined and he risks losing the leadership of the right-wing alliance in this poll.

Mr Fini of the National Alliance. by contrast, is emerging as the effective leader. Indeed, his party now enjoys the support of more than 20 per cent of voters and may win a bigger share of the national voie thau Mr Berlusconi's Forza Italia. This could make it impossible for Mr Berlusconi to become pre-

mier again. Yet Mr Fini admits he is unlikely to he the next prime minister. He recognises that, as leader of a party which only last year formally expunged its fascist heritage, the public is not yet ready to accept him as the head of government.

This position is mirrored on the left, where Mr Massimo D'Alema of the Party of the Democratic Left (PDS), the party that dominates the centre-left Olive Tree alliance, has also excluded himself in advance from office. Mr D'Alema believes that the FDS, as heir to the old Communist party, still carries a

political stigma in Italy, As a result, formal leadership of the centre-left alliance has been handed over to Mr Prodi, who was loosely linked to the left of the old Christian Democrats and is seen as attractive to Catholic voters in the centre. But, without a real political hase or funds, be bas stroggled for almost a year to assert himself.

That he has been found wanting is emphasised by the entry into the political ring of Mr Dini with his

month-old centre party. Italian Renewal. Mr Dini is fighting the elections under the umbrella of the Olive Tree alliance. But, to the annoyance of the centre-left, his hastily formed grouping is going it alone in the contest for the 25 per cent of seats allotted by proportional representation.

He hopes to establish a degree of independence and raise his credentials as the next head of government al the expense of Mr Prodi. But this has served to remind voters of Mr Dini's opportunism: in the two years since he was recruited from the Bank of Italy to become treasury minister under a rightwing government, he has moved towards the centre-left. He has remained caretaker prime

minister rather than resigning when parliament was dissolved in February rather than resigning leading to accusations that he is exploiting his government position for electoral gain. This risk has cur-tailed his electioneering, and his poll ratings have plummeted to around 4 per ceut.

Such considerations suggest that winning the election may have little bearing on the formation of the next government. If the vote is close, several commentators are convinced the parties will try to form a government of national consensus across the ideological divide. A plan to form such a government foundered in February largely because the partles could not agree on how to split up the ministerial portfolios.

But the most likely outcome, as President Oscar Luigt Scalfaro warned when he dissolved parliament, could he another unstable legislature. The main consequences of this would be to slow progress in tackling the public deficit. reduce the will to modernise the state and allow the ever-growing divide between the prosperous north and neglected south to widen further. The prospect of five years of stable



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to dictate almost every detail of the school day. Yesterday's report is based on the same welcome premise of his earlier foray: that reform should henceforth be incremental, huilding on best existing

19-year-olds.

practice and avoiding radical upheaval. At the post-16 level this means building on A levels. For all their faults, the A level is one of the few pillars of English education to command general respect. For the most part standards are rigorous. courses are challenging, and if subject specialisation is unduly narrow this flows from a reasonable determination to ensure that students are adequately prepared

England's education and training

system. Many of the changes have

heen disastrons, and England's

overall educational performance remains woefully inadequate. Cyn-

icism and foreboding is therefore bound to greet the latest official

hlueprint, in the shape of yester-

day's report by Sir Ron Dearing on the qualifications regime for 16- to

Sir Ron, the government's edu-

cation troubleshooter, has a better

record than most. Two years ago he rescued ministers from the

damaging fiasco of the national

curriculum, burying their attempt

for university. The problem, of course, is that most school leavers do not proceed to higher education. Until recently the education system had virtually nothing to offer this majority, while the regime of work-based training and apprenticeships was little better beyond a few careers retaining a skilled craft tradition. The contrast with Germany and much of the rest of not so easily tackled.

State of State Street States

A pass mark

svilabuses.

strate rigour".

Since the mid-1980s barely a year continental Europe was - and has elapsed without a government remains - stark proposal for wholesale reform of

Some improvements have been made. General National Vocational Qualifications, the new school-based vocational courses, are at last providing a nonacademic route for students beyond the age of 16. More than 150,000 students are now pursuing these courses, and they are expanding rapidly. Sir Ron recommends that

GNVQs be renamed "applied A levels", with improvements in their assessment to justify this title. A new "advanced subsidiary" (AS) exam will offer a staging post to A level, with course based on the first half of A level

He also proposes to abolish the current failed Youth Training system for school leavers and replace it with new "national traineeships" offering progression to vocational qualifications. Workhased vocational qualifications,

roundly and rightly criticised for their lack of rigour, will be reformed to make them more "rational and coherent" and to "improve assessment and demon-

The first two changes - both sensibly incremental - are to be welcomed. The last two are more questionable. There have been previous relaunches of national youth training schemes and attempts to make work-based qualifications more rational and rigorous. They have all failed. In truth, the essential reason for their failure has been the very low levels of basic education achieved by most of those leaving school at 16. More chopping and changing is unlikely to help much. England's class-ridden educational culture is

BSERVER ·

Tentative hold on life

Romano Prodi

There's not much point in being an \$18bn-a-year conglomerate if nobody knows your name. So the Spanish state-owned Teneo group has recently been husy advertising itself in the country's major magazines with the upbeat slogan: We are creating a future." A bit of wishful thinking there.

perhaps. The Socialist government which created Teneo - has just been voted out of office. A future centre-right government may have second thoughts about whether

Spain needs Teneo at all. The company was set up three years ago as a holding unit for what were seen as the more viable state companies, among them the Iberia airline. But despite all efforts, such as adding to Iberia advertisements the words "a Teneo company", the name has not

caught on. One reason is that nobody up to now knew how to say it. The company insisted that the name from the Latin for "I hold" -should be pronounced Ten-eo, but people such as taxi-drivers reckoned it was Ten-eh-o.

After consulting the Royal Spanish Academy, which said that whila Latin words should not normally carry an accent the practice was permissible when the word was used as a title, it has changed its spelling. From now on it is Téneo, with the emphasis on the first syllable. Let's hope it survives long enough to make it worth the trouble.

Calvet's second-in-command, Jean-Yves Helmer, as chief of France's defence procurement agency. Helmer's move to such a hot seat

given the French government's plans to rationalise the defence sector - means the field may now be clear for Jean-Martin Folz to succeed Calvet, when the latter retires in September next year. Folz's move to Peugeot-Citroen from the Franco-Italian Eridania-Beghin-Say sugar and spices group last June immediately miggered speculation that the wilv Calvet planned to offer sharebolders the choice of an internal and external candidate for the succession. Observers of Calvet - who

yesterday fired a new shot at Japanese carmakers over exports to Europe - say there may yet be other surprises in the offing.

 Yesterday's Kuala Lumpur soccer match between Korea and Japan, the final in a tournament to qualify for Atlanta's Olympics saw a 2-1 victory for Korea. Not that it mattered much - hoth had already qualified for Atlanta.

Of much greater interest is their off-pitch slogging match for the right to host the 2002 World Cup; there are no other contenders. Old rivals - Japan's rule of the Korean peninsula only ended in 1945 - both bave spent a fortune on

lobhying and advertising their respective merits, much of it devoted to slagging each other off There have been some most undiplomatic references to Japanese earthquakes and Korean political instability.

Matters reached such a state last week that the Malaysian head of the Asian Football Confederation, HRH Sultan Haji Ahmad Shab, stepped in and appealed to world football governing body FIFA to allow Japan and Korea to share it.

Which probably didn't go down too well in Japan, judged by most to be ahead on points. With two months before FIFA's 21-member executive committee makes its choice (on June 1), Japan will running hard to make sure that it wins the big one.

Fundamental tactic

What with neo-liberalism and the need to defend domestic markets from the invasion of imported products, doing business in Peru is pretty tough these days.

Who better, then, but America's General "Stormin' Norman" Schwarzkopf, bero of the Gulf war's Desert Storm campaign, to help fight the good fight?

Tonight he will tell Lima's besieged entrepreneurs how hattlefield tactics can be applied to the boardroom - probably a variation on the theme of shoving laser-guided missiles through small holes.



100 years ago

Silvio Berlusconi

Russian currency reform St. Petershurg .- It is stated on good anthority that it is intended to introduce a new gold coin of ten roubles, the metallic value of which will be equal to that of the present paper rouble. The gold coin is to be a legal tender up to any sum, while silver coin for more than 50 roubles may be refused. The present gold coins "Imperial" and "Half imperial" are to he accepted in payment in the proportion of 112 roubles of the new coin to one ronhle of the old currency.

50 years ago

World gold nntpnt The steep decline in world gold production through the war years was almost halted during 1945, according to provisional estimates published in the review of the well-known hullion firm Samuel Montagu. The year's total is put at 26,500,000 ozs, which is only 500,000 ozs below the figure for 1941. This contrasts with an average annual drop of 3,500,000 ozs between 1940, the peak production year, and 1944. One half of last year's decline was accounted for by a fall in Canadian production,

Calvet slips gear The race to succeed the flery Jacques Calvet as head of Peugeot-Citröen took an unexpected turn yesterday with the surprise appointment of the

Dear bill

In their haste to quell the

engendered by the issuance of the

the Federal Reserve Board would

devalued any of its currency and

It does rather depend on what

you mean by devaluation. The US

As the authorities can hardly

have forgotten, that was when

John Connally, Nixon's treasury

secretary, was forced to close the

gold window - preventing foreign

greenbacks for gold at the official

Just as long as they don't make a

hablt of devaluing the language as

central banks swapping their

Maastricht - but how about

may not have had a Weimar - or a

new \$100 bill, the US Treasury and

seem to be stretching a point. "The

United States has never recalled or

will not do so now," goes the claim

extraordinary excitement

in the recent advert.

August 1971?

DITICE.

well.

Fun and games





FINANCIAL TIMES Thursday March 28 1996

French Large banks 'must slash workforces by up to half'

By Alison Smith in London

14

Many large retail banks in North America, Europe and the UK will have to slash their workforces by up to half within the next 10 years, according to a report to be oublished next week.

One of the report's authors says they should do it quickly rather than gradually if they want to maintain the commitment of their employees and the reputation of their brand names. The report, by the Economist Intelligence Unit and management consultants Coopers & Lybrand, argues that these banks' opportunities to increase market share will he severely limited in the next few years.

If they are to he able to pay for big investments in new products and services, they will have to cut the costs of their existing operations.

"Staff reductions of as high as 50 per cent by 2005 will not be uncommon," says the study. which draws on C&L research and more than 50 interviews with

By Frances Williams in Geneva

The World Trade Organisation

predicts a year of robust trade growth in 1996, despite signs of a

modest slowdown in the second

In a report published today, the

WTO said it expected the volume

of merchandise exports to rise by 7 per cent this year, more than

double the increase in world out-

put. This compared with trade

growth of 8 per cent in 1995 and

9.5 per cent in 1994, the highest

trade in goods and services exceeded \$6,000bn for the first

time in 1995. Goods exports

totalled \$4.875bn, up 19 per cent

on the previous year, while trade in commercial services rose 14

The sharp value increase for

trade in goods - the biggest rise

since 1979 - mainly reflected a weaker dollar and higher prices

for some commodities, notably

crude oil and non-ferrous metal

The combined value of world

half of last year.

rates for a decade.

per cent to \$1,230bn.

senior bank executives. The report comes within a few days of the announcement by Barclays Bank, one of the UK's largest banks, that it is offering voluntary redundancy to 1,000 managerial and clerical staff in high street branches. their brand.

The report foresees not only a sharp drop in staff numbers among large retail banks, but a change in the skills employees will require. There will be greater emphasis on managing customer relationships and on making better use of the information banks hold about customers.

It also forecasts significant change in how services are provided. Bank hranches will move from being the most important delivery channel to being the least important.

Instead, screen-based banking through personal computers, television and more powerful cash machines will dominate, together with "express banking shops" outlets in places such as offices and shopping malls where cus-

WTO predicts robust trade

growth, despite slowdown

Exports

carry out simple transactions. Mr Angus Hislop, the partner leading the C&L research, said banks would nesd to provide 'anytime, anywhere, anyhow" banking for customers and to support that service hy emphasis-ing their financial strength and

However, it was difficult for staff to promote the bank's brand if their job prospects were uncer-tain. This added to the case for banks to act quickly in cutting employee numbers rather than looking for more gradual change. He forecast that the pace of

change would be greatest in the US and Australasia, while it would take longer in the more heavily regulated European mar-

Only in the Far East was the growth of the largest banks likely to be enough to enable them to avoid such significant job reductions. "Building Tomorrow's Leading

Retail Bank" will be available from The Economist Intelligence Unit on 0171 830 1007, price £325. tomers can meet bank staff and

defence role for Peugeot chief

By David Buchan in Paris

The French government yesterday named Mr Jean-Yves Helmer, head of Peugeot's car division, as chief of defence procurement and charged him with improving productivity by 30 per

The defence ministry hopes an industrialist from a profitable pri-vate sector company will "accelerate" the procurement reforms begun by the previous "dellégué général à l'armament", Mr Henri Conze.

rac's 1997-2002 defence plan, Mr Helmer will have no more than FFr86bn (\$17bn) a year (in constant 1995 francs) to spend on military equipment compared with FFr90hn last year. The squeeze is partly designed to allow a rise in pay to entice volunteers to the French army as

unteers to the French army as conscription is phased out. Mr Helmer will be the first civilian and, at 49, one of the youngest heads of the Délégation Générale pour l'Armament (DGA), the 48,000-strong indus-trial arm of the French defence ministre ministry.

The government said yesterday that Mr Helmer would focus on "a re-evaluation of relations with defence companies, the priority given to European co-operation, and support for renewing and diversifying our [arms] exports". It has instructed Mr Helmer to produce by September a reorgani-sation of the DGA to "marry effi-ciency with the least cost".

The terms and the nature of Mr Helmer's appointment recall the decision by the UK government in the mid-1980s to bring in a private sector industrialist. Sir Peter Levine, as head of defence procurement with the brief to get "best value for money". Mr Charles Millon, the defence

minister, underscored his concern for cheaper equipment when he said in a speech in Paris that it was now up to the aircraft companies to design an "econom-ically viable" Future Large Aircraft military transport, whose present specifications were beyond France's means in its 1997-2002 progra

Mr Conze made a start last

year, demanding a 2 per cent cut in the cost of all French defence

equipment bought by the minis-

try. Even this modest target was

resisted, but defence restructur-

ing, including the planned

THE LEX COLUMN Short circuit

Axa

The drip-drip of bad news in the personal computer industry is fast FT-SE Eurotrack 200: 1681.2 (+10.0) turning into a torrent. In the last three days, Philips and Sony have amounced profits warnings triggered by weakening sales of computer-related products. NEC has launched a French insurers Share prices relative to the CAC 40 significant restructuring, while Apple Computer has further demonstrated why it needed one. And Germany's Escom yesterday took the most dramatic step, when its chairman stood down, despite being the founder and 23 per cent shareholder.

Given these cries of doom, it is easy to lose sight of the fact that demand for PCs continues to grow rapidly, albeit more slowly than the industry had hoped. The problems are related to new capacity at a time when com-puter manufacturers are cutting stocks. Memory chip prices have fallen the country's chronic lack of pension provision. But the market is highly by over 40 per cent since mid-1995 because of capacity increases, and this has spread across the electronics competitive: despite the insurers'

In the short term, the profits out-look is hleak, although at least comin the face of cut-throat competition from banks. For now, non-life business pnter companies can claw back some margin from cheaper components. But in the longer term, there are greater benefits. The process of consolidation within the computer industry should accelerate, to the advantage of those companies with the deeper pockets and global reach - although this is of little comfort to comparative weaklings like Olivetti and Escom. Meanwhile, semiconductor manufacturers are already scaling back expansion plans, helping demand to catch up once again with supply.

French insurers

France's big insurers have been a disaster zone for investors. Only Axa, which managed to avoid property lending problems, has outperformed the market since the beginning of 1994. UAP, AGF and GAN have all drastically underperformed - and the bad news is unlikely to be over.

This week's heavy provisions from UAP are a case in point. In itself, the clearout cannot be criticised. But investors should question whether it is likely to be the last. Por one thing, the property market remains distinctly soggy. For another, UAP may not yet have taken all the pain. It insists, for instance, on keeping big "strategic" stakes in Banque Nat-ionale de Paris and Compagnie de Snez: these have not been written down to market value.

Moreover the insurers' problems lie in the future as well as the past. France's life assurance market. for instance, ought to be attractive, given

B&Q last year. But if the warehous format really is the way forward, it would surely have been better to push ahead in spite of short-term pain. And if it is not, the whole project should have been shelved. There is some comfort in the fact that an estimated £20m fort m the fact that an estimated 220m in cost savings has been earmarked through improved efficiencies – for once not a code-word for job losses. But the real hope for B&Q is that loss-making rivals in the market will at host mult out the rear is that the at last pull out. The snag is that they are owned by well-capitalised groups, like W.H. Smith and Boots in the case of Do-It-All. Without rationalisation. B&Q's market leadership is of little

Radisson - / WARDIAN

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Pilkington

Pilkington is not blessed with a sense of timing: yesterday's £155m restructuring charge, coupled with a mild profits warning, comes less than five months after the glassmaker'a £300m rights issue.

s the right thing to do. Glass manu facturers have undergone less ration-alisation than other commodity producers like steel or paper companies Pilkington, in particular, has lagged behind international rivals such as St Gobain and PPG of the US in terms of efficiency. And while Mr Rogar Lever-ton, the chief executive, has done mnch to transform the formerly sleepy, family-run company, the size of this charge shows how much scope he sees for further improvement. Reorganising the automotive glass operations, so that individual plants concentrate on longer runs of fewer products, should boost productivity by up to 20 per cent.

Cutting back in Germany also looks sensible. Overcapacity in German building glass is running at 40 per cent and prices have dropped 15 per cent since November. The German construction market looks worse by the day, which will also burt Redland RMC and BPB industries. Pilkington's decision to tackle the problem early therefore appears far-sighted.

The longer term outlook for the group is sound. A lower cost, base should help margins to break into double figures; a quarter of profits comes from fast-growing markets in South America and Asia; and the balance sheet is strengthening. With this restructuring under its belt, Pilking-ton should be able to deliver steady improvement with no further surprises.

> Additional Lex comment on Barratt, Page 20

is much more profitable. But the banks are showing worrying signs of invading that market too. Axa's canny diversification abroad, together with less exposure to property, have rightly pointed investors in direction. But the inevitable result is that Axa shares are far from cheap. Meanwhile UAP, GAN and AGF though at a big discount to asset value - still trade at earnings multiples which make them no hargain. Inves-tors would be wise to give the entire

efforts to cut costs, they are struggling

sector a miss.

Kingfisher

1994

Yesterday's upbeat trading state-ment from Kingfisher has won back the bearts of some confirmed bears. Certainly, like-for-like sales growth of nearly 7 per cent in the first six weeks of the financial year looks impressive. And yesterday's results confirm the turnround at Woolworths and Comet, where operational difficulties prompted a profits warning a year ago. And there is probably more to go for, margins at Woolworths are still some way off their historical peak.

Unfortunately, as ever, not all of the retailing conglomerate's parts are working well. B&Q, the market leader in the do-it-yourself sector, saw profits drop by nearly £30m to £55m. More worryingly, the strategy for putting things right appears confused. The much-vaunted programme for building larger warehouse stores has been cut back. This seems to be partly in an effort to cut down on development costs, which were up nearly £6m at

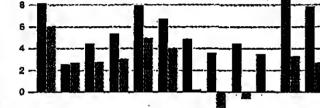
Having said that, the restructuring

14:05

PERSONAL STREET,

90 91 accounts for 12 per cent of world trade.

by the Asian "tiger" economies, egimes. Processing and assembly facto-ries in China accounted for which increased imports even faster, Latin America and central and eastern Europe. The US, Germany and Japan continued to top the rankings of the world's leading traders. How-



Growth in world merchandise trade

1984 85 85 87 88 89 92 93 94 95 Source, WTC

ing trade - the assembly of manufactured goods for re-export Above-average increases in overall goods trade were posted using components and materials imported under special tariff

nearly half the country's exports of \$149bn last year and 45 per cent of its \$132bn imports, the WTO

Production

Under President Jacques Chi-

Noting that merchandise trade continued to outstrip output growth by a wide margin, the WTO said one contributing factor had been the rapid expansion in developing coontries of process-

Trade bas also been sparked by ever, if counted as a single counthe information technology revotry, excluding trade between lution. The value of exports of members, the European Union headed the league table with a 20 office and telecommunications equipment rose by more than a per cent share of world merchanquarter last year and now trade.

EU makes concessions to Britain

Continued from Page 1

also mounted that the government was lookiog strongly at culling all 4.5m cattle aged over 30 months at the end of their productive lives.

The cabinet is due to discuss options for slaughter this morning and may announce its conclusions at the start of a Commons debate on BSE later today. 15.000 cattle a week, if selective Mr Hogg told MPs the destrucslaughter is introduced. tion of older cattle would cost

about £550m a year in compensa-Mr Fischler, abont the govern tion to farmers. It is thought the scheme would run for about five Wednesday on the possible link between BSE and CJD, the years, totalling nearly £2.8bn. Ministry of Agriculture officials are grappling with the probbuman brain disease

HIGH

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merger of Aerospatiale and Dassault and the privatisation of the Thomson electronics group, now has Mr Chirac's backing. Mr Helmer's previous experi-ence of the defence industry is lem of how to incinerate up to limited to Giat, the lossmaking Mr Hogg defended his decision state-owned tank manufacturer. He joined its board in July. The not to give advance warning to government is having to recapitalise Giat with a FFr3.7bn injecment's announcement last tion to save it from bankruptcy. CJD, the

Observer, Page 13

Europe today

A front extending from southern Norway across Denmark and the North Sea to Scotland will move gradually over the Benelux accompanied by cloud and light rain. A broad strip from Brittany to southern Germany will be clear with bright sun. Most of southern France will have sunny spells but there will be showers in the extreme south-west and in Corsica. A new front will approach the Iberian peninsula bringing cloud and showers to north-western areas. However, tha interior will be mainly clear, A complex area of low pressure over northern Greece will produce showers in Italy. Turkey will be unsettled with ram and brisk southerly winds. Russia will remain cold with patches of rain and snow around Moscow but the Crimea will be mainly clear.

Five-day forecast

High pressura will dominate the area from Iceland to the British Isles. The Benelux will have a cool north-westerly flow with clear skies and showers. France will be dry with abundant sun. A senes of weak depressions will bring intermittent rain to the Ibertan peninsula, particularly in the west. Low pressure will remain active in south-eastern Europe until Sunday.

TODAY'S TEMPERATURES

Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the N

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Toronto - Monday 15 April at 6.15pm The Four Seasons Hotel, 21 Avenue Road

London - Wednesday 1 May at 6.15pm London Business School, Sussex Place, NW1 Johannesburg - Wednesday 8 May at 6.15pm

Rosebank Hotel, Tyrwhitt Avenue, Rosebank Loudon - Monday 3 June at 6.15pm

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Please attach a business card or write in block capitals to: The Information Officer, Finance Programmes Office, London Business School, Sussex Place, Regent's Park, London NW1 4SA, UK.

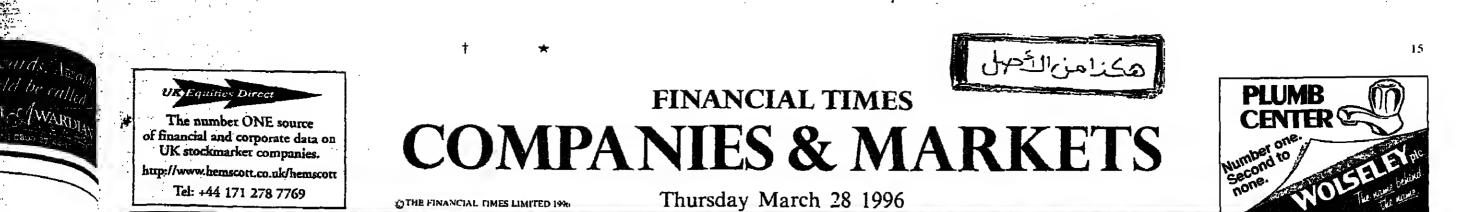
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FT WEATHER GUIDE





ar. But if the warded, i is the way forced, have been better to be the whole project the elved. There is some ci that an estimate Mediobanca, the Italian merchant bank, reported a ct that an estimated consolidated pre-tax profit for the half-year to ags has been earlied December 31 of L171.2bn (\$109.5m), down from L288.5bn in the same period last year, after a code word for its be L290.7bn writedown in securities. The parent company profit for the half-year was L100.4bn before rivais in the market tax, against L219.6bn, after provisions of L334.7bn ur. The snag is that a Mediobanca said L82.4bn of the writedown in secuy well-capitalised for the and Boyes in the a rities related to shares in the holding company Ferruzzi Finanziaria, which it is buying as part of an obligatory public offer.

Without rationalitate Morgan Stanley posts strong rise

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Morgan Stanley Group continued the strong trend of earnings from investment banks, announcing first-quarter net income at \$273m, compared with \$187m in the previous quarter. After changing its year end to November, the first quarter ran to February 29. Net income in the quarter to end-January 1995 was \$39m. following 1994's bond market collapse. Page 19

warning, comes les after the glassma Italy defends Banco di Napoli rescue plan The Italian government justified its radical d man, the restruct. L3,500bn (\$2.2bn) rescue plan for Banco di Napoli by thing to do Glass to arguing that the Neapolitan bank's collapse would e unviergone les R B otter commonly b have a serious impact on the national and international banking system. Page 17 teel or paper tongs a particular, has be tational ricels and a

Elf Atochem stalls expansion despite rise Elf Atochem, the chemicals arm of French oll company Elf Aquitaine, said its plans to expand were being stalled by the uncertain outlook for chemicals. Its statement came despite an almost threefold increase in operating profits last year to FFr5bn (\$989m), and a 65 per cent rise in cash flow. Page 17

Bremer Vulkan to hive off shipyards Bremer Vulkan, Germany's largest shiphuilder which two months ago sought protection from its creditors, agreed to hive off two of its east German units for DM1. However, Bremer had to abandon its original intention of renouncing any financial responsibility for the yards. Page 16

Trafalgar House hinders Hongkong Land Hongkong Land, the property investment arm of Jardine Matheson, announced net profits of US\$256.9m for 1995, a fall of 30 per cent, as an improved operating result was offset by losses at Trafalgar House, the UK construction, engineering and shipping group, Page 18

Inco tops rival's bid for Diamond Fields Inco, the world's biggest producer of nickel, has launched a C\$4.5bn (US\$3.3bn) bid for control of Diamond Fields Resources, the small Vancouverbased mining company which owns 75 per cent of the large Volsey's Bay nickel deposit in eastern Canada. Inco's move is aimed at thwarting its arch-rival Falconbridge, which last month won Diamond Fields' support for a C\$4hn deal. Page 19

Pilkington cuts 1,900 jobs in restructuring Pilkington, the UE glass making group, announced 1,900 job cuts, mainly in continental Europe and North America, in a wide-ranging restructuring which will cost £155m (\$237m) in exceptional charges. Page 20

Companies in this issue

Viag plans to raise DM3bn for expansion

German industrial group to focus on telecoms through telephone network

By Andrew Fisher in Frankfurt

OTHE FINANCIAL FIMES LIMITED 19%

Viag, the German energy and industrial group, plans to raise DM2.9bn (\$1.95bn) to finance Viag is one of several German expansion in telecommunications and other activities in one of Germany's biggest capital increases. The new shares will be issued to shareholders on a two-forseven basis at DM490 each, a 24

per cent discount on yesterday's closing price of DM642. Viag's biggest shareholder, the state of Bavaria with 25 per cent, will not take up its rights. This will dilute its stake to about 19 per cent.

companies to bave formed telecoms alliances which now require heavy investment. With British Telecommunications and RWE, another German energy and industrial group, it plans to spend between DM3bn-DM4bn on building a German telephone network in the next four or five Ving said it would also use the

capital to invest in its other main sectors in Germany and overseas

- energy, chemicals and packagkom and a group comprisiog ing. Last year, the group more than doubled operating profits to DM2.1bn and it expects stable earnings in 1996. Viag owns Bayernwerk, the

electricity utility, and the Schmalbach-Lubeca packaging company, But it is focusing heavily on telecoms with investment mainly on new infrastruc-Its consortium will compete

with state-owned Deutsche Tele-Bank as co-leaders.

Veba and Mannesmann of Germany, American Telephone & Telegraph of the US and Cable and Wireless of the UK.

would rank for the full 1996 dividend. The issue is being handled by a consortium led by Deutsche Bank with Bayerische Hypotbeken und Wechsel-Bank, Bayerische Vereinsbank and Dresdner

The share rights waived by

The size of the capital increase and the emphasis on telecoms foreshadow Germany's higgest new share issue later this year the DM15bn sale of Deutsche Telekom shares to German and

is set to increase in Europe's big gest telecoms market, the sums required for investment are buge.

The Viag, BT. RWE consortium bopes to win 10-15 per cent of the German fixed telecoms market over the next 10 years and will apply for Germany's fourth cellular mobile liceoce. The German telecoms market will be opened

The total German telecome market is worth about DMS0bn a year and is expected to grow by 10 per cent annually to reach DM100bn-DM110bn by the end of this decade.

Beylier's appointment as managing director seen as prelude to wide-ranging changes at Anglo-French paper group

Arjo Wiggins head leaves after struggle for power

By Patrick Harverson in London fortunes

The power struggle at the top of Arjo Wiggins Appleton, the Anglo-French paper group, ended yesterday when Mr Alain Soulas stepped down as chief executive and Mr Philippe Beylier, bead of the merchanting division, was promoted to group managing director.

The sudden departure of Mr Soulas – who is leaving with a severance package worth almost £1.3m - is expected to pave the way for sweeping changes this summer when Mr Daniel Melin. deputy chairman, completes a wide-ranging strategic review of the group's businesses.

Mr Melin, who is chief executive of St Louis, the French food and paper group which owns 40 per cent of Arjo, was appointed deputy chairman in December. He began his review in January and is considering a wide range of options to revive the group's

over strategy and management style. Mr Soulas's position was "There are no sacred cows any more - everything's up for review," said one insider. The management shake-up fol-

ture.

lows a disastrous year for Arjo. In 1995, its profits fell from £217m (\$332m) to £72m and it was forced to undertake a £121m restructuring of its troubled European manufacturing operations.

After the poor results were announced earlier this month, Mr Melin is believed to have decided that Mr Beyber's more aggressive, strategically-minded approach to management was better suited to Arjo's needs than Mr Soulas's talents as an operational manager.

between the two that dates back to Mr Soulas's appointment as chief executive 3½ years ago. Since then, Mr Soulas and Mr Beylier, who was disappointed at being passed over for chief executive in July 1992, bave clashed

also undermined by his poor relationship with Mr Cob Stenham, Arjo's British chairman,

The City of London yesterday welcomed the changes, and Arjo's shares rose 6p to 304p. One analyst said: "At least the uncertainty is out of the way and the management team they've got now is the management team

they want. Analysis believe the European manufacturing operations, which recently were the direct responsibility of Mr Soulas. could be demerged from the group as part of a big restructuring that could also see Arjo sell its 43 per cent

stake in Soporcel, a Portuguese pulp and paper mill. Mr Melin is also considering

the position of Appleton, Arjo's US carbonless paper busicess. Analysts said demaod for carbonless paper in the US was in long-term decline.

Viag said the new shares would be issued from April 15-29 and foreign investors. As competition

Bavaria bave been sold to institutional investors. Viag's other big minority shareholders - the utility Isar-Amperwerke, Vereinsbank and Hypo-Bank - will take part in the issue.

to full competition in 1996.

Squaring up: Philippe Beylier (top left) is moving np at Arjo Wiggins and Alain Soulas (right) is moving on. Damel Melin (bottom left), deputy chairman, is thought to prefer Beylier's more aggressive style



The decision ends a rivalry

20 Hongkong Land Aegia 16 15 imi Arjo Wiggins 20 Inco BET 16 Kinglishe BRE 17 Landmark Communic Banca Popolare Linde Banco di Napoli 17 Mandarin Oriental Banki Leumi 20 16 Matra Transport Barco Moody's 20 Barratt Devs Morgan Stanley Bremer Vulkac NEC Nostlé Calpers 20 Caradon 20 NY 133 - 1374-2 Omnicom Cariplo 17 Orange Petrofina Coeur d'Alens 20 Commerzban Philips Pilkington Crédit National 17 Croda Pinault Printemps e duras nergez Dagwoo Pirelli Dairy Farm Int'l 20 **Bentokil** sa enformada than Deutsche Bank 17 SCA . Diamond Fields Sony El Asoch Stora Escom 15 Suntory Falconbridge 16 TCI GF Inbursa 19 TVB N. 5. 7.50 Sasgoyne Gold Minee 20 **Texas** Pacific Giencore 20 Thomson 19 Varia Grupo Carso Gullspangs Kraft 16 Varity متعبق ومعادات والما 6 Viag Market Statistics 24-25 FT-SE Actuarles indices April at e.15pm Annual reports service Foreign exchange Gifts prices firmark Govt bonds Bood futures and options <u>,</u> London share service Managed funds service Bond prices and yields Commodities prices 11 - 13 100 Dividends announced, UK Money markets 18. C. 1. 1. 18. New intil bond issues Bourses EMS currency rates Eurobond prices est Indices Recent Issues, UK 22 Max at milipa Short-term int rates FT/S&P-A World indices US interest rates World Stock Markets an Richard FT Gold Mines Index FT/ISMA inti bond svc 22 Chief price changes yesterday s i font PARUS (FFr) Fines Ar Liquite Cred Not Danac l'Oreal Seb SA Falls Instel TOEVO (Ven) Risee Set Saman FRANKFURT (DMD Risce Altana Asito Kauthof

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By Richard Waters in New York 17 US regulators have launched an 19 investigation into the way 20 Moody's Investors Service, the é credit rating agency, wields its 17 20 power to win customers in some corners of the US bond market. 6 The investigation touches on concerns which have been raised 15 16 in other countries about the way 20 16 Moody's builds an influential position in bond markets. 20 The investigation, by the Jus-15 tice Department, was prompted by complaints about Moody's use 17 8, 17 of unsolicited ratings, and will 20 17 focus on the US's asset-backed and mortgage-backed bond mar-17 20 17 kets, and the market for securities issued by municipal authori-20 ties. 17 Most credit ratings are 16 requested by a company or other 19 issuer of securities, which buys 20 the service. Many investors will only buy bonds with a rating 16 from a recognised agency, giving 19 the institutions an influential position in the credit markets. 15 In some cases where issuers refuse to pay for a credit rating Moody's - along with other agencies - issues one unilaterally. 28 23 22 These unsolicited ratings are hased on public information rather than the in-depth and con-24-25 26-27 fidential inquiries undertaken in 23 22 other cases. The use of unsolicited ratings 30-31 has been attacked in recent years 28 23 by European issuers, with allegations that they are used by the 22 agencies as a way of forcing companies and others to pay for a more thorough review. Moody's said yesterday that it had received "any number of questions from authorities, both + 22 + 17.8 + 62 + 47 + 15 public and private" around the world about its ratings practices, including its controversial practice of allocating ratings in cases 9 where they are not solicited. "Ratings without the request of the issuers have always been a 45 **36** 52 52 part of the [ratings] industry, all participants do it," Moody's said. "It's wrong to talk about holding 20 20 a gun to someone's bead." Standard & Poor's and Fitch. two other US ratings agencies, said they had been asked for 0.24 0.45 information by the Justice Department, and added that the 02 035 authorities had indicated that they were only looking into 0.25 Moody's. However, Moody's said it was "unclear" whether the 4.5 2.5 being investigated. 18.0 50.0 12.5 4.0

1995, is stepping down to make way for one of the company's former executives who had moved to International Business Machines. Mr Manfred Schmitt, wbo

unexpectedly high losses for

holds 23 per cent of Escom, will be replaced by Mr Heimnt Jost, who runs IBM's personal computer division in Germany. Escom said Mr Schmitt had stepped down of his own accord,

net losses of about DM125m (\$84.4m) earlier this month, Mr Schmitt has reduced his holding In the company from 48.5 per cent to 23 per cent.

adviser to Escom.

Schmitt sald he would become an

Since Escom announced 1995

Escom's other shareholders include Quelle, Europe's largest mail order group, and Siemens Nixdorf, the computing business of the Siemens group. Two weeks

reached itself through an expan slon strategy in the UK and other European markets just as prices for personal computers are sliding.

upbill straggle.

until November, will face an

Analysts say Escom bas over-

The company recently admit-ted that it had to improve the way stock was moved between

Escom is running 6 pilot project for a similar assembly method. However, an Escom executive yesterday said Mr Jost was wellsuited to address Escom's problems. "There are few people wbo know how in sell personal computers better than be does," he said.

last year launched an assembly

programme ellowing customers

to design their own computers.



WAR ALL & ANSTERIAM - FRANCIERT - MADRID - MILLAN - PARIS - STUCE HULLA

other ratings concerns were also Standard & Poor's said It did not issue unsolicited ratings on bond issues in the municipal and UK retail customers. Of the balasset-backed markets, or on issuance, about 46 per cent was alloers ontside the US.

Pithy progress UK digital networks rolling 3-month averages Market shere Vodation

Strong demand for

shares in Orange

By Alan Cane in London

Orange, the UK mobile phone company, sew its shares rise sharply yesterday after trading began in London and the US. With the offer subscribed 10 times, the shares opened in London at 241.5p, 6 19 per cent premium to the offer price. On Nasdaq in the US, the shares stood at \$17% in early trading, having touched \$18%. The shares were priced at \$15% when trade began. Initial trading was brisk. More than 10m shares changed hands in the first few minutes as institutioos bid eggressively for a stock that is likely to join the FT-SE 100 index in June. The shares eased back to close at

237.5p in London. Orange, which has made an operating loss since 1993, proved popular because it represents one of the few opportunities to invest in a mobile phone company which offers digital services. About 325m shares, 25 per cent of the total, were on offer and of these about 26m were allocated in

the UK and Europe, while 40 per cent went to North America. As an indication of the group's confidence in its pricing, a further 32.5m shares were made available yesterday through an over-allocation exercise to institutions at the offer price. The shares were derived pro-

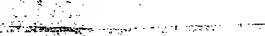
cated to institutional investors in

rata from Orange's owners Hutchison Whampoa and Britisb Aerospace.

About 33,000 applications for the retail offer were received. The sllocation was heavily skewed towards the retail investors, with applicants putting up the minimum bid of £1,000 getting about 80 per cent of what they wanted.

The flotation values the group at £2.45bn (\$3.7bn) at the offer price and raised £624m before the exercise of the over-allotmeot option. After over-sllotment, Hutchison Whampoa holds 47.43 per cent of the shares and British Aerospace 21.48 per ceot.

Dealings in the shares will remain conditional until April 2 when investors will be notified of their allocations.



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COMPANIES AND FINANCE: EUROPE/THE AMERICAS

Bremer Vulkan set to hive off shipyards

By Judy Dempsey In Berlin

16

Bremer Vulkan, Germany's largest shipbuilder which two months ago sought protection from its creditors, yesterday agreed in hive off two of its east German units for a symbolic DM1. but with no general renunciation of outstanding claims

In what is seen as a victory for the east German state of Mecklenburg-Vorpommern, where the shipyards are based, as well as the European Commission, Bremer Vulkan and the lawyers overseeing the pro-ceedings were forced to back down from their original intention of renouncing any finan-

markets beyond Europe.

profits up 37 per cent from BFr1.31bn to BFr1.8bn (\$59m)

and turnover up 30 per cent

The turning point came

from BFr11.6bn to BFr15.1bn.

NEW ISSUE

early 1990s.

cial responsibility for the siphoned off last year and yards.

The Mecklenburg-Vorpomkan's loss-making west German operations. Bremer Vulmern government and the Commission had insisted that kan expects losses of DM1bn the shipyards could only be for last year and has ontstanding bank loans of more than hived off provided Bremer Vulkan assumed some financial DM1.4hn. responsibility.

Under the management of Mr Friedrich Hennemann, shipyards will be independent from any decisions made by forced to resign last December. Bremer Vulkan had bought the Bremer Vulkan's management MTW Schiffswerft and Volkand lawyers, who are drawing swerft yard from the Treuhand up a new strategy in a bid to stave off final bankruptcy and privatisation agency in 1992 on condition It invest more than save as many jobs as possible. DM1.4bn (\$948m) in restructur-The group has more than ing costs. However, more than 22,500 employees. DM760m of investments due to these two shipyards had been Volkswerft must seek new

owners or else be placed under the BvS, the successor to the Treuhand. The first option will require an injection of capital to compensate for the investments never made by Bremer Vulkan. Mecklenburg-Vorpommern government officials esti-Yesterday's decision means mated they required about that the MTW and Volkswerft DM1bn to complete the restructuring, find new markets and raise productivity levels, currently 60 per cent below west German levels. The yards and the BvS will form a bolding company for this purpose. An official added that any new capital would require per-mission from Brussels. The

It also means that MTW and Commission is taking a more detailed look at the way in

which German governmentbacked subsidies to enterprises sold by the Treuhand have been disbursed

As regards the second option, the BvS is reluctant to take back the east German shipyards, as it would set a precedent. The BvS recently hired consultants to carry out studies of MTW and Volkswerft, and is close to recommending bankruptcy for Volkswerft because it expects losses of about DM200m. Government officials in Mecklenburg-Vorpommern argue the losses are exaggerated and also fail to take account of the shortfall in

investments pledged hy Bremer Vulkan Specialisation sparks turnround at Barco

Polish bank set for \$50m international bond issue

By Christopher Bobinski in Warsaw

Poland's listed Export Development Bank (BRE) is set to become the country's first bank to launch an international bond issue, with a \$50m placement planned for next month, Mr Krzysztof Szwarc, the bank's chairman,

said yesterday. The issue follows Poland's debnt sovereign eurobond issue last year. The \$250m five-year offering was priced to yield 185 basis points over US Treasuries, but the spread has since fallen to 105 basis points.

BRE's shareholders must approve the bank's issue of three-year dollar-denominated that "exchange rate evolutions floating rate notes at the end might have sizeable conseof this week. The offering. which will be arranged by Merrill Lynch, will yield not more than 150 hasis points quences on Barco activities since its natural market is on a ovar the London interbank offered rate (Libor). Part of the \$50m issue will go to financing the purchase of the Konin aluminium smelter by Impexme tal. a state-owned metals

This week's shareholder's meeting, which will be voting to approve a dividend amounting to 21 per cent of last year's net profit of 105.4m zlotys (\$40.8m), will also be asked to approve further bond issues worth \$100m. "We're doing this to give us

the opportunity to raise more funds should the need arise," Mr Szwarc said.

The issue comes after a year in which the BRE, Poland's eleventh largest hank, almost doubled its net profit. The first two months of this year have seen net profits running almost 30 per cent higher than last year's monthly average Mr Szwarc cited his hank's link with Commerzbank of Germany, which bolds a 21 per cent stake, as a main factor in BRE's success, "Commerzbank has brought us know-how and is helping us to raise our profile and bid for large clients." Last year, BRE's balance sheet grew 83 per cent to 2.6bn zlotys, while return on equity improved from 33.2 per cent in 1994 to 35.6 per cent in 1995.

NEWS DIGEST Suntory sells its California vineyard

Suntory, Japan's largest whisky and beer company, has sold its Californian vineyards in a Texan-led group which recently paid Nestle more than \$300m for the premium Napa Valley producer, Wina World Estates.

The \$30m disposal of the Chateau St Jean Vineyards and Winery, for which Suntory paid \$40m more than 10 years ago, marks a further retreat from California's high-cost wine industry.

Texas Pacific, a \$720m private investment partnership, was advised on the deal by Silverado Partners, a Sonoma Valley winery operator and consultancy, which will purchase a minority stake in St Jean. Silverado has a similar holding in Wine World Estates.

Although Californian wine's prospects appear to be improving – sales of premium labels rose 15 per cent last year while table wines increased 5 per cent – production costs are high in comparison with levels in developing countries. Northern Californian land is about 10 times as expensive as Chilean acreage, for example, and labour costs and hulk grape prices are several times higher.

Suntory, which still owns a Los Angeles brandy distillery that exports mainly to Japan and several US restaurants, recently paid \$300m for a mid-Western bottled mineral water company.

Observers said the Japanese group had invested heavily in expanding output from St Jean by about a third during its ownership. St Jean, a producer of premium whites, has some 200 acres of vineyards and annual revenues of about \$20m. Wine World, which crops 6,500 acres, is best known for its reds. It had annual sales of soma \$200m. Mr Michael Moone, one of the Silverado partners, is a former president of Wine World.

Luna Winery and more than 900 acres of Californian vineyards in its own right.

Christopher Parkes, Los Angeles

Aga in power stake sale

Aga, the Swedish industrial gas group, yesterday sold its 34 Per cent shareholding in the power group Gullspangs Kraft to Finland's Imatran Voima for SKr3.1bn (\$457m). The deal is the latest sign of restructuring within the Nordic power industry prompted by deregulation of energy markets.

The sale also completed a move by Aga to concentrate on and invest heavily in its core operations of supplying industrial and medical gases.

In 1994 Aga disposed of its cold storage business Frigoscandia, and in 1995 sold its shareholding in the steel group Avesta Sheffield.

The Gullspangs sale yielded a capital gain for Aga before tax of SEr1.8bn - but Aga said the effect on pre-tax results, excluding capital gains, would be marginal. Gullspangs Kraft is one of Sweden's biggest electricity producers, generating some 12bn kWh a year, using mainly hydro and nuclear power

Gullspangs returned pre-tax profits in 1995 of SKr720m. Imatran Voima will become its chief owner, controlling 44 per cent of Gullspangs' voting capital.

The purchase is the latest example of cross-border investments by Nordic power producers following the deregulation of energy markets in Finland, Norway and Sweden, which allow electricity users to buy power from suppliers outside their home markets.

Hugh Carnegy, Stockholm

March 1996

mall has spelt success for the Flanders-based elec-Barco D tronics company Barco. In just 10 years it has turned Profit after tax (BFr bn) heavy losses into comfortable 2.0 profits, mainly by shedding 50 years of corporate baggage, concentrating on specialised niche products and exploring For the company, rated by analysts as "small to mediumsized", the turnround at the company has been dramatic. From near-bankruptcy in the early 1980s, Barco has posted profits every year since the

Results announced yesterday 1981 83 85 87 89 91 93 95 confirmed this trend, with net

> has expanded from producing volume market, because once you are in mass manufacturing, it is impossible to change," be says.

when the company moved out a distinctly specialist feel. Its visualisation and communicaof consumer products, which in 1980 made up 85 per cent of turnover, to concentrate on a tions division, which accounts for 53 per cent of turnover, pronumber of high-value-added niche markets and producing duces projectors, control monitors for television studios (bought by NBC of the US and products for professional users. Barco shed its last consumer product in 1989. The company BBC in the UK) as well as sathad been created in 1934 as the ellite receivers and modems for Belgium American Radio Corcable and satellite broadcast-

poration to make radios for the Belgian market, graduating Products from the graphic sbortly afterwards to televisystems division (26 per cent of turnover) are aimed at pre-Mr Hugo Vandamme, Barco press systems and include softpresident and chief executive. ware packages for retouching makes clear that there is no images on films and transparturning back. "Our aim is encies. The automation divi-

Source: Barco

automated systems (computer integrated manufacturing) for textile production to sectors Barco's product line now has

such as plastics, used by Lego on

ers, among other things,

products. "If, over a two-year period, we cannot come up with ideas on how to grow with existing products we find ways of getting out," he says. The second most important never to get drawn into the sion (16 per cent of turnover)



Belgian electronics group is concentrating on niche markets, writes Caroline Southey

Hugo Vandamme

of Denmark, and rubber, Barco places a high premium product innovation. It votes 10 per cent of turnover to research and development and prides itself on a management style that has created highly motivated research Mr Vandamme says employ-ees are involved in identifying future areas of growth and

developing new avenues for old

aspect of Barco's strategy has heen geographical expansion, "We know that developing products that we can only sell in Europe is not good enough. To have real potential for growth we must go for bigger markets," be says. Barco has found those markets in the US and increasingly in Asia and Latin America. From a small contribution of 5

per cent of turnover five years ago, sales in Asia now represent 20 per cent. The company has recently acquired a distri-bution network in Japan and has opened offices in Beijing, Sbangbai, Hong Kong and Singapore.

But analysts point out that Barco's successful push into foreign markets carries risks. Analysts N. V. Petercam warn

1981 83 85 87 89 91 83 95

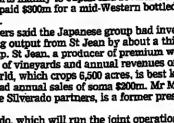
trader.

Mr Vandamme is cautious about predicting how far Barco's foreign expansion might take it. But he concedes that it is "better to make products in the neighbourhood of the most demanding markets".

Barco already bas small manufacturing facilities in the US, Germany, Switzerland and the UK. A research and development unit is being set np in Bangalore and it plans to start manufacturing in India.

precise about how this evolution might effect Barco. But he nevertheless suggests a very different future for company. We must expect that in the next 20 years our growth will

be outside Belgium. To be successful we must be present where the markets are".



Silverado, which will run the joint operations, owns the

Texas Pacific has a wide range of holdings, including stakes in airlines, healthcare, food, entertainment, telecommunications and waste management industries

Writhe

and alles

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MARCH, 1996

This announcement appears as a matter of record only.

worldwide scale whereas the production and research facilities are mainly concentrated in Belgium Barco's latest results high-

light this vulnerability. Mr Vandamme announced that gross margins had fallen due to "unfavourable exchange

rate developments". The question is where Barco intends to draw the line in its quest for foreign markets. Of the company's 3,000 employees, 1,000 are abroad. Could the

company abandon its Flemisb roots and base itself elsewhere?

Mr Vandamme refuses to be



(Incorporated with limited liability under the Commercial Code of Japan)

U.S.\$100,000,000 2³/₈ per cent. Guaranteed Notes due 2000 with

Warrants

to subscribe for shares of common stock of NISSAN CHEMICAL INDUSTRIES, LTD. unconditionally and irrevocably guaranteed as to payment of principal and interest by The Industrial Bank of Japan, Limited

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Yasuda Trust Europe Limited



U.S. \$200 Million

"Assets Swapped"

Bankers Trust International PLC ("BTI") is pleased to announce the successful structuring and completion of a further U.S. \$100 Million "Asset Swap" between BTI and South African Mutual Life Assurance Society ("Old Mutual"), This follows the successful U.S. \$100 Million Asset Swap announced during February 1996 and brings the total assets swapped during February and March to U.S. \$200 Million.

These transactions were undertaken after South African Reserve Bank and Financial Services Board approval was sought and received by Old Mutual. Bankers Trust International PLC acted as counterparty to Old Mutual in these matters.

Bankers Trust International PLC

Bankers Trust International PLC is regulated by the SFA.

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MARCH 28 1996

NEWS DIGEST

Deutsche Bank

Deutsche Bank, Germany's biggest bank, yesterday announced

a slight rise in parent company net profits to DM1.59bn

(\$1.07bn), against DM1.575bn last time, and in the amount allocated to reserves, but left details of its full group results

It also confirmed it would pay shareholders a dividend of

by 24 pfennigs to DM76.14 after a day's high of DM76.98, as

dealers expressed disappointment with the results.

Mr Hans Meinhardt, chairman of Linde, the German

Linde eyes acquisition

DM1.80. up from DM1.65. The amount transferred to reserves totalled DM700m against DM650m. Shares eased in late trading

The bank also confirmed the appointment to its board of Mr

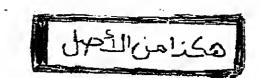
Michael Dobson, chief executive of Deutsche Morgan Grenfell,

the group's investment banking operation. Mr Dobson, 43, will take up his board position after the annual meeting on May 28.

edges ahead

until today's press conference.

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COMPANIES AND FINANCE: EUROPE

Rome defends rescue plan for Banco di Napoli

By Andrew Hill in Millen

But the same officials agreed The Italian government that there were "strong eleyesterday justified its radical ments of uncertainty" about L3,500bn (\$2.23bn) rescue plan the potential success of the for Banco di Napoll by arguing bank's restructuring plan. that the Neapolitan bank's col-The government plan lapse would have a serious amounts to a form of treasury impact on the national and administration for Banco di international banking system. Napoli. The treasury will take Italian treasury officials said temporary control, impose its yesterday they believed the own board, and try to privatise the bank towards the end of government had "arrived in 1997. Sources close to the hank time" to rescue the bank, which is set to announce a said yesterday they believed

beavy loss for 1995 tomorrow. Mr Federico Pepe would remain as managing director, a job he took on last year with a mandate to carry out drastic restructuring.

The treasury said it did not helieve the operatioo would attract the attention of the European Commission - which examines cases of potential illegal state aid - but it was prepared to justify the manoenvre to Brussels if necessary. A government decree, approved late on Wednesday.

part of last year's short-term emergency loan package of 1.2.500pn - into a longer term subordinated loan.

Provided that other hanks Few banks were prepared to are prepared to join io, the restructuring plan is sufficommit themselves unequivociently tough, and unions cally yesterday to assisting Banco di Napoli, and at least agree to a cut in labour costs. two which assisted with the original loan - Banca Popolare the treasury would then be prepared to underwrite up to 1.1.000hn of canital increases. di Verona and Cariplo - ruled The government expects other out participatioo in any capital

envisages the transformation Italian banks, including some of a L1,000bn treasury loan - of the group which backed last increase. Imi, one of Italy's most profitable banking and year's emergency loan, to confinancial groups, said it was tribute between L1,000bn and not prepared to take part in a L1,500bn, either in the form of recapitalisation although it subordinated loans or could assume some of Banco di deht-equity cooversioo.

Napoli's loan portfolio. According to banking analysts, the collapse of Banco di Napoli would put a strain on the banking system because of the high level of Interhank deposits between the Neapolitan bank and its national and international competitors.

17

Uncertain outlook stalls Elf Atochem expansion plans

By Jenny Luesby . In Berlin

Andrew Fisher, Frankfurt

had risen from FFr1.8bo in Elf Atochem, the chemicals 1994 on sales up 3.7 per ceot at FFr55.5bn, but at least FFr1.5bn of the FFr3.2bn rise arm of Elf Aquitaine, the French oil company, achieved an almost threefold increase in was due to favourable market operating profits last year, to FFr5bn (\$969m), and a 65 per conditions in the first half of last year. Prices for bulk plaslics cent rise in cash flow. Howwhich with their raw materials ever, its plans to expand were

being stalled by the uncertain account for more than a third of the company's sales - rose 50 per cent, before falling by outlook for chemicals, it said vesterday. Mr Jacques Puechal, chairalmost as much in the second man, said business had not yet balf. Speculative stock building "returned to normal" after last by buyers of plastics, as prices

year's sharp swings in demand and prices. Operating profits were rising, was followed by a 10 per cent fall in demand in the second half as they used up stocks.

improved sales in the first quarter this year suggested customer destocking was eoding, but demand was not yet sufficient to justify normal production levels, said Mr Puechal. In Europe, he predicted a "gradual return to balance" in the first half and a "more norspeciality mai level of activity in the sec-

ond haif". operations However, the uncertainty

was stalling moves towards industry consolidation, despite 1994 to FFrī.6bo. "We have the the widespread availability of capability to acquire, but the cash and the need to reduce mood is too pessimistic at the moment," said Mr Puechal. the number of competitors in Elf Atochem, which has dousome sectors.

Elf Atochem has raised hled its sales in the last 10 FFr5bo from divestments. This could be used for acquisitions. years, bas traditionally been highly acquisitive, using the cash generated by its plastics In addition, \$900m on the sale husiness to move into niche last April of Elf Aquitaine's speciality markets phosphates business. Texas This would continue in the Gulf had been earmarked for medium term, said Mr Puechal. expansion into Elf Atochem's cbemicals with the company aiming to

lift the sbare of speciality Elf Atochem's cash flow chemicals within its business

increased from FFr4.6bn in from 50 per cent last year, to two thirds by 2000.

"But the emphasis for this year is on stabilising chemicals businesses," he said.

Last year. FFr1bo of the company's increased operating profits came through expansioo into oew sites and acquisitions. A further FFr700m was the

result of increased productivity, especially io fertilisers, where a restructuring in 1993 saw the husiness move from break even in 1994 to operating profits of FFr230m last year.

marked for its cables business.

conglomerate, said the company was looking to diversify into a fifth area of business, but declined to give details. Linde is currently active in four areas: materials handling, plant construction. Industrial gases and refrigeration technology. "We want to grow and we must grow," Mr Meinhardt said. "We want to buy a fifth divisioo but it cannot be just any old one; it must fit in with the group as a whole." He said the size of the new division would be around DM5bn (\$3.38bn). "Linde oeeds to be around double its current size, both in sales and earnings." Mr Meinhardt said. "We need to grow to between DM11bn and DM12bn (in sales) from our own resources, and the rest will be done via acquisitions." Linde said it expected 1996 sales growth of more than 5 per cent, compared with DM8-284hn a year earlier, and earnings to be AFX News, Wiespader higher than in 1995.

Crédit National advances

Crédit National, the French banking group, yesterday reported net income up sharply from FFr6?m to FFr463m (\$91.63m) for 1995, despite intense competition in the country's financial sector. Banking income rose 11.7 per cent to FFr2.1bn, and operating income was up 12.6 per cent to FFr874m.

The group increased its provisions against a deterioration in the property market, for its loans to Eurotunnel, and against stakes in Credit Foncier de France and the Compagnie du BTP, two specialist French banks. It recommended a dividend of FFr13.50 a share, up 12.5 per cent.

1.

During the current year. Credit National will absorb the previously state-controlled Banque Française de Crédit Exterieur. That will create an institution with combined assets of FFr334bn, net capital of FFr17,3bn and a solvency ratio of 9 per cent.

Andrew Jack, Paris

Petrofina increases dividend

Petrofina, the Belgian integrated oil company, is proposing a a per cent increase in its net dividend from BF7264 to BF7264
 a head of analysis' forecasts. The rise, announced yesterday, compared with the 12.6 per cent increase in net profits for 1995 from BFr10.3bn to BFr11.6bn (\$383m) disclosed in January. But, since last year's dividend included a one-off payment of BFr40 to mark the group's 75th anniversary, analysts had not expected this year's increase to be so large. Petrofina said the strength of the 1995 results, after it

rationalised its upstream interests as part of its strategy of expanding its downstream businesses, had given it confidence for the future. The 1995 profits included an exceptional charge of BFr1.3bn, while the previous year's figures were boosted by

BFr2bn of exceptional gains. Sales and operating revenues fell from BFr580.6bn to BFr563.2bn, but operating profits from on-going businesses increased from BFr23.3bn to BFr32.8bn. Operating profits in the upstream division rose from BFr9.9bn to BFr1Sbn, thanks to a \$1.20 a barrel increase in crude prices, and higher European production. But downstream profits fell from BFr4.9bn to BFr0.1bc, due to a fall in refining margins and the Neil Buckley, Brussels

Pinault Printemps Redoute ahead as diversity helps sales

By Andrew Jack in Paris

management and productivity Pinault Printemps Redoote, gains. the French retail group, yester-Net financial charges fell day reported net income up 25 from FFr588m to FFr554m, per cent to FFr1.52bn (\$301m) which it said reflected greater in 1996 despite the economic discounts obtained from Its difficultles which beset the suppliers.

country late last year. Sales increased 9.9 per cent Exceptional charges fell from FFr266m to FFr171m, reflecting to FFr77.8bn, or 2 per cent in a FFr150m depreciation of lis comparable terms - leaving oot the the FNAC books and investment in Comipar, a bolding company, as well as reor records chain which was integanisation costs and a number grated during 1995. of sales of boldings. The group said its diverse Group net debt fell from activities - which cover a wide FFr12.1bn to FFr10.9bn, lbe range of retailing - enabled it tbird consecutive year of to boost turnover despite a reductions in gearing. Its capacity to finance future slowdown in economic growth. Turnover fell 0.7 per cent in activity from its own cash resources rose from FFr2.4hn its mass market divisioo, reflecting a drop in visitors to to FFr2.8bn. its shops and in orders hy post Operating investments rose during the strikes and from FFr1.13bn to FFr1.19bn, bombings in Paris during the reflecting a recovation prosecond half of last year. It estigramme for its mass market mated the costs at FFr500m. Its CFAO subsidiary reported stores and improvements to its an increase in sales of 20.9 per information systems. ceot because of the positive The group said that consumeconomic environment in Africa after the CFA franc devaluation, while turnover at its professional sales division was up 4.2 per cent. Operating profit was up 11.1 per cent - or 9.4 per cent in comparative terms - to FFr1.99bn, giving it a margin of 3.8 per cent against 3.5 per

Suice then, under Mr Marco Tronchetti Provera, the chief executive, Pirelli has restructured and moved further into high-technology and highmargin sectors of the cable and

tyres business. Turnorer in 1995 rose from L9,790bn to L10,893bn, an increase of 8 per ceot if favour-able first-half exchange rates are evened out. Pirelli's sales are normally about equally divided betweeo cables and

tyres, but the group did not break down the preliminary results by sector.

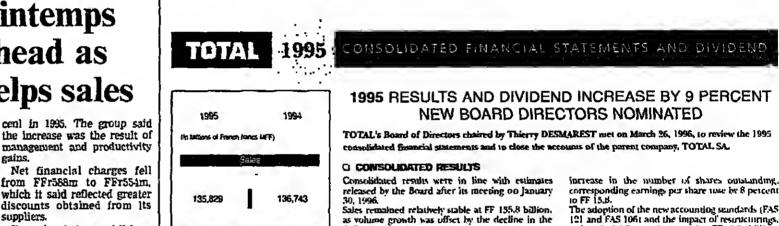
Dividend possible after Pirelli beats forecasts with L304bn

Operating profit rose from L433bn to L636bn, on improvement in margins from 4.4 per cent to 5.8 per cent. Extraordinary provisions of L10Sbn, up from L2bn in 1994, were mainly accounted for by further reorganisation and restructuring charges, but the effect on net gramme for the three years profits was partly offset by a reduction of L63ho in financial ending in 1996 has been ear-

charges. Earnings per share rose from L73 to L165.

with the aim of keeping up During last year, Pirelli said it had reduced its oet debt by with competitioo and innova tion particularly at the high L100bn to L1,406bn, or 37 per cent of net equity, even though capital expenditure rose from L422bo to L485bo, and research and development spending from L287bn lo L302bn. More than half of Pirelli's 1.2.200bn investment pro-

technology end of the market. For example, Pirelli is working with US groups on the construction of a prototype under-ground bigb-temperature superconductor power cable transmission system, which could substantially increase the capacity of existing electric power transmission channels.



dollar-franc exchange rate.

Consolidated net income (Group share) before non-recurring items rose to FF 3.7 billion, 2 9 percent increase over 1994. Combined with a slight

corresponding earnings per share use by 8 percent The adoption of the new accounting standards (FAS

By Andrew Hill Pirelli, the Italian tyres and cables manufacturer, yesterday beat analysts' forecasts when it announced it had doubled net group profits in 1995 to L304bn (\$198m). The parent compaoy also

returned a profit of L141bn for the year to December 31, against a loss of L2hn in 1994, raising expectations that Pirelli might pay its first

dividend for four years. The release of the results prompted a late rise in Pirelli's share price, which reached L2,220 on the day.

before closing at L2,187, up L68 Pirelli will announce detailed results for 1995 on April 19, iocluding any decisioo on

whether to propose a divideod, which would be the first since its ill-fated attempt to take over Continental, its German rival, in 1991.

beigra FAS 12

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Net/scome (Group shate),

7,441

3,703

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From July 24, 1995

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Payment of dividend in cash

Philips plans investment

Philips, the Dutch electronics group, said yesterday it planned to invest FI 800m (\$484m) in expanding output at its main semiconductor plant in the Netherlands. The announcement came just two days after the company warned investors that first-quarter net profits would be significantly lower, partly because of lower demand for semiconductors from the computer industry. Mr Doug Dunn, chief executive officer of Philips

Semiconductors, said the slowdown in the worldwide semiconductor industry was relative, with growth rates still healthy though below the 1995 peak of 40 per cent. "Long-term, Philips Semiconductors will continue to be a high profit generator for the company." Ronald van de Erol, Amsterdam.

Imi lifts payout

Imi, the Italian investment bank posted full year consolidated profits for 1995 of L551.8bn (\$351m) against L551.2bn in the previous year. The board proposed a dividend of L500 a share compared with L400. Reuter, Rome

Correction

1

dollar's weakness.

The Wallenberg family's pulp and paper interests are in Stora, not SCA, as stated in yesterday'a Lex column.

PUTNAM INTERNATIONAL FUND-

SICAV

ers, compensating for the strikes at the end of last year and taking advantage of sales from the start of 1996, bad helped boost turnover in the mass market divisions in Janu- ary and February, which showed turnover up 2 per ceut in constant terms on the same period of 1995.	Eardings per share (in FF) .before (von-Recurring literns), 1 15.5 14.5 "Asser on kely-dit/sed weighted average number of shares Operating Income by Business Segment
	(n WFF)
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9 111735 OR WRITE TO :	AGM), less dividend

Calls are charged at 590 per minute chato rate and 45p per minute at all other times

Issued by the NEWSPRINT & NEWSPAPER INDUSTRY ENVIRONMENTAL ACTION CROUP

O Impact of non-recurring items on net income

US Accounting Standards FAS 121 and 106: As und life insurance coverage of employees, had a previously announced, TOTAL decided to adopt in 1995 the new FAS 121 as Issued by the in 1995 the new FAS 121 x issued of the Financial Accounting Standards Board (FASB), which limits the value of assets to their market value. As a result, TOTAL recognized non-recurring, non-cash expenses related primarily to exploration and production assets (Norway, US, and Vietnam). The Impact on 1995 net income was FF 0.8 billion. FAS 106, cunterning medical

O An unfavorable 1995 busine

Changes in the main external economic ative impact on 1995 Operating Income

negative impact of FF 0.2 billion on net income. The adoption of these new standards has no cash now impact

Now impact. Restructurings: The decisions to sell the Ark City refinery (US), withdraw from Petrogal (Portugal), restructure the paints division, and reduce headquarters staff affected 1995 net income by FF 0.5 billion and 1995 rash flow by To a Ulfred FF 0.2 billion.

at 292 mit/0. This growth in production, which brings TOTAL closer to a target of 1 million hoe? d by the beginning of the next decade, was accompanied by an 8 percent increase in proved reserves outside the Middle East

and by stability in Middle East reserves. Total proved reserves rose to 4,468 million boe at warend 1995

and represent more than 18 years of production based on the 674 mboe 'd produced in 1995.

and by hence performance from value-added products, such as LPC, lubricants, aromatics etc. TOTAL has decided to limit downstream investments

only to high-return, fast-payout projects. Within this context, it is concentrating on high-growth areas, such as the Mediserranean Basin and Asia.

ess environment	Exernal Parameters	1995	1994	Operating Income Impact
Carab days	Dollar (-Franc)	4.99	9,55	FF 40 8 Bm
factors had a neg-	Breat (S bbl)	17.05	15 10	27 -0.) Bn
of FF 1 billion.	TRCV Margin 15 TI	114	114	FF 417 Ba

D increase in operating income driven by production growth and productivity measures

at 292 mlt/d.

The increase in operating income was driven by productivity gains and rationalization within growth in oil and gas production as well as by TOTAL.

C A 50-percent increase in upstream operating income

The Mipercent increase in Upstream operating income was driven by higher production volumes and cost reductions; the combination of changes in foreign exchange and oil price had a negligible impact. Oil and gas production increased by 6 percent to 674 mboe/d in 1995 from 683 mboe/d in 1994. Production outside the Middle East rose by 11 percent in 382 mboe/d, split 164 mb/d of liquids and 1,193 Mcf/d of gas. Middle East production remained stable

D Downstream affected by the refining crisis

Downstream results fell by 45 percent, reflecting the collapse in refinery margins in 1995, both in Europe and the US, and, to a lesser degree, the retail price

O Growth in chemical

war in UK marketing. The negative impact of these elements, however, was partially offset by ongoing cost reduction measures

Chemical sales rose by 9 percent to FF 21.6 billion in 1995. This increase stems from both percent participation in Kalon. Operating results for the Chemicals segment were stable, with growth offset by eroded margins linked internal growth and acquisitions completed during the year, including in particular the 57to raw materials price increase

ant increase in investments for 1996 Q A solid financial position and a projected 25-p.

capital expenditures to FF 15.6 billion for 1996, Cash flow declined by 8 percent to FF 11.273 primarily in the Upstream and Chemical million. This decrease resulted primarily from weakness in the dollar-franc exchange rate. Gross investments were reduced to FF 12.5 billion egments as part of its growth strategy. Consolidated equity, together with minority interest, rose to FP 56.2 billion at year-end 1995 in 1995 versus FF 13.6 billion in 1994, due to the as compared to FF 55.8 billion at year-end 1994. lower dollar-franc exchange rate and the decision to cut back the level of Downstream investments. Divestments totaled FF 2.3 billion in 1995. The net debt-to-equity ratio was reduced to 18 percent at year-end 1995 versus 22 percent at TOTAL projects a sharp 25-percent increase in

C Early 1996 activity

in 1994.

The operating environment in the 1996 first quarter has been characterized by a stable dollar-franc exchange rate, stronger oil prices, and by refinery margins in Europe less depressed than in 1995.

The Board, after closing the accounts, decided to propose at the June 4 Annual General Meeting a net dividend of FF 8.7 per share versus FF 8.0 per share

O YOTAL SA ACCOUNTS, PROPOSED DIVIDEND AND NOMINATIONS TO THE BOARD

year-end 1994.

projections.

The net result of the parent company, TOTAL SA, the previous year, which can be taken either in cush or in company slanes, plus the associated tax credit was FF 3,552 million in 1995 versus FF 2,680 million of FF 4.35

However the retail gasoline price war in the UK persists. For chemicals, margins seem to be slightly better.

The level of oil and gas production is in line with

The Board will also propose the nomination of Lord Alexander of Weedon and Mr. Bertrand Jacquillat as directors for three-year terms.



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TOTAL - 24 Cours Michelet - 92069 Paris La Défense Cedex - France

11, rue Aldringen, L-1118 Luxembourg R.C. Luxembourg Nº B 11.197 MUTULE OF MEETING Notice is hereby given that the Annual General Meeting of Shareholders will be held at the registered office of the Company on 15 April 1996 at 3.00 p.m. with the f Schede oniwol AGENDA Presentation of the reports of the Board of Directors and of the Auditor. 2. Approval of the balance sheet and profit and loss accrual as o at December 1985.

 a) December 1995.
 b) Discharge of the Directors for the fiscal peniod ended 81 December 1995.
 c) Re-election of Meesra John R. VERANI, Takehiko WATANABE, Thomas M. TURPIN, John C. TALANIAN, Steven SPIEGEL, Alfred F. BRAUSCH end Jean-Paul THOMAS as Directors for the ensuing year. 5. Any other business which may be properly brought before the Meeting

The shareholders are advised that no quorum is required for the terms of the agenda and that the decisions will be taken at the simple majority of the shares present or represented at the Meeting. Each share is entitled to one vote. A

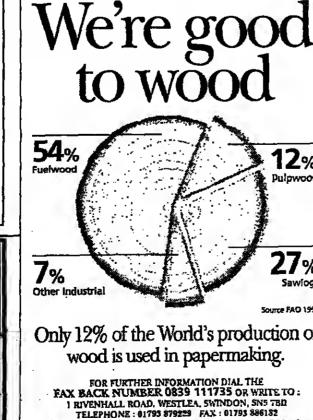
shareholder may act at any Meeting by proxy. By order of the Board of Directors

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THE ROYAL BANK OF CANADA \mathbf{x} U.S. \$350,000,000 Floating Rate Marine Midland Bank Debentures due 2005 accordance with the Terms and U.S. \$125,000,000 Conditions of the Debenaures, the Floating Rate Subordinate interest rate for the period-29th Capital Notes due 1996 March 1996 to 30th April, 1996 has been food at 5%% per annum. For the three months 37th On 30th April, 1995 Interest of U.S. \$4,888868 per U.S. \$1,000 nominal March, 1996 to 27th June, 1996 the Notes will carry an interest rate of 5.5625% per annum amount of the Debentures will be due for payment. The rate of interest with a coupoo amount of U.S. for the period commencing 30th \$142.15 per U.S. \$10,000 Note April, 1996 will be determined on and U.S. \$710.70 per U.S. 26th April, 1996. \$50,000 Note. The relevant Agent Bank and interest payment date will be Principal Paying Agent 27th June, 1996. ROYAL BANK OF CANADA Lizzed on the London Stock Exchange EUROPE LIMITED Benkers Trust Company, London Agent Be

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COMPANIES AND FINANCE: ASIA-PACIFIC/INTERNATIONAL

Sony and NEC forced into reorganisations

By Michiyo Nakamoto and William Dawkins In Tokyo

The decline in world computer sales and the shift to digital technology has forced two of Japan's leading electronics companies to announce organi-

sation changes. NEC. Japan's leading computer manufacturer, is to split its personal computer division into three specialised units so it can react more quickly to changes in demand. NEC, which last month

agreed a complex three-way PC deal with Packard Bell of the US and Groupe Bull of France, said its PC division, representing one-fifth of group sales, would from next month be reorganised into three departmants. These would bandle desktops, notebooks and overseas markets.

Sales and marketing would be managed by a singla divi-sion, rather than being shared hetween the parent company and a sales arm. Meanwhile Sony, the consumer electronics producer.

said it would devote more resources to digital technology. No job losses are planned by either group. Mr Nobuyuki Idei, named

said the company was creating an organisation structure to deal with the shift to digital technology ~ the standard for Sony has been working pre-dominantly with conventional

By John Ridding in Hong Kong

Hongkong Land, the property

investment arm of the Jardine

Matheson group, yesterday announced net profits of

US\$256.9m for 1995, a fall of 30

per cent, as an improved oper-

ating result was offset by

losses at Trafalgar House, the UK construction, engineering

Earlier this month, Hong-

kong Land agreed to vote its 26

per cent holding in Trafalgar in support of a takeover bid

from Kvaerner of Norway. On

completion of the deal, Hong-

kong Land will receive

US\$343m in cash, leading to a

write-back of about \$218m in

and shipping group.

the 1996 accounts.



Nobuyuki Idei: Sony changing to cope with digital technology

analogue technology. But as industries move towards digital, it faces a fundamental change that Mr Idei said "will affect our way of making products in very profound ways". The company has identified relatively mature businesses in which it is an industry leader, such as audio-visual products, and those which promise growth, such as information

advanced televisions. Sony, which recently agreed

to develop PCs with Intel, the US semiconductor maker, said it was not particularly concerned about the recent

\$465.6m, and operating profits from \$395.5m in 1994 to \$445m.

However, the losses from its Trafalgar stake - \$145.5m, com-

pared with a profit of \$20.3m

the previous year - hit the net

Mr Keswick said open mar-

ket office rents in Hong Kong continued to decline in 1995

from the high point reached in

mid-1994. By the year-end they

were about 35 per cent below the previous year's peak.

However, this downturn was offset by positive rent reviews

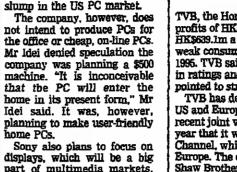
during the year, with the

result that average office rents

rose from \$6.45 a sq ft a month

in 1994 to \$7.76.

figure.



displays, which will be a big nart of multimedia markets, personal mobile communications and PC peripherals and components.

To meet these challenges, it recently reorganised itself into 10 companies along husiness and product lines, with an executive organisation provid-ing corporate cohesion. It also restructured its marketing activities to give stronger regional focus to its product based divisions.

NEC said its aim was to make development and sales more flexible in response to rapid changes in demand and shorter product lifa cycles. It expects its sales of personal computers to increase 25-30 per cent this year - growth which, while strong, is a dramatic slowdown compared with last year's estimated 66 per cent rise in PC sales.

NEC holds more than 50 per cent of the Japanese computer market, down from 53.7 per cent at its peak in 1992, after inroads made hy US groups. Lex, Page 14

development. In particular, it is a member of the Tsing Yi

container terminal consortium

which has been granted the

rights to build and operate two

new container berths in Hong

between the UK and China

over the project appears to

have been resolved, but con-

struction of the terminal has

been delayed as the Hong Kong

port operators have struggled to reach agreement or reorgan-

Reflecting the group's focus

on Asia, Hongkong Land

announced this month that it

ising their berths.

diplomatic dispute

NEWS DIGEST TVB suffers 24% setback in profits

TVB, the Hong Kong-based broadcasting group, announced net profits of HK\$485.6m (US\$62.8m) in 1995, down from HK\$639.1m a year earlier. It hlamed the 24 per cent fall on weak consumer demand and the sluggish domestic economy in 1995. TVB said, however, it had retained its dominant position in ratings and advertising revenues in the local market, and pointed to strong overseas expansion.

TVB has developed its operations in the region, and in the US and Europe. These include cable networks in Taiwan, a recent joint venture in Thailand, and the announcement last year that it was taking a majority stake in the Chinese Channel, which broadcasts Chinese language programmes in Europe. The company - whose largest shareholders include Shaw Brothers, the film and media group, Kerry Holdings, the media vehicle of Mr Robert Kuok, and Pearson, the UK media group which publishes the Financial Times - said it was -reducing its final dividend from 35 cents to 60 cents. The interim dividend had been held at 20 cents. Turnover rose from HK\$2.65bn to HK\$2.73bn in 1995, while earnings per share fell from HK\$1.52 to HK\$1.16. John Ridding, Hong Kong

HK hotel group advances

Mandarin Oriental International, the hotel group controlled by Jardine Matheson, reported a 10 per cent rise in net earnings for the year to December, from US\$48.8m in 1994 to \$53.7m. The group benefited from a significant recovery in the Hong Kong hotel market, partly because of tighter supply.

Mandarin owns some 1.430 huxury botel rooms on Hong Kong island. The Mandarin Oriental in Manila had a strong second half, while botels in Bangkok, Jakarta and Macao continued to recover. Low room rates in Singapore held back the full-year result. Earnings per share rose from 7.13 cents to 7.78 cents and the total dividend is to be lifted from 5.50 cents Louise Lucas, Hong Kong to 5.90 cents.

Bank Leumi climbs 30%

Bank Leumi, Israel's second-largest banking group, yesterday reported a 30 per cent rise in annual net profits, from Shk815.3m in 1994 to Shk410.1m (\$133m) in 1995.

Fourth-quarter net profits rose 32 per cent to Shk81.7m in 1995, against Shk62m last time. The bank said rising profits resulted from increased husiness activity, sharply reduced losses by its New York subsidiary and improved gains from non-financial

The results follow the recent decision by the Israeli government to decentralise the country's economy, which will force the bank to divest some of its main non-financial holdings over the next three years. Bank Leumi, which holds stakes in a range of Israeli companies, is negotiating to sell half its 50 per cent stake in Africa Israel, a property, tourism and insurance group. The bank must complete the sale by the end of this year. Annual provisions for bad debts jumped from Shk500m in 1994 to Shk867.3m in 1995. Avi Machlis, Jerusalem

Coeur d'Alene sweetens offer

Coeur d'Alene Mines, the Idaho-based mining group, yesterday lifted the cash element of its contested bid for Gasgoyne Gold Mines in Western Australia, by the equivalent of 36 cents a share, valuing the target company at about A\$168m (US\$129.8m). Its previous offer valued Gasgoyne at about

A\$135m. Coem's new offer - comprising seven Coeur shares plus A\$96 cash for every 100 Gasgoyne - is said to be worth about A\$2.92 per Gasgoyne share. The US group said this was its final bld.

But Sons of Gwalia, the Australian group which is also mounting a hld for Gasgoyne, immediately claimed its all-paper offer remained superior. One of Gasgoyne's main assets is a 50 per cent interest in the Yilgarn Staranne; while SOG owns the neighbouring Marvel Loch mine. However, on last night's A\$8.20 closing price for SOG shares, its one-for-three share offer falls short of the new Coeur offer price.

Nikki Tait. Sydney

multimedia products. **Trafalgar House depresses** result at Hongkong Land This announcement appears as a matter of record only February 1996

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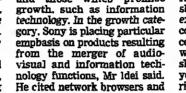
Christopher Kearns (0171) 322-6322 in London.

This announcement appears as a matter of record only.

18

for the purpose of financing the construction of Hvalfjördur Tunnel

president of Sony a year ago,



a 5.8 kilometre long toll road tunnel in Iceland

Contractor Fossvirki sf, a joint venture of Skanska International Civil Engineering AB, Pihl & Son A/S and ISTAK hf.

Arranged by S Enskilda Baring Brothers Limited Landsbanki Íslands

> **Facility Agent** Enskilda

> > SCA in bails SEV M

Mr Simon Keswick, chairwere hit by the soft rental marman, said the group's strategy ket. The value of the compapines. The company said its office development project in was to focus on high quality ny's investment properties in Hong Kong at the end of the year was US\$7.57bn, down 17 property and infrastructure Hanoi was letting well, after investments in Asia. He added completion in Octoher 1995. that Hongkong Land expected higher net income from its per cent. Mr Keswick said capi-tal values were expected to sta-Earnings per share fell from 13.94 cents in 1994 to 9.78 cents, bilise in 1996. but the dividend was mainproperty holdings this year. In 1995, net income from The group has sought to tained at 11.5 cents.

n 1994 to \$7.76. was taking a 40 per cent stake Capital values, however, in US\$400m residential development project in the Philip-

Glencore to bid for Cumnock Coal

Glencore, the Swiss-based commodity trading group, yesterday said it wanted to acquire the listed Cumnock Coal company, in which it already holds a 22.9 per cent stake, for A\$2.50 a share. It indicated it would use the Australian unit as a platform for further acquisitions. Glencore has said it would instruct its brokers to stand in the market and offer to acquire the outstanding shares over a month, but Cumnock said the price was too low. Nikki Tait

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Dairy Farm International hit by competition

By Louise Lucas in Hong Kong

1005

Dairy Farm International, the food retailing arm of Singapore-listed Jardine Matheson, suffered a 36.8 per cent drop in net profits last year as fierce competition took its toll on earnings. Net profits fell from US\$213.8m in 1994 to \$135.2m last year.

Analysts, who had criticised the com-pany for failing to take account of changed consumer needs, had largely anticipated the sharp decline. Kleinwort Benson estimates the company is unlikely to return to the 1994 level of

earnings in the next two years; for 1997, the brokerage is looking for net profits underlying business was highlighted by of \$190m. Net earnings were dragged down by

properties rose from \$414.8m to diversify into infrastructure

Kong

A

an exceptional charge of US\$36m in overstated profits in Franklins, Dairy Farm's wholly-owned Australian sub-sidiary - a processing error made during computer system upgrades. Net earnings in 1994, however, were lifted by a \$41.8m exceptional profit on the sale of a factory site. Stripping out the exceptional items.

underlying business was highlighted by Mr Gordon Crosbie-Walsh of Schroder Securities Asia.

He said the company was "very concerned about market share in places like Australia and Spain, where they have gone through major restructur-ings. They are also expanding aggressively, for example with 7-Elevens in China. I think they have finally got the strategy right."

Franklins returned to profit at the earnings per share dipped a more mod-est 5.88 per cent, from 10.55 US cents to that included greater emphasis on fresh

produce. Sales increased at Simago, the Spanish chain which has been loss: making since Dairy Farm acquired it in May 1990, but trading results were hampered by the cost of store revamps and

a \$5m provision against properties. Last year capital expenditure rose to \$247m, and a further \$300m has been earmarked for. 1996. Dairy Farm is upgrading its information technology, distribution and logistics systems while improving store formats, operations

and product ranges. The company is holding its annual dividend at 6 cents.

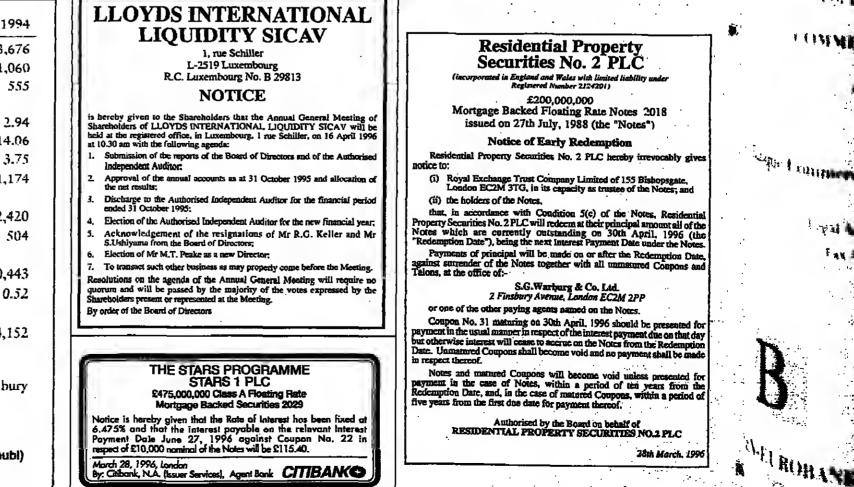


Year-end Report
1995

SCA in brief, SEK M	1995	1994
Net sales	65,317	33,676
Earnings after financial ner	5,731	1,060
Net earnings after tax	3,464	555
Earnings per share		
after tax, SEK	17.55	2.94
Cash earnings per share, SEK	44.01	14.06
Dividend, proposed, SEK	4.75	3.75
Cash flow from operations	4.64	1,174
Strategic capital expenditures		
and company acquisitions	9,547	2,420
Cash flow before dividend	-3,673	504
Shareholders' equity		
incl minority interest	25,517	20,443
Debt/equity ratio, times	0.69	0.52
Number of		
	34,859	24,152

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MAL





Morgan Stanley up sharply in first term **Grupo Carso**

By Maggie Uny in New York

Morgan Stanley Group

continued the strong trend of

earnings from US investment

The firm also said it had

recently amused col-

leagues at inco's

bead office in . Toronto by recalling his barracuda-fishing

exploits when he was a geolo-

gist in Guatemala in the 1970s.

nickel producer's chairman and chief executive, bas

described hauling the ocean

slipped overboard.

rial in stainless steel.

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tors have now decided they

have little choice but to court

him with all the resources at

After months of indecision,

Inco this week launched a

C\$4.5bn (US\$3.3bn) cash-and-

Mr Sopko, who is now the

oup announced by wn from per cent fall on omestic economy i dominant position local market, and

FARCH 28 1996

24%

ofits

region, and in the sks in Taiwan a anouncement last the Chinese ge programmes in enolders include Serry Holdings, the son, the UK media firms were still reeling from the collapse in the bond market in 1994. - said it was 60 cents. The Turnover rose

banks, announcing first quarter net income of \$273m, compared with \$187m in the previous quarter After changing its year-end ing trading. to November, the first quarter ran to February 29. Net income in the quarter to end-January 1995 was \$39m, although that was a period when Wall Street

spent \$350m buying its owo equal to the cost of that capital shares in the quarter, after buying \$103m-worth in the whole 1995 financial year. Il repurchases added \$150m to the amount of stock it is authorised to repuralso buyiog back large chase, taking the total to amounts of shares, in part to \$413m. Morgan Stanley shares remove dilution caused by payjumped \$1% to \$52% in morning employees in shares rather than cash. Mr Philip Duff, chief finan-

Following recent profit improvements from Goldman cial officer, said the stock buyback reflected a decision to be Sachs and Lehman Brothers, "a lot more aggressive in manwhich also have financial yearaging the capital structure" to ends in November, the Morgan put pressure on activities with Stanley results confirm that a lower return on capital. "If buoyanl markets bave driven the marginal return on the last profits higher from the range dollar of capital is not at least of securities houses' activities.

That bodes well for the other we will return it to sharehold-Wall Street firms which have ers, largely through share calendar years, and are due to report their first quarter earn-Other Wall Street firms are ings later next mooth.

However, some analysis fear acquisition in Jaouary of the stock market's volatility in Miller, Anderson & Sherrerd. March could adversely affect activity for investment banks. Morgan Stanley's investment

banking revenues fell from \$503m in the previous three months to \$399m in the February quarter. Revenues from trading jumped from \$218m to \$704m as clients actively adjusted portfolios following the sharp rise in the US stock market last year.

in Brazilian telecoms The group's asset management revenues rose from \$95m io the November quarter to acquisition \$122m. Mr Duff said \$17m of the increase came from the

By Leslie Crawford in Mexico City

Grupo Carso, the Mexican conglomerate run by Mr Carlos Slim, is poised to make its first investment outside Mexico with the acquisition of a wireless telephone company

وكنامن للعط

The purchase will form part of Carso Telecommunications and Media, which will be created under recent proposals to spin off Grupo Carso's 12.5 per cent stake in Teléfonos de México (Telmex).

Separately, Mr Slim's financial group, Grupo Financiero Inhursa, made its first foray into investment banking with the purchase of a 40 per cent stake in Medcom, a satellite broadcasting company, and a 19 per cent sbarebolding in Grupo Acir, a radio network. Mr Fernando Chico Pardo, Inhursa's chief executive officer, said: "Most small and medium-sized companies in Mexico have been hammered by the country's financial crisis. They are poorly capital-

ised and over-leveraged, hot with the right capital structure, many of them could be viable concerns, and these are the ones we aim to help."

Inbursa has set np two venture capital funds; one with \$250m culled from its own resources, and a \$300m fund in partnersbip with Lazard Freres, which has marshalled institutional investors from Europe and the US.

The Medcom and Grupo Acir interests were acquired by Inbursa's own fund, at a cost of \$45m.

The financial group is Mexico's fourth-largest measured by sharebolders' equity, hnt its 1995 profits, at 3.2bn pesos (\$424m), matched the combined earnings of Banacci and Gropo Financiero Bancomer, the lwo leading groups which together control about 40 per cent of the assets in the banking system.

Inbursa's three-year-old bank has the lowest level of nast-dne loans to the system. Its insurance, leasing and trust fund management arms have also outstripped its competitors in terms of

NEWS DIGEST Acquisitions help lift TCI revenues

19

Tele-Communications Inc (TCI), the largest US cable TV operator, increased cash flow by 5 per cent to \$483m in the fourth quarter, on revenues lifted 26 per cent by acquisitions to \$1.9bn. There was a net loss of \$79m for the quarter. compared with a \$1m deficit in 1994, and a loss of \$171m for the year, against a \$62m profit

In the domestic cable business, cash flow adjusted for acquisitions was up 9 per cent at \$504m. Growth in customers. net of acquisitions, rose at a rate of 5.4 per cent annualised in the quarter.

Customers for basic cable at the year-end totalled 12.5m, of whom 463,000 were attributable to internal growth. in addition, TCI's recently started Primestar satellite TV service ended the year with 552,000 customers, of whom 451,000 were added during the year.

TCI said it intended to launch new services in wired telephony, digital video and high-speed Internet connections in up to three areas in the US in the course of this year. These initiatives are mainly a response to the US telecoms bill passed last mooth, which deregulated the cable and telephone Tony Jackson, New York

Varig falls R\$6.66m into red

(US\$6.95m) for 1995, down from a profit of R\$208.9m in 1994. Earnings per share fell from R\$3.38 to a loss of R\$0.11. The downturp was due mainly to currency variations. Operating profit was R\$229.1m, more than double the previous year's R\$112.8m, ou turnover of R\$3.17bn (R\$3.48bn).

270,780; passengers carried rose 1 per cent to 9.33m; passenger-kilometres rose 0.6 per cent to 23.08bn, although a 6.2 per cent rise in domestic transport covered a 1.4 per ceot fall in international transport. The best results were in cargo: tonue-kilometres increased by 9.1 per cent to 1.31bn, with international freight up hy 10.1 per cent to 996m tonne-kilometres

"It is still carrying too much debt and remains very exposed to changes in the wider economic climate.

Varig has suffered from heavy dehts in the past. It acknowledged in a statement to shareholders that to terms of both capitalisation and competitiveness the company is "still a long way from the desired levels ".

The company appointed a new chief executive in January. its second change of leadership in nine months. Mr Fernando Pinto was brought in from the group's profitable domestic subsidiary, Rio-Sul. Analysts said his predecessor, Mr Carlos Engles, made little impact after taking over in April when the company had accumulated debts of more Iban US\$2bo.

Brazilians in obtaining US visas during January's shut-down of US government offices, strikes in France, and bad weather in the uorthern hemisphere. However, it was confident thal conditions would improve in line with Brazil's growing

improve profitability in order to reduce debt and increase investments. This would be achieved by increasing aircraft. use and improving the company's reservations system. Jonathan Wheatley, São Paulo

Inco takes a shine to Diamond Fields r Michael Sopko has investment in Voisey's Bay.

ces group controlled by se in ne: earnings 1 1954 :0 853.7m wery in the Hong T suppiv. coms on Hong niio had a strong rta and Macao ngapor- neld back e from 7.13 cents to ted from 5.50 cents Se Luce ... Hong Kong

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CORNEL VELCE WI on-inone at euch, which holds egotiating to sep property toursm ilete the sale by the i det u jamped inn i Minista deracin

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0 William 225 Currae: ro 3484.000 - C<u>ara</u> ಾಗ Stati ಮತಿ ಸಹಕಿ 1747 - H - 14 CS4bn deal, also comprising a combination of cash nnd shares. Nelther Diamond Fields nor

Falconhridge, which is con-trolled by Noranda, the Toronto-based resources group, has responded to Inco's counter-offer. Diamond Fields said yesterday that it would review the offer and respond "accordingly".

predators over the side of the One possibility suggested by analysts is that Falconbridge boat, knocking the daylights out of them with a club, and then returning a while later to might seek an outside partner discover that the wily fish had to help fund an improved bid.

A deal between Inco and The barracuda reminded Mr Sopko of Mr Robert Friedland, Falconhridge also cannot be rnled out. Mr Sopko said the glube-trotting mining eotrepreneur whose stake in yesterday that if Inco won the battle for Voisey's Bay, it the large Voisey's Bay nickel might be willing to sell up to deposit in eastern Canada could determine whether Inco 25 per cent in the deposit to Falconbridge.

The two companies reached retains its spot as the world's biggest producer of the silvera tentative agreement earlier this month that would have grey metal, the main raw materaised inco's stake in the proj-Whatever Mr Sopko may think privately of Mr Friedect from 25 per cent to 50 per cent. But the deal was vetoed land he and his fellow direc-

by Diamond Fields. The battle for Diamond Fields reflects the potential of Voisey's Bay to become the lynchpin of the international nickel market. Estimates of the deposit's size have ballooned since it was discovered 18

months ago. Inco expects Voisey's Bay to shares bid for control of Diamond Fields Resources, the produce 270m lbs of nickel by small Vancouver-based mining company headed by Mr Fried-2000, or roughly 13 per cent of current worldwide supplies. land. Diamond Fields owns 75 per cent of the Voisey's Bay The deposit contains sufficient quantities of copper and cobalt Inco's move is aimed at . to cover all operating costs. In thwarting its arch rival Falconother words, nickel extraction bridge, which last month won costs would be zero at present Diamond Fields' support for a market prices. The mine is

Micbael Sopko (left): rebuilding bridges with Robert Friedland

expected to come on stream between 1998 and 2000 at a capital cost, including a smelter and refinery, of US\$1.1hn. inco bought a 25 per ceot stake in Voisey's Bay and a direct 7 per cent interest in Diamond Fields in mid-1995. It has made no secret of its wish to increase its stake, but until now has been rebuffed by Mr Friedland and the Diamond

VI Diamond Fields' shares, while 10 per cent are held by a business partner. fronically, he also controls the votes on Inco's 7 per cent stake, as well as those on a 10 per cent interest held by Teck. a Canadian metals producer. Inco's eagerness to secure control of Voisey's Bay has



heen tempered by concern among its shareholders lhat a bid would seriously dilute earnings or increase debt. The 51m shares to be issued would dilute earnings per share by an estimated 30 to 35 per cent over

inco's offer goes some way

cerns. The company plans to buy back up to one-third of its stock over the next four years list". using cash flow from existing operations and possible asset sales. Mr Sopko expressed confidence yesterday that a

"robust" nickel price would make this possible. inco is also proposing to issue a new series of convertible preferred shares, which would pay less in dividends and be less dilutive oo conver-sloo than preferreds issued last

Bernard Simon profitability.

The old shares would he cancelled Nonetheless, inco shares fell C\$3.75 to C\$43.62 early yesterday afternoon on the Toronto

stock exchange. By contrast, Falconbridge's share price has hardly moved in the seven weeks since its offer for Diamood Fields was unveiled.

nco, which has a reputation as a somewhat stuffy. slow-moving company, has also pulled out the stops to

offered to create a new class of sbares that would give Diamond Fields shareholders a continuing direct stake to the unfolding wealth of Voisey's Bay. Each Diamond Fields share would be exchanged for 0.25 of the new Voisey's Bay Nickel, or VBN, shares, inco has agreed to pay dividends on

of the mine's income, before goodwill amortisation. Mr Sopko assured sharehold-

industries.

Varig, Brazil's higgest airline, reported a uet loss of R\$6.66m

Gains from borrowings in foreign currencies - mostly US dollars - were R\$538.4m in 1994 but fell to R\$102.3m last year. These gains resulted from the strength of the Brazilian Real following its introduction in July 1994; in 1995, the Real was gradually devalued.

During the year, hours flown increased by 6.4 per cent to

However, one analyst at a Brazilian investment bank said:

The company said its performance in early 1996 suffered from a series of extraordinary factors, including difficulties for

importance in the regional and global economies. Varig's main objective for the remainder of 1996 was to

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woo Diamond Fields shareholders, especially Mr Friedland. Like Falconbridge, it has

these shares equal to a quarter

ers yesterday that Voisey's Bay would be top of our priority

Inco also sought to rebuild bridges with the man who could help determine the outcome of the battle. "We would welcome the opportunity to have Robert Friedland join the Inco board," Mr Sopko said. He

added yesterday that "we'd be very considerate of any concerns that the Dlamond Fields sharebolders may have".

Compensation costs rose from s607m in the November quarter to \$705m. However, as a perceptage of net revenues they fell from 52 to 49 per cent. Fully diluted earnings per share were \$1.57, against \$1.03 in the previous quarter and 15 ceots in the three months to January 1995. Mr Duff said the share repurchases added 6

in Brazil. cents to earnings per share.



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RUSSIAN 6 MONTH TREASURY BILLS (GKO)

THIS ANNOUNCEMENT APPEARS AS MATTER OF RECORD ONLY.

RUR 6,034,444,000,000 Nominal value

Invested amount equivalent to, US\$ 935,000,000

Placed with International Investors

since launch of the first Euro-CKO Program on February 7, 1996 by

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Acting as authorised Primary Dealer

Arranged by

Banque Commerciale pour l'Europe du Nord - EUROBANK, Paris

Legal Advisers CLIFFORD CHANCE, Paris and Moscow Tax Advisers COOPERS AND LYBRAND, Moscow



Paris

BCEN-EUROBANK



COMMERCIAL BANK EVROFINANCE Moscow

RUSSIAN ROUBLE / US DOLLAR FORWARD FOREIGN EXCHANGE CONTRACTS

US\$ 1,036,000,000

Arranged for International Investors in connection with their purchases of Russian Treasury Bills (GKO)

by

Banque Commerciale pour l'Europe du Nord - EUROBANK,

Paris

since launch of the first Euro GKO Program on February 7, 1996



75^e ANNIVERSAIRE



Pilkington to take £155m charge for cuts

By Stefan Wagstyl, Industrial Editor

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Pilkington, the glass making group, yesterday announced 1,900 job cuts, mainly in continentel Europe and North America, in a wide-ranging restructuring which will cost £155m (\$237m) in exceptional charges. The company also warned that profits for the year to the end of March would be hit by the month-long strike at General Motors, the US carmaker, which forced shutdowus at Pilkington's North American plants. Pilkington said profits would

be "marginally below current market expectations"

The shares closed down 8p

Mr Roger Leverton, chief

over in 1992.

already gone.

took full control in November. executive, said the cost cuts The company is also reducannounced yesterday were a ing its German construction continuation of the restructurglass business because of a ing he launched when he took sharp decline in the building market. In North America, the The UK operations, where the payroll has been severely job cuts are falling on its auto glass operations in order to cut in previous years, are concentrate output on the most

expected to lose fewer than 200 efficient plants. jobs. The company declined to The programme will cost give detailed figures in £85m in asset write-downs and edvance of discussions with £70m in redundancy payments. The company's profits would also be hit by the severe winter trade unions. However, it said

maker, of which Pilkington

110

90 -

80

70

40

that 600 of the 1,900 jobs had in Europe, which had affected the construction industry. City Before the latest reductions, the group employed 37,000. The analysts were yesterday paring back their profits forecasts.

jobs in Europe are being cut as a result of the integration of They now expect an increase SIV, the Italian auto glassfrom last year's £135m pre-tax

to just over £200m, about £10m lower than previous predic-tions. For 1996-97, analysts

Caradon restructures in response to falling markets

By Andrew Taylor, **Construction Correspondent**

Pre-tax profits at Caradon, one of Britain's biggest building materials producers, fell 43 per cent last year to £114.3m (\$175m) as it launched a restructuring in the face of sbarply declining markets in the UK, US and Germany.

Some 1,630 jobs have been axed, or are to go, from a work-force of 26,000, About 1,000 jobs bave already gone from the UK, where the group has been

RESULTS

Asda Property

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Cooper (Frederick)

hit hard by the housing market advance following a managedecline.

profit (Cm)

8.92 33.6 19.1 77.5 27.1 0.427 3.11¥ 1.02¥ 114.3 1.74 1.74 25.3 0.021

6.06 0.588♥ 5.06 0.968♣ 1.45 1.53 10.5 4.54♣ 0.09 7.85 7.81L♣ 50♥ 16.8♣ 311.7♥

12.2

32.8

3,401 277.2 470,4 488.3 15.1 78.3 17.6 2,094 47.7 458.8 5.63

10.3 68.2 10.3 36.3 16.4 146.9 45.8 8.52 522.1 367.9 102.4 5.281 25.7

Yr to Dec 31

Yr to Dec 31 4 robec 31

8 mths to Jan 31

Yr to Dec 31 Yr to Dec 31 Yr to Dec 31

Yr to Dec 29 Yr to Dec 31

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(25.7

(8.31) (20.1♠)

(20.1♠) (16.1) (65.9) (23.5) (2.41♠) (0.682♠) (201.2) (3.44♥) (42.8♥) (0.2761)

(3.73) (0.409) (5.18) (2.01) (1.02♥) (0.028♠) (8.51) (2.96) (0.27L) (5.39) (1.33) (37.7♠) (14.7♠)

(7.64

ment reorganisation and Without restructuring costs ments to customer services. US sales exceeded those of last year for the first time in of £32.1m and losses of £5.2m on disposals, pre-tax profits would have fallen 25 per cent. March, said Mr Jansen. There Mr Peter Jansen, group chief were also signs that the UK housing market was reviving which could lift sales in the executive, warned it was expecting difficult trading in the first half of this year but said there was some "light at second half.

However, Germany remained the end of the tunnel". problem with radiator and The reorganisation would door and window sales likely to fall again with the country's reduce annual costs by £50m. US markets for windows and bousing market still doors were also expected to retreat

EPS (a)

6.5 2.87 8.9 34.7 2.73 7.25 16.5 9.2 10.3 0.8 10.3 10.3 10.3 11.5 5.5 3.71 7.2 2.8 10.43 0.83 10.43 0.83 10.43 0.83 10.43 0.83 11.9L7

25.16 8.41 34.4

6.7) (1.6) (5.8) (19.87 (20.3) (11.1) (20.3) (11.1) (12.9) (11.1) (22.9)

0.12

A bullisb presentation to institutional investors in BET yesterday failed to ignite the share price of the business services group which is faced with a £1.8bn (\$2.75bn) hostile bid from Rentokil. Mr John Clark, BET's chief executive, in his first meeting

Rentokil's offer seriously undervalued the group's growth potential. Shares in BET, bowever,

rose by a only modest 1p to 203p compared to Rentokil's

3.86

32 89 0.75 3.3 ni 6.1

- ma 4.95 2.5 10 2.25 16.2

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3 na 5.75 0.52

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2.0075

152

in

Date of payment

July 1

May 24 July 1 July 1 May 10 May 28 July 8 July 8 July 8 July 1 July 1

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1.65

1 6.6 0.8 5.8

18 6 2.98 2.25 4.05 0.18 3 1.5 5.5 1.32 10.8

Correct

1.8

get to grips with operational problems at its ailing B&Q home improvements business as it reported a 2 per cent rise in underlying pre-tax profits for 1996.

Sir Geoffrey Mulcahy, chief executive, said Kingfisher intended to find annual cost savings of about £20m (\$31m) at B&Q, which has suffered from a downturn in the DIY market and from a poor opera-

tional performance.

executive, Mr Jim Hodkinson, would leave the company just 18 months after returning to Kingfisher from Home Depot. He was closely linked with the Warehouse format, which is aimed at both trade and retail consumers. However, yesterday, it was clear that Mr Hod-kinson would remain to oversee the recovery programme. Elsewhere, Sir Geoffrey was upbeat about the group's prospects for the current year.

£285m group were running almost of the state of the UK bousing market. Sir Lawrie said demand cent ahead of last year. "I should be encouraged by lower interest rates and income tax reductions due to be triggered next month: Andrew Taylor, confident the business is in better shape that it was 12 **Disposal losses hit Croda** ingfisher delivered profit

> and at the Me By order of the Board of Dires

far this year offices have been opened in Russia and Hong. Kong, Mr Crispin Davis, chief executive, said the group was "looking hard" at the US. Diane Summer

FINANCIAL TIMES THURSDAY MARCH 28 1996

Barratt Devs seeks £90m

Barratt Developments, the country's second largest housebuilder, yesterday launched a £90m (\$138m) rights issue signalling a further acceleration in the dash to buy residential land by developers.

It is the fourth rights issue to be announced in as many months by housebuilders seeking to expand. The share issues, including the latest from Barratt, will have raised more than

, **14**1 *

TRANCM

Nichols (Vimto)	65.4	(56.3)	9.61	(9.07 V)	15.98	(15.13)	43	May 20	3.9	6.63	6.15	He admitted that Ainguisher	LIK8-I
Quicks	328.5	(322.9)	4.59	(3.91)	12.5	(10.5)	3.75	June 7	3.25	6.25	5.5	had failed to tackle problems	the gr
Russell (Alex)	38.1	(38.2)	3.1	(3.02)	6.94	(6.78)	1.8	May 15	1.5	2.7	2.5	which had emerged over the	7 per
Rutland Trust	104.6	(113.1)	12.6 🖤	(9.33)	3.49	(2.3)	0.87	May 24	0.7	1.2	1	past 12 months. "B&Q's perfor-	am co
Sherwood Group	179.6	(166.1)	17.2	(15.1)	8.9	(7.9)	2.3	May 22	2.05	3.6	3.2	mance, even allowing for the	a lot b
Silvermines	54	(43.6)	3.51	(2.5)	4.2	(3.69)	0.85†	July 1	0.73	1.15	0.98		month
Thorpe (FW)	10.8	(10.4)	1.2	(1.12)	6.25	(5.94)	1.33	May 14	1.25	-	4	difficult market and overcapa-	
Tibbett & Britten	552.9	(464)	12,1	(26.9)	16,7	(42.8)	11.2	May 31	11.2	16.2	18.2	city in the sector, was disap-	Kin
TLS Yr to Dec 31	40.5	(25.4)	4,15	(1.71)	7.9†	(3.6)	1.85	May 24	1	2.7	1.5	pointing," he said. "In the cur-	impro
TransTee	211	(185.2)	6.72	(12.4LA)	5	(11.4L)	1.5	Juty 8	0.7	2.2	2	rent year we bave got to see a	Come
Investment Trusts	NA	V (p)		butable type (Emd	8	5 (pt)	Current payment (p)	Data of payment	Corresponding dysdamd	Total for	Total test your	very significant improvement in our operation of B&Q."	Come
Exmoor Dual 6 mitus to Feb 29	17.07	(28.58)	0.362	(0.320)	0.72	(0.64)	1.68	May 31	2.25		9.05	. The group has also decided	with a
HTR Japanese Small 6 mits to Jan 31 +	100.2	(93.5)	0.4021	(0.381.)	0.4L	(0.36L)	-				ni	to rein in its ambitious expan-	last y
Murray Split 6 mths to Feb 29	225.6	(213.5 3)	0.418	(0.331)	5.19	(4.14	2.75	+	2.65		10.85	sion programme for the larger	Dar
Earnings shown basic. Dividends shown net. F	igures in	brackets are	tor corre	sponding per	tod. After	exceptional	charge. PAt	er exceptiona	cradit, †On Inc	reased capita	L ¢Alm stock.	format Warebouse stores, opening just four this year	chain, exchai
- Comparatives for 19 months to lupp 30 4	sinch show	checial of 4	An Litch	CHINA PL	an in a long	after allowin	of the contin las	ava + Comm	hototop anites	JAN ALVER	TH Ashmak	I Opening Just Iour this year	CACIDA

☆ Comparatives for 18 months to June 30, #Includes special of 14p, a announced; makes 5.5p to date **III Second Interim;** makes 3.2p to date.

ths ago," he said.

instead of the planned nine, to cent increase to £113.4m.

rovements at Woolworths. et. Darty and Superdrug. et, the electrical goods ler, returned to the black a profit of £3.1m, against

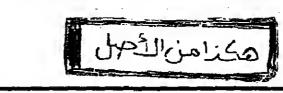
year's loss of £2m. uty, the French electricals a, benefited from foreign ange gains to show a 9 per

Losses on the sale of its cosmetics and tolletries business depressed pro-tax profits at Croda International, the speciality chemicals group, last year. The pre-tax surplus contracted from £42.8m to £25.3m (\$39m)

after a £14.1m exceptional charge which covered the loss on the sale and an environmental provision in the US. Mr Keith Hopkins, chief executive, said volume growth

slowed in the second half, with sales to Germany and France particularly sluggish. Motoko Rich

LLOYDS INTERNATIONAL PORTFOLIO SICAV This announcement appears as a marter of record only March 1996 This announcement appears as a matter of record only March 1996 1, rue Schiller L-2519 Luxembox R.C. Luxemb ourg No. 8 7.635 in the Shaveholders that an Extra of Shareholders of LLOYDS INTERNATIONAL PORTFOLIO SICAV will be held at the registered office in Luxenbourg, I rue Schiller, on 16 April 1996 at LLO0 aut in order to modify the Articles of Incorporation as stated in the following A new paragraph is added in the Article 14, after the 4th paragraph ("Sha the capital stock of the Company redeemed by the Company shall be charefield) as follows: "Without prejudice to the provisions of Articles 22. if there fall to be a (pursuant to requests for redemption or conversion) on any Dealing I than ten per cent of the sumper of Shares of the class concerned then E D & F MAN GROUP plc E D & F MAN GROUP plc than ten per cent of the stumber of Shares of the class concerned them to issue, the Elizectors may declare that certain redemptions will be deferred for a period from then until a Dealleg Lay (being not more than seven Dealing Days thereafter; and the Company shall not be bound to redeern any Shares of the class concerned before that Dealing Day. On that Dealing Days, requests for redemption or conversion which have been deferred (and not effectively withdrawn) shall be executed with priority over har requests. If a request is deferred pursuant to this paragraph, the relevant Dealing Day shall be the day, on which such request is complied with and the request shall be deemed to have been received the business day preceding the Dealing Day." £ 120,000,000 US\$ 1,155,000,000 **Revolving Acceptance Credit Facility Revolving Credit Facility** Change of payment value dates for subscriptions and re The 2nd paragraph of the Article 21 is modified as follows: Arrange Arrangers, Underwriters and Senior Lead Managers "... The redemption price shall be paid not later than dr date on which the applicable net asset value was detern Bank Austria AG, London Branch ABN AMRO Bank N.V. Chemical Bank **Chase Investment Bank Limited** NationsBank Rabobank, London Branch The last sentence of the Article 24 is modified as follows: "The price so determined shall be payable not later than three after the date on which the application was accepted." Société Générale ons on the agenda will require a quorum of one half of the outs shares and will be adopted if voted by a majority of two thirds of the shares prese Senior Load Managers Lead Managers By order of the Board of Directors Bank Austria AG, London Branch The Bank of Tokyo, Ltd The Norinchukin Bank The Chasa Manhattan Bank, N.A. Bank of Amarica NT&SA Barclays Bank PLC LLOYDS INTERNATIONAL Managers Tha Sakura Bank, Limited PORTFOLIO SICAV Banca di Roma Gunco Casas di Rispamio di Roma 1, rue Schiller L-2519 Luxembor Manager Banca Nazionale del Lavoro S.p.A., London Branch Banca Commerciale Italiana S.p.A., London Branch R.C. Luxembourg No. 8 7.635 Banque Nationale de Paris p.l.c. Bayerische Vereinsbank AG, London Branch Banca CRT S.p.A., London Branch The Dai-Ichi Kangyo Bank, Limited The First National Bank of Chicago Banco Bilbao Vizcaya S.A., London Branch NOTICE The Fuji Bank, Limited The Industrial Bank of Japan Trust Company is hereby given to the Shareholders that the Annual General Meeting of Shareholders of LLOYDS INTERNATIONAL PORTFOLIO SICAY will be held at the Banque Indosuez Lloyds Bank Pic, Corporate & Institutional Banking, Londor ING Bank Credit Agricole, London Branch arg, 1 rue Schiller, on 16 April 1996 in 11.30 am with registered office, in Luxe Midland Bank plc Royal Bank of Canada Westdeutsche Landesbank Girozentrala, London Branch following agenda: SunTrust Banks, Inc. The Sumitomo Bank, Limited Submission of the repu Independent Anditor, Westpac Banking Corporation val of the animal acc ounts as at 31 October 1995 and a Discharge to the Authorized Independ 31 October 1995; US Agent (including Swingline) Bank Austria AG, London Branch ABN AMRO Bank N.V. NationsBank Election of the Authorised Independent Auditor for the new financial yes Acknowledgement of the resignations of Mr R.G. Keller and Mr S. Ushlyama from the Board of Directors; Election of Mr M.T. Peake as a new Direct To transact such other business as may pro-CHASE **Bank Ustria** ABN-AMRO Bank **WCHEMICAL** Resolutions on the agenda of the Annual General Meeting will require n and will be taken at the majority of the votes expressed by the Sharehold NationsBank



By Robert Corzine

Oil prices eased somewhat in

COMMODITIES AND AGRICULTURE

'Gold market firm as Belgium sells more |Oil's bull run falters as

By Kenneth Gooding, Mining Correspondent

in seven years.

had a depressing effect on the

gold price but yesterday the

market took the news in its

stride and gold remained above

the psychologically-important

\$400 a troy ounce level to close

in London down 10 cents at

\$400.10. That was because

partly the bank indicated that

the gold had gone to another

central bank, which meant it

Exports of primary aluminium

from Russia, which jumped

from 123,500 tonnes in 1990 to

2.3m tonnes in 1994, will fall

again over the next few years and stabilise at about 1.9m

tonnes a year, according to the Metal Bulletin Research con-

sultancy. However, exports of

some forms of processed alu-

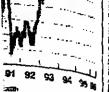
minium are likely to show a

substantial increase, suggests

By Kenneth Gooding

r.

lative to the Share Index



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Devs

Developments

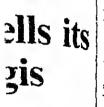
THARCH 28 1994

includes sites that the s. One is that the mat ime when house price

competitive pressure spore of disposals and whether to must the expansion plans have record is good it be

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was not overhanging the mar-ket. When it disclosed the sale of 175 tonnes of gold in April Belgium's central bank last year, Belgium left unanyesterday revealed that it had swered questions abont its dessold 203 tonnes of gold, its tination and this caused the fourth hig disposal of the premarket some concern for sevcious metal from its reserves eral weeks. Belgium previously revealed Previous announcemants

the sale of 127 tonnes of gold in March 1989 and a further 202 tonnes in June 1992. The latest disposal leaves about 600 tonnes in its reserves. The bank gave its usual explanation yesterday and sald the sale was to reduce the share of gold in its total reserves to "a level that will facilitate the participation of the bank in the process of European unifica-

aluminium but more products

He points out that in the

first half of last year Russian

production of aluminium rolled

stock increased by about 47 per

cent to 189,9000 tonnes. This was because of "long tolling", a

system that requires foreign

companies wishing to have

permission to produce primary

aluminium using imported raw materials to deliver no less

than 20 per cent of the volume

profile of the Russian alumin- ther processing.

Russia seen shipping less primary

Consequently, if the political situation in Russia remains

fairly stable, MBR expects Rus-

sian domestic consumption of

aluminium to rise by 7 to 12

per cent this year, driven by a 25 to 30 per cent increase in exports of "long tolled" rolled

products and aluminium

stampings. Consumption

should also be belped by a rise

In domestic demand for alu-

minium sheet, particularly foil.

for the food industry.

tion and which corresponds to the proportion of gold in the total reserves of the member it refused to identify the in managing their gold states of the European Union". counterparty - because this reserves. Ms Rhona O'Connell, analyst meant there was no impact on the physical market and there should he no impact on the at stockbroker T Hoare & Co, suggested it was not easy to gold price, she added. believe this explanation and "it Mr Andy Smith, analyst at was more likely to have been a

distress sale". Even if Bel-Union Bank of Switzerland, gium's reasoning was taken at said the news was "whatever face value, it meant the bank yon want it to be - bullish or was chasing a constantly movbearish. The impact will depend on the mood of the ing target at a time when there were serious doubts being raised about the process of market, and that mood tends to be bullish at present. It European monetary union. It might take until after the Easter boliday for the full effect to be felt." was not clear yet what role gold might play in the reserves Mr Smith pointed out that of a European central bank.

It was helpful that Belgium this was another example of

Nevertheless, the Russian

semi-fabricating industry remains in crisis following a

catastrophic fall of 90 to 95 per

cent in defence orders. Until

1991 this sector accounted for

more than 50 per cent of con-sumption of aluminium prod-

ucts. There was also a 60 to 75 per cent fall in demand from

A profile of the Russian Alu-

minium Industry. £950 or US\$1,650 from MBR, 16 Lower

Morsh, London SEI 7RJ, UK.

non-defence industries.

It was not clear what price Belgium received for its gold. It reported that its foreign

late London trading yesterday exchange reserves had as traders and analysts took increased by BFr85.54bn to stock of the two week-old bull BFr379.64bn (US\$12.5bn), Mr run in the markets. Smith said that indicated that The price of the benchmark it might have been paid Brent Blend for May delivery between \$400 and \$430 an ounce.

Among other central banks, Canada has regularly disposed of some of its gold reserves and in January 1993 the central hank of the Netherlands many by surprise. announced it had sold 400 tonnes.

Kaolin area up

extensive than thought.

By Robert Gibbens in Montreal

Some traders said they had detected an increasing availability of some short-term crndes. That, they said, suggested some easing in the recent heavy buying pressure on supplies for early delivery. But others ooted that aggres-sive huyers remained active in

Nova Scotis's deposits of kaolin clays are much more the market, including big oil companies. There have also been sugges-

Deposits identified by receat drilling cover 62 sq km up from tions that heavy huving by USso km estimated recently, based commodity hedge funds according to government geoloover the past week or so was gists. Canada does not yet supporting the market, adding mine any kaolin. at least a dollar to the oil price.

Oil price Nymex 2nd position lutures S per barrel 21

London traders take stock

a barrel since March II, when the latest leg of the raily Unlike other oil price rallies in recent years, this one was not triggered by a supply disruption from a major producing area. Low oil stocks combined with revised estimates of demand in key consuming

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mooths by refiners. They warn, however, that the markets may have to wait

for the next round of talks on tor technical trends should April 8 between Iraqi and have benefitted from the price United Nations negotiators on an oil-for-food deal for a firmer

Many investors have been

Tax blow hits Zimbabwe tobacco trade

By Tony Hawkins in Harare

The tax, which has been imposed strictly for revenue reasons, sets an unfortunate precedent. It is the first overt poses.

ZTA concludes that the hardest hit by the tax will be those growers with yields below the national average of 2,500kg a hectare. Growers who obtain yields of

less than 2,000kg a bectare or of revenue. whose poor quality leaf results

ing effects in the long term as well as in the immediate futures.

direction.

21

taken aback by the speed with which the rally materialised.

The price of West Texas Inter-

mediate, the US benchmark

crude, has risen by about \$3.50

The tax has come too late to influence the production levels that will be reached this year as the 1996 crop is already being reaped and prepared for sale next month, but it could affect plantings for next sea-SOD'S Crop.

The tax is the latest of three potentially serious blows that have been inflicted on the industry.

tial election campaign President Robert Mugabe repeatedly revived threats of expropriation of white-owned farmland, while the tobacco marketing industry has been thrown into disarray by the activities of "indigenous" merchants.

investment in modernisation No matter how relatively inef-2\$220m, from flue-cured leaf negotiated. COMMODITIES PRICES a start of the start of BASE METALS Precious Metals continued GRAINS AND OIL SEEDS SOFTS MEAT AND LIVESTOCK GOLD COMEX (100 Troy oz.; S/troy oz.) WHEAT LCE (C per tonne) COCOA LCE (C/tome) LIVE CATTLE CME HO.00005; CENTS/IDS LONDON METAL EXCHANGE Soft Day's Open price change High low Yal kat 1004 1...01.4 007.4 389.6 42,223 35,439 403.2 -0.1 404.1 402.7 30,186 83,259 405.6 -0.1 406.4 405.0 1.630 16,331 405.2 - 0.1 406.4 405.0 1.540 16,331 405.2 - 408.4 406.0 54 5,223 413.2 - 411.5 410.4 713 15,858 413.2 - 412.5 413.5 13 5,000 Sett Dery's Open price change High Low Vol Jul Suit Day's Open price champs High Low Vol jet Sett Day's Dues Price change High Low Vol Art (Prices from Amsigemated Metal Tracing) ALUMINIUM, 99.7 PURITY (S per tonne) A fore Longe Ingel Longe Hold Longe 64 (500 - 0.900) 64 (950 - 64 (950 - 63,150 - 63,1550 - 63,150 - 63,1550 - 63,150 -920 30 28 910 \$.168 22.825 932 5.351 17.467 952 2.457 39.323 958 1.716 18.878 972 1.883 41.554 825 942 963 983 977 988 +25 Apr Ang Det Det Det Tab 835 938 Cesh . . 3 milts Just Aug Oct Bac Feb Totel 1876-77 1672-73 1682/1671 1677-77-5 1845.5-48.5 961 +36 963 +38 974 +21 967 +17 Close Previous 1640.5-41.5 High/low AM Official 1647/1648 1646.5-47.5 12 Kerb close 1671-72 17,771 153,554 T1,415 52,837 220,432 Open Int. PLATINUM NYMEX (50 Troy of \$700 02) WHEAT CBT (5,000bu min; cents/60b bushed ILIVE HOGS CME (40,000/bs; cents/bs) # COCOA CSCE (10 tormet: S/tormes)

By Kenneth Gooding

Exports of metals and minerals from Russia are more likely to ease back than to continue growing, says Mr Phillip Crow-son, chief economist at RTZ/ CRA, the world's biggest mining company.

Mr Raju Daswani, author of a to Russian rolling mills for fur-

wiping out Russia's inherent "Their maintenance at cost competitiveness tn aluminium production, be adds. recant levels, let alone their expansion, will require sizeable Trade will continue, neverthe-

ium industry.

necks for existing operations, plus the development of new tial Russian exports. mines. Above all, it will require heavy spending on transport," he writes in the group's Review publication. **Rising transport charges are**

RTZ economist forecasts general easing

less, because aluminium still

and the elimination of bottle- has a strong comparative advantage against other potenbe, the capital costs have been sunk and the resources Mr Crowson says: "Just as employed have no alternative aluminium production, now economic use".

He argues that the use of mainly for export, is perhaps the only effective means of anti-dumping or countervailing marketing Russian hydro-elecduties to stop the flow of Rus sian steel to the west is "inaptric power, so exports of coke, pig iron and steel provide a propriate." Instead, a broad similar function for domestic framework for Russian access coal, iron ore and manganese. to western markets should be

sold on the floors. The Zimbabwe Tobacco in country's metals and minerals exports Association, which represents growers, has lobbied vigorficient Russian plants might

impinge heavily on small-scale black growers of both burley and virginia flue-cured leaf. On the assumption that a flue-cured crop of around 205m kg is harvested this year, selling at an average price of at least US\$2.30 a kg, the tax will yield some US\$23m, or over

sales alone. A mooth before the start of the 1996 flue-cured tobacco auction sales, the Zimbahwe ministry of finance has imposed a 5 per cent turnover tax on tobacco

ously, but unsuccessfully, against the tax warning that it will deter future output and export growth and will

in low prices on the auction floors, could he wiped out alto-gether, the study claims. For growers who are achieving above-average yields the tax will amount to a reduction of between 8 and 12 per cent in

export tax to be imposed in Zimbahwe and will not be deductible for income tax pur-A study undertaken for the

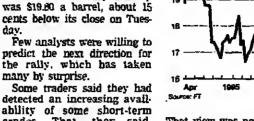
their net returns, after accounting for fixed and variable production costs. The Malawi Tobacco Association has revealed that following the imposition of a similar 5 per cent tax in that country

last year, average prices fell 17 per cent, despite a general improvement in world prices last year. The Malawi association says the government in Lilongwe concedes that the tax discourages exports and is

JOTTER PAD

During the recent presidenlooking for alternative sources Major buyers have also warned that the tax will lead to Zimbabwean tobacco becoming less competitive. The Philip

Morris group, prohably the largest single buyer of Zimbabwean leaf has warned that the tohacco levy will have damag-



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That view was not universally shared, however, with aome traders claiming that the bedge

funds were among those investors who had missed the decisive moves in the price run-up. "The majority missed the latest move entirely," said one

London trader yesterday, although the funds that moni-



	Total delly tumover 45,610	PLATINUM NYMEX (50 Troy oz.)	WHEAT COT (5,000bu min; cara
	M ALUMINIUM ALLOY (\$ per tonnet	Apr 416.8 +0.7 417.5 416.0 4,195 7,857 1	May 500.75 -2.25 502.03 464.0
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5	Close 1367-92 1427-30		471.25 -2.50 472.50 466.0
}	Previous 1385-95 1423-30 High/low 1435/1422		Nec 452 00 - 463.00 475 0 Ner 480 00 - 4.00 482.00 480.0
roda	AM Official 1382-83 1422-23		M 412.00 +1.50 415.00 400.0
, Olda	Kerb close		Intal
in the second	Open knt. 5,958		MADE CET 15,000 bu min: cent
1	Total daily turnover 1,438	NAP 143.13	Ray 399.25 +2.50 400.00 395.0
	TE LEAD (S per tonne)		M 384.75 +1.25 385.25 381.5
(a. 1997) 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 -	Close . 504-5 787.5-65.5		ing 332.75 +1.00 333.50 330.5
	Previous 818-23 798-89		Hec 318.75 -0.25 318.00 315.5
	High/low 802/780		lar 321.50 -0.50 323.00 320.73
	AM Official : 808-10 792-94		Ney 324.75 -0.25 325.50 324.0 Total
	Kerb close 786-87 Open int. 38,825	TOP TE TOP TE COR STOR STORE	
2.1	Total daily turnover 8,350	Jat 573.2 -2.5 578.0 572.5 2,380 14.974	BARLEY LOE (E per tonne)
12.1	NICKEL (S per tonne)		Aar 108.85
			May 110.00 +1.40 110.00 109.50 mp 106.65 +0.80 -
	Cieze 8350-60 8450-55 Previous 8260-70 8365-70		Inv 108.45 +0.95 108.60 108.40
	High/iow 8360 8520/6410		110.15 +0.75 109.40 108.44
	AM Official	т	'etal
IONAL	Kerb close 8400-10		SOYABEANS CET \$,000pt mit; ca
11	Open int. 41,888	ENERGY	tay 740.00 +2.50 740.50 73150
	Total daily turnover 10,275		# 748.50 +1.75 747.00 741 Q
}	Tin (S per tonne)	A	wg 748.00 +1.50 748.00 741.00
	Close 6450-60 6460-70		iap 734.50 - 734.50 732.00
1	Previous 6470-80 6475-80		m 729.00 +0.75 729 75 724.50 734.00 -0.25 735.00 732.50
2	High/low 8500/6430 AM Otiliciai 6475-80 6485-90		nin 734,00 -0.22 732300 73230 Vital
ک میں ا	Karb close 6430-35	And The Party Party with the st	SOYABEAN OIL CET (50.00000
	Open int. 17,532	Any 18.02 +0.04 19.15 18.85 4.662 28.832	Wy 25.21 +0.07 25.25 25.00
	Total daily turnover 4,994	amp 10.00 +0.02 10.10 10.00 4.134 23,224	25.55 +0.07 25.59 25.38
	ZINC, special high grade & per tonnel		25.70 +0.05 25.70 25.50
	Close 1064-66 1097.6-89.6	5	ap 25.82 +0.07 25.85 2575
	Previous 1063.5-64.5 .1068-89		ef 25.90 - 25.95 25.93 les 25.18 - 25.27 26.05
·	High/low 1087 1093/1088	Cancer may a open	lec 26.18 - 26.27 26.05 Iotal
-)	AM Official 1066.5-67.5 1091.5-62.0 Kerb close 1068-88	blies country with took not the	SOYABEAN MEAL CET (100 ton
	Open int. 72,402		
14	: Dital dally turnover 6,510		lay 200.9 +0.3 231.0 229.3 ul 234,1 +1.0 234,2 232,4
	A COPPER, grade A (5 per tonne)		ag 234.1 +1.0 214.1 212.5
	Close 2534-36 2523-24	5mp 17.15 +0.07 17.35 17.15 200 13,080 s	ap 233.2 +1.1 233.0 231.5
	Previous 2524-26 2513-14		et 230.0 +0.5 230.5 229.3
	High/low 2528/2527 2531/2516		lec 230.3 +0.7 230.5 228.1 Intel
	AM Official 2527-28 2521-21.5 Kerb close 2520-21	a supervision and supervision on Smoot a garage	POTATOES LCE (Entonne)
	Kerb close 2520-21 Open Int. 177.528	. Litter (style -	
	Total daily turnover 67,866		pr 160.8 -5.0 163.0 158.5 bry 168.5 -6.5 166.5 164.5
and the second second	# LME AM Officiel 1/3 mate: 1.5214		un 225.0
	LIME Closing £/3 rate: 1.5185		09 105.0
	Spot. 1.5185 3 miller. 1.5162 6 miller: 1.5140 9 miller: 1.5115	Jai 53.10 +0.19 53.70 52.90 1,902 9,122	• 130.0
			pr 115_51.9 116_5 1150 mai
· · ·	HIGH GRADE COPPER (COMEX)		FREICHT (BIFTEX) LCE (\$10/mde
	Sett Day's Open	GAS OIL PE (S/Izone)	
19 A 4	price citange High Low Vol int		ber 1433 -2 per 1525 +271 1525 14860
	Mar 118.25 -0.95 118.90 116.00 758 789		try 1453 +22 1460 1418
	Apr 115,95 -0.75 110,40 115,90 202 3,091 Mary 115,80 -0.60 116,35 115,30 7,276 27,329	And 107 10 .075 000 ED 107 25 10 050 14 411	al 1325 +14 1330 1365
	Many 115,600,60 116,35 115,30 7,276 27,329 Jun: 114,650,45 114,50 114,50 27 872	Apr 197.50 +2.75 200.60 197.25 10,950 14,411 0 Mary 177.75 +1.50 179.75 177.25 8,440 11,055 m	et 1353 -9 1365 1365 na 1368 +13
· 1	Jul 114.00 -0.30 114.50 113.60 528 5,802	100 TE . 4 75 160 50 167 50 4 741 0 518	na 1368 +13 Mani
	Sep 112.40 -0.30 112.70 112.40 481 3,152	Jul 162.25 - 164.00 161.50 1,993 5,050	Close Prev
ONAL	Total 8,532 44,125	Aug 160,25 - 161,50 160,25 961 5,276 B	
		Sep 159.75 - 159.75 159.25 - 2.099	
a)	PRECIOUS METALS	Total .25,342 56,158	
-	IT LONDON BULLION MARKET		UTURES DATA
((Prices supplied by N M Rothschild)	Latest Day's Open Al	I futures data supplied by CMS.
		price change High Law Vol Int	
{	Gold(Troy oz) \$ price 2 equity SFr equity	Apr 2760 - 2.880 2.700 45,555 1,696	
	Ciase 399.90-403.30 Coaning 400.00-400.40	May 2.295 +0.028 2.350 2.222 10,477 32,202	Nuts and Seeds
	Opening 400.00-400.40 Morning fb: 400.00 262,664 478.400	JUD 2130 +01011 2205 2141 2,300 10,309 1	Prices from Kenido Group; USS
	Afternoon for 400.35 263.475 479.619		nian pistachice 29/30 naw (in si
	Day's High 400.50-400.90	0 000 0 000 0 000 0 000 COA 12 010	opened (round): 1995 crop 3,4
	Day's Low 399.60-400.00		MEP, 26/28 3,500 CFR/FOT ME and salted 28/30 at 3,900 pt-Ha
• •	Previous class 400.00-400.40		uum pack. US almonds (sheljed) 2
· · · · · · · · · · · · · · · · · · ·	Loco Ldn Neen Gold Lending Rates (Vs USS)		1995 crop at 6,100; stable, new
	1 month3.81 6 months3.77	HINNE CALIFORNIA AND AND AND AND AND AND AND AND AND AN	estimeted at 4,900 to 5,300. US
	2 months3.80 12 months3.63		20% - 5,800 FAS Callornia, Ind
	3 months		raw: 1995 orop, W-320, 6,050 (new crop offers at 5,850); W-24
	Silver Fix p/tray az. US cts equiv.		Europe (new crop offers at 6,"
	Spot 373.95 568.75		hazeinut kemels, 13/15 standard 1
	3 months . 377.80 573.80 6 months . 382.75 580.45	11 ALAR ALE 0170 FLED 1020 #210	up sharply at 2,850 FOB MEP. n
· 1	6 manutas 362,75 580.45 1 year 392,10 562.55	TT	estimates. Pumpión seeds: Russia 1906 crop long grade à st
. [and the state state and the	1995 crop. long. grade A, at Europe; round type 2,250. Chiry
	si Gold Coltax \$ price Σ equiv. Krugemand 398-401 262-264		plae kernels, 1995 crop at 4,80
	Maple Last 411,15-413.75		origin.
	New Sovereign 04-07 62-64	L	
}	· · ·		
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		And the second			1- 110	Con a local					
33 464.0	12.54	22,442	Hay	1289	+36	1273	1249	5,805	29,784		50.775
0.654 00	0 28,207		.546	1290	+23	1754			22,633		55 300
50 468.0			Sep	1310					13,811		52.825
30 475 0		6.398	Dec	1335					13,658		49 625
X0 480.0			a designed and the second seco	1360	+16			374		Oct	45,200
		85,200	Yotal Total	1241	+12	1,34 D			98,083		40 100
Ant conte				OA ICC		d'a fren					AK BEL
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0 395.00			Mar 26			Price			they .	Nar	68.350
5 381.54 0 330.52			Dely			_ 909.7	2	9	11.83	May	67.935
0 315.50										Jel Aug	66 625 63 625
1 320.75			001	PEE LC	E AVION	_			_	Feb	62.425
0 124.00			liter -	2068	+45					Har	62.100
	85,210	485,003	NAY	1944	+49				14,377	Total	
7C)			30	1884	+44			1,588			
		239	Sep	1868	+42 +37		1855	373	3,504	10	unon.
0 109.50			100	1873	+42		1937	~	830		NDON
	1	44	Tutal					5,370	27,355	Suike	price \$
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0 108.40			_					_			S) LME
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t min; ca	10/5010 0	Name (Sep			121.55		474	4,061	1600	
0 733.50	27.920	63,147	Dec	118.00		121.50		205	1.852		
0 741 00			Har	118.90		\$20.25		9	498		PPER
0 741.00		7,728	May	118,30	-1.55	-	-	-	134		A LME
0 732.00		4,813	Total					12,171	30,581	2400	
5 724.50		56,149	COF	FEE (CC	US a	ents/pa	undi		100	2500	
0 732.50		3,075	20		_	Price	-	Pres	daw		FFEE LC
10000	-	189,130	Course, da	N					17.87		TTER LG
10000		_	Comp. da 15 day an	enge		. 106.01			5.71		
	8,888			-						1950	
9 25.38		28,457	No7	PREMU	M RAY	V SUG	AR LCE	(conts	(bs)		COA LCE
2558		6,573	-	11.90	-			-			
5 2575		4.142	1	11.96			-	-	- 2	900	
7 26.05		9.830	Oct	11.90	-	-	-	-	-	S25	
		84,829	Total					-	•	BR	ENT CR
(100 101				E SUG	R LCE	d/ion	e)			1850 .	
-	_		May	393.0	+0.3	343.5	_	1653	11,677	1900.	
229.3	8,415	37,529	Act	369.9	+0.4	370.0	365 0	781	8,094	1950 .	
2 2324		29,368 5,623	Oct	335.5	+0.5	338.0	3341	182	4,753		-
31.5		1.884	Dec	325.4	+03	325.8	325.0	31	2.569	LON	NDON
5 229.2		3.074		317.5	+1.5	317.2	317.0	47	1,022		UDE OL
5 228.1			May	313.4	+1.3	315.9	3150	106	806		
	16,784	59,172	Total						24,963	Dubai	
Ú.	1.1		E SUG	VI 41.	CECE (112,000	105; 06	nas/ibs	1		Blend (M
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5 164.5		115	Jai	11.00	+0.02	11.03			40.215		PRODU
_		-	Øet	10 52	-	70.65			25,452		
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	-	-	Hay	1018		10.18	10.13	129	4,612	Gas O	HE .
5 1150	10	125	Jul Total	10.02	+0 03	10.01	3 89		50.707		Fuel Oil
	106	798	COT	TOM NIVE	TE (50)	mbe				Napht Jet fue	
10/mda	x point						_	_		Discol	
	-	575	May		-0.75				19,580		m Argus.
5 1480		1,250	14	84.72	-0.55		84.50		2,460	_	
1418	26		Der Des	81 50 79,89		81.80 79.93	\$1.50 79.70		18,267		
1305				\$0.65			10.55	401	2,050	Gold (per troy o
5 1365	5	713	alley .	81.20			80.95	41	884	Sover	per troy
-	-	56	Tetal	01.00		41.10			57,522		m (per b
	134	5,253	ORAL		CE NY	CERS	-			Pallaci	um (per t
								-		Coppe	
			May	131.75					15,731		US prod.
			bet.	130.80					4,455		sta Lung
			Sep	128.60		128 70	12170	48	2,423	Tin (Ne	aw York
CMS.			NOT NOT	125.50	+0.10	120 10	-	34	902	Cattle	O've weld
_			32	123.50 125.60				48	2,781		five we
			Total	122.00	+0.29	125,00		1,279		Pigs (ii	he weigh
			Total					- 1		Lon. d	ay sugar
		1								Lon. d	ay sugar
P; USS	A tonne	. In- 1	VOLD	WE DAT	4				- 1	Barley	Eng. fee
v (in si				transt.		Volume	data	show	i for a	Malze	(US No3
op 3,4			contra	tts trad	ed on	COME	X NY	MEX,	CBT,	Wheat	(US Dar
OT ME				CME ar							(Ani)
0 ex-Ha heilec) 2		VaC-									May
Neljecj2 Na, new			<u> </u>					_		Rubbe	INL RSS
00. US			INTO!	יבר							ut OII (Pt
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: W-24	0 6,300	spot i	Mar 2	7 1	ter 26	mon	th ago	Yes	200		Herns (US
87 6,1	00). Tu	ridish	2138		133.5		37.3		15.4		Outlook
ndard 1	5, 1995	Crop	I CRS								ps (84s .
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L Chin				Spot				2.3		y And a	kg. m Mga
# 1,80	CER	from		_		_		-	_	market	ciase 🔺 S
			Mer 2	5 N	lar 25	mon	th ago	Aces	900		Thes are

198,23 177.94

50,775 -0.050 5 55,000 +0.000 5 62,825 +0.075 5 49,825 -0.125 5 45,200 -0.150 4 46,708 - 4 0RK BELLIES CHE	5.375 2.950 0.000 5.450 6.750	54.700 52.550 49.658 45.200 46.625	2,453 662 574 255 65 5,806	15,575 4,188 5,144 3,050 1,542 68,395															
68.350 -2.000 7 67.625 -0.625 6 66 625 -0.525 6 63 625 -0.275 6 62.425 +0.625 6 62.100 +0.975 6	8.600 7 400 4.350 2.600	67 300 66.400 63 300	1,685 428 159 15 2	2,903 864 135	-							S	_		-				
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and the second second	\$2	210-212	2	+3	10	Enco	urage		puls	ur ci	aure			re (5 ten)		girl	goe	5 00	and
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UK gilts lose post-auction gains

the afternoon.

afternoon.

per cent.

By Antonia Sharpe in London and Lisa Bransten in New York

22

UK gilts failed to hold on to the gains made on the hack of yesterday's snccessful £3bn auction of five-year stock. The auction was covered 2.64 times, above expectations, but the yield tail of four basis points suggested the hids had been somewhat speculative.

On Liffe, the June long gilt future rose as high as 1051/4 hut by the late afternoon it was down % at 104% in volume of about 56,327 contracts.

The market was broadly content with the government's funding remit for the 1996-97 year announced yesterday because it continued the reforms of recent years. In particular, plans to introduce dual anctions were welcomed.

However, some analysts were disappointed that the government bad decided not to introduce index-linked auctions this year.

"index-linked auctions are still on the agenda but proba-bly won't be brought in until next year," said Mr Simon Briscoe, UK economist at Nikko Europe.

Mr Briscoe was also concerned that the government's decision to issue stock across the vield curve in the new financial year would cause a steepening in the yield curve.

In his view, the government hould have minimised the npact on the curve of the He added, however, that the should have minimised the impact on the curve of the £11.5bn of redemptions hy issuing a larger amount of shortdated or index-linked gilts.

Currently, the differential between five-year and 20-year gilts stands at about 90 basis points hut Mr Briscoe expected. it to widen in coming weeks.

Ms Katy Peters, senior economist at Daiwa, said that while next year's gross gilt sales of £32.6bn wera only slightly above expectations of £30bn,

GOVERNMENT BONDS

the number had focused the market's mind on the large amount of stock it would need to absorb during a year of increasing political pressure.

■ in continental Europe, activity was mainly in the highyielding markets while caution ahead of today's Bundesbank meeting restricted trading in the German government bond market. Traders believe there is a 20 per cent chance that the Bundesbank will cut official interest rates today.

On Liffe, the June bund future was little changed at 96.48. Mr Graham McDevitt. senior bond strategist at Paribas, said the market had iden-

goods orders fell 2.5 per cent in February, led hy a sharp drop in aircraft orders. Most econorecent underperformance of mists had estimated that Feb ruary orders would be flat. five-year paper had caused some flattening in Germany's Later in the session, honds steen vield curve. The differenfell from their highs in part tial between five-year and because details of the report 10-year paper narrowed by 2 indicated the economy was not basis points to 126 points. as weak as the overall figure uggested

Orders for non-defence capi-tal good excluding aircraft rose ■ Of the high-yielders, the Italian market was the most vola-3.7 per cent last month and Mr tile. Nervousness about the lira and the health of Banco di Joseph Liro of CIBC Wood Gundy said the market viewed Napoli, the troublad Neapolitan bank, caused June Italian the decline in durable goods government bond futures to orders as confined to the airfall as low as 107.72 before . craft sector, which has seen recovering to 108.83, up 0.39, in sharp growth in earlier months. The yield spread over Ger-

Also weighing on the mar many widened to 451 basis kets was a second day of testipoints but some bargain-buntmony from Mr Alan Greening brought the spread back in to about 443 points by late span, chairman of the Federal Reserve, who was nominated to a third term and is in the midst of the Congressional approval process.

The US Treasury market retainad its bearish tone, Mr Greenspan worried the despite weaker than expected market when he told a House panel that he did not see a long-term trend in the recent figures on industrial produc-Near midday, the benchmark pbenomenon of steady wages. 30-year Treasury was 🔹 lower at 92% to yield 6.602 per cent spite soaring corporate profits. He said that "at some point ... Wages will start to and the two-year note was down 1 at 98%, yielding 5.732 rise again at a pace which would be consistent with profit Bonds rose hriefly in early margins declining" and added morning trading after the Comthat "it indeed may already be merce Department said durable occuring".

press for investment grade rating

By Richard Lapper

The Hungarian government, which this week will be for-mally invited to join the Organisation for Economic Co-operation and Development, is to press its case for an investment grade credit rating from international agencies.

Mr György Surányi, presi-dent of the National Bank of Hungary, seid market perceptions of Hungary's improved economic performance were already reflected in tighter spreads on its bonds trading in the secondary market. In London to speak to inves-

tors, Mr Suranyi said be was confident Hungary's ratings from both Standard & Poor's and Moody's could be upgraded. Its current ratings of BB+ and Bal are the high est non-investment grades warded by either agency.

The Czech Republic already enjoys investment grade rat-ings from two agencies, while Slovakia and Poland are rated investment grade by Moody's. In January S&P revised its outlook on Hungary from negative to stable. Hungary already has an investment grade rating from the Japa-nese Credit Rating Agency.

Hungary to Rabobank Nederland taps plar of press for eurolira sector for L150bn tranche Ptal3bn structured

By Samer Iskandar

deal. The 10-year tranche, whose coupon is stapped-up Primary market activity was after the third year if the issuon hold yesterday, as most underlying government bonds traded quietly in anticipation of today's forinightly meeting of the Bundesbank's council. Italy was one of the most volatile markets, but that did not deter Rabobank Nederland

from tapping the eurolira sec-tor for L150bn with a threeyear callable deal. The paper was placed easily, said Credito Italiano, joint lead manager. Retail investors, usually reluctant to buy callable paper, seem to have found compensation in the 10.10 per cent coupon, the highest in lire

this year. Credito Italiano expects similar deals in the near future, and an increase in the amount of Rabobank's issue canno ruled out. The "defens structure, with a yield to 50 basis points higher t that on one-year governm paper, appeals to invest fearing volatility.

The European Investo Bank seized a swap opponity from fixed into float rate pesetas to issua a

er's call option is not exercised. was mainly pre-placed with institutional investors. The five-year tranche's redemption price is linked to Mihor money-market rates. Its

structure was devised to fit the specific needs of a handful of Spanish investment portfolios.

INTERNATIONAL BONDS

Cetelem, the consumer loans arm of Compagnie Bancaire, tapped the French domestic market for FFr2bn. The maturity was set at 12 years, where demand by insurance compa-

Swedish Export Credit tapped an existing curo MTN programme for \$200m, via lead manager UBS. The two-year deal offers a spread of 5 basis points over Treasuries.

The Kingdom of Sweden. whose AA- foreign long-term rating was affirmed yesterday by the European rating spency IBCA, issued A\$100m of 5% per cent five-year paper. ABN-Amro Hoare Govett was lead manager.

Romania, after obtaining four ratings from international credit rating agencies earlier this month, announced plans to raise up to the equivalent of \$500m in the eurobond and Samurai markets.

Mr Danial Daianu; chief economist of the central bank, said he expects the Samurai be larger than the d because he believes iurai sector will he access. Both deals are d for early in the sec-

of this year. has declared its intentart tapping the euroarkat. Up to \$200m a raised this year, part gramma that could Om in coming years.

e amount annot be fensive" d to call ner than nvestors restment opportu- floating- a a two-	issue : to KfW Cate OATs rating KfW p over C ers r deman who h French	an attra 7's recen lem offer of 27 bas of Aa3, v says only DATs. Sp reported from ave been franc n	ong, mak ctive alte t eurofran rs a spreu sis points while AA. y 7 basis yndicate 1 very non-res n avoidi parket lat	rnative nc deal. ad over with a A rated points manag- weak idents, ng the rely.	issue to enrobom the San easier to schedule ond half Israel tion to 4 bond m should b of a pr reach \$7	dn och stasos
		Price	Maturity	Fees	Spread	7
Amount m.	Composit	-100	waterity	*	bp	
200 200	(a) 5.75	99.89R 99.848R	Mar 1999 Apr 1996		+5(5%%-96)	1

Bundesbank eases short-term issue stance

By Andrew Fisher in Frankfurt

Bundesbank hints of a more relaxed attitude towards the government issue of short-term paper were welcomed in the German capital market yesterday.

After the central bank had rejected the idea of government issues of less than one year, Mr Johann Wilhelm Gaddum, its deputy president, this week held out an olive branch to those urging the move.

Although he gave no details tal market without upsetting or indications of timing, he monetary policy.

BENCHMARK GOVERNMENT BONDS

WORLD BOND PRICES

agreed that European mone-tary union altered the situation. "We shall have to see how we react to this development." The Bundesbank has so far objected to government paper with a life of less than a year hills denominated in euros. on money supply grounds. The government has a hudget prowhile there would be no comvision for DM50bn of parable German paper. short-term paper hut has not issued any hecause of the Ernst Welteke, president of the bank's objections. Mr Gaddum said the volume of such paper would have to satisfy the capi-

opposition to short-term debt before ahead Emu, which is planned for 1999, to help Those pressing the Bundes-bank to drop its misgivings point to the planned introduction of the euro as the single strengthen Frankfurt's role as a financial centre. UBS reacted yesterday to Mr currency. After Emu, countries with short-term paper, such as France, would have Treasury

E BUNO FUTURES OPTIONS (UFFE) DM250,000 points of 100%

Gaddum's comments, which also included the prospect of two-year quoted government debt, by saying he "offered some nice surprises for the German hond market". This point was made by Mr

central bank for the state of After its past objections, UBS Hesse (which contains Franksaid, "the Bundeshank now furt) in November. He said the seems to be willing to improve the competitiveness of the Bundesbank council, of which he is a member, should drop its Bund market".

Hungarian honds have Borrower recently traded at between and 170 basis points over international governme bonds against which they a priced, compared with laur spreads of 250 basis poin and Mr Surányi is expecti this to be reflected in prici when Hungary returns to market later this year.

He said a global eurobo issue under consideration w peeded to establish a ne benchmark, Net external de stood at \$16.8bn at the end 1995. This year the gover ment plans to pre-pay at les \$1.5bn, reducing overall del to about \$15bn.

FT-AC

Shinhen Bankt Swedish Export Credit Banpublis	200 200 100	(a) 5.75 2.75	96.89R 98.848R 100.00	Mar 1999 Apr 1996 Apr 2005	0.10A 10125R 2.50	+5(5)/ 94-96)	Memili Lynch/SBC Warburg UBS JP Morgan Securities
D-MARKS DSL, France(a)	300	5.375	99.70R	Apr 2001	0.258	+35(5%%-00)	CSFB/SBC Warburg
YEN Bacob Oversees+	10bn	1.00	82.85	Apr 2001	0.25	· : _	Nildeo' Europe
LUXEMBOURG FRANCS Commerzbank(s)	2.5bn	5.625	102.375	Dec 2000	1.75		BGL/Kndittbenk
ITALIAN LIRE Rabobenk Nederland(c)	150bn	10.10	101.255	Apr 1999	1,375		C.Izaliano/San Paolo, Turin
AUSTRALIAR DOLLARS	100	8.625	101,463	·· May 2001	2.00		ABN Amro Hours Govett
PESETAS European Investment Bankid) European Investment Bankie)	7bn Bibn	(c11) 7.50	99.95 111.5833	Apr 2006 Jun 2001	undieci	2	Boo Santandar de Negocio Boo Santandar de Negocio

a) Short 1st coupon

at \$15bn.	Overall	for	subsequert	years. e) S	nont 1st & best co	oupons. Redemption price linked to Milbor. a
-		-				
TUARIES	FIXED	INTERES	ST IND	CES		
lees	Wed Mar 27	Day's change %	Tue Mar 26	Accrued	jan tar. taty	- Low coepers yield Medium Mar 27 Mer 26 Yr, ago Mar 27

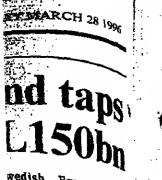
Red Day's Week Month	Strike CALLS	Price Indices Wed Day's Tue Accrued ad adi. — Low compony deid — - Medium compony deid — - High compony leid —),
Coupon Date Price change Yield ago ego Australia 10.000 02/06 107.6770 +0.070 8,83 8,94 8,30	Price May Jun Jul - Sep May Jun Jul Sep 9660 0,65 0.95 1175 1.03 0,64 0.94 1.61 1.69	UK Getta Mer 27 change % Mar 26 Interest ytd Mar 27 Mer 28 Yr, ego Mer 27 Mer 25 Yr, égo Mer 27 Mar 26 Yr, ego H 1 Up to 5 years (2-4) 121.25 +0.05 121.18 1.93 2.43 5 yrs 7.57 7.57 8.49 7.60 7.61 8.53 7.70 7.71 5.67
Austria 6.125 02/08 97.4800 +0.080 9.48 6.57 6.56 Belgium 7.000 05/06 101.5900 +0.130 5.77 6.83 6.79	9700 0.40 0.70 0.58 0.83 0.89 1.19 1.04 2.19 9760 0.23 0.49 0.44 0.68 1.22 1.48 2.30 2.52	2 5-15 yeers (19) 145.31 +0.03 145.39 3.10 1.82 15 yrs B.28 B.29 B.47 8.31 B.31 8.66 B.42 8.42 8.75 3 Over 15 yeers (5) 757.89 +0.03 157.84 2.08 3.48 20 yrs B.34 8.36 8.44 8.36 8.37 8.58 8.47 8.47 8.69
Canada * 6.750 12/09 108.1700 +0.330 7.54 7.67 7.38 Demnark 6.000 03/06 103.4800 +0.240 7.49 7.61 7.50 France BTAN 5.750 03/01 100.0000 +0.250 6,74 5.94 5.63	Eat, vol. total, Guila 2577 Puna 11985. Previous dey's open let., Calla 215805 Puta 158081	4 tradeermables (6) 182.62 +0.72 181.66 3.26 1.47 imed.† 8.35 8.40 8.47 5 All stocks (58) 140.52 +0.04 140.51 2.48 2.36
OAT 7,250 04/08 104,7200 +0,310 6,59 6,73 6,72 Germany Bund 6,000 02/06 97,1800 +0,170 6,39 6,48 6,34	italy II NOTHONAL ITALIAN GOVT, BOND (STP) FUTURES (LIFFE) Lini 200m 1002s of 100%	Index-Entend
Irehand 8.000 09/06 99.7500 -0.040 8.02 7.96 7.76 Inaly 9.500 02/06 93.6000 -0.040 10.567 10.38 10.73 Japan No 129 6.400 03/00 116.8180 +0.420 1.85 1.85 1.99	Open Sett price Change High Low Est. vol Open inz.	8 Up to 5 years (1) 187.14 +0.05 187.03 3.71 0.00 Up to 5 yrs 3.00 3.02 3.59 1.84 1.85 2.15 2.15 2.15 2.15 2.15 2.15 2.15 2.1
Japan No. 129 6.400 03/06 116.8160 +0.420 1.85 1.85 1.99 No. 182 3.000 09/05 986.6180 +0.500 3.19 3.21 3.05 Notherlands 6.430 01/06 96.9400 -0.040 6.43 6.52 6.38	Jun 108.30 109.32 +0.38 108.50 107.72 45503 51186 Sep 107.78 +0.39 - 259	8 All etocical (12) 184.80 +0.45 183.97 1.33 0.82 Anamage group redemption yields are anown science. Courson Blanck: Low: DW-79.%; Machanic 374-109.9%; Mart 11% and over. † Piet yield, yiel Year to dete.
Portugal 11.875 02/05 114.0200 +0.520 9.46 8.65 8.49 Spain 10.150 07/06 102.9300 +0.440 9.63 8.64 9.93	I ITALIAN GOVT. BOND (BTP) FUTURES OPTIONS (LIFFE) Lin200m 100ms of 100% Sulks PUTS	
Sweden 6.000 02/05 85,1720 +0,330 8,44 8,86 9,11 UK Gitts 8.000 12/06 191-31 -3/32 7,49 7,38 7,08 7,500 12/06 95-16 -2/32 8,13 9,06 7,85	Price Jun Sep Jun Sep 10800 1.85 2.53 1.53 2.75	
9.000 10/06 105-25 -2/32 8,25 8,16 4,00 US Treasury 5.625 02/06 95-14 +3/32 8,25 8,26 5,73	10890 1.58 2.30 1.76 3.02 10800 1.53 2.06 2.01 3.30	FT FIXED INTEREST INDICES GILT EDGED ACTIVITY INDICES Mer 27 Mar 28 Mar 22 Mar 21 Yr ago High' Low' Mer 28 Mar 25 Mar 22 Mar 21 Mar 20
6.000 02/26 92-09 +5/32 6.59 5.62 6.20 ECU (French Govi) 7.500 04/05 102.5600 +0.340 7.09 7.25 7.18	Est. vol. masi, Calls 4537 Puls 5418, Providual day's opyn int., Calls 55048 Puls 70980	Gort. Secs. (UK) 82.38 62.31 82.30 92.15 82.66 91.42 66.34 90.22 Gitt Edged bergeins 64.3 105.5 84.9 95.7 98.7 Fixed interest 110.90 110.76 110.86 110.86 110.89 110.34 115.23 108.77 5-day average 95.8 97.5 96.2 97.4 102.0
London downg, "New York md-day Yields: Local market standard. 7 Gross (uncluding watcholding tax at 12.5 per cent payable by nonvosidentia Protes: US, UK in 32nds, attent in decimal Source: Mike Internetional	Spain M NOTIONAL SPANISH BOND FUTURES (MEFF)	* for 1995/98. Government Securities high since compliations 127/4 (02/01/25), low 49,18 (05/01/75). Found interest high since compliation: 133.87 (21/01/94), low 50,33 (03/01/75). Basis 100: Government Securities 15/10/28 and Fear Interest 1925. SE activity indices released 1874
US INTEREST RATES	Open Set price Change High Low Est vol. Open Int.	
Latest Treasury 88a and Bond Yields	Jun 95.60 95.81 +0.49 96.00 95.57 62,644 40,677	FT/ISMA INTERNATIONAL BOND SERVICE
One month 5.25 1 evo year 5.75 Prizey rate 814 1 evo zear 5.16 5.175 Broker loan rate 7 Texce month 5.16 Five year 8.04 Fed from station 51 Station 5.18 Five year 8.04	INOTIONAL UK GILT FUTURES (LIFFE)* \$50,000 32nds of 100%	Usaud are the leaves internetional bonds for which there is an adequate secondary meriant. Lealest prices at 7:10 per on March 27 Nervoid Biol Offer Chip. Yield Jaeued Biol Offer Chip. Yield Jaeued Biol Offer Chip. Yield
Fed bandy 518 10-year 518 10-year 519 30-year 860	Open Sett price Change High Low Est. vol Open int. Mar 105-29 +0-02 - 2359	U.B. DOLLAR STRACHTS Sweden 8 67 2500 105% 105% 4, 3.86 Abbey Mail Treasury 8 05 £ 1000 97% 96% 4 8.47 Tec Abbey Nati Treasury 50 203 1000 99% 89% 8.65 United Kingdon 7% 97 5500 105% 105% 3.72 Alliance Leice 11% 97 £ 100 104% 105% 6.65
	Jun 105-02 104-27 -0-01 105-08 104-21 56796 110563 III LONG GR.T. FUTURES OPTIONS (LIFFE) 550,000 64ths of 100%	ABN Anno Benk 74, 05 1000 1025, 1027, 6.98 Volkswagen ind Pin 7 03 1000 1025, 1027, 6.52 British Lund 67, 23 £ 150 67 67, 2 1 10.57 Altcar Dev Bx 73, 27 500 994, 895, 7.45 World Benk 0 15 2000 29 30 4, 6.47 Denmark 54, 68 £ 800 99 994, 4, 7.19
	Strikes CALLS PUTS Price May Jun Jul Sep May Jun Jul Sep	Abstrat Province 77: 881000 700% 100% 6.11 World Benk 5% 003000 98% 99 +1 6.06 EBS 60 SE1000 98% 99% +1 8.06 EBS 60 SE1000 98% 90% +1 8.06 EBS 60 SE1000 98% 99% +1 8.06 EBS 60 SE
BOND FUTURES AND OPTIONS	104 1-27 1-51 1-30 2-02 0-37 0-61 1-48 2-18 105 0-53 1-15 1-03 1-38 0-63 1-25 2-18 2-54	Baden +Wart L+Fn 2+ 02 1000 105% 105% 6.34 Anim Dev Bank 0 16 500 35% 5.55 HSBC Holdings 11.59 12.2 153 1144 1142 8.65 \$7.660
	106 0-28 0-52 0-46 1-15 1-38 1-62 2-62 3-31 Est vol. lotel. Capit 3562 Puls 1616. Previous deg's open int., Calls 32138 Puls 37031	Beyer Venetable 3 ¹ / ₂ 02 500 105 ¹ / ₄ 109 _4 6.38 Council Europe 4 ¹ / ₄ 98 250 104 104 ¹ / ₉ 2.55 Japan Dev Bit 700 £ 200 98 98 ¹ / ₄ 7.52 Beight 5 ¹ / ₂ 03 1000 83 ¹ / ₂ 93 ¹ / ₄ 8.61 Dentect 4 ¹ / ₄ 99 1000 104 ¹ / ₂ 104 ⁵ / ₉ 2.68 Land Sets 8 ¹ / ₂ 07 £ 200 102 102 ¹ / ₃ 8.20
France III NOTIONAL FRENCH BOND FUTURES (MATIF) FF1500.000	Ecu	Offset Columbia 75, 62
Open Sett price Change High Low Est. vol. Open int. Jun 121.84 121.78 +0.34 121.94 121.66 130,111 135,445	ECU BOND FUTURES (MATE) ECU 100,000 Open Sett price Change High Low Est, vol. Open int.	Canada 6/1 05 1500 98/s 68/s 4/s 6.75 Fritand 7/s 99 300 112% 113 -1 ₉ 3.85 Severen Teart 11/s 99 P 150 110% 110% 7.78 Canada 6/3 97 2000 100% 100% -1 5.84 lookand 7% 02 102 134% 115 3.89 Totayo Bac Power 11 01 2 150 111% 112% -1 8.22 Canada 6/3 6/9 Fin 5/3 98 50 98/s 6/5 -1 7.71 her Armo Dev 4/s 03 600 104 104 3, 4.11 TOXE Fin 9/s (12 M25 75 103 104 -1 8.99 75
Sep 120.80 120.56 +0.32 120.60 120.48 52 4.025 Dec 119.42 119.38 +0.32 119.42 119.42 2 623	Jun 89.76 89.68 +0.38 89.76 89.50 2,403 8,641 Sep 89.00 89.00 -0.28 89.00 89.00 1 ~	Chras 6/2 04 1000 945 954 7.55 Crissio 84 02 400 11034 17114 4.38 World Bank 12/2 67 NZS 250 1045 1054 8.80 1024 Crest Foncior 9/2 59 300 1054 105 8.80 1024 105 1054 105 1055 8.80 1025 1055 1055 1055 1055 1055 1055 105
IL LONG TERM FRENCH BOND OPTIONS (MATIF)	us	Denmark 54, 98 1000 595, 102 - 5.08 SHCF 7 08 450 1174, 118 44, 4.01 Boc de Prence 54, 22 FF 3000 1144, 1145 44, 7.49 East separ Railway 55,04 500 994, 992 44, 6.75 Sweden 44,00 500 1034, 1044, 4.15 SwCF 94, 87 FF 4000 1042, 1045, 4.71 E35 6 0 500 955, 957, -1, 6.56 World Bark 0.21 700 255, 255, 255, 255
Price Apr May Jun Apr May Jun 110	US TREASURY BOND FUTURES (CBT) \$100,000 32nds of 100%	ES Pin UT 1000 105% 105% 5.53 World Bank 7.01 600 115 115% 44 3.63 FLOATING RATE NOTES
120 0.07 0.26 121 0.82 103 0.48	Open Latest Change Nigh Low Est.vol. Open int. Jun 112–24 112–06 –0–16 112–25 112–05 222,854 345,064	Ex-tm Bank Japan 8 02 500 107 107% - 6.57 YEN STRAUGHTS 75000 11012 11014 + 2.04 Abbey Net Travery -16 99 1000 99.81 99.88 52305
122 0.08 0.65 1.02 1131 1190 - 123 0.26 0.62	Sep 112-09 111-24 -0-14 112-08 111-20 535 16,747 Dec 111-15 711-22 111-09 762 3,192	Even Capital 0 04 1800 57 57 ¹ / ₂ 4 ¹ / ₅ 6.73 Credit Fonder 4 ³ / ₅ 102 75000 102 ⁴ / ₁ 102 ⁴ / ₆ 4 ¹ / ₂ 2427 Bentamenta ¹ / ₅ 99 750 98.83 98.83 98.83 51391 Fed Shore Lear 7 ¹ / ₅ 39 1500 102 ⁴ / ₈ 103 ⁴ / ₈ - 1 618 255 5 ⁵ / ₂ 102 102000 116 ⁴ / ₁ 117 ⁴ / ₁ 4 ¹ / ₂ 2.14 Cannob - 1 59 2000 98.45 59.32 51391 Fed Shore Lear 7 ¹ / ₂ 39 1500 102 ⁴ / ₈ 103 ⁴ / ₈ - 1 618 255 5 ⁵ / ₂ 102 102000 116 ⁴ / ₈ 117 ⁴ / ₉ 4 ¹ / ₈ 2.14 Cannob - 1 59 2000 98.45 59.32 51397 Fed Shore Lear 7 ¹ / ₂ 39 100 002 116 ⁴ / ₈ 103 ⁴ / ₈ - 1 618 255 5 ¹ / ₂ 108.55 102 10200 102 ⁴ / ₈ 102 ⁴ / ₈ 2 ¹ / ₉ COCE 0 68 50 200 98.47 89.45 4052
Est vol total, Calo 10,024 Puta 13,119 Pravious day's open int., Cala 155,084 Puta 182,745.	Japan	Febrari Neti Mart 740 04 1900 105% 6.55 E-Am Benk Jepan 4% 03 105% 105% 4% 3.09 COCE 0.09 Eau 200 99.47 89.65 4.8250 Primed B4, 97 2000 107½ 107½ 5.85 hum Amer Dav 74, 00 119% 223% 4% 2.17 Connectade 0% 1% 98.64 98.71 89.65 4.8250 Ford Mater Canda 0% 48
Germany III NOTIONAL GERMAN BUND FUTURES (LIFFE)* DM250,000 100ths of 100%	IN NOTIONAL LONG TERM JAPANESE GOVT. SONO FUTURES (LIFFE) Y100m 100ms of 100%	General MBs 0 73 1000 24 25 _s 8.55 bay 5 04 200000 111 1 113 1113 + 3 3.50 Credit Lyonnais 0.30 98 1250 100.02 100.10 5.7414 to 55 550 100000 110 12 1105 + 4 1.05 Credit Lyonnais 0.30 98 1250 100.00 100.10 5.7414
Open Sett price Change High Low Est. vol Open Int. Jun 96 58 96.51 +0.07 96,74 96,39 135234 221274.	Open Close Change High Low Est.vol Open Int. Jun 119.00 119.03 118.80 1476	IN France 54, 55 650 177 98 8.12 Japon Dev 54, 55 D1 255 Descher Finance 32 59 DM 1000 100.02 5.00 100.02 100.02 5.00 100.02 5.00 100.02 5.00 100.02 5.00 100.02 100.01<
Sep 85.72 95.64 +0.08 95.72 95.62 209 4528	Sep 117.80 117.80 117.80 50 - * UFFE houres also traded on APT. All Open interest ligs, are for previous day.	103/ 6 C3 2000 98 964 4/2 6U0 984 604 92 98 150000 1084 1054 4/2 128 Financi 0 87 1000 100.11 100.17 5.4482
UK GILTS PRICES		Magnet Day DR 83-101 Store Store Magnet hir 1, 69 Store Store Kores Exc Power 03-103 1051, 67 7.07 OTHER STRACHTS Baby 3e 99 500 100.18 100.28 5.5000 Magnet hir 1, 69 100.10 100.28 5.5000 100.18 100.28 5.5000 Magnet hir 1, 69 100.10 100.28 5.5000 100.18 100.28 5.5000 Magnet hir 1, 69 100.10 100.19 100.19 5.5000 100.19 5.5000 100.19 5.5000 100.19 5.5000 100.19 5.5000 100.19 5.5000 100.19 5.5000 100.19 5.5000 100.19 5.5000 100.19 5.5000 100.19 5.5000 100.19 5.5000 100.19 100.12 5.5000 100.19 100.12 5.5000 100.19 100.12 5.5000 100.19 100.12 5.5000 100.19 100.12 5.5000 100.19 100.12 5.5000 100.19 100.12 5.5000 100.19
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Sinchar" (Lives up to Flow Years) 700ar 154 or 1996;tf	8.07 1247 + 1317 1212 index-linked (b) 8.08 1024 1096 933 1098	Outbook Hydra 93, 96 150 100 ² / ₂ 100 ² / ₃
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Exch 10/ppc 1997 10.72 6.13 103/3 10	8.02 119.4 +1, 125.5 118.4 21.00 09	Sender 5-2 03 2000 95% 100% 6.63 /0% ht Fin 12 0/ 03 400 170% 1111, 44, 7.22 Sweden -1, 07 2000 99.56 92.62 6,1758 ************************************
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1023, 973 7xm 5 //4pc 2010,	828 9733 4 1042 394 2452 2451 A777 166 180 1167 4 122 1111 8.24 824 24 837 306 4405 3041 (1361) 1.67 1.81 1141 4 1308 11051 Propositive real metereption rate on projected inflation of (1)	United Kingdam 74 02 3000 104 1044 - 8 849 Cueber Hydro 704 CS 1000 944 940 + 8 13 TE Terms of an 0
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Contry 9 is po 2005 6 73 8.10 108 is +/s 11+2 105 is Treas 21 ge 8.22 • Tao' stock, 11 Tax-free to non-rejetents on application, E Auction basis, vol éx divident. Closing p	- 301/mi +2, 32,2 28,4 that Her Sama 16/pt 2001 13.25 - 124/2	C) The Financial Times Ltd., 1995, Reproduction in whole of in part in any form not permitted without written consent. Data supplied by international Socialises Mariest Association.
Prospective real indus-United redemption yields are calculated by HSBC Greenwell from Bank of English	nd classing prices,	

Rect Day's Week Month Strike Coupon Date Price change Yield ago ago Price May Jun	CALLS Plots Plots Plots Price Indices	Wed Day's Tue Accrued Mar 27 change % Mar 26 interest		Medium compos yield High coupon yield lar 27 Mar 26 Yr. ago Mar 27 Mar 26 Yr. ago	3.
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7 Gross (including watcholding tax at 12.5 per care payotic by nonvoidence) Prose: US, UK in 32nds, attent in decimal Source: MAS International III NOTIONAL SPANISH BOX	ND FUTURIES (MEPF) 15/10/28 and Pou	a Internet 1926. SE activity indices released 1874			1
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Trap' stock, 11 Tox-free to non-veedents on application, E Auction basis, kil Ex dividend. Closing mid-prices are shown in pounds per 9 Prospective real index-Linked redemption yields are calculated by NSBC Greenwell trans Bank of England closing prices.		s L23, 7995, Reproduction in whole of in part in any form nat permitted	THEY AND THE COMPANY CARDING THE PROPERTY INTERTY INTO THE PROPERTY	s Mariat Association.	
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FINANCIAL TIMES THURSDAY MARCH 28 (996

lower by the dollar rally. The

French franc was the main

CURRENCIES AND MONEY

WORLD INTEREST RATES

23

Dollar optimism returns to foreign exchanges

By Philip Gawith

MARKETS REPORT

closed at Y106.74, from

weaker in Europe, pushed

The D-Mark was generally

Closing mid-point

(BF) 15.8628 (BF) 46.4160 (DK) 67173 (FM) 70663 (FF) 7.7053 (DM) 2.2586 (Dr) 367.918

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CROSS RATES AND DERIVATIVES

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EXCHANGE CROSS RATES

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Mar 27

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r Daniel Daianu, ch const of the central boy be expects the same the expects the same e to be larger than the bond, because he beler. Samurai sector will b er to access. Both deaks duled for early in the haif of this year. rael has declared its he to start tapping the and d market. Up to start ild be raised this year a h sister in coming par

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Ration in ---

There was a spring in the heel winner, rallying to close at of markets yesterday as talk of FFr3.412 against the D-Mark, a a dollar rally resurfaced followlevel not seen since January. ing weeks spent meandering in The Bank of Spain did not comment nn reports that it was There was nn particular selling pesetas in order to preevent or data release to point vent the currency breaching to, but the return of some volathe Pta84 level against the tility to the market increased D-Mark. It finished at Pta84.01, speculation that the dollar from Pta84.06. would break out of its recent Even sterling was able to shake-off its meat-induced ranges, and the balance of evidence appears to favour a woes to rally against the ailing D-Mark. It finished at break up, rather than down. Part of the reason for dollar DM2.2586, from DM2.2463. It nptimism springs from the expectation that German interslipped to \$1.5184 against the dollar, from \$1.5222. est rates will be cut before US Elsewhere, political tensions rates are. But most economists in South Africa saw the rand believe the Bundesbank coun-cil will leave rates unchanged fall to a five week low against the dollar. It closed at R3.9828. when it meets today. The dollar finished in Lonfrom R3.942. don at DM1.4875, from DM1.4758 Against the yen it Pound in New York Mar 27 --- Litlest Prev close -1.5180 1.5172 1.5157 1.5240 1.5232 1.5216

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Bid/offa spread

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 (Y)
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POUND SPOT FORWARD AGAINST THE POUND

Change on day

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+0.085 748 - 308 15 8925 15 8326 15.8528 2.3 15.7703 +0.2481 780 - 546 46.4540 46.1970 46.311 2.7 46.101 -0 0425 139 - 206 8.7247 8.6909 8.7057 1.6 8.6809 -0.0818 618 - 718 7.0718 7.0070 7.0825 0.7 70545 +0.0142 029 .077 7.7257 7.6916 7.6822 1.8 7.67 -0.0123 576 - 595 2.2610 2.2506 2.2538 2.6 2.2434 +1.629 760 - 078 368.524 367.091 +0.0042 761 - 717 0.9735 0.9687 0.9702 0.9 0.9687 +11.4 849 - 156 2407.30 2389.50 2406.28 -4.1 2425.38 +0.0437 7112 - 258 9.8271 9.7855 9.5095 1.1 9.7904 +0.0137 258 - 262 2.5238 2.5619 2.5212 2.8 2.5088 +0.0477 112 - 258 9.8271 9.7855 9.5095 1.1 9.7904 +1015 028 - 257 233.357 231.451 233.568 -22 234.472 +0.2625 702 8.251 148.252 19.118 190.196 -2.8 19.1018 +0.0253 060 - 246 10.1336 10.0656 10.1165 -0.1 10.1181 -0.0093 218 - 232 1.8232 1.8167 18162 4.1 1.803

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1.5047 1.4996 2.0763 2.0684 11.4993 11,4647

162390 161.830 3.6725 3.6603 2.2335 2.2201 39.6177 39.6983 5.7157 5.6623 2.1457 2.1398 6.0346 6.0027 1132.83 1167.30 41.5442 41.3346 39.4550 38.3017

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One month Rate %PA

Three mo

%PA

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how only the test three decimal places. Forward states are not directly quoted to the market d by the Bank of England. Sees swange 1990 = 100, index rebased 1/2/85, Bd, Offer and 45 WM/RELITERS CLOSING SPOT RATES. Some velues are tounded by the F.T. The FT will

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The pick-up in dollar vola-tility seen yesterday was taken by traders as a positive signal, given that in previous weeks it had been confined to very parrow ranges against all leading

currencies. Mr Tony Norfield, UK trea sury economist at ABN AMRO in London, said: "It is a signal that pressure is building up for a big move." Part of the explanation for increased price movement can be found in the options market. Many traders and investors have recently put in place trading strategies whose profitability depends on currencies continuing to trade within defined ranges. Once the exchange rate approaches these levels, the people who have either bought or sold options have to adopt bedging strategies in case these ranges are broken. Inasmuch as there was a

speeches from various Bundes-

45,181

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7.5741 1.7 2,199 2.8

trigger for the change in senti-ment, it came in the form of

One year Bank of Rate %PA Eng. Index

2.7 1.6

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-2.2

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1.5

07

108.0 108.7 82.8 109.8 110.0

66.5 67.5 73.5 108.0 108.2 98.5 95.4 61.6 89.2

114.5

83.4

81.4

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107.1

Mar 27

Europe Austre Beigum Denmark Friands France Geresco heland Aaly Luxerbourg Notherlande Noneay Portugal Spain Swetzerland UK

Ecu SDRt

America

Argentina Brazil Conada

Mercico USA

AUStralia

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Philippines Saudi Anabia

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1 SOR mile per S for market but are imple

The FT will not be publi

37 3.8 -Min 4.0 1-

Against the dollar (R per S)

Rand '

3.6 ---

Jan 1998 Mar Source: FT Entel bank council members stressing that rate cuts remained on the acenda. A forther fillip to sentiment came from renewed discussion about future single currency

arrangements in Europe. Mr Norfield said indications that France and Germany wanted to build an ERM Mark 2, linking "high-yielding" currencies to the core, to prevent them

Closing mid-point

(Ser) 10.4608 (BFr) 30.5700 (DKr) 5.7413 (FM 4.5543 (FFr) 5.0748 (DM 1.4875 (D7) 242.315 (D7) 24

1.0000 0.9680 1.3630 7.5420

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(Pasol (RS) (CS)

STREES STREESE

(New Pasa)

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Change on day

 10.4608
 +0.082
 570 - 641
 10.4641
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 30.5700
 40.24
 500 - 900
 30.5600
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 5.7413
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 400 - 425
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 4.6543
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- 999 - 000 -0.0003 978 - 881 -0.0006 627 - 632 -0.0005 320 - 520

-0.0075 857 870 1.2870 1.2922 -0.0001 318 - 328 7,7329 7,7315 +0.35 500 - 500 34 4500 34.0500

US treasury market was not devaluing, would probably boost these currencies at the conducive to holding the dol-D-Mark's expense. lar. Mr Paul Meggyesi, currency The dollar's performance

analyst at Deutsche Morgan Grenfell in London, said dollar bulls were again putting their heads above the parapets after a quiet few weeks. He said the positive sentiment, which has endured for some time, was being translated into active bnying interest. He said there had been evidence of market-positioning in

cially so given that there does anticipation of a cut in German not appear to be any imminent likelihood of the wealth effect rates. This was seen as being a low-risk trade, a question of being countered by rising when rather than if. interest rates. Mr Norfield predicted that the dollar could now rally to

the greater the chance is that the dollar continues to push DM1.52, but Mr Meggyesi said he was sceptical whether it yet higher," said Mr Meggyesi. had the momentum to break STHER CURRE DM1.50. He said this would probably require greater clar-ity on the US economic situa-Har 27 tion, or on the path of German interest rates.

10.4433

30.517

1,1957 1,5176 1,2493

1.3628 0,1

1.2883 -1.9 7.733 -0.1 34.45 -5.2

Day's mid high low

1,0000 0.9998

0.9882 0.9876 1.3632 1.3609 7.5520 7.5300

 7,7323
 -0.0001
 318
 -328
 7,7328
 -7,7315
 7,733
 -0.1
 7,7348
 -0.1
 7,7518
 -0.4

 34,3000
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 34,4500
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 34,450
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 34,755
 -5.3
 35,225
 -5.6

 3,1307
 +0.035
 200
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 106,390
 105,295
 5.0
 101,855
 48

 105,440
 +0.4955
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 5.0
 101,855
 48

 2,5433
 +0.0025
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 440
 2,5390
 2.5444
 -0.4
 2,5505
 -1.1
 2,574
 +1.2

 1,4851
 +0.0007
 624
 658
 1.4641
 1.4655
 1.4662
 -2.5
 1.472
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 2,5185
 -0.0024
 504
 1.4708
 3.7504
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 -0.1
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r Mar 25, Baldoffer spreads in the Dollar Spot table show only the last three ductinal places, Forward rates are not precify quotes at by current instruct and the CU are quoted in US currency. JP. Weigen nominal indices Mar 26 Base average 19 ableted on Fridey, April 50, Eachange rates for April 524 will appear in Saturday April 6m editor. Exchange rates for Thumday /

 Mar 27
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 Mangany 21333 - 218 431
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 Mr Meggyesi pointed out that the recent volatility in the

One month Three months One year J.P Morg Rate %PA Rate %PA Rate %PA index

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-32 -32 -1.7 3.6 0.6 -0.8

-1.7 -0.1 -5.3

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2.0 10.4077 2.1 20 4105 1.0 5.7263 1.7 4.6558 1.3 5.0595 2.0 1.4795 -8.3 247.34

30.517 2.1 20.4105 57363 1.0 5.7263 4.6478 1.7 4.6558 5.0592 1.3 5.0595 1.485 2.0 1.4796 243.99 -8.3 247.34 1.5644 -0.3 1.5647 1586.73 -4.8 1599.28 20.517 2.1 30.4105 1.6812 2.2 1.6549 6.4581 153.865 -2.5 154.455 125.32 -3.3 125.99 6.573 -2.0 6.6905

3.5 06 -07

1,1895 1,516 1,251

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1.3631 0.0 7.5474 -0.3

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1639,18

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1,1583 1,5679 1,2598

1 3659 -0.2 7.5623 -0.1

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مكنامنالخص

MONEY RATES March 27 One Repo rate Over One Three So Lomb Dis. rate month rught miths mtha year rter. 3.00 3.00 Bolgium week ago 3<u>2</u> 3빛 4 311 311 411 411 31. 32 4% 7.00 31 31 3.60 3.80 5.00 France week ago Germany 5.60 5.60 3.30 3.30 6.25 8.25 9.96 6.96 3.30 3.30 433555985934 3.00 3355599933333 3999933333 33559823344534 week ago Ireland 5.00 3.00 week ago Italy week ogo Netherlands against the yen seems to be being driven in part by the e.00 8.00 3.00 3.00 1.50 1.50 5.00 strong performance of the Nikweek ago Switzerland kei. This reduces the need for 5.08 5.00 Japanese investors to repatriweek ago 144 US 51) 51, 5% 5‼ ate money from abroad to bolweek ago Jepen week ago 5.00 0.50 ster balance sheets, while the wealth effect it creates also 0.50 encourages investors to place SLIBOR FT Lendo money off-shore. This is espeank Fixing when ago 5% 50 5% 5% 5.0 5.0 5 5 US Dollar CDs 5.08 5.15 5.15 5.26 5,38 5.52 week sgo ECU Linked 0s 40 40 31 34 43 47 34 34 4% 4% 3% 3% week ago SDR Linked Ds "The more the Nikkei rallies week ago S LIBOR Internation ung rates are offered rates for \$10m austi ing day. The banks are, Bankers Trust,

stic Money Rales, USS CDs, ECU & SOR Linked Dep

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Mar 27			tays tice	One	Three months	Sis. manths	One year
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Portugues		- 712 - 712	3]] 4 74 7	2 - 74	712 - 742 -	44) - 44) 7(1 - 7(1	718 - 718
Spanch F	eseta 81	- 84 85	8, 8	3-84	8. 8.	84 84	<i>8</i> ′4 - 8½
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US Dollar		· 512 512	54 5	- 54	52 51	5 ³ a - 5 ¹ e	5.4 - 53
Itaken Lura	1010		- 9[2 9]	1 · 93	9K - 9G	93 - 94	911 - 91 13 - 14
Yen			112 2	13 - 13	5, 12	23 24	11 11
Asien SSe Short Kom	nates are call	te de 15 De			216 Z.		24 . 25
THRE	E MONTH P	BOR FUT	RES (MA	TIF) Panis	Interbank (diared rate ((FFr5m)
	Open	Sett price	Change	High	Low	ESL VOI	Open in
Jun	85.60	95 61	-0 10	95,84	95.58	28,143	55,427
Sep	95.58	95.59	-011	95 61	95 56	10,689	45,910
Dec	95.45	95.45	-0.08	95.47	95 43	3,868	25.362
	E MONTH E	UROMARK	FUTURE	SIUFFE	DM1m po	nts of 100%	
	Open	Sett price	Change	High	Low	Est. vol	Open in
Jun .	96.78	98.77		96.79	96.75	33433	234805
Sep	96.71	96.65	-0.02	96.71	96.65	27779	227047
Dec	96-3	96.40	-0.01	96.47	96.38	25533	177866
Mar	96.11	96 07	-0.02	96.14	96.07	15741	113006
	E MONTH E						
	Open	Set price	Change	High	Low	Est. vol	Open in
Jun	90.50	90.43	+0	90.57	90.34	13756	41028
Sep	90 90	90.83	+0.03	90.92	90.74	480B	21058
Dec	90.98	90.93	+0.03	90.96	90,84	2167	16521
Mar	90.86	90.86	-0.03	90.87	90.79	324	7579
THRE	E MONTH E	URO SWIS	S FRANC	FUTURE	B (LIFFE) S	Frim poms	of 100%
	Open	Sett price	Change	High	Low	Est, vol	Open in
Jun	96.30	98.27	-0	\$8.30	68.28	4160	28050
Sep	\$8.20	98.14	-0.02	96.20	98.13	1736	13180
Dec	97,89	97,85	-0.02	97.89	97.85	1154	9123
Mar	97.58	97.52	-0.03	91,58	97.52	818	1955
	E MONTH E						
	Open	Sett phce	Change	High	Low	Est, vol	Open in
.tun	95.45	95,44	-0.02	95.45	95,43	1511	9114
Sep	B5.44	95.42	+0.02	95,44	85,43	521	3541
Dec	95.22	95.23	+0.05	95.24	B5_21	358	2906
Mar	94.81	94,91	+0.03	94.91	B4.91	5	1719
	uns also yada					•	
	LIRA OPTIO		L1000m o	oints of 1	00%		
Strike		CAL	_			- PL/TS	
Price	Jun	Ser		Dec	Jun	Sep	Dec
9025	0.45	0.86		.03	0.27	0.28	0.35
P050	0.31	0.89		.86	0.38	0.36	0.43
9075	0.20	0.54		.70	0.52	0.46	0.52
	ul. Cals 300 F						-
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UK INTEREST RATES LONDON MONEY RATES	London London SW1X &RL EC2M 7LE 28 March 1996	Lesley Sumner +44 0171 673 3308 or fax 0171 873 3064
Name 27 Over 7 days Ores Three Six One Three Six Three Six One Six Six Six Six Six	NOTICE OF REDEMPTION AT THE OPTION OF ROLDERS Fujitsu Limited ¥30,000,000,000 3.95 Per Cent. Bonds 1997 ("the Bonds") NOTICE IS HEREBY GIVEN that in accordance with the pro- vision 5(C) of Tems and Cordi- tions of the Bonds, Fujistu Lim- ited will at theoption of the factorial tions of the Bonds, Fujistu Lim- ited will at theoption the holder must deposit such Bond on 23rd July, 1996 at its principal amount. To exercise such option the holder must deposit such Bond on 23rd July, 1996 at its principal amount. 3,598 To exercise such option the holder must deposit such Bond on 23rd July, 1996 at 7th June, 1996, together with all Con- ports relating to it which mature after the date fixed for redemp- tion, with any Phying Agent to- gether with a duly completed redemption notice in the form obtainable from any of the fol- Dong Ah Securities Co., Ltd.	en sald, this advertisement appears as a matter of record only. En sald, this advertisement appears as a matter of record only. EXAMPLE A Second Se
BASE LENDING RATES Jun 95.08 95.08 95.08 95.08 95.08 95.08 95.08 95.08 95.00 94.94 - 95.00 94.94 - 96.04 95.08	Iswing Faying Agents: The Dai-ichi Kangyo Bank, Limihed, DKB House, 24 King William Street, London ECAR 9DB. The Industrial Bank of Japan (Lonembourg) S.A.6, rue Jean Monnet, P.O. Box 68, L-2010, Locenbourg. The Bank of Tokyo Trust Company as Fiscal Agent Dated: March 28, 1996	Co - Lead Manogers ING Barings Nikko Europe Plc Société Générale Co - Managers Daewoo Securities Co., Ltd. Dresdoer Bank-Kleinwort Benson KEB International Limited Korea First Investment Ltd. Schroders W.J. Carr Indosec: Capital Yamaichi International (H.K.) Ltd. 8th March, 1996 PEREGRENE

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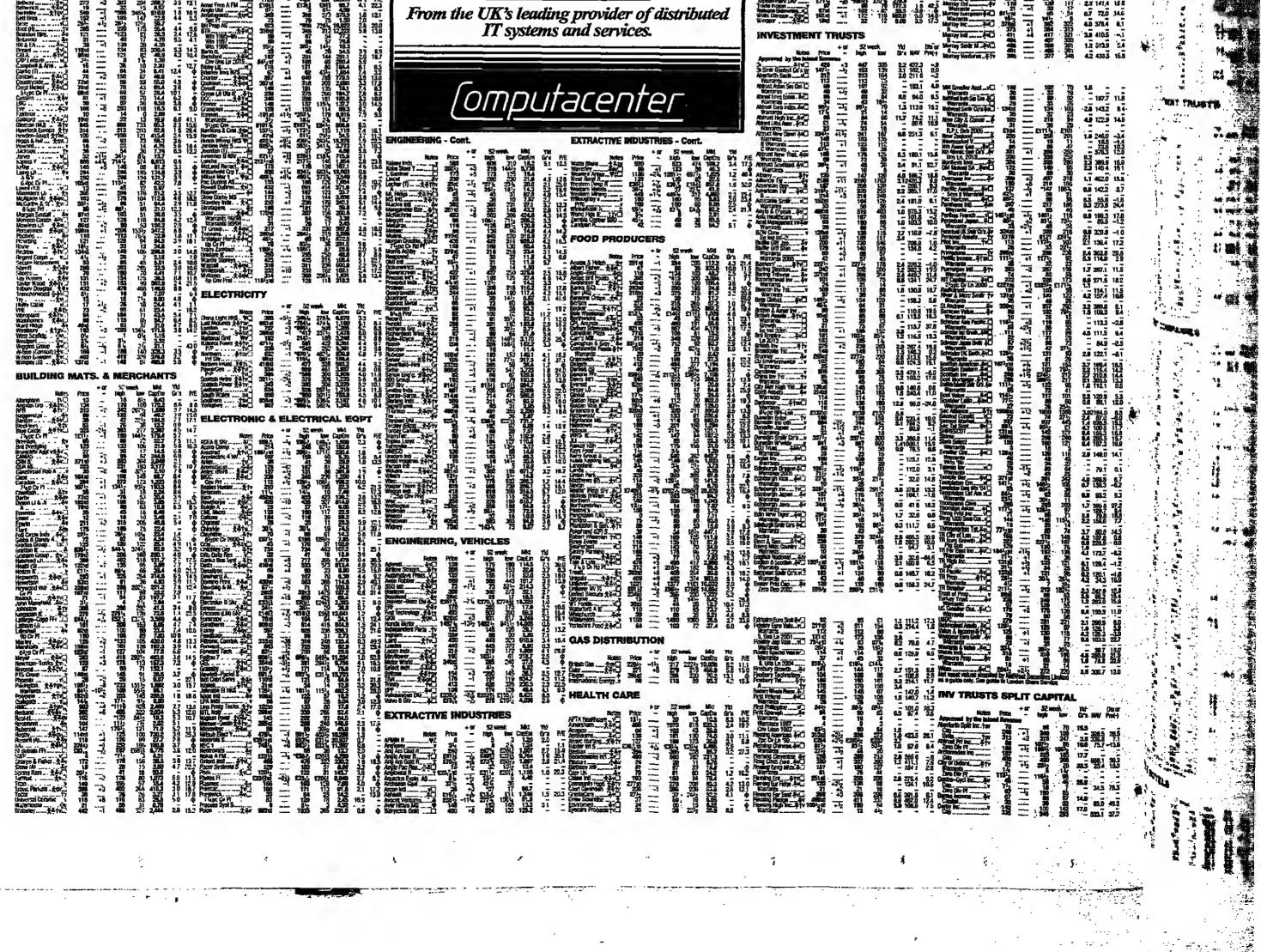
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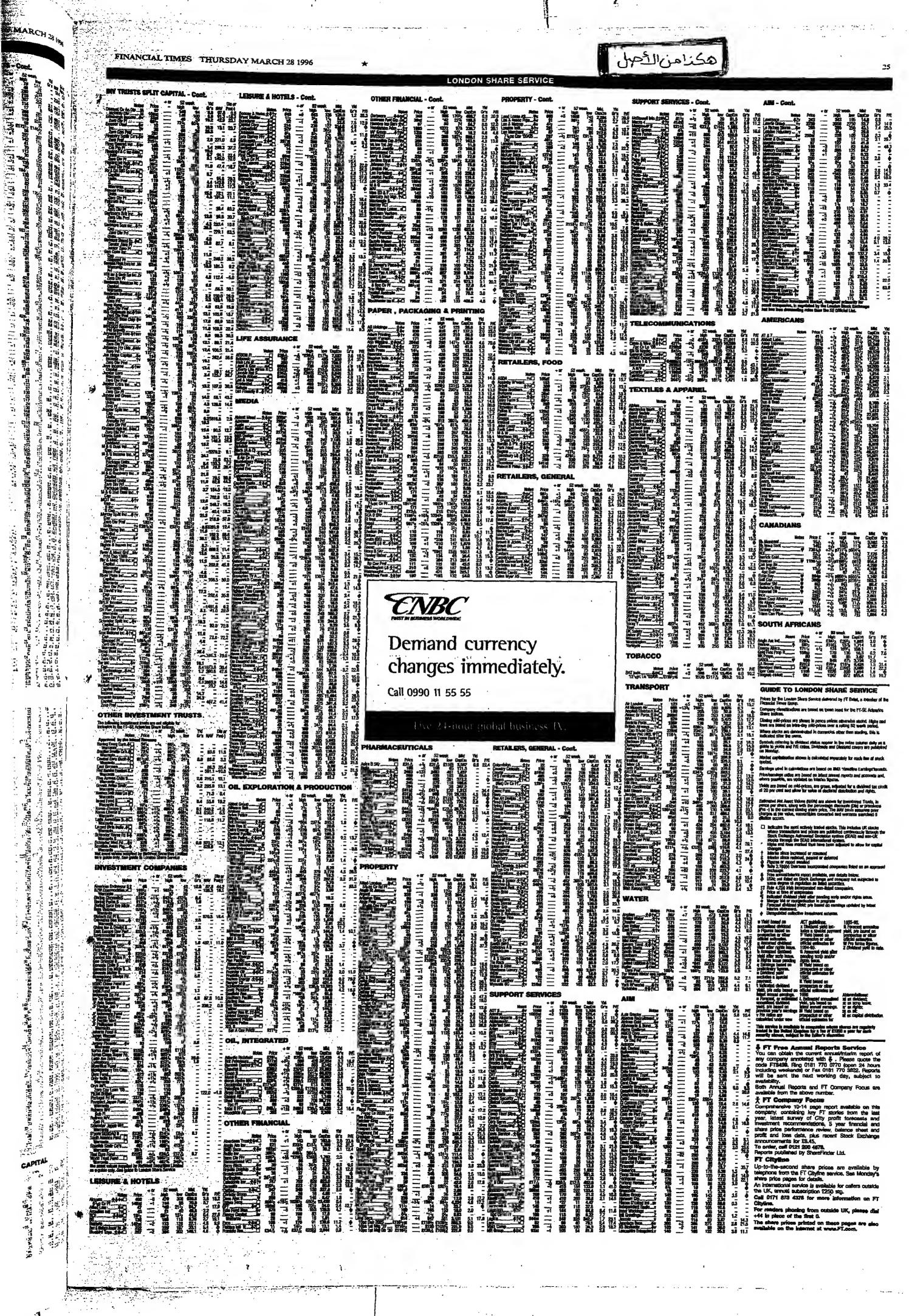
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FINANCIAL TIMES THURSDAY MARCH 28:1996

LONDON SHARE SERVICE **ALCOHOLIC BEVERAGES** HEALTH CARE FLECTRONIC & ELECTRICAL CHEMICALS INDUSTRIES - Cont arather and the second states and the second s 南西 जन्दर्शाः।।।।। चर्षचा।। किसी चर्त्रा। चा। चा चा क्षेत्री।। क्षेत्री क्षेत्रं। क्षेत्री क्षेत्रां कि कर्त्रा। च कर्त्रम | कर्त्रा। च क्रि 28 13 296 11 13 計数数 [44~[1] [7] [7] [7] [7] -13, £179 +11 £179 **박고 15. 16. 16. 法法 1 는**나고 원고고고 18 월리 [김 [프리] 노니 원 9042745 2.2月月二 ABUSH 5 11 17 1 1 1 1 525 SHEETS 104-1-15法 BANKS, MERCHANT Beer Free Providence 出版 482277 11 ± 1.1.1.1 1223 1223 1800 1800 1380 1380 719 32 935 -11 11 1 200 1 200 88 200 P ul uit i i i i i i i i i IJ 275 206 HOUSEHOLD GOODS 115712785257339573 1.7 61.2 20 103 9 74136 B 3 8 9 8 1 AND A CARE ENGINEERING BANKS. Laugher and a story of the section o RETAIL 262227 u 127.1 21 12 2 19452 1 1 2 2 1 2 1 1 2 1 2 2 DISTRIBUTORS Lyssell line eld fille 「日本語」の「日本語」 Eaging and the second states and the second 10214344 12714344 12714344 12714344 1271434 12714 12714 1 ا اله (1) شعف (1) له (أمد 1) لمح له لمه (1) لمد (1) إذا إذا الما له لما الله الله (1) المعهد (1) المعهد (「「日間の」、おいわる男はたまを見たりの日日 04 416.1 04 741.0 B-145-155 Barrier Brits 国力学者を設定政治はなるに、対任に H\$PH\$F\$F\$F\$ [7 [1 [7 [7 [1 [1] Serund - 1124 1220 28 2 1 EXTERCIPERED PROPERTY A Harman AC B A Harman AC B A Harman AC B A Harman A 145.8 BREWERIES, PUBS & REST Participation in the state of t e Ent Calo I. 39 YI4 Grs 27 INSURANCE # 58 11NN Stranger Sta 116.3 15.7 222 1962 H44777 | | | | | | | | | | | 177774 ž 225040510880 Contraction of the second きたがない、きどいて ある他のからのできるかい、くらすい むんがあれ あきねののま 47 1913 3.2 22 57 8 3.9 21. -2 11111157144 BBB Sugar Ba File and the bar and the substant of the set In a Smith In a Smith In the second second In the second second second In the second second second second In the second second second second second In the second se ****** 「「「「「「「「」」」」 105702512 1 1885 20.00.000 3 1099 118 Sate States as a second s 2 Mary 25 1 12 7 BUILDING & CONSTRUCTION 564. 56445. 32 ALA 80.9 2049 30.1 30.1 30.1 299 218 121 299 218 121 178 ME 107 107 107 21.3 gi d EEServeesersheeser a 갢 PC **DIVERSIFIED INDUSTRIALS** 22112100011197 ALT BEREVES From the UK's leading provider of distributed IT systems and services. ŦĨ 「おうちを見てい STATE STATE INVESTMENT TRUSTS Table t 1.2 513





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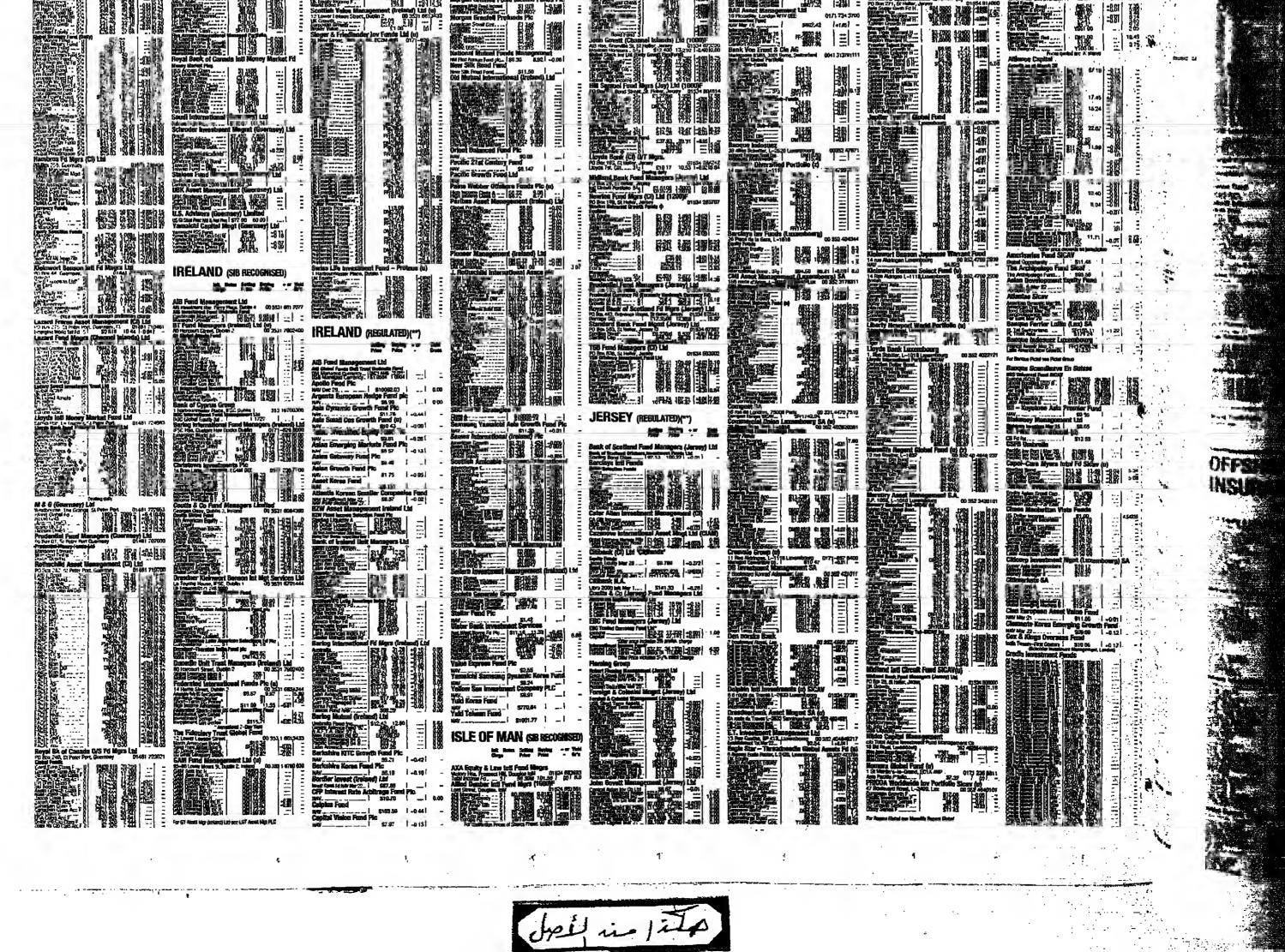
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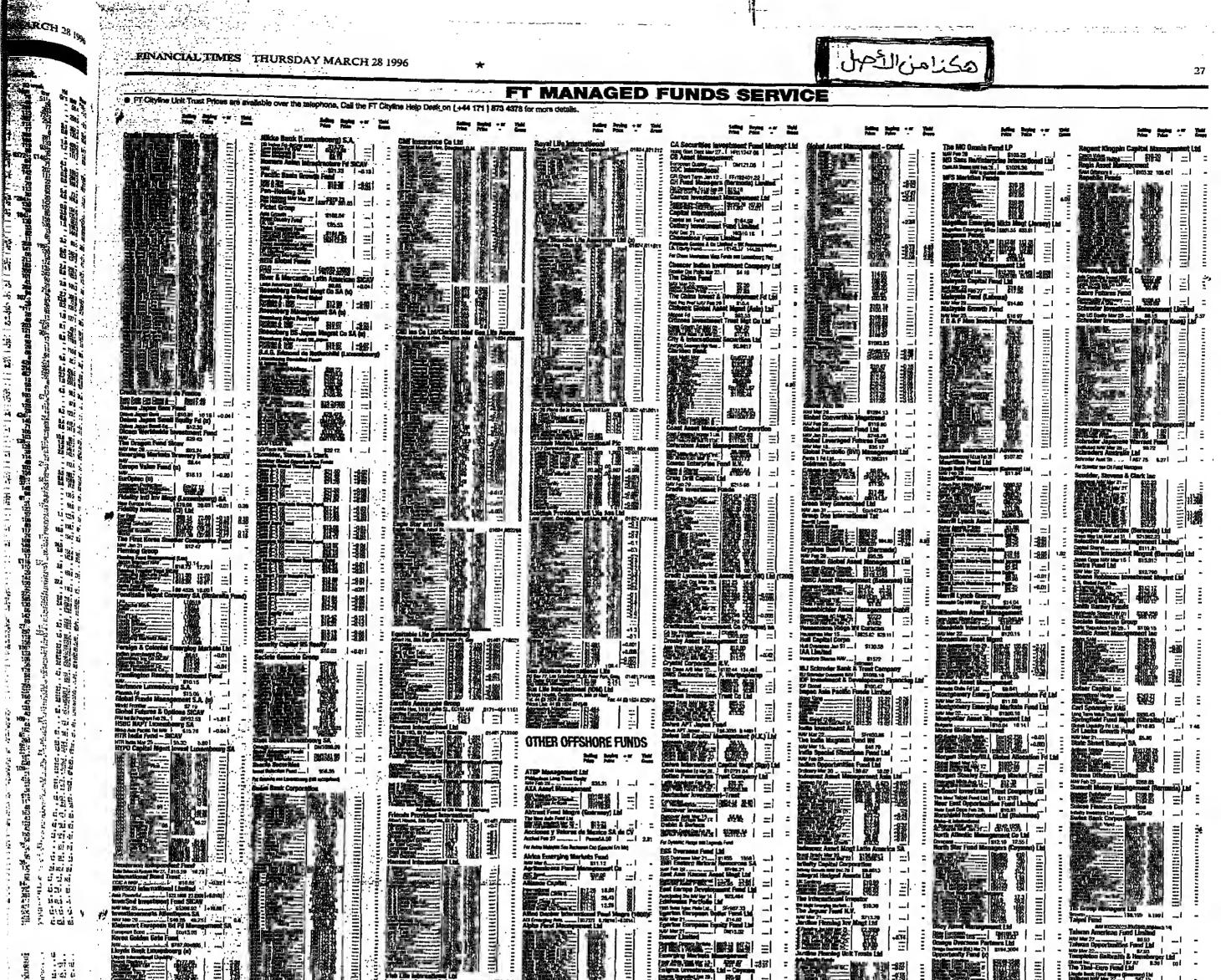
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LONDON STOCK EXCHANGE

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MARKET REPORT FT-SE Mid 250 sets new record as equities rally

Footsle future, which has been evi-

By Steve Thompson, UK Stock Market Editor

28

An overwhelmingly successful debut for Orange, the cellular phones group, relief at the outcome of the £3bn gilts auction, and a rumour that a FT-SE 100 bid could arrive this morning, gave a much better feel to the UK stock market yesterday.

The mood was also belped by a growing conviction among traders that most of the damage caused to sentiment by the BSE scare was now priced into the market.

At the close of a trading session featured by exceptionally beavy activity in a number of individual

stocks, the FT-SE 100 index ended 11.5 points up at 3,672.4. The index had lost 46.1, or 1.2 per cent, over the previous two sessions, when

Street's overnight strength, which gilts and shares were hurt by the saw the Dow Jones Industrial Avermad cow disease controversy. The FT-SE Mid 250's performance age up 27 points, prompting an early 7.9 rise in the Footsie. was equally impressive, with that index once again crossing the 4,300 Although there was plenty of nervousness about the £3bn auction of level and settling 11.5 ahead at a five-year gilts, this subsequently record 4,305.7. The Mid 250 has beld

organic growth".

A squeeze was recorded in

Argos and the shares advanced

Glaxo Wellcome fell on a

shares had risen sharply on

Glaxo - that it intended to

Later the shares eased on

merge with Pfizer, of the US.

dissipated

disappeared with news that the aucup impressively relative to the tion was covered 3.64 times. Gilts FT-SE 100 this week, mostly moved ahead smoothly in the wake because of heavy downwards pressure on the leading index from the of the result, helping equities along the way. It was evident from the outset A mid-morning bout of profit-tak-

ing was easily absorbed, dealers yesterday that much of the downsaid, and prices ran ahead again, side pressure being exerted on the

able to sustain "long term allegations that pharmaceuti-

cals companies overcharged

independent pharmacies. A

newspaper report said investi-

gators had subpoenaed inter-

nal documents from several of the companies and the investi-

gation included Glaxo and

Zeneca, as well as Ciba-Geigy.

Hoechst and others. All that news offset the issue

by SBC Warburg of 2m Ameri-

can style call warrants, on a

basket of shares made up of

Glaxo Wellcome, Zeneca,

SmithKline Beecham and

Smith & Nephew. The Septem-

ber 1997 warrants have a strike

price of £11 each. Glaxo fell 41/2

to 831p, Zeneca 4 to 1337p and

SmithKline Beecham 3 to 674p.

Smith & Nephew was up a

Leading oil stocks continued

their run upwards, in response

to a firmer crude oil price and

heavy buying in the US oo Tuesday night. BP rose 8½ to a

new closing high of 577p. Shell

penny at 131%p.

lunchtime period. A slightly disap-pointing performance by Wall dent over the past two weeks, had Street during the late afternooo The day began brightly, with Wall took the edge off the market.

Thereafter, traders were preoccupied with the debut of Orange. The shares, priced at 205p, kicked off at 240p-245p, well above the most optimistic estimates of around 230p-235p, but eased back after some beavy profit-taking. Turnover in Orange reached 74m shares, almost 8 per cent of the market total. The good news on Orange gave a

boost to British Aerospace, which saw its 31.6 per cent shareholding in the group reduced to around per cent in the flotation.

two years.

upbeat statement on trading.

13,787

14.448

Adding to the excitement in the market was a £42m share buyback by Iceland, the frozen foods group, a £90m rights issue from Barratt Developments, the bousebuilder, and a host of important trading statements from leading companies. Of these, Kingfisher impressed the City with top of the range preliminary results and encouraging comments on sales during the first six weeks of its financial year. Oil shares again attracted heavy support from the US, in the wake of renewed gains in crude oil prices. Turnover at 6pm fell just short of the 1bn-share mark, hitting 990.7m;

FT-SE 100 FT-SE Mid 250 FT-SE-A 350 FT-SE-A All-Share FT-SE-A All-Share yield Best performing sectors Oil Exploration Extractive Industries Mineral Ext

nickel deposit in Canada's Labrador. Diamond Fields is already facing a C\$4bn offer from Falconbridge. United Utilities ju 597p ahead of today

progress of its inte Norweb. It is en announce provisio losses but enhanced Calor, the bottled gained 8 to 271p al ures on March 29. Lunshof of Credit Laing is a buyer or

raising its full-year forecast for that the weather h 1997 by £200m to £2.5bn to reflect cost savings from job cuts. The broker has factored in 7.000 job losses over the next

Jeffrey Brown, Lisa Wood Cobleigh, the East Midlands

Tarlah?														
and Yorkshire pub retailer, was due mainly to a downgrad-	LON	DON	RE	CENT	15	SUES: I	EQUIT	TIES					•	TRADING
ing by Hoare Govett, the com-	Issue	Amt	MkL					Close						1 Million College
	prica	paid	cap	19				price		Net		Сı.		Major Stock
pany's broker, of its profits	P	up	(Em.)	High	LOW	Stock		P	+/-	dv.	COV.	yld	net	- major agos
forecast for the year.	100	F.P.	17.4	137	122	Easynat		122		_	-			
Hoare Govett cut by 20 per	165		37.1	183		First Into		183		-	-	-	-	31
cent to £4m after the company			45.7	54	53	Fleming Wild	f Inc	53		4.56	-	9.5		ASDA Group†
reported that it was facing	-	F.P.	78.4	92	91	Floming Write	f Uni	91			•	57	-	Abbey National Albert Fisher
reported that it was facing	12		56.8	16 ¹ 2		Freepages		15 ¹ 2	+2		-			ABled Domecat
"some small delays" in plan-	154		58.9	188		Fulmar		188	· _	Lv4.3	2.7	29	16.4	Anglen Water
ning permission for some 15	-		22.5	143		TIOC Int	•	133	ť		-	-	-	Argost Argost Groupt
new pubs. The downgrading	100		30.0 23.1	100	96	Inti Biotech (Life Offices (100	+1	-	-			Arto Wiggins
was reinforced by Cobleigh's	108	F.P.	85.6	2417	99	M & G Equity	upport	221	41	2	-		- 2	Assoc. Brit. Fooda
		F.P.	5,17	92	98	M& G Equity	Der	90		- 2				Assoc. Brit. Forta
sale of 21 pubs to Century Inn.		F.P.	68.4	45		M& G Equity		44				_		BAAT MOST
Although not part of Cob-	145		1107	191		Macdoneid I		199		FMM4.0	23	2.6	20.6	BEI
leigh's core business, the pubs	125		14.5	130	123	Thanne & M	HerC.	123	-2	-	-	-		BICC
sale will dilute earnings.		F.P.	28.5	696		New Asia Fu	md	695		-	-	-	· · ·	BPT
	205		2,963	244		Ocanga		2371		-	-		-	5PD Inte
Channel tunnel operator		F.P.	178.0	510		Perp Inc & G		510			-	-		BSky81
Eurotannel trudged down to		F.P.	16.5	105	103	Prmry Hith	Props	105		-				BTRT
another new all-time low, on	32	F.P. F.P.	3.06 204.0	34 258		Raphael Zon Schroder UK		34 255		vi.25	1.3	4.6	21.3	Bank of Scolland?
news that staff at its flagship	3		4,96	34		Silver Shield	G DES	34			- 2		156	Bancianor
Eurostar operations had voted	120		38.0	141		Stadum Gro		138	+1	L×3.8	3.1	3.4	11.6	Bue Circle
		F.P.	108.5	186		Streamine	~P*	175		WW7.7	1.7	5.5	13.2	Booker
for strike action ahead of the	135		48.1	183		Tried Group		183		Bv2.35	3.0	1.0	212	Betterine
peak Easter holiday weekend.	185		116.8	254	218	Visual Action		254		Rv4.7	2.9	2.3	18.6	Bitt. Aerospectr
The shares eased a penny to		F.P.	0,31	8	5	Warm Select	Wit	5				· •	-	British Aliveryst British Gast
65p for a three-day decline of 12				Market,	For a f	full explanatio	n of all or	ther sys	bols	please re	ofer to	The L	ondon	Britteh Lenci
	Share S	ervice p	Obes.											British Steel
per cent.	1 Martine	-	-	-		-	-	Sec. 1				-	-	Burneh Castroit
Contract distributor Tibbett	ET	GO	LD		- 1	INDE	×						4	Burtant
& Britten surged almost 20 per										Def.			-	Cable & Wire†
cent, adding 82 at 505p, after a				Mar 26	10		Year	Groups		P/E		2 999		Cadbury Schwebpert Caradon
held 1995 dividend and an				_	64) d		age	yield	-	1200	High	-	.0ml	Cention Comment
nem 1999 of aldenn ann an	Gold MB	ees inde	x (33)	2396.3	5 +3.	3 2322.81	1823.72	1,38		-	2520	78 17	22.93	Coate Viyeta

Brilliant debut for Orange

Mobile phones group Orange made a strong start, but there was said to be steady US selling and much of the day's premium apeared to be driven by a technical shortage of stock.

Against a flotation price of 205p, the shares opened at around 243p. By the close, however, the stock stood at 237/2p. with turnover reaching 74m shares.

There was said to be a substantial two-way pull between those funds anxious to buy Orange shares ahead of probable Footsie inclusion at the next change for the index in June and institutions frustrated at the low level of allotment

One telecoms analyst said: "The shares were quick to find a level. There should be solid support from index tracking funds, at least until June." Rival mobile phones group Vodafone, up 4 at one stage, ended 31/2 lower at 2441/2p. British Aerospace, which has a 22.7 per cent stake in Orange worth around 155p a share, put on 13 at 868p.

Pilkington hit

Pilkington crasbed to the bottom of the Footsie rankings. after the glass giant warned that its June results statement would include a big restructuring charge.

The news triggered a round ert Snaith at the broker said he of profits downgrades by brois unsure that the company is

9.9m. They lost 8 at 1981/2p. Most analysts were going for 161/2 to 6491/2p. profits this year of around mixture of profit-taking and £225m. The consensus now genuine selling. Dealers pointed ont that the looks to be nearer to £210m. But the mood was not uniformly pessimistic. Merrlll Lynch stayed a buyer and opted to hold fire on forecasts Tuesday in response to a rumour - later denied by until the 1995-96 results emerge in June Merrill feels that the restructuring is a reflection of news that Japan's Sankyo had the sheer pace of Pilkington's delayed the launch of its Nos-

futures market.

kers and left the shares nearly

4 per cent off in the second

heaviest volume this year.

cost-cutting programme rather cal diabetes drug, after tests showed that ulcers were found than a barbinger of slowing earnings momentum. SGST in the blood vessels of mice. Glaxo, along with US group also put out a buy recommen-Warner-Lambert, is a llcensee dation. Strong results plus a 10 per for the drug. Analysts said the cent dividend increase from news was not serious as Glaxo only had European rights to housebuilder Barratt Developments sparked profits upgrades, but news of the £90m the drug. rights issue took the shine off

Finally there were reports that the US Federal Trade Commission is to investigate sentiment. The shares closed 7 FINANCIAL TIMES EQUITY INDICES

Mar 27 Mar 26 Mar 25 Mar 22 Mar 21 Yr ago "High "Low Ordinary Share Ord. div. yield P/E ratio net P/E ratio nli
 2744.9
 2738.8
 2756.8
 2769.1
 2769.3
 2405.9
 2807.9
 2238.3

 3.95
 3.93
 3.92
 3.82
 3.82
 4.33
 4.73
 3.76

 16.28
 16.24
 16.34
 16.41
 16.39
 16.66
 21.43
 15.35

 15.96
 15.82
 16.03
 16.09
 18.07
 18.48
 22.21
 15.17
 There was no disguising the nary figures from retailing group Kingfisher. The shares Ordinary Share hourly changes

0.00 10.00 11.00 12.00 13.00 14.00 15.00 10.00 High Open

2145.8 2749.8 2747	J 2740A 2	48,6 2751	1 2751.7	2749.0 274	4.8 2752.5	514373
	Mar 27	Mar 26	Mar 25	Mar 22	Mar 21	Yr ago
SEAQ bargains	42,771	45,131	42,894	40,827	39.543	34,820
Equity tumover (Emit		1891.8	1586.8	2164.4	2070.6	1831.5
Equity bargainst	-	52,887	50,556	47,132	46,346	48,600
Shares traded (mi)†	-	683.0	710.3	788,7	724.8	796.8
tExcluding Intra-market b	usiness and on	VERBORS RUTTO	her.			
Mar	27 Mer 26	Mar 25 M	ar 22 Ma	21 Yr ac	o "Hilah	"Low
	60 000 00				- 1051 07	065 60

'For 1995/96

I London m However, analysts at Strauss Rises and fells" Total Rises Total Falls Turnbull remained cautious about Kingfisher and Mr Rob-

52 Week highs and lows Total Highs 152 Total Lows 18 LIFFE Equity opti 806 431 1,551 Total C Calls Puts Sam Mar.27 'Data be I on Equity

non-Footsie stocks accounted for 67 per cent of the total volume. Transport put on 3 at 868p and Enterprise 19 at 442p. Food retailer lceland Group was by far the day's most heavily traded individual stock after the group bought back tion by the compa-lysts. United is to 27m shares at 156p a share. The deal was only announced at the start of the session

and was carried out through ABN Amro Hoare Govett and Charterhouse Tilney. The stock gave up early gains to close unchanged at 155p, on closing volume of 55m. Barclays firmed 4 to 729p.

with Credit Lyonnais Laing the company's favour and the new management is getting the company into shape.

MARKET REPORTERS: Peter John, Joel Kibazo, A fall of 33 to 312p in Tom

ed 19 to Jun resenta- Sep			3675.0 3691.0	+30.4 +20.4	5	•••••	3862.0	
	SE MID 2	SO INDE	X FUTL	JRES (LOF	76) £10	per fui	index po	è
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and job			-		_			-
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Jun	232 ¹ 2 35 ¹ 2			160	61	125	76	93 ¹ 2	93 z	6712	115-2	48	144-2	21/2	1995
Sep		235	74			169 ¹ 2	1051		•	120	15312			76-	208
Dect		28722	101			22622	1351			17312	178-2			128	205.

FINANCIAL TIMES THURSDAY MARCH 28 1996

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400

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Mer

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6.1.0

E FT-SE 100 INDEX FUTURES (LEFFE) £25 per tub index point

Sett price Change

• 3

Feb

1996

3872.4

4305.7

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3.84

FUTURES AND OPTIONS

1631.51

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Equity shares traded

Turneyer by volume indition) Exc

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FT-SE-A Non Fins p/e

Long gilt/equity vid-ratio:

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Gas Distribution :

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FT-SE-A All-Share index

1.860 1.840

1,820

1.780

1.800

Source: FT Extel

Jan

dices and ratios

Paper: Pckg & Print

EX OPTION (LIFFE) \$10 pe Calls 2,573 Puts 1.621 * Under

> VOLUME ks Yesterday Closing Den 1777 9,200 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,100 2,200 1,100 2,200 1,100 2,200 1,500 2,200 1,500 2,200 1,500 2,200 1,500 2,200 1,500 2,200 1,500 2,200 1,500 2,200 1,500 2,200 1,500 2,200 1,500 2,200 1,500 2,200 1,500 2,200 1,500 2,200 1,500 2,200 1,500 2,200 1,500 2,200 1,500 2,200 1,500 2,200 1,500 2,200 2 426 105 582 47 597 5497 206 208 208 +1612

While you are talking to us about a successful future v v

lower at 232p.

of 6.7m.

Kingfisher pleases

market's pleasure at prelimi-

jumped 21 to 554p in busy trade

Dealers were also cheered by

a confident statement about

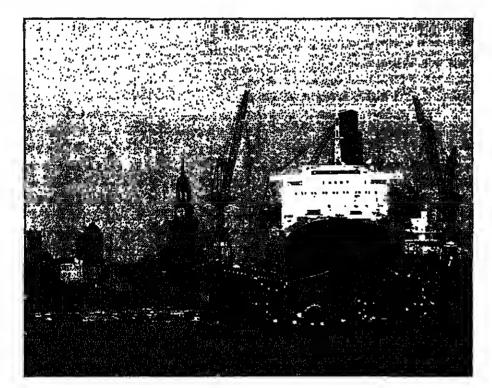
current trading. Analysts

upgrading current year profit forecasts yesterday included BZW, which raised its estimate

by 5 per cent to £335m and

shifted its recommendation

from "hold" to "buy".



we let our performance in 1995 speak for itself.

s' -

Despite a slowd	lown in eco-	cessful co-or	peration with you,
nomic activity o	our business	we increase	ed resources in
developed positive	ely. Based on	qualitative a	s well as quant-
the dynamic ex-	TOTAL ASSETS	LOAN VOLUME	itative terms.
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long-term lend-	EQUITY CAPITAL	BUSINESS VOLUME	good perform-
ing, total assets	DN 3.9 billion	DM 88.6 billion	ance we again
increased signific	antly in 1995.	achieved sat	isfactory results.
As a foundation	for further	Hamburgiscl	he Landesbank.
growth and con	tinuing suc-	Your individ	lual consultant.

HAMBURGISCHE

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Moorgate Hail, 155 Moorgate, London EC2M 6XB · Tel. 071 972 9292, Fax 071 972 9290

itional miormatic FT-SE Actuaries stute of Actuaries ordance with 6 s	s Share C © FT-S	indices are E Internetic	calculate nal Limit	id by FT 1996	-SE Inter . All Righ	national (Its reserv	Limited in ed. The F	conjunction T-SE Actu	aries Shar	a Indicaz	are celculate	ed in	Willie Corpon Winpey Wotecley! Yorkshire Bect Yockshire Water	:
armaceuticis ster	4864.9 2152.9 3920.6	4853.8 4 2152.6 2	841.3 153.6	4835.3 2152.8 3927.1		4838.0 2152.4	1 4839.3 L 2151.8	5 4832.8 8 2156.8	4845.2 2187.5	4858. 2166.	3 4873.4 7 2152.2	-15.1 +14.5 +37.8	Votations† Webes: Water Whitesoft Williams Hidge.†	
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ne of FT-SE 100 Da							le 3781.3 (12/02/98) L	w: 2954.2	(23-01-06)	-	е	Thomismum Thomismum Tomismum Tradalger House	
-SE Mid 250 -SE-A 350	4297. 1848.	2 4299.8	4301	.2 43	01.7	1302.8 1849.7	4302.7 1851.6	4304.2 1852.0	4305.1 1851.2	4304.6 1850.8	4305.7	3665.9 4296.9 1648.2	Tate & Lylet Taylor Woodrow TcleWest Tescot Thames Watert	
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-SE-A Fledgling			1831.51 1170.4	5	. 1170,1	3 1170.0	1 1843.51 4 1169.91	955.89	3.84 2.93	2.03	18.02 23.13 19.34 8.77	1216.33	Southern Beart South Wales Elect, South West Water	
0 INVESTMENT			3134.84				4 3105,24		2.16	1,06	53.93 14.09		Smid Beechem Uta.† Smida Beechem Uta.† Smiths Inds.†	
77 Other Financia 79 Property(41)			2518.04 1453.80	5 +0.	2 1450.3	1 1454.75	7 2512,74	1375.11	3 67 4.32	1.88* 1.80	18.13 19.90 22.31 6.70	1423.53 885.76	Smith (W H) Smith & Nephewrt	
73 Insurance(24) 74 Life Assurance 77 Other Elegacia			1380.27 3457.24	· -0.	1 3489.0	6 3454.77	0 1390.32 2 3565.87 7 3513 74	2492.79	5.75	3.14	6.93 31.12 13.92 66.06	1447.47	Shall Transport? Sebert Slough Esta	
72 Banks, Merch, 73 Insurance(24)			3390.5	4 +0.	3 3381.8	7 3427.9	6 3462.06	3075.22	2.91	2.38	11.14 104.5	1072.41	Seeboard Severn Trent	
70 FINANCIALS			2804.42	2 +0,	5 2789.1	8 2825.5	8 2852.70	2225.69	4.20	2.59	11.54 82.04	1210.01	Scottan Powert Sears Sedawick	·
SS WEIGHTZ	ALS(667	2	2179.6				5 2178.95 4 1961.29		<u>5.62</u> 3.84	2.59	8.69 3.61 18.68 21.43		Scottish & New.† Scot. Hydro-Elect.	
66 Telecommunic 68 Water(12)	ations(7)		1872.9	3 -0.	8 1989.1	0 2002.6	3 2012.99	2017.01	7.84	1.37 1.78	11.66 0.00 16.64 0.15	893,07	Royal Insurance† Sainabury† Schroders†	
52 Electricity(12) 54 Gas Distribution	0121		2418.6 2699.4 1528.8	3 -0.	3 2706.5	2 2728.6	8 2464.21 3 2737.62 3 1544.93	2065,79	5.13	2.08 2.59	11.82 35.13 8.37 137.1 11.86 0.00	1 1321.78	Rolle Roycet Ryl Bk Scotkandt	
49 Transport(21) 50 UTILITIES(33)			2391.0	5 +0.	4 2381.6	7 2393.6	8 2388.61	2211.47	3.63	1.41	24.39 8.35	985,45	Rend inu.† Rentoks† Rentoks†	
47 Broweries, Pul 48 Support Servis	ba & Res	st.(24)	2972.3	5 +O.	5 2957.5	6 2956.4	7 2964.30	2210.25	3.32	2.08	18.06 15.93		Renk Org.† Reckts & Colmen† Recland†	
44 Retailers, Food 45 Retailers, Gen			1870.70	0 -0.	4 1878.0	1875.5	1 1892.48	1850.84	3.91	2.40	13.32 3.01 18.38 5.75	1173.20	RT21	·
12 Laisure & Hot			2940.94 3906.44	5 +0.	9 2914.0	2 2947.2	8 2977,70	2125.60	2.84	2.18	20.35 137.9	8 1581.87	Pruciential† REXAM† RMC†	
1 Distributore(32			2363.5 2673.3				8 2377.99 5 2644.43		2.95	2.10 1.94	20.17 20.12 20.06 14.38	1221.75	P & O† Plidngion† PowerGen†	
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34 Household Go 36 Health Care(2)	79		2566.5 1934.7	8 +O.	3 1928.0	6 1937.8	9 2605.98 3 1943.16	5 1681.54	3.86 2.73	2.41	13.44 47.95 26.21 5.97	3 981.89 1165.20	National Power† Next Northern Bect.	
32 Alcoholic Bev 33 Food Produce	rs(23)		2773.5 2524.4	3 +0.	4 2513.7	0 2530.6	0 2808-22 7 2559.51	2409.60	4,47 4,26	1.60 1.75	17.42 28.48	1128.57	NetWest Bank†	•
30 CONSUMER	GOODS	81)	3478.9	6 +0.	1 3477.0	6 3475.4	5 3498.22	2963.14	4.79	1.64	15.07 7.42	1282.38	Marcury Asset Man Midlands Bect Marrison (Wrz.) TNFC	
28 Paper, Pckg & 29 Textiles & App	Printing		2763.7	5 +1.	1 2734.	9 2726,4	2 2882.70 0 2756,80 8 1470.14	3 2746.81	3.64 3.69	1.80	17.10 31.7	2 1146.94	Marks & Spancer†	
25 Engineering(7) 27 Engineering, \	20		2397.0	4 +0.	1 2395.3	6 2404.5	2 23/6.1	1777.96	3.11 3.18	1.71		1443.47	MEPC	
24 Diversified inc 25 Electronic & E	tustrials(2		1773.9	3 +0	3 1769.	5 1773.8	2 2378.11	5 1798.88	5.72	1.51	14.49 37.04 23.45 8.19	\$ 990.27	LASMO† London Elect Lonto	
22 Building Matte 23 Chemicals(24)	& Merci		1818.8	1 -0	3 1823.	3 1845.1	4 1863.8	1757.19	4.12 3.92	1.97	15.38 4.17	904.68	Legal & Goneral† Lioyets Abbey Lioyets TSB†	:
20 GEN INDUST 21 Building & Co			2075.2				7 2098.94		4.06	1.87 · 1.87	16.48 18.78 17.50 7.73		Land Securities†	
15 OK, Integrated 16 Ok Exploration		19	3453.1				6 3361.83 3 2385,47	3 2686.98	4.00 2.13	1.63 1.52	18.14 18.24 38.60 23.6		Kinglisher† Kwik Save Laconske†	ì
10 MINERAL EX 12 Extractive Ind	ustnes(6)	DN(24)	3405.8 4218.1	5 +1.	3 4165.	0 4193.1	4 3331.78	0 3593.13	3.81 3.77	1.74	18.85 27.0	9 1238.72	Inchcape Johnson Matthey	
_				Day's chge%	Mar	26 Mar 2	5 Mar 22	Year 2 ago	yield%	Net cover	ratio ytd	Return	Hyder DAI KSt†	•
FT-SE Ac		s All-S							3.84 Div.				Hantson's Grosfield Hays Hillsdown	
T-SE SmallCap a		usts	2090.3 2075.0 1831.5	4 +0.	1 2072	09 2072.0	6 2073.78		3.07 3.27 3.84	1.89	20.24 11.6	0 1696.26	Hammerson	
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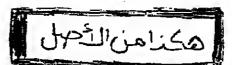
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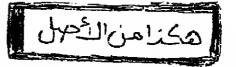
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FINANCIAL TIMES THURSDAY MARCH 28 1996 *

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WORLD STOCK MARKETS

FINANCIAL TIMES

EUROPE

better year in 1996.

climbing 3.58 to 529.11. Still in

the consumer area, the brewer

Heineken pushed to another

F1 355.20, after F1 356.50, and

aftermath of its 1995 results.

However, the food group Nut-

ricia saw profit-taking and receded FI 5 to FL 158.50.

new record intra-day peak of

2.527.28, with the Dax index

supported by a higher dollar, a

rise in bonds and the overnight

gain in the Dow, Neither the

Dow. nor bunds, were particu-

larly helpful in the afternoon.

ASIA PACIFIC

which also bad to field flat

FRANKFURT registered a

Thursday March 28 1996

1608 30 1677 90

1523.64 300 · 1677.61. 1 Partial

Elektrowatt was up SFr16 at

SFr449 and Motor Columbus

rose SFr160 to SFr2,340 on

renewed rumours of a merger

Zurich Insurance gained

SFr3 at SFr347 on a rise in 1995

net profits at its Zurich Life

insurance unit. Swiss Re fell

SFr7 to SFr1,234, and Winter-

thur was down SFr2 at SFr798

as UBS and other banks began

downgrading the sector. Nestlė retreated SFr7 to

SFr1.343 on expectations that it

would announce lower 1995

further worries over the uncer-

tain political outlook by unex-

pectedly good figures from Pirelli and the market finished

MILAN was distracted from

profits today.

hetween the two companies.

AMERICA Tech stocks broaden rebound, lift Nasdaq

Wall Street

32

Technology shares staged a broadly based rebound from recent weakness in midday trading yesterday, helping the Nasdaq composite to rise. while other indices were mostly flat, writes Lisa Bransten in New York.

In early afternoon trading the Nasdaq composite was 9.56 stronger at 1,097.91 and the Pacific Stock Exchange technology index was 1.6 per cent higher. On Tuesday the Nasdaq managed only a 1.26 rise as a limited group of tech shares regained their footing, while yesterday's gains were more broadly spread through the computer-technology and blotechnology sectors.

Among hiotechnology issues Genzyme, which had fallen \$11% on Monday and Tuesday. added \$1% at \$53% and Chiron. off \$9% in the previous two sessions, rose \$6% to \$100.

Chip stocks were stronger. with intel up \$% at \$57, Applied Materials rising \$1 to \$38% and Novellus Systems adding \$1% at \$46%.

A \$2% jump to \$113 for IBM gave some support to the Dow Jones industrial Average, but the blue chip index was still off 12.65 at 5,657.95 at 1 pm. The Standard & Poor's 500

was 0.11 softer at 652.86, while

the American Stock Exchange Squibb receded \$1 to \$86 composite firmed 0.68 to 569.39. NYSE volume was 224m shares.

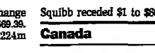
The bond market was mostly weaker in spite of a drop in February's industrial production figures. Mr Alan Greenspan, chairman of the Federal Reserve, worried the markets yesterday with comments sug-

gesting that wages may be already beginning to rise. Analysts said that rising wages could be bad for both Treasury and equity markets if they led to inflationary pressures that would erode the value of bonds or lower corporate profits, which would impinge on share values.

In individual shares, Morgan Stanley, the US investment bank, added \$1% or 3 per cent at \$52% after reporting that first-quarter earnings rose 45 per cent from last year's fourth quarter. The investment group

also disclosed that it had bought back \$350m worth of its shares in the quarter and that its board had authorised more share buybacks.

Some drugs companies were lower on news that the Federal Trade Commission was investigating whether there was collusion in setting prices in the US. Schering-Plough lost \$1% at \$58%, Warner Lambert fell \$3% to \$101%, Pfizer declined \$1% to \$67% and Bristol Myers



Toronto was higher in midsession trade, with Inco's long awaited hid for Diamond Fields tried to raise investors' spirits Resources at the centre of following an 11 per cent drop in the shares on Monday. It investors' attention.

The TSE 300 composite index stood 16.39 up by noon at 5.001.60 in hefty volume of 46.2m shares. Inco, the nickel giant, gave

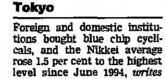
up C\$3% to C\$43% after Tuesanded just 30 cents up at F1 59. day's announcement that it would offer C\$43.50 a share for Diamond Fields, topping last month's friendly offer of roughly C\$35.40 a share from Falconhridge, which closed C\$% firmer at C\$29. record peak, rising F15.90 to Diamond Fields picked up extending a strong run in the

C\$31/2 to C\$39% in active trade.

SOUTH AFRICA

Johanneshurg's gold shares finished slightly easier on profit-taking, in spite of a firm bullion price and a weak rand. Analysts said golds had prnved a disappointment in view of the slide in the rand, hattered by renewed political rumours and spooked by fears nf tronble at today's Zuln

march through Johannesburg. The overall index moved ahead 29.4 to 6,770.4 as industrials picked up 22.3 to 8,313.1. Golds softened 0.2 to 1.857.2.



Emiko Terazono in Tokyo. The 225 index gained ground for the third consecutive day, advancing 315.21 to close at the day's high of 21,329.98, after a low of 20,992.36. Foreign companies bought steels and shipuilders, and futures-linked dealer arbitrage buying lifted the broad market, which also saw the return on the buy side of domestic investors who, until last week, were leading sellers.

Volume totalled 530m shares, against 501m. The Topix index +2.4 +8.5 +2.9 +71.7 of all first section stocks rose 15.97 to 1.619.63 and the Nikket 300 gained 3.11 at 303.51. Advances led declines by 843 to 252, with 115 issues unchanged. +13.6 In London the ISE/Nikkel 50 -1.2 index eased 0.55 to 1,419.03.

profits from Deutsche Bank, but the key index still finished Dutch companies were in the FT-SE Actuaries Share Indices limelight for the third day in 18.03 stronger on the day at succession as Euro-strategists suggested that consumer-ori-2.523.81.

Turnover rose from DM9.4bn ented companies could have a to DM10bn. Deutsche Bank peaked at DM76.98 ahead of Polygram rose Fl 4.10 to F1 102, celebrating Oscar awards for two of the group's parent net profits up from DM1.575bn to DM1.597bn, fell films this week. Meanwhile, to DM75.83 thereafter, and Philips, its parent company,

finally recovered to DM76.45, up 11 pfgs on the day, as ana lysts decided to suspend judgment until after today's results said that current weakness in conference. semiconductor demand was The Big Three chemicals

merely a hlip in a long term growth market, hut after rising were in favour again, BASF joining Bayer and Hoechst in to F160.50 at best, the shares gains of more than a percentage point as the restructuring AMSTERDAM'S AEX index theme supported sentiment. approached its all-time high,

In carmakers, Volkswagen rose DM6.15 to DM544.65 ahead of today's results; and, in utilities, a higher oil price combined with a 24 per cent rise in net profits left Veba 95 pfgs up at DM71.90. PARIS saw profits in a cou-

ple of financials, and else-where, as specific news lifted individual shares, and hopes for a Bundesbank rate cut today supported the general market.

The CAC-40 index rose 22.56 to 2,030.51 in turnover of FFr5.07hn, Crédit National moved ahead FFr17.90 or 4.6 per cent to FFr404 on net attributable profits up from

THE EUROPEAN SERIES Mar 27 Open 10.30 11.00 12.00 13.00 14.00 15.00 Close Hourty changes FT-SE Eurotrack 100 1624.90 1624.78 1624.38 1625.48 1626.69 1625.67 1626.43 1626.36 FT-SE Eurotrack 300 1679.12 1678.35 1678.02 1678.71 1682.14 1681.34 1680.27 1680.39 Mar 21 Mar 20 Mar 26 Mar 25 Mer 22 1610.28 1622.07 1612.99 1616.17 1679.85

FT-SE Eurotrack 200 1670.20 1579.99 1685.1B Ease valuet 1000 (26/10/90); Hightige: 100 - 1627.11; 200 - 1683.28 Lowitay: the regional airline sought to FFr67m to FFr463m. and Paricatch up with recent sbarp bas climbed FFr12.20 to FFr307 rises in the parent company's although Societé Générale shares. Swissair gave up SFr11 denied that it was planning a to SFr1,249.

Polygram celebrates its Oscar awards

bid for the company. A dividend increase took Total, the oil group, up FFr6 to FFr351.30; Vallourec, the steel tube maker, put on FFr5.50 at FFr238 on a resumed dividend. and an ambitious profits target; and Air Liquide closed FFr22 higher at FFr909 on the prospect of improving performance as a slow starting 1996 moves on.

At the top end of the consumer goods market, Hermes international reported a rise of more than a third in 1995 proflts, and the shares finished FFr49 ahead at FFr1,300.

ZURICH was higher on a firmer dollar and stronger domestic bond market, and the SMI index moved forward 12.9 to 3.671.0.

near its high for the day, hav-Swissair's Crossair subsiding erased early declines. The iary rose SFr20 to SFr130 as

Mibtel index picked up from a low of 9,053 to finish 64 higher at 9,205, bot the Comit Index lost 4.04 at 572.21.

115 33×63.00

APA

14.1

Pirelli, the tyres and cables group, jumped LSB to 1.2,187, after a high of 1.2,220, as the 1995 consolidated net profits came in higher than analysts' estimates.

Companiea within the de-Benedetti group were weak on news that Sony expected a slowdown in US sales of personal computers. Cir, the holding company, receded L7.2 to L858.7, after a low of L830, while Olivettl was L10.8 weaker at L738.3 and Coffde was down L5.9 at L520.7. Ollvetti denied a report that it was negotiating with France's Machines Bull to transfer its systems and services division into a joint venture, while Cir and Cofide said the approval of 1995 results would be postponed, due to delays in receiving information nn results from Olivetti and other units. The hanks were mostly firmer as some of the initial abock from the news of tha terms of a governmant-led bailout plan for the Banco Di Napoll wore off as the session progressed. Napoli remained

Written and edited by William Cochrane and Michael Morgan

to HK\$55.75 after reporting pos-

suspended.

Nikkei at 21-month high, Karachi up 3.1%

Buenos Aires loses 1.3 per cent

EMERGING MARKETS; IFC WEEKLY INVESTABLE PRICE INDICES

% Change % Change over week on Dec '95

+5.3

+11.5

-3.1 +10.6 +0.9 +12.9

+9.3

+13.5

-2.3

+3,3

+3.7 +3.0 -0.3 +1.7 +6.8 -1.8 +12.8 +12.8 +1.9 +1.3

+1.5

Dollar terms

Mar. 22

496,88

815.51 340.51

691.70

579.23

501.35 198,92

377,56 253,75

61.39

123.08

1996

Buenos Aires was weak in midsession trade as a mixture of profit-taking and higher US long bond yields continued to determine the market's direction. The Merval index lost 6.76 or 1.3 per cent at 512.13 as investors continued to cash in on gains made during the 5.6 per cent rally in the four sessions to Monday.

SAO PAULO was weak in lunchtime trade on worries about the outlook for the economy as congressional opponents of President Fernando Henrique Cardoso continued to press for a

No. of

stocks

(248)

(31)

(68) (43) (15) (65) (21)

(5) (631)

(23)

Market

Argentina Brazil

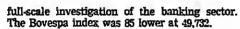
Chile Colombia'

South Korea

Mexico

Asia

Latin America



500,383.71

1,257.23

1,140.47

1.074.86

1,633.52 285,83

4,480.89

64.57

126.85

MEXICO CITY was unable to extend its recent upward run in midday trade in spite of the larger than expected decline in interest rates on the beliwether 29-day Cetes, or T-bills, on Tuesday. The IPC index was down 25.25 to 3.096.36 as Bear Stearns said that its new economic assumptions for greater peso stability, lower inflation and lower economic growth had not changed its bearish outlook on the market.

Local currency terms

Mar. 22 % Change % Change 1996 over week on Dec '95

+3.7 +2.9 -0.3 +1.8 +6.6 -2.0

+5.3

+1.4

+1.9

+13.2

and gold mine project with a US company. in Osaka, the OSE average put on 154.80 at 22,313.23 in vol-

ume of 359.6m shares. Roundup

Speculative demand for PTCL and Hnb Power led KARACHI 3.1 per cent higher, but analysts cautioned that the gains were likely to be fleeting in the absence of genuine investment

buving The KSE-100 index closed 45.77 ahead at 1,528.61, PTCL rose Rs1.70 to Rs32.45 and Hub Power Rs1.45 to Rs26.45, before Rs28 in curb trade on news that Britain's National Power. Hubco's largest investor, had been top bidder for a 26 per

cent stake in the state owned

Kot Addu power plant.

BOMBAY advanced on selective purchasing by foreign institutions and also helped by some short-covering ahead of tomorrow's weekly settlement.

The BSE-30 index rose 67.07 or 2.1 per cent to 3,309.85. Telco, the truckmaker, jumped Rs14 to Rs440 as SBI Capital Market forecast that

the shares would continue to outperform the industry. TAIPEI fell 1 per cent as profit-taking swept the session

in the final hour. The weighted index closed 49.81 lower at 5,043.11 in active turnover of T\$30.4bn, dipping for the first time in 13 sessions.

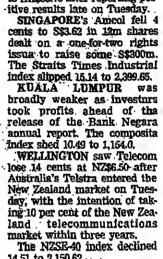
The government's market stabilisation fund, which had been buying heavily in ths ceots at HK\$49. weeks ahead of the recent elec-

tion, was inactive yesterday. MANILA lost 1.3 per cent on moderate selling of blue chips. led by PLDT which shed 40 pesos to 1,415 pesos on the beels of a \$2.25 fall in its ADRs

on Wall Street overnight. The composite index lost 37.38 at 2,834.41, All sectors closed weaker with the exception of mining issues, which were bought by local investors. **HONG KONG** was supported

by late buying on booes of positive blue-chip earnings reports today. The Hang Seng index firmed 82.10 to 11,066.57 but turnover shrank to HK\$4.1bn. Among index stocks reporting today, Cheung Kong rose HK\$1.25 to HK\$55.25 and its Hutchison associate gained 60

Henderson Land rose HK\$1



14.51 to 2,150.62

MORGAN STANLEY

milippines	(35)	211.31	+2.2	+6.9	351.20	+2.3	+6.8	Minnon Housing Loon H
Taiwan, China [®]	(83)	112.36	+3.5	-0.4	115.17	+2.9	-0.3	Nippon Housing Loan, th
incha?	(76)	86.36	-2.8	+10.0	108.42	-2.2	+8.0	largest housing loan company
Indonesia	(44)	121,36	+1.3	+10.8	154.12	+1.4	+13.1	fell Y30 to Y7 on the announc
Malaysia	(123)	310.81	+2.2	+14.6	291.80	+2.4	+14.8	ment by its management that
Pakistan*	(25)	255.20	-6.5	+5.2	401.17	-6.5	+6.4	rehabilitation efforts were a
Sri Lanka ^w	(5)	123.17	-4.5	+18.4	144.27	-4.5	+18.3	an end. Officials blamed publi
Thailand	(72)	361.13	+3.6	+1.4	382.28	+3.8	+1.7	anger with the jusen, or hou
Euro/Mid East	(238)	151.54	-0.0	+7.0				ing loan companies, for th
Greece	(47)	260.44	-0.7	+7.8	425.50	-1.0	+9.9	move. The stock was the more
lungary"	(8)	143,98	-5.8	+46.3	248.24	-5.4	+53.4	
lordan	(8)	160.19	-0.8	-2.4	268.99	-0.9	-2.4	actively traded of the day.
"Oland""	(22)	606.40	-0.9	+42.2	984.91	-0.4	+48.8	Tokyo Broadcasting System
ortugal	(26)	124.51	+0.1	+7.6	130.52	-0.2	+8.8	the national network, decline
South Alnea ¹⁹	(63)	256.59	-0.3	-0.6	207.79	-0.5	+7.0	Y50 to Y1,600. Here, public in
furkøy*	(5-3)	157.23	+1.8	+50.5	5,192.28	+4.1	+73.7	spread over recent revelation
Cimbabwe ^{rr}	(5)	327.93	+1.8	+19.4	463.75	+2.4	+23.0	that the network's employee
Composite	(1117)	295.97	+1.8	+7.3				had shown an interview with

which am (1976) 1 1991; (200c 31 1982; (7Jan 5 1890; (ADac 31 1992; (6Jan 3 1992; (6Jan 4 1891; Dec 3* 1992; (1)Dec 31 1992; (1:)Dec 31 1992; (13Dec 31 1892; (1:4Aug 2 1983; (15Jaa) 2 1993.

US pensinn funds have been increasing their asset allocations to the world's emerging markets, according to research by Kleiman International, the independent research group based in Washington, writes John Pitt.

According to preliminary findings, Kleiman estimates that the average allocation to cmerging markets by US pension funds, as a percentage of their total assets, currently stands at 3.75 per cent, varying from 0.5 per cent to 9 per cent. Ms Elizabeth Marrissey, Kleiman's managing partner, says that US pension funds probably account for some 7.5 per cent of the total emerging market capitalisation, which currently stands at just over \$2,000bn.

She suggests that pensinn fund managers nnw consider emerging market equities (their exposure to debt, in contrast, remains small, with many considering it still "too risky") as an acceptable asset class, rather than as an "opportunistic" short term and high return investment. "The fact that the average allocation to emerging markets is rising among this group of traditionally conservative investors," she says, "reinforces the argument that emerging markets investment is more than a 'temporary fad'.... However, the increased flow of funds to emerging markets in recent months has not been fnelled just by a sudden influx of pension fund money, as these groups tend to make lnng term decisions and are little influenced by munth-to-month developments."

buying by foreign investors. Mitsubishi Heavy Industries rose Y23 to Y932 on active buying, while Mitsui Engineering and Shipbuilding, seen as a laggard compared to MHI, advanced Y16 to Y319. Higher gold prices supported

gas in Tokyo last year to cult

Shipbuilders were higher on

members.

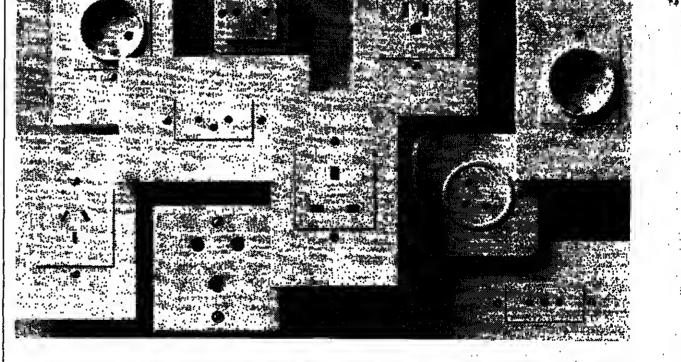
minlug stocks. Sumitomo Metal Mining climbed Y40 to Y1,060 and Mitsubishi Materials Y27 to Y592.

Sumitomo, the trading house, added Y30 at Y1,110 on reports of its plans for a copper

FT/S&P ACTUARIES WORLD INDICES

The FT-S&P Actualies World Indices are owned by FT-SE Inte Goldrein Sachs in conjunction with the Faculty of Actualies ven, Sachs & Co. and Standard & Poor's. The indices are compiled by FT-SE int Goldman Sachs in conjunction with the

REGIONAL MARKETS -					ACH 26	1996				MONDAY	MARCH	25 1996		DOI	LAR IN	DEX
Figures in parenthoses show number of lines of stock	US Dollar Index	Day's Change %	Pound Storling Index	Yen Index	DM index	Local Currency Index	Local % chg on day	Gross Div Yield	US Dollar Index	Pound Sterling Index	Yen Index		Local	52 week 5 High		Year ago (approx
Australia (81)		0.3	194.97	134.24	153.37	172.01	0.5	4.04	199.20	193.64	133.63	153.03		202.74	158.93	160.1
ALSING ICA		0.2	180.45	124.43	142,16		0.1	1.59	184.86	179.71	124.01	142.01	141,86		168.11	
Beigam (331		-04	199.83	137.80	157,42	153,47	-0.6	4.01	206.05	200.32	138.24	156.30		215.81	174.36	
Brazi (25)	.155 40	-0.7	151.44	104 43	119.30		-0.7	1.73	156.52	152.16	105.00	120,25		170.25	108.08	121.5
Canada (1011	.157.87	0.6	153.76	106.03	121.13	155.89	0.8	2.41	155.93	152.55	105.2B	120,56	154.72	158.71	132.37	134.4
Denmark (331	.293.96	0.9	286.29	197.42	225,54	227.85	0.6	1.83	291.76	283.62	195.73	224.14	226.44	305.17	252.41	257.4
Foliand (C4)	.183.01	-1.2	178.23	122.01	140 41	178.76	-1.3	2.79	185.27	180.11	124.29	142.33	179.07	276.11	171.13	172.5
France (98)	.190.60	0, 1	185.62	128.00	146.23	1\$1,07	0.1	3,11	190.31	185.01	127.67	146,21	150.99	161.17	167.70	171.3
Germany (60)	173 65	-6.4	169 12	116.82	133.23	133.23	-0.5	1.94	174.34	169.48	116.96	133.93	133.93	174.38	142.25	142.2
Hong Kong (59)		-12	420.99	290.31	331,66	429.12	-1.2	3.37	437.69	425.49	223.83	336_25	434.50	451,19	323.67	341.5
Ireland (16)	.258.52	0.1	251.77	173.62	198.35	232.18	0.3	3.48	258.26	251.06	173.25	198.40	231.44	265.00	210.22	210.2
Italy (59).		-2.6	68.76	47.42	54,17	82.75	-2.0	2.16	72.48	70.45	48.62	55.68		82.71	67.09	67.5
Japan (482)		0.1	148.39	102.33	116.90	102.33	0.2	0.75	152.17	147.93	102.08	116.90		164.82	137.7S	
Melaysia (1071		0.2	542.89	374 37	427.69		0.1	1.58	556.54	541.02	373.36	427.55		561.96	425.77	470.3
Mexico (181		1.2	1168.65	805.88	920.67	9895.61	1.1	1.40	1186.01	1152.95	795.64	B11.13		1237.14	790 84	790.
Notherland (19]		0.0	277.01	191.43	218,70	214.81	-0.2	3.22	285.08	277.14	191.25	219.01	215.17	285.96	228.30	
New Zealand (15)		-0.7	61.97	56.52	64.57	65.36	-0.2	4.21	84.71	62.35	56.83	65.08		85.49	72.67	. 72
		-0.3	231.87	159.96	182.75					232.30	160.31	183.57	208.42	243.79		205
Nonway (33)						207.53	-0.4	2.40	238,95						205.19	
Singapore (44)		-03	431.19	297.34	339.69	286.97	-0.3	1.38	443.99	431.61	297.85	341.09		465.21	350.16	
South Africa (45)		0.0	379.08	261.40	298.84	335.36	0.2	2.51	389.25	378.40	261.14	299,04	334.77	437.78	329.21	333.
Span (37)		-0.4	165.60	114.88	131.25	160.77	-0.5	3.40	171.70	166.92	115,16	131,91	161.58	175.88	124.26	
Sweden (45)		-1,1	339,41	234.05	267.39	341.96	-1.0	2.42	352,28	342.46	236.33	270.64		352.28	232.23	235.
Sentzerland (39).	251.36	-0.4	244.80	168.81	192,85	185.62	-0.5	1.53	252.34	245,31	169.29	193,85	186.50	252.34	177.75	177.
Marand (46)		-0.9	174,45	120.30	137,33	175.37	-1.0	1.88	180.78	175.72	121.26	138,85	177.14	193.95	134.53	139.
Juned Kingdom (205)	.226.05	-0.7	220.15	151.81	173,44	220.15	-0.5	4.25	227.63	221.29	152.71	174.88	221.29	235.50	202.87	203.
USA (631)	266 IS	0.4	259.21	178.75	204.21	269.15	0.4	2,17	265.13	257.74	177.87	203,69	265.13	269.11	204.49	204.
mencas (778)	242 90	0.4	236.55	163.13	186.36	204.16	0.4	2.17	241.96	235.21	162.32	185,88	203.35	245.54	187.12	187.
urope (725)		-0.5	200.29	138.11	157,76	178.08	-0.5	3.10	205,71	200.95	138.67	158.80		207.01	173.19	173.
Vordic (136)		-0.7	287.65	198.37	226.62	251.73	-0.7	2.36	297.47	299.18	199.55	228.53	255.59	297.48	222.22	224
Addic Basen (83-4)		. 0.0	161.52	111.38	127.25	114,24	0.1	1.16	165.82	161.19	111.24	127.39	114.11	171.87	148.86	148.
uro-Paolic (1560)		-0.2	177.57	122.45	139.89	138.46	-0.2	2.08	182.75	177.66	122.80	140.40	138.69	183.39	158.92	158.
lotth America (732)		0.4	252.69	174.25	199.07	258.76	0.4	2.06			173.38	798.65	257.74	262.26	200.12	200.
50000 Ex. UK (521)		-0.4	194.23	127.04	145.14	153.32	-0.5		258,44	251.24	127.44			189.86		153
		-04	282.71					2.49	189.98	184,87		145.93	154.04		153.56	233
Paterfic Ex. Japan (352)				194.95	222.72	252.75	-0.4	2.97	291.51	283.38	195.58	223,94	253.78	293.55	233.90	
Norld Ex. US (1752)		-02	178.95	123.40	140.98	142.74	-0.1	2.10	184.11	178.98	123.51	141,44	142.83	184.71	159.65	159.
Vorid E., UK (2178)		0.1	202.02	139.31	159,15	173.96	0.1	1.62	207.16	201.40	138.99	159.16		207.64	170.41	170.
Vond Ex. Japan (1901)	240.55	0.0	234.27	161.55	184,55	226.74	0.0	2.54	246,49	_233.78	161.33	184.75	226.64	242.17	192.43	192.
The World Index (2383)	209.16	0.1	203.70	140.47	160.48	179.27	0.1	2.13	209.05	203.23	140.25	160.60	178.12	209.73	173.28	173.2



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ther 5/221. i the tyres and calls jumped L88 to 12.18 high of L2.220 as the pholidated net profit a higher than analyse panies within the t thi group were weak of that Sony expected to the tric entry of t with in US sales of the omputers. Cir. the hold

after a low of Log Olivetti was Liki at L738.3 and Con wn L5.9 at L520.7. 04 lemed a report that gotiatios with Prace s and services division joint venture, while (form venture, where the finde said the approval of esuits would be post due to delays in received. formation on result livetti and other units banks were most as some of the initia

from the oews of th of e government-led ba in for the Banco Di Na e off as the session pro-Napoli remaine

and edited by William ne and Michael Monage

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3.1%

55.75 after reporting pa-esults jate on Tuesday JAPORE'S Amcol M to SS3.62 in 12m shares en a cat-for-two aghs to raise some SSOON treits Times Industria slipped 15.1; to 2,396 LA LUMPUR WE y weaker as investor profits ahead of the a of the Bank Negar report. The composite shed 10.49 to 11540 LINGTON SAW Telen 1 PETS AL NZ3650 after dis's Teistra extered be lookand market on Tuesth the manion of tak DET COTT of the New Yes :elecozmunications I WHICH THEY YEARS.

NZSE-40 louis declined e 2.159 62.

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slightly after a year level of stock prices, confimarked by trouble dence in banks began to slids. on the Tokyo stock banks continued to struggle market, bank under the self-imposed burden of a mountainous pile of nonfailures and performing loans. Reckless plummeting land lending to the property sector in the late 1980s was to blame values, reports - and the fall in land prices **Gerard Baker** that precipitated the problem

FINANCIAL TIMES THURSDAY MARCH 28 1996

Tentative hopes

after a black year

FINANCIAL TIMES SURVEY

shows no sign of ending. here is a palpable All this talk of renewed crispring-time feeling in Tokyo's anxious finansis made ordinary depositors nervous. The last straw was a cial markets that the worst series of national newspaper might really have passed. reports about potential insol-No government official or vencies at one or two large commercial banker confesses deposit taking institutions. On publicly to such optimism, but the morning of July 30, the the basis for it is evident. A . Japanese version of a run on a gentle economic recovery bank started at Cosmo credit appears to be stirring, helped union, the largest institution of by a felling yen and policy its kind in Tokyo, when cus-tomars lined up ontside stimulus. The stock market has returned to a level seen branches to withdraw their only occasionally in the last money. By the end of the day few years and even Japan's Y60bn had been removed and

hardly get worse than in 1995.

The last year has been truly .

the year of living dangerously

institutions.

for the country's financial

The trauma for the banks

began on a sultry morning last

July. The stop-go economic

recovery of the last few years

in the early summer because of

the soaring yen and a bout of ; deflation. The stock market

quickly fell to its lowest level

in nearly three years at the

beginning of July. Since the

capital and profitability of

had again appeared to collapse

blighted banks hint timidly tha company suspended that their asset quality prob-Operations. lems may soon be over. Throughout the next month, The caution is perhaps more depositors at other banks wonunderstandable than the confidered who would be next and dence. In the last few years began shifting funds out of there have been as many false potential failures. On August dawns for Japan and its finan-31 two banks went the same cial institutions as there have way as Cosmo. At Rizu credit been changes of government. union in Osaka, panic crupted But there is at least one as customers fought to withargument for concluding that draw cash. At Hyogo Bank, Japan may have touched the headquartered in nearby Kobe, the run was more controlled bottom. While no-one expects a return to the bubble economy of the late 1980s, things could

The gloom is lifting most Japanese financial insti-but no less devastating. By the stations depend totally on the end of the day, both had gone under and Hyogo became the first listed bank in 50 years to These new blows came as fail

least two months before it

Japan premium reached a high of 60 basis points in Novembe

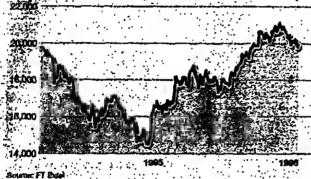
22000 20,000 16.000 35,000 14.000

As the authorities attempted to contain the crisis, within weeks another shock hit the system. Daiwa Bank, one of Japan's big city or commercial banks, revealed it had lost more than \$1bn as a result of probably illegal and certainly incompetant bond trading by a dealer in New York. To compound the error, the bank had known about the problems at

JAPANESE FINANCIAL MARKETS

revealed them. Worse still, the finance ministry was forced to confess that it too had known about the loss six weeks before US authorities were told. Japanese banks as a group found themselves under intense pressure. In international money markets, foreign banks raised the interest rate at which they were prepared to lend to them. The so-called

following the US authorities' decision to expel Daiwa. On top of all this the government was still trying to forge some kind of agreement on bow to and one of the largest beadaches facing the financial system - the liquidation of the country's near-bankrupt bous ing loan companies. These had been founded by hanks in the 1970s but had engaged in spec-





ulative lending in the 1980s nese financial institutions. Obsessed with size, over-depenproperty boom and by last year almost two-thirds of their total dent on tumbling asset prices loan book was nonperforming. and under-capitalised, they had always looked like superannu-But there was disagreement on bow to apportion the loans ated sumo-wrestlers. Now the behaviour of Daiwa between their two main groups of creditors - the banks that bad founded them and the country's farming co-opera-

Against this background rumours spread about the health of several large financial institutions. Meanwhile the rest of the

tives.

financial sector was also struggling to stay affoat. Life assurers watched as the value of their investments plummeted under a dual onslaught from the falling stock market and the rising yen. Stockbrokers' performance continued to languish

The maelstrom highlighted all that was wrong with Japa-

unprecedented wave of central bank intervention turned the tide against the yen, which by the end of the year had fallen by 20 per cent from its peak in

> And, sure enough, in the midst of the turnoil, the econ-

market is now boosting

from recession. In the last three months of 1995 output grew at an annualised rate of almost 4 per cent, the fastest for nearly five years.

rapidly. In the first quarter of this year, the recovery has continued, with equity prices now transferring funds from the US. Bonds market: the worst has passed page 2

Tokyo stock exchange

IN THIS SURVEY

Thursday March 28 1996

The yen as a trading CUITEDCY: New VOCUS IT 985 Asia The banks: crisis persists

and a valutatic year

Case study: Fuil Bank oftens a wider range of invice · Finance ministry: a national fortress under slege Securities industry; long period of convalescence

Property values: the precipitous fall continues Life assurance industry: pension funds go elsewhere Corporate finance: lier borrowers hold the key

Case study: Nomura Securities' glant recover Foreign institutions: slow return to Tokyo Consumer finance borrowing loses its social

brokers, life assurers, and espe cially the authorities have not yet addressed the real causes of the year's crises. Those causes have less to do with the day to day levals of stock prices and bad loans and more to do with the nature of the

financial system itself. That system has long been characterised by a regulatory approach that has guided and nurtured its main participants, creating a culture inimical to responsible management. It. has rewarded recklessness by underwriting banks' deposits. It has punished innovative risk management.

The finance ministry's guiding role, invented for, and perhaps even well-suited to, an age of closed financial markets and scarce capital resources, is no longer appropriate for the modern Japanese economy.

While economic recovery clears eway much of the detritus left by the collapse of the bubble economy, the real problems may go unresolved. If that happens, Japan's financial institutions may spend many more years living dangerously.

beneatb the faded exterior. The world watched warlly as e long-feared meltdown seemed imminent. But it never came. For once, the Japanese authorities proved equal to the crisis. In a desperate effort to revive the economy and pump life into the financial system, the official discount rate was cut to an all-time low of 0.5 per cent. The

government then launched its argest ever fiscal lifeboat for the economy - Y14,000bn - in public works projects. An

Bank and the finance ministry had revealed a systemic aversion to openness that hinted at perbaps even worse things confidence omy really did begin to emerge

their shackles?

Low interest rates and an economic recovery will undoubtedly restore some ballast to the banks' battered hal-

ance sheets. A rising etock market is helping to restore confidence to all financial institutions, Many other problems remain, but if the experience of similar problems in the US in the last decade is repeated, economic recovery abould con-tinue to lift them out of the

The stock market climbed mire. The danger in all this good news is obvious. Banks,

A rising stock

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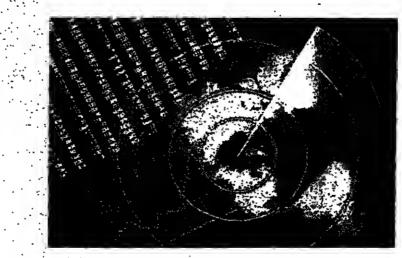
last summer. The long-running wrangle over the bousing loan companies' liquidation contin-

oes to threaten this sunny out-

look, but even that looks

unlikely to overshadow recov-But have the banks and their confrères really escaped from

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2 JAPANESE FINANCIAL MARKETS

TOKYO STOCK EXCHANGE: by Emiko Terazono

haven for foreign investors

Foreign investors have been moving their funds from the US to Tokyo's calmer waters

The Tokyo stock market seems to bave become the favourite playground for foreign investors. With interest rates likely to remain low in the medium term and volatility on the US stock market rising, foreign money has been flooding into the stock market.

Some investors bave started to move their funds out of the US into Japan. During the first week of March, overseas fund managers bonght a net Y506.7bn of Japanese stocks, the largest weekly total in two years.

Buying by foreigners is not a new development, bowever The Nikkei benchmark index managed to close last year 37 per cent up from its low in July thanks to active buying by US pension funds. A steady currency market also encour aged foreign investments and a net Y3.486bo in overseas funds flowed into Japanese stocks last year while domestic investors sold a net Y3.301bn.

Overseas investors may have further room to buy Japanese shares, say stock market analysts. US pension funds, for





Tokyo stock a xchange trading floor: ro m for further

TOKYO

vear,

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1994

1995 1st half

1995 2nd hal

instance, hold an average 32.6 per cent of their foreign stock portfolios in Japanese shares against a 40.9 per cent market weighting. Fund managers are now ask-

ing bow much of the corporate earnings recovery the stock prices have discounted. Some analysts point out that a further rise may be limited as share prices may bave over-discounted an earnings increase and see the index moving sideways while corporate profits

Аргіі 1992 April 1995 120.2 181.3 464.5 244.4 290.5 166.9 NEW YORK 105.4 SINGAPORE 73.6 HONG KONG 60.3 VOLTON SITTA I'T I catcb up, However, Mr Jason bave remained on the selling James, strategist at James side during the first three

Leading exchanges' average daily turnover (Sbn)

Capel in Tokyo, reckons that mooths of the year, Banks, facing massive bad loan write share prices have yet to discount the 46 per cent rise in offs, have proceeded to sell earnings per share for non-fitheir sbares to cover their losses, while a decline in prenancial corporations' earnings mium income bas prompted per share next business year. and sees the Nikkel index risinsurance companies to do the ing to 24,000 by the eod of the

The ability of domestic cor-porate and financial investors Another question is when the domestic investors will to take investment risks in the new fiscal year seems limited. return. In spite of the positive macro-ecocomic environment But a historical look al seawith low interest rates, a low socal activity provides some yen and a recovery in corpo-rate profits, domestic investors encouragement for stock market investors.

TSE average daily turnover (m shares) the past five years," notes Mr.

"Domestic players have been net buyers of their market in the second quarter in four of

1,021 877 484 373 Trading volume by type of investor (Tokyo Stock Exchange first section) (Y100m) Individu 265 344 328 298 417 companie trusts corporations -3,381 -18,792 1993 -139 29.428 -11.472199--3,929 21,653 -15,045 -18,503 20,331 1995 -16.586 -1.831 -9.782 -12.930-2.500 35,792 Source: TSE

Peter Tasker, strategist at Kleinwort Benson in Tokyo. The exception was last year, when the Kobe earthquake and the Barings crisis hit the Tokyo markets. However, the stock market is likely to receive support from monetary

tically and to provide support for the bond market. Buying in the new year is expected to come from pension fund managers as deregulation of pension fund investments. which allow a greater portion of funds to be allocated to investment advisers, is likely to increase the amount of new funds flowing into the stock market. Corporate pension funds are dogged with an increasing funding gap, with short-falls of between Y20,000bn to Y40,000bn, and are facing pressure to improve

autborities' efforts to keep

interest rates from rising dras-

their returns. Financial authorities are likely to maintain the current monetary policy intact because of the need for capital raising. Funding needs still remain strong and companies are starting to line up to tap the stock market for new funds. Equity linked funding announcements have already hit the market earlier this year, and fears of over-supply

in the new business year starting in April could cap any market rally. In January, Mitsubisbi Motors announced the launch of a Y100bn convertible bond

issue while NTT Data, a data communications company. raised Y97bn through the offer of 33,000 new shares, the first pure equity offering since 1990.

The revival of the economy has increased the need for Early morning interest at a trading funds for capital investments, while Japanese companies face convertible bonds into equity a wave of bond redemptions has been slow and companies from the equity-linked financare dipping into the market for ing launched during the financial boom in the late 1980s, As

funds. The country's banks, which a result of the stock market are expected to continue to slump which followed, the conwrite off their bad loans, also version of warrant bonds and

seem set to dip into the market 10.113 36,157

21

ings due to the write-offs is expected to result in a decline in their capital ratio requirements. Analysts expect the top banks to raise some Y3,000bn in preferred shares

during the new business year starting April, which could affect their stock prices. Share offerings of former

state-owned companies by the ministry of finance could flood the market with supply. James Capel in Tokyo believes the government could offer some Y500bn in shares of companies including Japan Tobacco, Nip-

FINANCIAL TIMES THURSDAY MARCH 28 1996

The second second second second second second second second second second second second second second second s



pon Telegraph and Telephone

for capital as the loss of earnand railway groups formerly belonging to Japan National Railways, which have been postponed over the past few years due to sluggish stock market conditions.

For example, the ministry is looking to offer 270,000 shares some time in the new business year in Japan Tobacco, which was listed in 1994. When the shares were floated, fewer than 60 per cent of the shares offered were picked up by investors, and the stock market subsequently plunged due to the over-supply.

THE BOND MARKET: by Emiko Terazono 7

policy

of 1997.

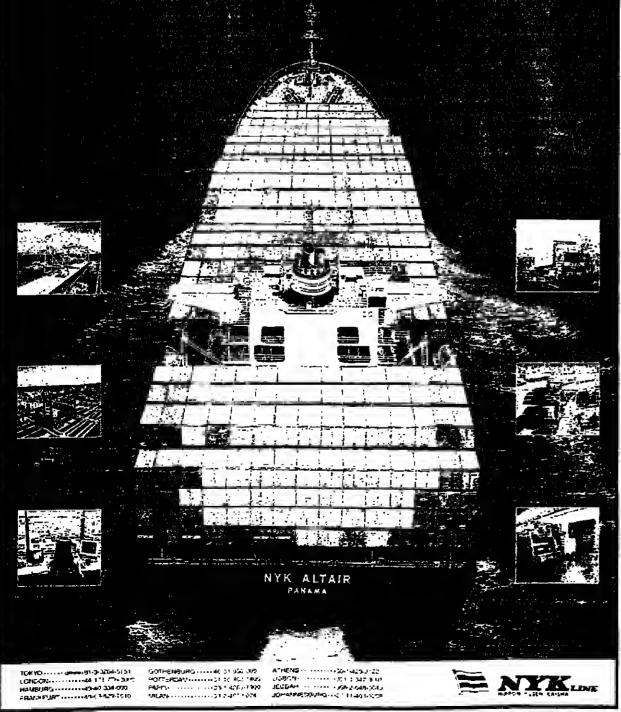
Bond market

1990

1991

URBE ħ Wherever people live, NYK delivers. From the little house down the lane to a sorawling metropolis, if a place can be reached by sea, or road or rait NYK reaches it;

As a total logistics megacarrier. NYK has created a distribution management system. that comprises almost every means of transport. For 110 years, NYK has been delivering to people the world over, and we aim to be at it well into the next century.



The worst may be over

Looser monetary controls are helping the bond market to retreat from the brink

While borror stories of the burst Japanese bond "bubble" have circulated in International financial markets, an early return to last year's record low levels looks increasingly unlikely.

Sentiment towards the market has turned and the direction for long term interest rates is up rather than down. However, with continued weakness in the bank sector, a fragile economy, and low inflation, the Bank of Japan is expected to maintain its cutrent stance of holding short term rates, namely overnight rates, below the discount rate currently at 0.5 per cent.

Thanks to the easy monetary stance of the central bank, the bond market seems to have taken recent negative news in ts stride. Fears of an interest rate rise were spurred by Mr Wataru Kubo, finance miniser. who suggested in February that low interest rates were burtiog pensioners' incomes. While long term interest rates shot up to a six month high. the bood market seems to have regained its poise.

A look at the Bank's tankan, its quarterly business survey, released in March, provided ome explanation for its steady monetary stance. The latest survey indicated that there was only a marginal and lower than expected improvement in confidence among large companies. The number of companies reporting excess Inventories and supply increased, while conditions in the labour market remained weak with a growing number of companies reporting a labour surplus.

Although some economists argue that inflation seems to have bottomed out and economic data seem to support a stronger growth outlook. Sanwa Bank believes that the Bank of Japan will maintain its monetary policy intact at least until it releases the next tankan survey in June.

The survey to be conducted in May will also include forecasts for the next quarter. indicating the state of capital investment spending and labour cooditions. The Bank may want to wait until the Lyon summit of leading seven industrialised couotries in



The Kobe earthqui curity is relative

Cvernight rate

Disco

1992

June before it makes any decifrom a year earlier, in regional-bonds to be issued in private sions on a shift in monetary placements with about half of

With an increase in imports the amount to be issued in also holding prices down, the May. upward pressure on bond With municipal governments yields is expected to be grad-ual. "Real long term yields in also raising some Y2,000bn, the focus in the near term will be the activity of buyers of regional bonds on the futures Japan have been fairly steady at around 3.5 per cent for the last decade." says James Copel markets, and how their hedge ing activity will affect the underlying cash market. Meanwhile, the country's in Tokyo, which forecasts the hond yield to rise gently, reaching 4 per cent by the end

financial authorities are trying to implement changes in order to make the bond market more Seasonal factors, bowever, may depress the bond market in the near term. Regional govefficient and liquid. Although ernments are expected to issue the Japanese bond market is a significant amount of bonds the second largest in the world. to offset a shortage of tax revean arcane settlement system nues. In the second quarter and illiquid short and medium Credit Suisse in Tokyo expects term bond markets have been some Y6.000bn, up 20 per cent a barrier for active foreign par-

10 year benchmark bond

notion yield

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ticipation. The settlement period for bonds are expected to be shortened this year in line with the Eurobond market where transactions are settled three days after a deal. Settling government bond transactions currently takes seven to 11 business days after the actual deal since the trades are settled on the 5th, 10th, 15th, 20th, 25th and 30th of each month. Financial authorities are also expected to launch a new repo market replacing the taishaku. or bond borrowing, market and the gensaki market, an overthe-counter repo market, currently used by market participants.

Due to the limited number of settlement dates, in a taishaku transaction a bond is likely to be returned before settlement. nce a borrower simply paid the lender a fee rather than the whole value of the bond.

However, the Barings fiasco last year raised awareness of the risks involved in such transactions when Baring Securities, which had borrowed bonds from Japanese banks for a fee, collapsed Although the banks eventually had their losses reimbursed, antboritiea and banks promptly started a review of the system following the debacle_

Transactions on the gensaki market, meanwhile, are subject to a securities transaction tax. which the seller of a bond - in this case both tha borrower and the lender - is required to pay.

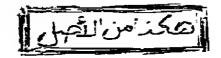
Mr Marshall Gittler at Merrill Lynch in Tokyo believes thet the new repo market will be able to handle an estimated Y210,000bn in outstanding government bonds, putting trading on the Japanese government bond market in line with world practices.

Financial authorities also recently launched a new five year government bond fatures. market

The market offers investors a hedge against short term bonds, and comes at a time when an increasing number of companies are funding themselves through short term debt including two- to five-year straight bonds.

The new market is expected to increase the number of companies raising funds through short term corporate bonds and is also expected to allow more trading of short term cash government bonds which has been virtually non-existent.

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FINANCIAL TIMES THURSDAY MARCH 28 1996

JAPANESE FINANCIAL MARKETS 3

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THE YEN IN ASIA: by William Dawkins

currency for business

East Asian banks are losing their reserve about using the Japanese yen as a trading currency

MARCH 28 1996

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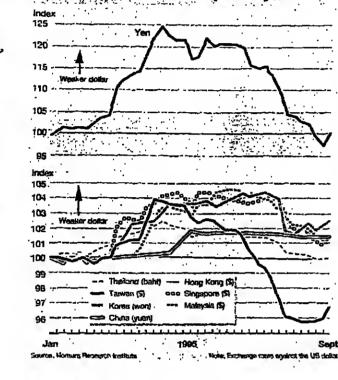
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stores change

The use of the yen in international transactions has increased markedly over the past year, pushed hy hitherto unlikely supporters of the Japanese currency, east Asian central banks.

nomic power. But since then, Until last spring's currency Asian countries which have turmoil, when the yen shot up traditionally linked their curto a record Y79.75 against the rencies to the dollar have dollar, the Japanese currency allowed an increasing correlawas making sedate progress as tion with the yen. Over the same period, the Japanese international tender and carried much less weight in forfinance ministry has for the eign exchange markets than first time given formal support warranted by Japan's ecoto the wider international use

Strengthening correlation between Asian currencies and the Japanese yen



BANKS: by Gerard Baker

	YEN-DENOMINATE	D DEBT	OF ASIAN (COUNTRI	ES	
	Amount (Sbr 1986	1993	As a % of all c 1986	ountries 1993	As a % of 0 1986	SNP 1993
South Konea	7.8	11.2	21.8	32.0	7.4	3.4
Indonesia.	12.2	28,0	33.6	40.7	15.9	20.6
Malaysta	5.7	6.1	29.7	37.S	22.0	9,9
Philippines	5.2	11.1	24.D	38.3	17.7	20.1
Thailand	6.0	13.6	40.8	52,1	74.1	11 1
China	8.5	14.8	51.4	21.0	3.0	3.8

share of trade in their own

more stable currencies.

For years, the Japanese

finance ministry (MOF) was

unsympathetic to pleas by the

yen might help stabilise the

currency markets, to Japanese

industry's benefit. On the con-

trary, argued the MOF, wider

use of the yen could transfer

some control on monetary pol-

icy to foreign central banks

and could, by increasing

demand for the yen, even drive

the Japanese currency to new

highs, so wrecking industrial

But now, the balance of

advantages has swung the

other way. One factor has been

Japanese investors' huge for-

eign exchange losses deriving

from Japan's uniquely unbal-

anced position as the world's

largest creditor nation, holding

most of its assets in US dollar.

the currency of the world's

Mr Richard Koo, senior econ-

omist at Nomura Research

Institute, estimates that dapa-

nese investors suffered a capi-

tal loss on their overseas assets

of about Y37,000bn from the

1985 Plaza accord to bring

down the dollar until the end

Chuo Trust and Nippon

Credit Bank are also struggling

to keep up with the rest. And

the disastrous losses and sub-

sequent cover-up at Daiwa

Bank have brought about an

enforced retrenchment in the

hank's international and

Yet there is a delicious irony

In this sudden onset of free

market activity in the Japa-

nese banking system. The

strong hanks are heing pre-

vailed upon by the authorities

Most of those mentioned above

have either already come to

the assistance of the weak, or

seem very likely to do so. It is

a process of consolidation, half-

forced on them by the regula-

tors, whose grip on the system,

though less tight than it was,

with Bank of Tokyo, bought

the remains of Nippon Trust

Bank. Sumitomo, one the top

banks, and Daiwa are strongly

rumoured to be on the point of

a merger. And other banks are

Behind these machinations.

of course, is the country's finance ministry. Though its power has waned in the last

few years, and its reputation

has suffered in the chaos over

which it has presided, it

continues to exercise an

authority over its charges

Officials still appear to

believe that, while gradual

change in the system is

inevitable, perbaps even

desirable, they should continue

in

without parallel international markets.

considering possible tie-ups.

Mitsubishi, before its merger

remains formidable.

to help out the weaker banks.

domestic activities.

largest debtor nation.

export competitiveness.

of the yen and - again for the first time - called for closer co-operation with other Asian monetary authorities, Practical examples of close ministry of trade and industry that wider foreign use of the co-ordination between Asian central banks has ensued, as shown by the recent accord between Japan, Singapore and Hong Kong, under which their central banks would intervene in currency markets on the Bank of Japan's behaif. Talk of an emerging yen bloc, to coun-terbalance the dollar and D-Mark blocs, has begun to assume a practical, rather than academic, significance. So whot has so suddenly

changed to make the greater use of the yen more attractive to Japan as well as to its neighhours? For years, the main beneficiaries of a more internationally tradable yen were Japan's manufacturers, with few allies

clsewhcre. The more Japanese exporters could invoice their foreign contracts in their own perennially volatile currency, the less currency risk they would have to assume. The limit was foreign customers' willingness to take the risk of paying in yen. That is why the proportion of Japan's exports involced in yen has grown barely 10 percent-

of 1994, because of the US currency's falt against the yen. age points over the past decade, to nearly 36 per cent, That is nearly as much as while just under a quarter of Japanese banks' had debts over imports are denominated in the same period and a clear yen. US and German compacontributor to the instability of nles have for many years been Tokyo's financial system. In an able to invoice a much larger attempt lo reduce future

Lendinge

126,413

146.889

163,709

181,873

197,879

206.802

213,147

213.323

212,305

209.990

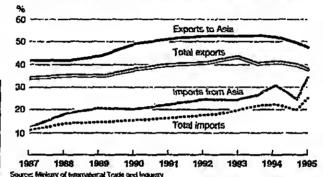
exchange losses, the biggest Japanese Institutional investors have started to build up their holdings of yen. Meanwhile, finance ministry officials have drawn the obvious moral - that Japan's self interest in a less volatile currency is stronger than it has ever heen. Another factor in the finance

ministry's policy change is the belief that a move towards a yen bloc might help Tokyo regain some of its loss of competitiveness as an international financial centre. Many argue, on the other hand, that more effective Tokyo capital market is a prerequisite, not a reward of a more widely traded

change has been made. It was ensurined in last April's Japanese currency stabilisation package, which stated that "from the standpoint of promoting the ven as an international currency and stabilising foreign exchange markets, Japan should work to establish

The forces pushing other Until recently, a strong yea makers. Their imports of high priced yen goods are growing

Yen-denomination of Japanese foreign trade





Takvo money de ers at work; a ven block may be emerging

The solution, clearly, is for

increase the proportion of for-

eign reserves held in yen and

intervene in currency markets to reduce the volatility of their

own currency against Japan's. Some have started to do so. Early last year, the central also owe a debt to Japan, literbanks of Malaysia and Thailand increased their yen holdally, to the the yen more closely

to Ibeir own currencies. Over ings, followed by Singapore the nine years to 1993, the forand South Korea. Those same eign currency equivalent of the countries at the same time ven dehts of South Korea. allowed their currencies to Indonesia, Malaysia, the Philipappreciate sharply against the pines, Thailand and China dollar during last spring's slide nearly doubled from a comin the US currency. Dr CH bined \$45.2bn to \$84.8bn. Every Kwan, another Nomura economist, estimates that the time a finance minister from weighting given to the yen in one of those countries visits Tokyo, he is expected to ask Asian central banks' currency baskets increased dramatically for relief on rising yen interest during that period.

Yen

tors. The most important sign In South Korea's case, the of the Japanese government's yen's weight more than tripled commitment to a ven bloc will from an estimated 5 per cent in come when - or rather if - il the first five months of last accelerates the deregulation of year to 17 per cent in the first the Tokyo capital market.

eight months

There is, however, one signif-

icant remaining parrier to the

greater foreign use of the yen.

The high costs and regulations

involved in doing business on

the Tokyo financial markets

make it hard for foreign cen-

tral banks and investors to buy

and a half times European lev-

els, securities transaction taxes

and a financial market judged

in a recent survey by DMI con-

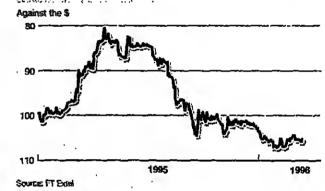
sulting group to be little more sophisticated than Singapore

continue to mar Tokyo's

attractiveness to foreign inves-

Bond issuance costs at two

the Japanese currency.



Humbling of the giants The banks of Japan are paying a price to over a series of

are paying a high		Ĕ	BANKS' PROB	LEM LOANS		
price to overcome a series of			Total problem loans*	As % of total loans	As % of equity	As % of equity plus special reserves
credibility crises	City banks Long-term credit banks Trust banks		10,283.8 3,127.7 5,532,8	3.72 5.74 9.00	67.7 106.7 155.4	44.1 57.5 78.6
Next week a new bank will open its doors in Tokyo.	TOTAL (for 21 banks)		18,944.3	4.83	87.4	52.9

Either way, the policy economies. Linking their currencies to a more stable ven would be one way of curbing imported inflation. Japan's Asian neighbours

close co-operative relations with the monetary authorities of other Asian countries". Asian monetary authorities towards greater use of the yen have been even deeper and are potentially more significant.

suited Japan's Asian neighbours because it gave their own exports, pegged to the dollar, a competitive advantage. But as their economic growth has begun to accelerate, inflapayments, and he usually tion has become a growing concern for south Asian policy receives a polite refusal. Japan's Asian debtors to

even faster than their own

The Bank of Tokyo Mitsuhi-shi will be, by a comfortable margin, the largest bank in the world. Formed by the merger of Bank of Tokyo and Mitsuhishi Bank, it will have assets of more than Y70,000bn and will offer a range of financial services at bome and abroad unrivalled among Japanese banks. In normal circumstances, the opening of such a vast new institution would be a cause for some traditionally lavish Japanese celebration. But it is is a sign of the times that the new bank will open to a muted fanfare. There will be no party just a quiet, understated ribbon-cutting ceremony at the Tokyo headquarters. The solemn mood is due to

the continuing crisis over the long-running saga of the bailout of the country's housing loan companies. Banks, under intense public scrutiny after the government's decision to spend Y685bn on a ballout of the housing lenders, cannot be seen to be spending money unnecessarily.

But the solemnity is also a fitting metaphor for the banking system as a whole. The Bank of Tokyo Mitsnbishi will provide the most powerful example yet of Japanese banks' joyless pursuit of size over

quality. The last year has demonstrated the truth of the proposition that institutions only ever change when faced with a heart-stopping crisis. Last sum-mer, a series of financial disasters combined to weaken international confidence in the Japanese banking system and threatened briefly to cause severe trouble for some of the weaker banks.

The collapse of several poor is most unusual in smaller deposit taking institutions, the revelations of mas-Janan's financial system. sive losses at Daiws Bank, and moved in convoy. The ministry the continuing failure of the of finance, as the guiding flagbanks and the government to ship of the fleet, ensured that come up with a settlement of all banks travelled in roughly the housing landers' problem the same direction at the same produced real fears of crisis. pace. The idea was simple. Suddenly banks found them-Japan's hanks needed to be selves forced to pay rising preminums for the privilege of bor- carefully protected because

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"net of specific recorver, includes methodsand loan

rowing in international markets. For some of the weaker Lending by Japan's 11 city banks (Ybn) banks the premium reached 60 basis points.

End year The main effect of the premium was to convince several of the stronger banks that it 1987 was at long last time to act to stop the haemorrhage of inter-1989 1990 national confidence. 1991 One of the principal con-

They volumteered much fuller

were fundamentally sound.

city banks - Fuji and Hok-

kaido Takushoku - said they

would report hig losses in the

financial year that ends this week when they declare their

But the moves, like the

banks and the weak.

were particularly exposed.

For years, the leading banks

results.

1992 cerns in international markets 1993 is of the lack of disclosure at financial institutions. Several 1995 of the leading banks decided to en: Bank of Japan meet those concerns head on.

they commanded a vital and, information about the health in the immediate post-war era, of their balance sheets than they had ever published before, scarce national resource: capiin an effort to convince intertal. The regulators guaranteed national investors that they

them almost complete security Most of the leading hanks from failure if they remained in close convoy, pumping much-needed funds into the also pledged to take more aggressive measures to eliminate their pile of problem loans. Two of the leading 11 expanding manufacturing sector.

But the opening of the country's markets to more international competition combined with the crisis caused by the collapse of the bubble economy in the last 10 years has left the convoy looking a bitle ragged.

Tokyo-Mitsubishi merger, The stronger banks, eager to impress in international marmerely drew further attention to the gap between the strong kets, have strained to move away from the pack; while the Smaller banks were forced to follow suit in this public airing weaker ones bave failen further behind under an insupof their problems - and many portable burden of non-perof them came close to revealforming loans.

The strengthening of the top ing for the first time just how half dozen hanks through the sick they are - with had loans of up to 9 per cent of their total greater disclosure and disposal lending. The trust banks and of had lnans is intended to the long-tarm credit hanks equip them to compete in international financial markets. This gap hetween rich and

shoring up its capital.

At the other end, a real crisis to dictate its pace wherever seems to be approaching for the weaker hanks. Nippon possible. The interests of the system as a whole are still to Trust, one of the troubled trust predominate over those of the banks, has non performing banks. At the moment those loans of more than 10 per cent interests still demand caution, of total loans. Hokkaido Takuaccording to the ministry. shoku, the weakest city bank, The banks themselves may recently announced plans for a

be chaling to escape into the radical restructuring aimed at world of freer, more dangerous eliminating its bad loans and markets. The authorities are decidedly less enthusiastic.

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RELATIVE SHARES OF PRINCIPAL CURRENCIES IN THE EUROMARKET 1969 1990 1991 1992 1993 1994 1988 1987 1985 1966 🖉 Euro-yen bonds (Ybn) 3,328 3,558 3,290 5,102 10,186 1,446 140 4,981 2,994 520 2,213 2,552 By non-resident: 12 747 3.283 2,283 683 417 By residents Currency denomination of eurobonds (%) 54.9 7.8 37.A 40.6 31.6 7.9 41.71 US dolla 70.9 62.9 10.2 13.9 8.6 133 10.7 7.0 D-Mark

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7/1-1 Make the right connections in Asia Source: IBCA

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to help you maximize the exceptional opportunities Sranchoo & Managament Otic this region provides. For fast, flexible service, insight and understanding, rely on DKB - a global bank with unparalleled Asian expertise.





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DVB's company mormation available on the Wald Web at http://www.infoweb.er. p/dkb

4 JAPANESE FINANCIAL MARKETS

FULL-SERVICE BANKING: by Gerard Baker

Fuji explores new fields The temple is under siege

and Vietnam and the bank

says it aims to diversify the

markets services it offers as

new markets open up.

But the most striking

last two years has been in

what is still by far both the

biggest part of its business

domestic Japanese market.

deregulation has permitted

Fuji to open an investment

trust management company

and a broker, and later this

banking business, one of the

of the biggest changes in a

Though its parent company

meration. Fuil and several

more lucrativa banking

operations.

In the last few years

and its biggest beadache - the

New domestic opportunities are opening up for the country's large "City" banks

While fall-service banking is already a reality in much of the world. in Japan it is still a distant dream.

For decades, the straitjacket approach to banking regulation has ensured rigid marcations between different financial sectors. A corpus of laws and, more often, the iron band of the finance ministry's administrative guidance have defined down to the last detail the separate activities of city banks, trust hanks, long-term credit banks, brokers.

Bat in the last few years, those barriers have begun slowly to be dismantied. As the growth of capital markets and the internationalisation of Japanese money bave eroded banks' core business, the authorities have cautionsly ceded some of the ground back to them throogh deregulation.

Increasingly, the nation's largest banks are able to exploit their powerful market muscle by developing the range of services they now provide their corporate clients.

The closest institution Japan has to a full service bank is probably Fuji Bank, one of the country's six largest "city" banks, Building on its widespread presence in a range of international markets, Fujl is now in the forefront of the banks that are also exploring new

opportunities in Japan. Internationally, Japanese lenders have long enjoyed much more freedom than they have at home. Fuil Bank has been operating banking and securities subsidiaries and branches in Europe, North America and Asia for decades

Bot like most Japanese lenders, though the performance bas been mostly sound, it has been far from spectacular, as scale has not always been matched by profitability.

The bank has devoted more resources than others to maintaining a footbold in European markets, in spite of the difficult economic conditions there, though it admits competition bas been

Foil Bank At 30 Sep 1995 (Yen000 bri Of which loans 31.98 Share holders' ---

1.88, ecuity Problem keens Non-performing 1.24 Restructured 1.06 Total problem loans net of epecific reserves As a % of equity \$7.8% plus Nippon 71:65

1905 96 forwarden Core business profit 0.44 Pre-tax loss 0.44 0.40 Net loss." Total employees 18.252 Offices 387 354 in Japan, 43 overseds

In the US, in addition to its money-centre operations in New York, Fuji has a mmercial finance subsidiary in Chicago-based Heller and has been trying to expand its securities business, especially in the field of derivatives.

But the principal hopes still appear to be invested closer to some. "The main focus is now Asia," says a Fuji manager in Tokyo, "Japanese inward investment there remains especially strong, and we have one of the strongest track records of supplying finance for that type of business." The bank also believes its expertise in Asian markets viil help it to capture more of

the non-Japanese inward

investment and trade-related managers in Japan. In activity in the region. New branches or underwriting it ranked tenth, with 2.3 per cent of issues by representative offices are value. opening in Taipei, Bombay That rapid progress means

that the company has already overtaken most of the medium sized brokers - all but the tangla of banking and capital leading four companies in this one field of broking to which it is allowed access and ranks high among the new broking diversification for Fuji in the subsidiaries of banks.

> According to Mr Hideyuki Saka, a senior manager at the subsidiary, the banking relationship has been an important alement in the company's early success.

"Obviously, many of the issues we have been involved in bave been with customers year it will move into the trust of the parent bank," be says. If Fuji can continue to capture a significant share of the securities business of Its Eighteen months ago, in one banks' customers, it will have gone some way to reconving some of the business lost to other city banks were allowed capital markets over the last to open a securities subsidiary. 20 years.

> The same may also apply to a trust banking subsidiary, scheduled to open within the next year, which Fuji expects to provide a crucial extra dimension to the scope of its domestic banking services. But the bank's management knows that for all the opportunities in new and expanding markets, Fuji's prospects remain blighted by what is still by far the largest part of its operations; its core domestic banking business. Fuil still has bad loans accumulated from the collapse of the bubble totalling at least Y2,200bn, more than 7 per

In the course of the current year, it plans to write off a significant block of those loans and in the process will record the largest loss reported by a Japanese bank in almost half a century. And last month it announced an extensive restructuring rogramme aimed at bolstering profitability and its

The progress made by Fuji Bank in encroaching on new areas of financial activity has been impressive. But it remains under pressure in its own backyard, and seems mulikely to meet its aim of being a successfully integrated financial service company until it has finally removed

The traditional bulwark of Japan's financial probity faces a national

MINISTRY OF FINANCE: by William Dawkins

crisis of confidence The great grey steel gates of the ministry of finance's front entrance have now been barred for two months, in defence against the right wing groups' sound trucks, which drive back and forth ontside, proclaiming the ministry's alleged iniquities from deafeningly powerful loudspeakers. The intrusion obliges minis-

try officials to use a side door to get to work in the morning at the most powerful govern-ment bureaucracy in the industrialised world. It is a stinging embarrassment for the elite of the Japanese civil service. inheritors of a Confucian tradition of wise central authority dating back 400 years.

The okurasho, or great storebouse, a name derived from feudal times when farmers paid taxes in the form of rice, is under the most intense attack in its history for its part in a highly unpopular scheme to spend Y685bn of public money on liquidating bankrupt housing loan companies -Y5,500 per angry citizen.

The arrival of the sound trucks at the ministry's doors also symbolises the degree to which Japan's system of financial and economic policy making has been thrown open for re-negotiation.

The housing loan controversy - known as the jusan flasco - moved Mr Ryutaro Hashimoto, the prime minister, to launch a review of the mighty okurasho's role last month. It is due to come up with initial ideas shortly. The options under consideration range from a complete break-up, as advocated by some in the opposition New Frontier party, to the more likely separation of one or two limited functions.

Mr Shoichiro Ozawa, the industrialisation in the late NFP's leader. believes that 19th century and the post-1945 economic reconstruction. in curbing the finance ministry's power would be the first and which the ministry used its most important step towards uniquely wide powers to pull making the bureaucracy at in individuals' savings and channel cheap loans to vital large more accountable to the industries, protected by high import tariffs and exchange electorate. But even if circumspect, the review is a remarkable shift by a LDP which. controls. until three years ago, had become accustomed to running Japan in a close cabal with the top men from the finance ministry. As such, It is a sign that trialised countries were long ago assigned to separate Japan's search for a more open system of government, while departments. The most imporslow and erratic, is advancing. tant include supervision and The attacks on the ministry administration of the financial are not entirely connected with system, both the revenue and the underlying issues; they spending sides of the budget, financial stability, But increas-

Wataru Kubo, the finance minister, with Ryutaro Hashimoto, the prime minister (right) also reflect politicians' desire the ownership and management of state-owned companies

to deflect blame for the jusen flasco from themselves, and customs. But now the ministry's critcheered on by other ministries resentful of the tight MOF grip ics argue that Japan's mature on their budgets and policies. and more open economy -But the affair has also with very low import tariffs brought a climax to a debate and very few exchange controls ~ needs a less authoritaron the management of financial markets and the economy ian system, more open to advice and more sensitive to and the appropriateness of Japan's authoritarian style of the International market forces which increasingly influence government in a modern Japan's livelihood. "The Japademocracy. The power struggle between politicians and the nese method of organising socipublic administrators is an ety was affective in the cold underlying theme in the politiwar era when Japan's was a cal changes which began when developing economy, but those the LDP lost a general election conditions are gone forever in 1993 for the first time in and now Japan must adapt, nearly four decades, and which says one former okurasho offistill rumble on. cial who is now a member of parliament

For most of its life, the okurasho, founded in something The jusen flasco is merely very like its present form in the latest of a series of pobcy mistakes which have brought 1869, has been the nearest thing to a centre of power in a the ministry to critical public country where power and polattention over the past year. icy making is spread diffusely. These include supervisory A strong central bureauerrors such as the handling of cracy, with the finance ministhe Daiwe Bank crisis, in which the bank was drummed try on top, was seen as essenont of the US after regulators tial for Japan's high speed there were allegedly misled about buge bond trading losses last year, and initial reluctance to force Japanese banks to disclose the full scale of their bad debts, to the damage of their international credit ratings. Allegations of impropriety against officials - almost

That explains why the fuelled antipathy. finance ministry continues to There is, argue the minisembrace a range of functions, try's critics, a common thread to these mishaps. Just as the which in other advanced indus-

ingly, the duties of financial supervisor have come to conflict with stability. Five years of recession and the growing internationalisation of Japan's financial system have made

FINANCIAL TIMES THURSDAY MARCH 28 1996

and an area and a second

that conflict acute .: The Daiwa crisis was a clear example of how the ministry's instinct for stability con-strained the fierceness It should have shown as supervisor - to the eventual detriment of the many Japanese banks which had to pay a premium for borrowing on international markets because of fears that they too might be concealing heavy trading losses

Another criticism, which has been applied to Japan's civil service as a whole, is that the bureaucratic tradition of changing jobs annually does not enable officials to specialise. As the finance ministry'a wide range of tasks become more complex and start to conflict with each other, specialisation becomes more vital. It is said. A break-up into more focused ministries might help. Finally, comes the question of accountability. The ministry's sheer size. It is argued, has allowed it to grow insensitive to the advice of politicians and other ministries. It may even be possible, argue critics, that a smaller ministry, with less clout and more of an inclination to take expert advice, might have better handled the pheard of in the past - have late 1980s surge in asset prices and the subsequent collapse. which triggered the longest

recession for 60 years.



capital base, badly depleted by the bad loan crisis.

increasingly tight

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been to identify the public interest and run Japan accordingly, so the okurasho has will throw much light on just interpreted the public interest how weak or strong is the as guarding economic and mood for a more open government

ministry is, for the first time, on public trial. The judgment

SECURITIES: by Charles Smith

The pulse is weak

The big four securities houses have bounced back, but lesser firms are in trouble

After four years of beavy losses, Japan's bard pressed securities industry appears to have enjoyed a modest return to financial health in the fiscal year ending this month. But most analysts feel the industry is at best convalescent and at worst enjoying a brief respite from an almost incurable ill-

"It's been clear since the end of the 'bubble' that there's serious overcapacity in the securi-ties business," says Mr David Threadgold, financial analyst for BZW Securities in Tokyo. The biggest companies, Nomura, Daiwa, Nikko and Yamaichi, bave overcome most, if not all, the problems they faced after the bubbla

burst in 1990-91 and are expected to earn comfortable profits in fiscal 1995 (Nomura's parent company's profits, for example, are expected to pass Y100bn in fiscal 1995 for the first time since fiscal 1990).

But the Big Four still depend more heavily on commission income - and thus on fluctustions in daily trading volumes on the Tokyo Stock Exchange (TSE) - than counterparts in New York or London. Below the top four are a dozen or so second tier companies that are either barely viable or chroni-

cally in the red. Operating losses by the 12 second tier companies totalled more than Y150bn in fiscal 1994 (the 12 months ending in March 1995) with some companies losing more than 25 per cent of shareholders' equity; according to Nihon Kalzai Shimbun (Nikkei), the leading Japanese business daily.

Nikkei expects 1995 results for the second tier to be substantially better, in the light of current improved TSE trading levels and a bond market boom which temporarily boosted some companies' earnings in the spring and summer of 1995.

But the sector as a whole will still be in deficit. Combined losses at the five weakest prices, is the key issue for companies are likely to have approached or exceeded Y50bn during fiscal 1995. Only one second tier company, bond specialist Kokusai Securities, is expected to announce 1995 profits of more than Y5bn.

The prospect of second tier companies resolving their problems by conventional cost cutting progress seems fairly slim even though market activity has picked up recently, says Mr Threadgold. "It looks as if the ministry of finance will have to take the lead in working out a restructuring plan for

some of the weaker companies." But the ministry, says Mr Threadgold, is being "terribly short sighted".

He accuses the ministry of "hanging on" to excess capac-ity in the securities sector just as it did with the jusan, the insolvent housing loan corpo-rations whose inability to find bona fide customers during the late 1980s led them to make trillions of yen worth of loans to dubious property develop-

ers Mr Walter Altherr, newly appointed banking and securities analyst at Jardine Fleming, agrees that capacity may bave been taken out of the industry through eastern-style mergers, or possibly through outright insolvencies of some of the weaker companies.

The structural problems facing securities companies are the result of extreme fluctuations in equity values and trading volumes on the TSE during the late 1980s and early 1990s, combined with an inflexible employment system that makes it hard for companies to lay off workers, or even convert salaried employees into commission salesmen. In 1989, when the Nikkei

share price peaked at just over Y39,000, daily average trading values on the first and second sections of the exchange erceeded Y1,200bn. In the next four years, tha Nikkel lost more than half its value, while trading volume fell to below a third of its 1989 peak.

most securities companies, saya Mr Brian Waterhouse, financial analyst at James Capel Pacific, becausa most companies still make a living by brokerage commissions rather than by discretionary trading on their own account.

. Mr Paul Heaton, a financial analyst for Deutsche Morgan Grenfell, notes that the entire securities industry suffered a 68 per cent fall in its commis sion income between 1989 and 1994, including bond broking commissions and underwrit-Against that, most compa-

nies have managed to cut costs by 30 to 40 per cent over the

"The ministry may have to work out a restructuring plan"

past five years while labour costs for the whole industry have fallen 20 per cent. Foreign companies in Tokyo, which suffered less than Japanese companies during the post bubble era, employ large numbers of commission salesmen whose basic earnings can be as low as Y6m per year.

In the past three or four years, some Japanese companies have begun to copy this system but most company salesmen are still paid on the basis of fixed salary plus an annual bonus. "We can encourage our sales people to shift them to a commission-based payment system, but we can't force them to do so," says a corporate planning manager at a medium sized securities house,

The mismatch of high fixed labour costs and rapidly falling retail equity sales has been most apparent in the performance of some large second tler companies such as Sanyo Securities or Kankaku Securities. Sanyo lost Y38.7bn in fis-

TSE trading volume, rather cal 1994, largely because of than the absolute level of share high fixed costs accumulated during the late 1980s when the company was trying to match equity commissions earned by the Big Four.

MATE FINANCE: IT

Kankaku Securities - which announced recurring losses of Y30.9bn in 1994 on operating revenues of Y50.2bn - resembles Sanyo in its basic strategy, though it never aspired to be a member of the Big Four. Both companies are equity retailers who require large armies of salesmen and an extensive branch network to aervice their customers. Cutting back on these networks can save money, but it can also mean, says Threadgold, that companies who rationalise too drastically are "chasing reve-1; nue downwards".

Competition from abroad is another problem for second tier Japanese securities firms, notes Jardine Fleming's Altherr. Foreign investors accounted for 21.4 per cent of TSE buying in 1994, compared with 9.8 per cent in 1990, while share purchases by Japanese individuals shrank over the same period from 24.1 per cent to 14.7 per cent of market turnover. Foreign investors tend to use foreign security companies or the Big Four. That means that the pie for which second tier companies can contend shrank much faster between 1990 and 1994 than the market as a whole

The notion that there is no way out for medium sized Japanese securities companies. except merger or extinction is not shared by all analysts. "A number of small Japanese companies have managed to survive, or even prosper, by developing niche markets such as underwriting share issues in the over-the-counter market." notes Deutsche Morgan Grenfell's Heaton. For the bulk of the industry, though, what counts is trading levels on the . main floor of the TSE.

That is a sobering thought given that TSE levels of activitly may take more than another decade to recover the levels attained during the second half of the 1980s.

JAPANESE FINANCIAL MARKETS 5

E LIFE ASSURANCE: by Gerard Baker

premacy under strain than two thirds of the nation's

World financiers no longer dance automatically to the Japanese life assurers' tune

Japan's life assurers bave meet their llabilities. grown used to holding world financial markets in thrall. Among the largest financial institutions in the world, with

total assets of more than Y170,000bn between them, they bave long known that they have only to raise an evebrow in the direction of some no allocation strategy, and the guaranteed minimum returns" world's money follows. lyst at the agency.

But though their size continues to guarantee them their status as investors to watch. there have been signs this year that their own fortunes are now far more likely to be determined by the actions of others Since the beginning of the year. some of the country's largest pension funda have begun moving money away from life assurers, traditionally one of the largest groups of pension fund managers. The exodus is natchy as yet but it seems certain to grow unless the assurers find ways of improving their chronically weak performance.

A continuing deterioration in tbeir asset/liability yield spread, poor asset quality and weak capital base, are now being exacerbated by growing competition for the funds which they have long heen used to monopolising.

the poor investment performance in the last few years.

holdings of equities and land, the assurers wrote ambitious policies for their customers, the yields on their assets.

strong that between 1986 and 1989, they were actually able to offer returns on 10 year assurance policies higher than the yield on 10-year henchmark bonds.

equity and land prices since the bursting of the hubble economy, the sharp rise in the yen against other world currencles, and falls in interest rates, the yields on the assur-

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Ital retention has been miniers' investments have slumped, while the yields promised mal investors have fallen only slightly.

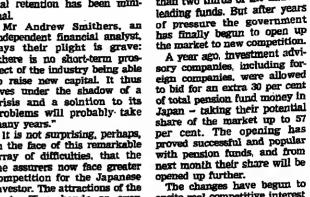
independent financial analyst, says their plight is grave: For the last three years "there is no short-term pros returns actually achieved have been over 1 percentage point lower than those needed to pect of the industry being able to raise new capital. It thus lives under the shadow of a crisis and a solution to its Last month Moody's, the US problems will probably take credit rating agency warned

that the problem was growing many years." It is not surprising, perhaps, more acute and was increasing in the face of this remarkable array of difficulties, that the the pressure on life assurers. read deficiency is likely to the assurers now face greater continue for several more years, even though the induscompetition for the Japanese investor. The attractions of the try has heen able to lower post office, bonds or even banks have proved considersaid Mr Shunsaku Sato, anaable for the cautions investor, especially since life assurers' To fill the gap assurers have

been forced to realise gains on dividend yields have fallen their holdings of securitles. Since they hold many shares towards market interest rates. But there is an even bigger bought before the rise and fall threat in the form of the continuing deregulation of finan-cial markets that is gradually of the stock market in the last 10 year, they still have a cushion against losses, but it is getturning over life insurers' core ousiness to other companies.

Non-life insurers will be A further prohlem has been the decline in new business, as allowed to set up life assurance investors become increasingly subsidiaries later this year. wary of depositing their and their relatively strong cap-Ital position will enable many savings with such lacklustre institutions. That will place an of them to undermine the life companies. Bnt an even extra future burden on them. since the improvement in greater threat comes to one of the life companies' most valnprofit margins on future business needed to recoup past able businesses - managing losses is growing steadily public and private pension funds. After the nations' trust

banks, the life assurers are the second largest group of pension fund managers. In the past, the two sectors have enjoyed a cosy duopoly of more



cite real competitive interest in the market. Already this year, Nempuku, the main public sector pension fund, and several private corporations have announced they intend to diversify their investment allocations away from life companies. Others are almost certain to follow.

The assurers are on the surface unmoved by the threats. "In the current investment climate these pension funds will not be able to get better returns elsewhere."

But others are not so sure. The record of foreign invest ment advisers in the last five years has been mucb more impressive than Japanese managers. With no early prospect of a recovery in assurers' pros-pects and with new opportuni-ties opening up for foreigners all the time, the gradual shifts in the management of Japanese investment funds look certain to accelerate in the next few years.

Ashiey Ash



in the Sug no market: pension fund management is on the agenda



The skyline of Shinjuku, Tokyo: commercial tenants are staying put

PROPERTY VALUES: by Michiyo Nakamoto

buyer's market

Although land prices have fallen steeply for several years, there are no signs of them reviving in the foreseeable future

This month, np to three tbousand Tokyoltes will be moving into brand new apart-ments built on reclaimed land in the middle of Tokyo Bay.

By the standards of the Japanese capital, rents there may be affordable and the homes may be agreeably close to central Tokyo, But the new residents of the waterfront are likely to find their surroundings strangely deserted.

The residential district that has been attractively constructed with landscaped gardens and wide, open promenades is part of an ambitious 448 hectare development dubbed the Waterfront Subcentre and conceived as the city of the future.

Yet while the public housing units are highly popular, much of the futuristic metropolis. 1 TUD

Although land prices have fallen continuonsly and sharply over the past several years, there are as yet few indications that the trend will be reversed in the near future. After peaking in 1990, land prices in the six main cities

have plunged 51 per cent, according to the Japan Real Estate Research Institute. in the long term, a declining population, the shift of manufacturing overseas and the shrinking agricultural base in line with liberalisation are all likely to lead to a softening of property prices, says Mr Minoru Mori, president of Mori Building, which owns a large

in a recent interview. Tokyo, in particular, bas seen a decline in its population as corporations and residents have moved to the suburbs where they hoped to get more for their money While the drift from the city

There is also a stock of propappears to have been halted by erty helonging to the many the plunge in urban land prices real estate and construction and rents. It could be revived companies eager to liquidate -if long distance commuting assets, some of which could catches on in Japan as it has in come on the market. the US.

ht land as asset ted to to keep falling before rose in the late 1980s and early reaching rock bottom. There is a lot of unsold real estate on the market due to the collapse of land prices. According to Mr Steven Weiler, industry analyst at Jardine Flembuge losses. lngs in Tokyo, there is Y3,800bn worth of real estate on the books of the Cooperative Credit Purchasing Corp. an organisation set up by prigeneral contractor, announced vate hanks to liquidate real last October that it would bite estate taken as collateral for the bullet and sell ils real debt that has gone bad. estate assets even it would be The ministry of finance carforced to report a loss of ries ¥1,200hn in real estate Y185bn in the year to March from individuals paving inheriand pass its dividend for the tance tax in kind. which it first time since it was listed.

railway privatised in 1987. overlap. Mr Weiler estimates

sources the first year.

number of huildings in Tokyo. rates remain high while fur-ther supply is scheduled to come on stream this year.

Many of Japan's real estate More immediately, overall and construction companies

wants to sell while the ministry of transport needs to liquidate nearly Y3.000bn in real estate assets to pay for the debt of the former national Taking into account some

that there is roughly Y16,000bn worth of real estate for sale from just those three leading A striking indication of the market, he says, was that a

government programme to buy and develop real estate was inundated with Y10.000bn worth of sell applications in The large volume of property for sale points to an oversup-ply of both commercial and the late 1980s.

The surge in asset values residential buildings that is was then supported by a level likely to persist for some time. of excess liquidity which is not in the large citles, vacancy expected to be seen again, says Mr Weller.

Furthermore, the Japanese government appears intent on allowing prices to fall further. Its white paper on land for 1995 notes that the value of Japan's real estate assets is at an 'extremely high level" compared with the US and England. In 1992, real estate assets in Japan amounted to

Y478.600hn in the US and

The signs are equally bleak in the residential property market. The surplus of apartments in the greater Tokyo market is more than double the bistorical average, and inventories are set to rise. notes Jardine Flemings. Many financially weakened

developers can no longer afford to engage in long-term projects which do not provide returns for many years, and are therefore concentrating their resources on apartments, industry members point out. Land prices will no doubt,

stop falling eventualiy. But even then, few expect a strong rebound comparable to that of

The underlying problem is

In the 1980s, buoyed by galloping capital gains on their offering guaranteed minimum returns commensurate with

Their performance was so

But with the collapse in

The companies also suffer from a weak capital base. As mutual institutions, they are required to distribute all their current profits at the end of the fiscal year. As a result, cap-

ting thinner.

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modate a working population of 110,000 and a residential population of about 60,000, lies uncomfortably vacant.

When three new office huildings owned by a consortium opened their doors to tenants carlier this year, the occupancy rate was just 47 per cent. The owners of newly opened buildings in the area recently announced that rents would be reduced for a second time to about half the initial rate. The plight of the Waterfront Subcentre is mirrored through out Tokyo and to varving degrees in other urban areas in Japan.

1990s. The sharp decline in Y148,200bn in England. land prices bas prevented While property values in many of them from selling their assets at depressed prices which would leave them with However, some of these companies may nevertheless be forced to liquidate their assets nonetheless, Haseko, a leading

The white paper states categorically that the government vishes to eliminate the price differential in land prices hetseen lanan and the rest of the world in order to hring the Japanese standard of living closer into line with that of other international societies.

Japan have fallen further since 1992, and more people can now afford to own their own bomes the 1995 white paper indicates that further efforts are needed to improve housing conditions and social infrastructure.

E CORPORATE FINANCE: by Gerard Baker

Five year chill is over

Companies are becoming keener to borrow and banks more eager to lend

Few countries can have been as ripe for a good old-fashioned credit crunch as Japan has been for the last few years. The lingering financial crisis was widely expected seriously to undermine prospects for economic recovery. Banks, it was claimed, would be forced to retrench. Tougher lending criteria would be applied to the corporate sector, which would gradually he starved of new capital.

The relative importance of bank lending as a proportion of total corporate finance in Japan - estimated at up to 50 per cent of all new funding for companies - was a factor thought likely to complicate matters further.

in the US in the early 1990s. a cautious approach by lenders was often cited by manufacturers as an important brake on a more rapid expansion. And in the US a much bigher proportion of total corporate finance comes from disintermediated borrowing in capital markets. But in Japan in the last five

years, a shortage of bank lending has not been widely ciled as a cause of weak growth. indeed, while Japanese banks were going through their most serious period of crisis in the second half of last year, bank lending actually rose at its fastest for three years.

According to the Bank of Javan's eutboritative quarterly Short Term Economic Survey of Enterprises (the tankan),

borrowing from of financial institutions has been growing steadily easier for the last five years, and companies' own liquidity has been gradually strengthening over the same period. The evidence seems to sup-

port banks' claims that the problem holding back recovery over the last fcw years was not a lack of supply, hut a lack of demand for funds. "We remain that process continue." very eager to lend," says a But this picture of a banking spokesman for one of the larger banks. "There has simsector falling over itself to finance the investment needs ply been a marked lack of of big Japanese companies may mand for borrowing.

This seems to fit with the apparent nature of the country's stagnation over the last five years. The recession has been characterised by a reaction by companies to over-accumulation during the bubble economy of the late 1980s. Buoyed by big gains from rising stock and land prices, many companies implemented lavish investment pro grammes. According to the

tankan a majority of companies still have excess productive capacity as a result of those programmes. And when they have needed to raise money, hig companies

have increasingly turned, not to banks, but to the bond mar-Last year, companies issued sized manufacturer complained corporate straight bonds worth vociferously last year of a new almost ¥5,000bn, the highest figure ever. The volatile stock market and unofficial restricto drop plans for a rationalisations on new equity kept contion programme which be had vertible bond and equity issuplanned to finance through bank borrowing. Others have ance low, but the trend of companies using the debt mar-

ecloed those complaints. ket is clearly rising. Banks themselves, while in the last year banks have denying that they have at last been able to meet some squeezed their smaller customof this demand for disintermeers. acknowledge a greater

duated lending through their degree of caution in lending. own securities subsidiaries. The bulk of advances for smaller enterprises are still heavily driven by the value of The city hanks were allowed to join the long-term credit banks in the debt market last year collateral. As land prices bave continued to fail, some compaand bave already begun to make substantial inroads. nies have seen credit lines cut. "Much of our business is com-Bankruptcies among smaller ing from customers of the parcompanies are still rising at ent bank," says a manager at record levels, a number of the broking subsidiary of a which have been attributed to large bank. "We expect to see a tougher lending stance by banks.

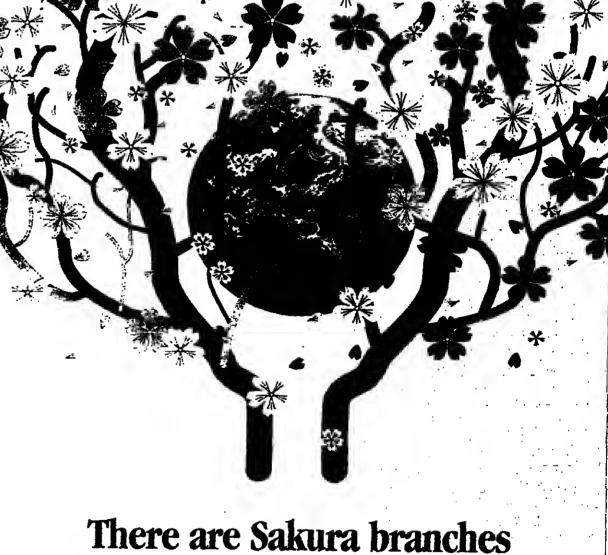
But this caution is unlikely to last. Banks will compete most intensively for the privilege of lending to small companies. Lenders are under pressure not just from an expanding houd market, but among smaller also from an important locy-term change in the struc-

cash hungry ture of Japanese industry. For most of the post-war businesses are period, the economy has been structured around the "main still reaching bank" system. The big industrial groupings - keiretsu record levels have had at their centre one of the large banks. The keiretsu

Bankruptcies

companies would form the he slightly misleading. While the large businesses may be buils of the bank's customers. eschewing the banks' as long-term relationships were advances, many smaller comthe core of Japanese industrial anies, who form the backbone financing. But that system is of Japanese manufacturing now gradually breaking down. industry, say they have not Corporate ties to banks are found banks so accommodatweakening and the web of cross-shareholdiogs that knits One manager of a mediumthe groups together is being

slowly unwound. As a result banks will no loncaution on the part of his per be able to rely on steady bankers that almost forced him demand from their familiar. large customers. They will be forced instead to look increasingly beyond the safe fortresses of their keiretsu for borrowers. The small industrial companies, at least those that survive the current problems, can look forward to those prospects with some relish.

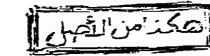


extending throughout the world

Sakura Eank was formed through a merger of the Mitsul and Taiyo Kobe banks. Today, it is like a thriving sakura, or lapanese cherry tree, with deep roots in its native soil and branches reaching out in every direction to create a network of more than 100 offices in 30 countries.

- In the Americas, we were the first Japanese bank to offer investment banking services. Our strong U.S. presence is buttressed by offices in Canada, Mexico, Brazil, Colombia and other markets,
- In Europe and the Middle East, we serve a growing clientele in nine countries from the U.K. to Turkey.
- . Ind we are one of the world's best-positioned banks to support international investors in Asia, including China and Vielnam.





VI

6 JAPANESE FINANCIAL MARKETS

NOMURA SECURIFIES: by William Dawkins

A spectacular recovery

Y23br

profitability to Nomura.

more based on merit.

given a pay cut for demerit, a

common technique used by US

security companies to encour-

age underperformers to leave.

Nomura's commitment to life-

time employment cannot be

changed. "US and European

companies can make clear

we have taken only the first

step." He is not the only senior

Japanese executive to feel

obliged to accept this cost dis-

Bearing in mind that con-

straint, it is no surprise that

Nomura's return on equity is

even after all these efforts put

at a mere 3 per cent, a fifth of

the return achieved by lts

European and US competitors.

Mr Sakamaki admits that he

cannot predict when Nomura

will be able to close that gap.

the other policy that he has

pursued in an attempt to

increase Nomura's long term

The group's sheer size -

for, example, the world's larg-

est Eurohond underwriter ---

has in the past belied the fact

that the bulk of its revenues

come from the domestic busi-

ness of trading Japanese

shares and bonds. But now the

image of Nomirra as a global

International expansion is

advantage.

profitability.

reality.

Mr Sakamaki admits that

Japan's leading stockbroker is about to rehabilitate itself with best results for five years

Mr Hideo Sakamaki, 60, Japan's most powerful stockbroker, has reason for quiet satisfaction

He walks into the room with an air of confidence, consistent with the progress that Nomura Securities, one of the world's largest stockbroking compenies, has made in rehabilitating itself. Mr Sakamaki took over as

president in 1991, with a remit to shake up Nomura, then tumbling from a peak to a dramatic low in its fortunes. In the fiscal year ending this month Nomura is on track to oduce its best performance for five years after a recurring profit, before tax and extraordinary items of V61.3hn in the nine months to December.

Much of that comes thanks to a strong Japanese bond market, but it also reflects the extent to which Nomura has cut its own costs and increased efficiency during the recession. We plece primary importance on quality above quantity...at the same time a global service is indispensable." says Mr Sakamaki, sipping green. tea in an ante-room dominated by a large Chagall.

The oil painting is e symbol of the pride that preceded the 1991 humbling of Nomura by a stock market scandal, in which it was alleged to have compensated favoured clients for share; losses, cultivated gangster groups and cornered shares. It was a prime example of the ills of the bubble economy, as well as a factor in forcing Nomura and others to confront weaknesses concealed by the prosperity of the time.

It has been Mr Sakamaki's job to apply the lessons of that experience - and it has not been easy. in the first year of his incumbency, to March 1992, the group's pretax profits fell by more than three quarters. followed by losses in 1993 and in the year to March 1995.

The saga was a stimulus for reform at Nomura and the Japanese securities industry as a over the past three years and



Hideo Sakamaki: the president's shake-up has vielded results

whole. But there have, of course, been limits to change. Nothing illustrates those limits more clearly than the recent rehabilitation of the two senior Nomura directors who had resigned to show responsibility for the scandal. Mr Setsuya Tahuchi and Mr Yoshihisa Tabuchi. They last year made a dis-

creet re-entry to the Nomura board, a sign to some that attempts to break with the past were less than sincere. Nomura argues that despite the burden of the past, it now needs the Tabuchis' skills.

This is not to underestimate the real progress that Nomura has made in putting its house in order, Among'the things that have come in for reform. Mr Sakamaki highlights higher costs than international competitors over dependence on the domestic husiness - from which the formerly incestuous relationship with domestic clients stemmed - and e relatively unspecialised research

capability. Like other leading Japanese companies, Nomura declined to make big redundancies during the recession, preferring to observe the taboo against sacking large numbers. Nevertheless, it has managed

by dlnt of cutting graduate intake and not filling non-essential jobs vacated by retirement to trim parent company staff by just over 700 to 10.240

to bring down monthly over- to just under 60 per cent by heads from a peak of Y26bn to 1995 as the US, Europe - now an equally combined 35 per More cost cuts and efficiencent of the total - and Asia cies are coming, notably from advanced.

Nomura's more international the full benefits of a menagemake-up arises partly by ment eccounting system. default, a consequence of the launched two years ago, which for the first time in Nomura's decline in the Japanese stock history allocates costs and market over that period.

But it is elso deliberate. return on equity by department. The aim is to make indi-Assets outside Japan have risen from 48 per cent of the viduels more aware of their total to 67 per cent over the The group has also sought to same period and one fifth of lift individuals' motivation by the staff now work abroad. Recently, the group has moving away from the old seniority based pay and promofocused international expantion system, towards a policy sion on the rest of Asia, where the number of etaff has more Yet there are limits to the than tripled to just under 1,000

extent to which western secuover the past five years. But Mr Sakamaki has no illurity company management sions about emerging Asian practices can be applied to Nomura in Japan. Nobody has, markets, Nomura does not expect profits from the region under the new system, been to come easily. It had nearly 13 per cent of its assets in Asia and Oceania last year, three times the level in 1994. But to ilinstrate Mr Sakamaki's cautious patience over revenues, me region generated less the s than 5 per cent of group reve-nues in 1995. His aim is to lift reductions in personnel, but that proportion to 10 per cent of the company's revenues, though Mr Sakamaki edds that he has not set a firm deadline for that target.

Encouragingly, Nomura executives point to the way in which Nomura's original business in Asia, selling Japanese equities to local investors, has now broadened to selling Asian equities within the region. Nompra, like other securities

houses, has found that its research base has become increasingly important to supporting equity sales. "It is very important to build a strong research platform to respond to the needs of our customers," says Mr Sakamaki.

Over the past five years, the company's research affiliete, Nomura Research Institute, has more than guadrupled its team of equity analysts to just under 1,000, of which an increasing number are being asked to specialise in industry sectors.

securities company is moving The changes at work are from part illusion closer to incremental and subject to some uniquely Japanese con-Five years ago, domestic revstraints - and yet there is no enues were 80 per cent of Nomura's total. That had sunk doubt that the mighty Nomura is recovering confidence.

Long road back to Tokyo Deregulation of the finance sector has suddenly started to make Tokyo seem less inhospitable to foreign investors

FOREIGN INSTITUTIONS: by Emiko Terazono

Some foreign companies now see potential for profits in the Tokyo financial markets as the Japanese government begins gradually to ease its administrative grip.

Deregulation in the domestic financial markets has already benefited foreign asset managers and the institutions which service them as the government, facing an ageing population, has started to open up the pension fund market.

The change in mood follows everal years in which foreign institutions had been leaving Tokyo, reising concern about its decline as an international financial market.

Earlier this year DE Shaw, a New York based broker specialising in equity linked products, launched operatioos in Tokyo just as the Japanese government prepared to ease the pension fund rules restricting investment consultancies' access to corporate pension fund management and limiting fund allocation to various

investment products. From April, investment consultancies including foreign asset managers will be permitted to manage up to half the assets of private sector employee pension funds, worth a total of Y38.000bn. Investment advisers' access is currently limited to just a third of those funds, and from March 1999, the restrictions will be

lifted completely. In the past foreign fund managers have secured higher returns than the leading Japanese fund managers, and the change is likely to eccourage pension funds to entrust more money to the foreigners.

CONSUMER FINANCE: by Michiyo Nakamoto Debt taboos

are easing

the impact of such changes, as business from investment managers looking for higher retarns in equity linked products has risen. The company also hopes that by entering Japan when every other foreign institution seems to be departing, it can make a positive impression on Japanese

clients. The government will also ease curbs on investing pension fund monies managed by trust banks, the largest domes tic managers of pension funds. Trust hanks have been obliged to hold at least 50 per cent of funds in safe investments. The maximum limit on equities and foreign currency denominated asset boldings has been 30 per cent, and property investment have been restricted to 20 per

cent But they will no longer have to invest at least half their funds in government bonds or other safe assets, and the changes are expected to persuade the trust banks to increase investment in foreign securities and domestic equi-

Meanwhile, the government will allow national pension funds for the self-employed. which total some Y430bn, to ellocate their funds, which have until now been entrusted to insurance companies and trust banks, to investment edvisory companies.

Many of the leading corporate pension funds have started to prepare for the deregulation. Nissan Motor. the country's second largest car maker, and NEC, the electronics concern, recently announced that they were considering reducing the proportion of their pension fund assets currently managed hy life insurance companies.

Nissan intends to reduce the proportion of its Y260bn in pension funds allocated to life insurers by 1 or 2 percentage

DE Shaw says it is feeling points from 60 per cent from April. It wants to shift the funds to trust banks and investment advisers. NEC says it was studying a range of options for diversifying more than Y330bn in its corporate pension funds.

FINANCIAL TIMES THURSDAY MARCH 28-1996

Other pension funds, have already started to appoint foreign managers. For example, a Japanese auto-parts industry pension fund has appointed the Japanese arm of National Mutual Life Association of Australia, an Australian life insurer, to manage Y700m. Kinki Coca-Cola Bottling also recently announced that Y3bn in pension funds will he mansged by Scudder, Steves &

There may be prospects in the asset backed securities market

Clark, e US fund manager. from Juna.

Industry analysis also note that there may he growing opportunities in the asset hecked securities merket. which is almost non-existent in Japan. in February, the Japanese government pledged to introdoce an asset-backed securities market to US financial officials during bilateral financial services agreement talks.

Japanese officials are looking at the products to provide a quicker resolution of the country's banks' bad loan probiems, Banks are currently unable to dispose of the collateral against their hed loans, hut if the loans are repackaged as asset-backed securities, they could be traded. Foreign institutions, especially US investmant banks, have accumulated expertise in handling assetbacked securities and are

expected to benefit from the development for such a market

in Japan. However, deregulation and other changes in the Tokyo financial markets may be too

slow to hring back those first eign institutions which have already left Japan. As costs started to outweigh the profits and opportunities, many of the foreign brokers who arrived in Tokyo during the late 1990s quickly transferred their hand offices and derivatives trading to other Asian centres, namely Hong Kong and Singapore.

A survey by Mori Building Shoji, a Japanese property developer, conducted last year highlighted the "hollowing out" of Tekyo's financial markets. Mori said that of the 32 foreign financial institutions surveyed, eight had already moved their derivatives trading to other parts of Asia.

Companies gave high corpo rate taxes in Japan, which is more than double that of Singepore and three times that of Hong Kong, as the main reason for leaving Tokyo. Of the three countries, only Jepan lavies securities transaction taxes on brokerage companies.

Of the 32 companies, 11 had removed their Asian headquarters from Tokyo with nine moving to Hong Kong and two to Singapore. Only two had maintained their regional headquarters in Tokyo.

Such shifts heve prompted some Japanese financial companies to follow suit. Nittan, a leading Japanese currency broker, last year announced that if would shift its foreign currency options operations to Singapore from Tokyo, Nittan said some 60 per cent of options trading by foreign banks have left Japan. The move followed a similar announcement by Kobayashi. another currency hroker, which shifted its dollar/Deut sche mark trading operations to Stogapore.



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Keliable banking made in Germany.

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borrowing reflects a radical change in social attitudes on personal debt

The expansion of

consumer

Being in debt has long been considered a shameful state of affairs among many older Jepanese.

Someone unable to repay his debts is seen as a man running away from his family and friends in the dark of the night with just a small bundle of clothes on his back.

However, the stigma attached to borrowing money clearly has not heen passed down to the younger generation

in recent years, the Japanese have ecquired a voracious appetite for credit, which has supported a remarkeble growth in the consumer credit market. Since the 1980s, in particular, growth in the consumer credit industry has been noticeably buoyant.

Between 1980 and 1992. Japan's GDP doubled but the value of consumer credit provided grew 3.2 times, says Promise, a leading consumer finance company. The growth in consumer loans was even stronger, increasing 4.5 times fold in value during that time. The growing Jspanese acceptance of deht has supported a rise in the ratio of consumer credit outstanding against dis-

Since the sharp fall in Japanese asset values in the early 1990s, there has been a slight setback in the industry. The consumer credit industry paid out new loans totalling a record Y70,719bn in 1994, says the Japan Consumer Credit industry Association.

But within the market, there has been a structural change since the coliapse of Jepanese asset prices over the past few years. Banks, which accounted for a significant part of the market, have largely withdrawn while companies which specialise in consumer finance heve seen demand rise strongly. As asset prices in Japan

surged to astronomical heights in the late 1980s, Japanese banks lent large sums of money that were often used for speculative purchases of golfclub membership, stocks and art works. Individuals and companies frequently poured money borrowed from banks into assets which they believed

would muitiply in value. Since asset prices bave plunged, this activity by the banks has been curtailed while the banks themselves strictly curbed consumer credit.

Consumer finance specialists and sales credit companies, on the other hand, lend small sums of unsecured cash which is used mainly to pay for pur-



chases made on impulse or personal entertainment. Even as asset prices have

plunged, there has continued been e growing need to be a growing need among Japanese consumers for small-lot cash loans.

While new consumer loans made by the banking sector, averaging Y3m per borrower, are declining, small-lot cash loans of leading sales credit companies and some consumer finance specialists are growing at a double-digit rate in fiscal 1995." savs ING Baring Securi-

The growth in consumer cash loans highlights the need felt by Japanese consumers for easy-to-borrow money as well as the success of the consumer finance companies in meeting

On busy street corners and station hallweys in Tokyo, passers-by are frequently handed packets of tissue paper carrying advertisements for cash loan companies, complete with a free-dial number.

For those who are still shy to borrow, finance specialists have recently devised remote account-opening systems which enable users to open an account vis a TV monitor, rather than face-to-face with e teller.

The borrowing from consumer finance specialists, which can extend loans on the day of application, is unmatched by financial institutions which require a longer application Drocess.

Consumers seem re so eager to spend that even interest rates of about 25 per cent are no obstacle and the efforts of consumer finance companies to find new users are paying off handsomely.

Promise, one of the large four consumer finance industry is poised to continue specialists, says it maintains

net growth in customer eccounts of more than over 100.000 a year.

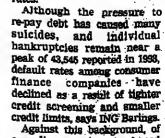
In contrast to the continuing gloom at the banks, weighed down hy the enormous burden of bad debts incurred during the bubble years, consumer finance specialiste, In particular, have been buoyed by surging profits.

Takefuji, the largest consumer finance specialist, posted recurring profits of Y70bn yen in the year to 4 March. 1995, according to Mr Kouya Hasegawa, an analyst at Nikko Research Centre. This is more than the recurring profits of Sakura Bank, the leader among large hanks, which made Y60hn, he says.

Mr Hasegawa points out that the growing ecceptability of cash loans among young Japanese has helped the ein large consumer finance companies secure outstanding loans of Y2,892bn, or a 15 per cent increase on 1994.

Furthermore, the decline interest rates which has not been accompanied by a comparable fall in the rates charged by consumer finance companies, has added to their profitability. A third factor has been the decline in default Tates.

convanienca of



spreading acceptance and need among Japanese consumers for quick easy, small scale cash loans, and greater efficiency in the industry, the consensus is thet the consumer finance expanding strongly,

WestLB



Tokyo heulage worker: e burden worth carrying



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FINANCIAL TIMES SURVEY



Bratton Woods

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After the miracle, the impossible

The biggest challenge facing the nation is to reverse the unemployment trend, writes Roger Matthews

50 biggest companies, forecasts

that unemployment will

increase over the next five

years to 38 per cent due to the

300,000 or more new job seek-

Ministers and Industrialists

siggest challenge is to balt and

agree that the nation's single

then reverse the unemploy-

ment trend. They also agree

that a sustained annual growth

of at least 6 per cent has to be achieved. Thabo Mbcki, the

deputy president, said last

month: "The preconditions for

lifting the growth rate to the 6

per cent target by 2000, and

creating 300,000 to 500,000 new

jobs a year, are an increase of

approximately 10 per cent a

ers overy year.

The political euphoria that has enveloped South Africa for almost two years has not yet evaporated, but it is fast giving way to a more sombre mood as the immensity of the economic task ahead comes into sharper focus.

President Nelson Mandela has committed his final three years in office to what he does best: continuing the process of national recoociliation. But he acknowledged that his achievements will only be durable if accompanied by growth and development for all sections of

duced a net gain of only 12,000

new jobs in the formal sector.

Unemployment, officially mea-

sured at 33 per cent of the

workforce, has therefore con-

If the present rates of eco-

nomic growth continue, the

South Africa Foundation,

which represents the country's

tinued to rise,

32 companies. Il ha their Asian headquar om Tokyo with the society, and especially that half of the population which to Hone Hong and two has an income of less than aport Only two had R300 (£50) a month. There is broad agreement between the government of national unity and the private arters in Tokvo. shifts have prompted apariese financial ton sector on the targets that have been set, and the serious conto follow sure Mittan a straints to growth which exist, Jupanete currency bro The debate now being joined with growing vigour is how to a year announced the d shift its foreign or reach those goals, and the baloptions operations to ance to be struck between marme from Tokyo, Nitas ket-oriented poltcies, and the othe e per cent of government's desire to achieve greater social justice. The economy grew last year

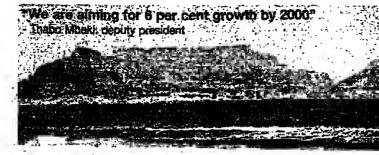
s trading by foreign have this Japan. The followed a similar by 3.5 per cent, the best perforwhenders by Hobayash mance for nearly a decade. Currency broker, despite the drought which cut shifted its dollar.Dea agricultural output, But, NETH LINE OPERATOR according to the Reserve Bank, the first three years of the economic upswing which started in the second half of 1993, pro-

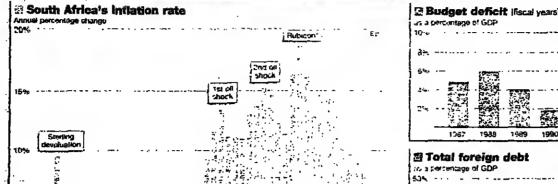


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in contributing more than a than R20bn, has been modest. modest amount to the invest-The ministry of trade and ment requirement was underindustry estimates that forelyn llned by this month's hudget. Chris Liebenberg, the minister companies have invested more than R3bn in fixed assets since of finance, announced a lower the April 1994 general election. fiscal deficit target of R28.8bn, mainly through the return of 5.1 per cent of gross domestic companies such as Ford, Howproduct, but a higher cost of servicing government debt which will absorb one rand in ever, a growing number of companies are establishing offices for the first time, and every five that are collected. increasingly, government is total new investment plans are

estimated at more than R6bo. having to borrow to finance Trevor Manuel, the minister current expenditure while the of trade and industry, says one amount earmarked for capital of the toughest problems encountered by potential forexpenditure in the new financial year bas fallen from 2.7 per eign investors is the grip that cent of GDP to 2.5 per cent, South Africa's largest conglomless than half the projected fiserates have on the market. cal deficit.

Arguing for deeper cuts in the deficit, Dave Muhr, chief economist at Old Mutual, said: "Large deficits crowd out private sector growth and investment. The government huacks too large a proportion of productive resources and capital. leaving little for private sector expansioo.

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his problem is exacerbated by South Africa's poor savings record. described by Chris Sials, the Reserve Bank governor, as "a very important structural denclency". He said gross domestic saving bad fallen in the first nine months of last year to 16.7 per cent of GDP, compared to 17.2 in the same period the previous year.

Macro-economic analysis shows that if we want to maintain growth of anything like 5 per cent then we must save at least 25 per cent of our total income. Fast-growing economies in the Far East bave been saving more like 35-15 per cent

7

of their GDP. Last year South Africans saved on average just R2 out of every 100 they earned' These concerns, allied 10

455...

fears about the political stability after the departure of Mr. Mandela, appear to have had a greater impact on potential foreign investors than on local companies. Gross domestic fixed investment rose by 10.5 per cent last year, the value of imports surged by 29 per cent largely due to replacement of out-dated machinery, and exports rose by nearly 20 per cent. Business confidence remains high, although there is evidence that some companies are close to the limit of manufacturing capacity. . If this does lead to growth

peaking at about 4 per cent. the government will have to pay more attention to the concerns of investors, while seizing ou its comparative international advantages. Apart from deep cuts in the budget deficit. the South Africa Foundation

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direction.

has called for more flexible labour markets, a rapid privatisation programme, the dismantling of exchange controls, a reform of the tax system. tough action on crime, and the creation of a social safety oet

take a foreign numerity equity to catch those in greatest need. partner. The process will accel-Tito Mbowent, the labour erate as government and minister, dismissed the foundaunioos are forced to accept tion's proposals as "ridicuthat the ambitious developlous", particularly its idea of ment programme, particularly allowing some workers to be the goal of building 200,000 employed outside the provibouses annually over (iveyears, cannot be achieved withsions of the new labour law to be enacted soon. But the differout greater private sector ences between government and involvement. business may be narrower than they seem on some issues. exchange controls will also create more opportunities for forand be more about timing then

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It has adopted the same grout-

ualist approach to privatisa-

tion, where ideology and the unions provide an additional

obstacle. Telkom is likely to be

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The dismantling of foreign

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eign investors as the biggest The government is commitconglomerates, especially these ted to removing exchange conwith strong miniog interests. trols, which it knows are not liquidate assets to expand overliked by investors, and has seas. Other areas opening up taken the first steps. But it bas include tourism which, despite South Africa's untural advanrejected a "big bang" because tages, contributes just 2 per of the dangers that, should it backfire, the impact of reimcent of GDP, compared to the posing controls would be disasinternational average of 6 per trous for investor confidence. cept. Mr Mbekl said that in

in this survey

S The economy: complication the subcesses Industry shall there if Page 2 lure investors

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Most of this would have been unthinhable a tew years avo-along with Cubar, doctory an Johann-shury incontals, the communist party helong to shape government collect and Mr Mandelt, solution a South African victory in the route, World Cup. The economic trophies are also there to be work but at the cost of additionapain which the covernment would wohen be supporters add not have to over

Vision

Republic of South Africa £100,000,000 9.375% Notes due 2006 J.P. Morgan Securities Ltd. acted as joint-lead manager and bookrunner on this transaction. JPMorgan January 1996



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September 1995

European Bank for **Reconstruction and Development** ZAR 250.000,000 14.75% Notes due 1998

J.P. Morgan Securities Ltd. acted as lead manager and bookrunner on Unis transaction.

JPMorgan October 1995

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U.S.\$100.000.000 5 year Revolving Credit Facility

J.P. Morgan Securities Ltd. acted as the arranger and Morgan Guaranty Trust Company of New York as Agent Bank on this transactio

JPMorgan May 1995

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Action Progression

Sentrachem is a leading international chemical corporation based in South Africa.

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Sentrachem is intent on broadening its already considerable international base. Last year's acquisition of US based Hampshire Chemical Corporation was a significant step in this direction.

The Sentrachem management philosophy together with the company's flevible structure has effectively accommodated a shift in emphasis towards specialised, value added products that are less susceptible to the flucturations that have historically been a hallmark of the industry.

Environment and Social Pesponsibility issues are also areas of key concern. Senirachem is a signatory to Responsible Care and has implemented a progressive social investment programme relevant to the needs of the changing South Africa.

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2 INVESTING IN SOUTH AFRICA

The economy: by Roger Matthews

Consolidating the successes

Mr Liebenberg's budget underlined how little room there is for

manoeuvre

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Growth last year at 3.5 per cent was the highest since 1988. inflation at 8.7 per cent the lowest since 1972, and business confidence is at its most buoyant for more than a decade. These are achievements in which the government of national unity takes pride as it enters its third year in office, with the additional bonus of an established reputation for fiscal discipline, acquired desplte the inevitable costs incurred by the political transformation of the nation.

It may seem perverse to the African National Congress and to Chris Llebenberg, the minister of finance, that this should also be the mnment at which the most serious criticism of the government's economic policy should be voiced for the first time. The South Africa Foundatinn, which represents the country's biggest 50 companies, argued in its document. "Growth For All", that the

Industry: by Mark Ashurst

euphoria over the political change was drawing attention away from the country's immense economic challenges. "If these economic challenges are not met, and economic policy is not transformed, then the world will forget about the political miracle before long. because its economy will have failed," It warned.

Both sides broadly agree on the objectives spelled out by Thabo Mbeki, the deputy president, who is in overall charge of economic policy. He said the goal had to be annual growth of at least 6 per cent by 2000. the annual creation of 300,000 to 500,000 jobs, and the provision of basic bousehold infrastructure for the entire population by 2005. The gap that divides government and busi-

ness is the assessment of how this should he dooe, and what is politically possible. Mr Liebenberg's budget, the third introduced by the present government underlined how little room there is for manoeuvre, Faced by a deficit equivalent to 6 per cent nf gross domestic product, and continued strong pressures nn spending, be produced a cautious ticularly in the manufacturing

document aimed at consolidating the successes already achieved. The new target for the fiscal deficit was set at R28.8bn, or 5.1 per cent of GDP, achieved largely through a R1.9hn sale of strategic oil reserves, and a hoped-for R1.5bn increase in revenue collection. But the government balked at a 1 per cent increase in the level of value-added tax

Business confidence is exceptionally buoyant

following strong opposition from the unions. Had Mr Liebenberg heen allowed to increase VAT to 15 per cent, the deficit could have been brought down to below 5 per cent, a target that he acknowledged might he more desirable. Chris Stals, the governor of the Reserve Bank, has pointed to growing evidence that the ent recovery, which began in the third quarter of 1993, is showing signs of slowing, par-

In the crucial manufacturing

development

east Asia.

despite a 50 per cent drop in

the secondary tax on company

sector, and that 1996 could see warned that "the budget deficit growth reach a peak of about 4 per ceot. Mr Liehenberg added in his budget speech: "As the international growth outlook has become less favourable, we are mindful that the budget deficit reduction should occur more rapidly than the 0.5 percentage point per annum originally targeted." But he stuck hy his contention that "gradualism" had to be maintained because "a drastic reduction in the deficit would require illconsidered and disruptive curtailment of public services". One result of this gradualism is a further increase in the cost of servicing government debt,

which is set to rise to nearly 20 per cent of total revenue in the financial year beginning on April 1, compared with 18.5 per cent the previous year. As Mr Liebenherg pointed ont, the main effect is to "crowd out other expenditure items and to increase the lack of fiscal manoeuvrability". Total government debt is projected at R311.6bn, or 55.6 per cent of GDP.

According to the South Africa Foundation, this is a dangerously high figure, and it

could halloon in the next and inevitable economic downturn". It urged an annual budget deficit reduction of 1.5 per cent of GDP, to be maintained until it reached 2 per cent, "in line with recent international norms". To achieve this it suggested a reduction of 4 per cent in government spending as a perceptage of GDP over the next two years, with up to 150,000 jobs being cut over five years. Private sector economists

also pointed out that with the government's salary bill amounting to some 40 per cent of its spending there is increas ingly little left for capital expenditure. Mr Liehenherg agreed it was cause for concern that budgeted capital expenditure would decline from 2.7 per cent of GDP to 2.5 per cent in the new financial year. This is in part explained by the slow delivery of some government programmes, particularly housing which was far below target and contributed sobstantially to nearly Riobn in budget roll-overs.

All of which left Mr Liebenberg with little scope for pro-

> gorisation of industry into sectoral clusters, each comprising "npstream" and "downstream" products, underpins the government's industrial strategy. The 13 clusters targeted by

Nominal GDP per capita

Gauten

Western Cape

Mpumstange

Northern Cape

Free State

South Atric

North West

Kungzuki-Nat

Eastern Cane

R(000) 0

Composition of GDP

Government 15%

Community services 2%

Financial service

Transport and storage.79

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viding relief for the bard-

pressed tax payer, or offering investment incentives to the

private sector. By raising the

threshold at which the top

Trade and ad

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Other 2%

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Mr Manuel can be further classified into three types: those which could not withstand international competition. such as textiles or mutor vehicle manufacturing, and therefore required "fire-fighting" reforms; those with undeveloped downstream potential, such as petrochemicals or processed metals; and capital goods, notably industrial equipment developed in the mining industry, which Mr Jourdan describes as "more important than the resources

mselves". The most visible reforms to date have been in the capital intensive liquid fuels and motor vehicle industries, Sasol, which manufactures synthetic faels from coal, will lose R3.4bn by 2000 as the gov-

ernment phases ont its annual RI.1bn subsidy and lifts restrictions that prevent oilimporting companies from buying crude stock on international markets.

- 23

Agriculture 5%

15

Mining 8%

Construction 3%

marginal tax rate of 45 per cent

takes effect, he was able to pro-

vide some benefit to lower and

middle income groups, but the

introduction of a 17 per cept

As a strategic energy reserve devaloped in the heyday of apartheld, analysts estimate Sasol has absorbed R50bn in government capital. Consequently, it supplies the poly-

> Policy changes are under way

to promote

competitiveness

mers used to manufacture valne-added plastics, a by-product of its unique manufacturing process, at very low cost. In partnership with Anglo American subsidiary AECI, Sasol plans to exploit this competitive advantage by shifting its business to the labour-intensive chemicals sector.

tax on the monthly gross interest and net rental income of pension, provident and retire ment annuity funds, will claw some of that back and will do nothing to encourage the urgently needed increase in overall national savings. Mr Liebenberg's present for investors came with a 50 per cent reduction in the secondary taxon companies, essentially a levy on dividends, to 12.5 per cent, and a halving of the tax and stamp duty on share dealings to 0.5 per cent. The total cost to the exchequer was a modest R350m.

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There was also little scope in the overall spending increase of 10.4 per cent for individual ministries, with defence suffering most with another 5 per cent reduction, and education coming off hest with its allocation increased from R4.3bn to R5.5bn.

If, as Mr Liebenberg pledged, the main government focus this year will be on implementation and delivery, the impact of its policies should be more visible among the poorest sections of acciety. "They have been waiting patiently for results and we owe them that", he said. But the government's ability to continue delivering will be decided by its response to the challenges outlined by the SA Foundation, especially if the growth rate slows in the second half of the year.

Motor vehicle manufacturers, previously protected by tariffs as high as .125 per cent on imported vehicles. have also been shaken by the Motor Industry Development Plan introduced in September. With nnly 48 per cent of the parts used in a locallyassemblad vehicle mannfactured in South Africa, the plan allnws Sonth Africa's

seven domestie car mannfacturers to waive duty on imported components to the exact value of their exported goods. Import daties will also be reduced to the Gatt level of 40 per . cent hy 2002. The realisation that local plants

will not survive these changes withnnt innger production runs and higher exports has prompted R2.5bu in foreign investment from BMW. Toyota and Nissan. Samcor, a joint venture between Amic and the Ford Corporation, will become the world's sole supplier of 1.4-Dire Escort engines.

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The country may be looking good but attractive figures are no guarantee of good health

For an economy that contributes a mere 1.5 per cent of the world's goods and services and depends on an ailing gold industry for the largest slice of its foreign exchange earnings, Sonth Africa looks pretty good from the outside. Excluding gold and agriculture, GDP growth was more than 5.5 per cent last year, while inflation fell.

"That is what investors look for. We are slowly but surely putting investment back into the system," says Cees Bruggemans, group economist at First National Bank. But attractive figures are no guar-

antee of good health. At least 160 companies which disinvested during the apartheid era bave returned to take a second look, but few have committed themselves to any long-term investment. Less than R5hn of foreign

capital was sunk in fixed investments last year, although foreign inflows topped R22bn. More than 80 per cent of this capital was absorbed by the

equity and bond markets. where its ficklepess was graphically illustrated during last month's devaluation of the rand. An estimated R7bn left the country in a single week.

In contrast to the trickle of investment from foreign companies, domestic fixed investment has soared. In 1995, it totalled R55bn, a year-on-year rise of about 10 per cent.

sector, new tovestment by private companies increased 21 per cent to R15.6bn nn the strength of the economic boom, sustained growth and a widespread capacity shortage. Abont one third of capital man of Amic, the todustrial expenditure in 1995 was absorbed by replacement infraarm of Anglo American. "Bot it would still leave us at a disstructure rather than by new advantage, at times up to 50 per cent, compared with coun-The Sonth Africa Foundatries that compete directly for tion, which represents the 50 largest businesses, estimates

western capital." private sector saving is abont Drastic policy changes are 18 per cent of GDP, a level under way to promote international competitiveness. The principles of self-sufficiency that compares unfavourably with the 35 per cent average in and demand side incentives the tiger economies of southwhich characterised policy in the past have been scrapped in. Corporate tax rates are also bigher than in the emerging favour of what might aptly be markets of south-east Asia and described as industrial shock the former eastern bloc,

therapy

Shock therapy to lure investors fied in the General Agreement (STC) dividends to 12.5 per cent in the March 13 budget. "Abolishing STC would place South Africa on a par with countries such as Argeoside incentives. tina, Colomhia, Mexico, Pern, Sweden and Switzerland," comments Leslie Boyd, chair-

on Tariffs and Trade. The rem-nants of the General Export Incentive Scheme of cash rewards to exporters was scrapped this month, although there is little clarity on an alternative system of supply

A competition policy to address the role of coogiomerates in the domestic economy will be unveiled later this year, in the wake of complaints hy Trevor Mannel, minister of trade and industry, that some of the largest hold. ing companies bave abused their dominant positions.

The national priority is joh creation. Paul Jourdan, special adviser to Mr Manuel, notes that South Africa's "capital-mtensive raw material producers that are in the first quartile of international competitiveness. Employment lies in downstream, high valne-added industries which exploit our resource and

High import tariffs are being energy advantages". This catephased down to levels speci-

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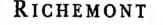


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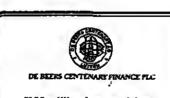
Hambros and South Africa



£6 billion reconstructioo.

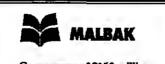
£1.6 hillion recommended cash offer to Rothmans minorifies.

Richennint advised by Hambros Bank Limited



£150 millioo loan stock issue. £100 million Eurosterling bond issue.

Arranged and lead managed by Hambros Bank Limited



Co-manager nf \$150 million international equity offering.

Provision of bridging and other acquisition funding. Hambros Bank Limited

acted as co-manager and lender

CABLE & WIRELESS Introduction to the South African cellular telephone market. Cable & Wireless advised by Hambros Bank Limited 97 PEPKOR Investment into Brown & Jackson, \$64 millioo international equity offering. Hambros Bank Lim 0 Rembrandt Groun

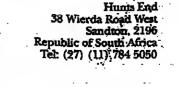
£4.5 billion merger nf Rembrandt Tobacco with Rothmans Interpatinna Hambros Bank Limited acted as

national adviser to Rembrandt Group

Hambros has recently opened an office in South Africa, a further step in Hambros' loog-standing commitment to and involvement with the country. Known as Hambros South Africa, the office provides corporate finance, project finance, development capital, bonds, treasury, derivatives and general banking services to South African and international clients.

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re was also little scope is rerall spending increase 4 per ceot for individu a key role in developing the public sector, and that some state enterprises will have to aries, with defence ante be privatised. What remains to be seen is

MARCH 28 1996

on dividends, to 12

tost with another 5 k sost with mouth 5 k reduction, and educate is off best with its also nereased from R43be wbether it can persuada its sceptical trade union allies, or, failing that, if it bas the political determination to press a Mr Liebenberg pleded nain government ice ahead in the face of strong opposition.

tain government too tear will be on implement and genvery, the impa-policies should be ma e among the poores of of society. They be waiting patiently for s and we owe then the id. But the government y to concisue delivera y to container werrene e decided by its response e challenges coulded b A Foundation especial also revealed that two small growth rate slows in the regional airlines, and Autonet, d half of the year. "he state road haulage company, would be sold off.

tor vehicle manufact s. previously protected arifis as bigb as 12 ent on imported relides also been shaken in the r Industry Development introduced in Septembr. only 13 per cent of the used in a locally nhled vebicle man red in South Africa, the allows South Africa a demestic car many TPTS 19 Baile daty m rteri components to de

value of their expand port duties will also be ert to the Gan level of # ceut by 2002 Te sation that local plans 101 Survive these changs out loter produces and hires: suports is spied 112.55n in forma LOBERT From BMW, Topou Ninsan, Senter, a joint are brin we Aric and the Corporation, will become world's sole applier of THE ENTERING THE REAL

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The overall process, described officially as the restructuring of state assets, had been making only modest progress until early December when Thabo Mbeki, the deputy president, announced that Telkom, the state telecommunications company, and South African Airways, would both seek mioorily equity partners. He

PROFILE Shell South Africa

shareholding in Telkom has been proposed

merits.

communications, wants soon to hegin the process of choosing from several international consortia an equity partner for Telkom which is expec ted to be offered an initial 20 per cent shareholding. A white paper, recently

appoint its own specialist

advisers. The outcome was a

government-union agreement

to examine each case on its

The first of these is now ripe

for a decision. Pallo Jordan,

the minister of posts and tele-

A 20 per cent

issued by the minister, spells The government also listed out in detail a six-year process public companies according to which allows Telkom a period the degree of public policy that of exclusivity after which a was involved as a further step registrar, yet to be appointed, would oversee a progressive in the comprehensive review of liberalisation. the state sector being under-

taken by six task teams The timetable would be set The Congress of South Afrito allow potential competitors can Trade Unions (Cosatu) was to plan their entry to the mar-

African economy, the Johanof installing Im new linas neshurg Stock Exchange is alone is estimated at R6bn. The fast opening up to the world. white paper warned: "The new Johanneshurg's answer to market structure is largely London's "Big Bang" is in full swing. Traditional "open outcontingent on the assumption cry" floor trading is disappearthat Telkom will he able to access sufficient capital. If it ing in favonr of electronic cannot, because of non-resoluscreen-based dealing. Fixed tion of the ownership question. commissions are being abolthe scenario will be seriously compromised and will have to ished. For the first time, corporate members are being he reformulated." In other admitted.

words, if Telkom cannot secure For many brokers on the a large injection of private secexchange, previously a close-knlt club, this process of tor capital, it cannot meet the demands of government, or the change has baen traumatic. Opening the exchange means So clear-cut is the Telkom ey will face far greater comcase that failure to implement petition. It is also likely to the pollcy outlined in the white mean a sharp drop in commispaper would represent a severe siona. Once they are fully setback for the entire state secoegotiable, brokers estimate, tor reform process. But if suc-Institutional commissions cessfully implemented it rould could easily drop by a third. pave the way for a series of Despite all this, the exchange's members had to These could simultaneously face up to the fact that the serve the government's aim of commercial case for chaoge was overpowering. Once encouraging the development of black-owned businesses, proexchange controls are lifted. vide a new avenue for foreign domestic investors will be free

have drained elsewhere.

traded in London.

610 Sonth African companies

listed on the JSE are already

Bnt the competitive threat

could just as easily have been

closer to home. Frustrated at

made reform unavoidable.

There were, though, powerfnl political considerations. The exchange was not only a closed clob, but a conspicuously white one. Refusing to admit ontsiders would have left it conspicoously exposed in the new South Africa. More mundane forces than

this were also at work when the exchange's members voted overwhelmiogly for reform last year. Most obviously. many member firms had a direct fioancial interest in supportiog change. Opening the exchange to corporate members bas allowed the higgest firms to

sell all or pari of their holdiogs to large ioternational investmeol hanks - at handsome prices. Large stakes in the biggest firms - Smith Borkum Bare, Simpsoo McKie, Fleming Martin and Ivor Jones are oow held by international hanks: Merrill Lynch, **HSBC** James Capel, Flemings and Deutsche Morgan Grenfell respectively, For those who to buy South African shares in owned the old firms, the prosexchanges overseas. If the JSE pect of lavish offers from forhad chosen to keep its commiseign buyers must have sweetsions high, business would ened the pill of reform. The international banks, by Roy Andersen, president of cootrast, have hought into the exchange, puts it starkly: businesses whose prolits are "our biggest competition is in London." Shares in 80 of the

threatened from three sides. Now that othors are allowed into the market, the total fee income cake will have to be divided into smaller pieces. On top of that, competition will at least, the quality of service should be driven np as prices inevitably drive commissions down, reducing the overall are driven down.

ity research: as a result, the chlef executive of one large firm estimates, salary levels for top-rated local analysts have doubled or tripled since the reform process started. Moreover the new freedom

listed shares are traded.

For investors, this can be a serious problem. There are, though, some encouraging signs. Ten per cent is at least ahead of last year's figure of 6 per cent. Moreover one aspect for brokers to trade on their of the reforms - allowing bro-

he process is exchange Index 7,000 6.000 3.000

1990

Source: FT Edel

199

own account, as well as their kers to trade on their own clients', means taking mnch bigger risks than brokers have tended to accept in the past, As one broker says, "the problem is that we shall be forced into proprietary trading to sustain our profit margins". For those who get it wrong, per cent. the srope for losing large sums is considerable. The obvious beneficiaries of all these changes will be investors, hoth foreign and domestic. Competition for their business will he intense; in theory

dards. 1995

account - should help a little. In addition, this month's budget included a measure which sbould be a significant boost to liquidity: the halving of South Africa's tax on share dealings from 1 per cent to 0.5 But solving the illiquidity problem is likely to take more than this: its roots lie in the high proportion of shares held, and rarely traded, by a few big companies. As Roy Anderseo puts it, "Sonth African companles have tended to invest in everything here that moves". A little under 80 per cent of

controlled hy just five groups. Many in the market have bigh hopes that, as exchange controls are lifted, these rompanies will have a strong incentive to liquidate some of their local holdings in order to finance investment abroad. Sonth Africa's blg insurers, in particular, have so far had no choice bnt to keep most of their funds in the country: if only to spread their risks, they are likely to shift funds abroad

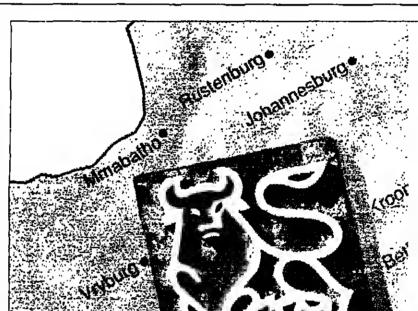
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ooce they are free to do so. The risk is that, as this process unravels, share prices in the market could also suffer. Valoations are already fairly strong: share prices in the market are 15 times this year's expected earnings, although this does not look out of line against the prospects for earnings growth, which are also high by international stao-

Worries over the unravelling of the "bothouse effect" crealed by exchange cootrols means some foreign investors will inevitably remain wary of South African shares until exchange controls disappear and the falloot, if any, can be quantified. But many others bave been tempted already: foreign investors were net huyers of R4.8hn (\$1.22hn) worth of South African shares in 1995.

South Africa's inclusion in a number of emerging markets indices is part of the reason. Others are attracted by the country's relatively huoyant economic growth. The end of apartheid, and the arrival of democracy, has also removed a substantial obstacle for many investors.

in its modest way, the stock exchange's own process of root-and-branch upheaval and reform is an apt response.



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For clients of Smith Borkum Hare as the

This company stayed Sbell South Africa, a with British petroleum is the market in the years wboily-owned subsidiary of "one of the most Royal Dutch Shejl, has capital-intensive and maintained a constant. technologically advanced presence since 1912 and is refineries in the world". now its second biggest oil Profit margins, fixed by the company with turnover last

vear of R4.5hn. The legacy of oil sanctions imposed by the United Nations during the apartheid era is an oil industry that counts seven domestic oil rompanies but has known no competition.

Each company is bound by aw to purchase crude stock in proportion to its market share from Sasol, a synthetic fuels producer which manufactures crude from

coal. All other crude stocks are imported and retail pump prices are set by the Central Energy Fund (CEF), which manages the country's

CEF at a flat level for all companies on the basis of a nominal import price, are YELL JOW"

The oil industry in South Africa has known no competition

The 1993 Oil Petroleum Act lifted the veil of secrecy shroading the industry and laid the foundations of a more competitive market. Oil companies can now bid openly for crude oil imports

on the international market.

nor

ahead," says Miss Kalyan. Shell Is increasing capacity at its Durban plant to meet the growing demand for llouid fuels, a market which is growing by 5 per cent a year. Meanwhile, the industry growth rate was 10 per cent last year, reflecting

growing confidence to the deregulation process which is widely expected to result in the phasing-ont of price controls by 2000, With a South African market share

of 18.5 per cent, Shell's net income last year was R230m after tax, about 1 per cent of **Royal Dutch Shell's total** carnings. Miss Kalyan says Shell -Sonth Africa is "vulnerable" to the controversy over the role of its parent company in

Nigeria, although it does not

import any crude stocks from

the same time the Reserve

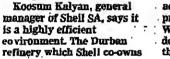
similar exercises.

ing burden

investment, and generate

funds urgently needed to

reduce the state's debt-servic-



nd Africa. She says adjustments to the pump there has been no drop in price, and more transparency. local sales. We welcome further deregulation and we believe Mark Ashurst there will be new entrants to

Exchange controls: by Roger Matthews

Not whether, but when

exchange controls, hut the

The government has opted to lift controls gradually rather than in a single stroke

"In order to improve the investment climate, the monetary authorities are reviewing. on an on-going basis, the timing and the pace of lifting existing exchange controls. For us, it is not a matter of whether, but of when these controls will be phased out."

President Nelson Mandela's speech to parliament in February remains the most authoritative statement of government policy on the issue of exchange controls, and one that does not appear to bave beeo dented by the sudden dip in the value of the rand later that month.

Chris Stals, the governor of the Reserve Bank, and Chris Liebenberg, the finance minister, will jointly advise the government on the pace at which exchange controls should he dismantled.

While they remain in office international and local speculation about an imminent "big bang" announcement will be misplaced.

They have repeatedly made clear their belief that investorfriendly countries do not have

Exchange rates

risks for South Africa in abol-Bank has also signalled its ishing them at a single stroke willingness to be more sympaare too great for the governthetic to companies aceking permission to invest overseas. ment to contemplate. Instead, they intend to purprovided the applications meet sue the gradualist approach established criteria. already charted. Just over a

year ago the financial rand, which protected the economy against the sudden outflow of foreign funds, was smoothly The Reserve Bank has since

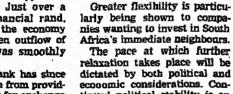
largely withdrawn from providing forward cover for exchange

> After the Mexican experience care

is needed dealings, and introduced the concept of "asset swaps" whereby local fund managers can exchange assets with foreign counterparts seeking to invest in South Africa.

Mr Stals said recently that applications for more than R10bn in asset awaps had been

The next step, forecast by Mr Stals during a hearing of the parliamentary finance committee, will be to allow fund managers to invest up to 3 per cent of new receipts overseas. At



tinued political stability is an obvious prerequisite, with the markets having shown their

anxiety over ill-foundad rumours about Mr Mandela'a health. It is also important that there should he no further deterioratioo in the political sltuation in the province of

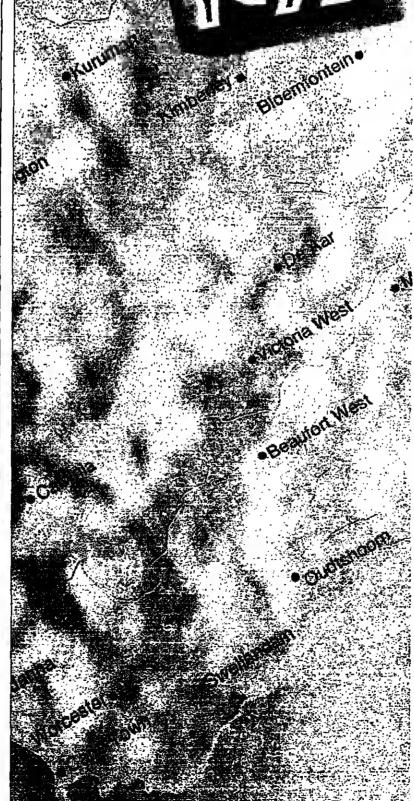
KwaZulu-Natal. Mr Stals will also be watching the levels of reserves closely, and the cootinuing strength and composition of foreign capital inflows. These inflows topped R20bn last year and there was an encouraging move towards longer-term

fixed investment. But Mr Stals bas warned that it is increasingly difficult to define what is long term hecause of the pace at which the intentions of investors can change.

"After the Mexican experience we have to be very careful in making assessments about the nature of capital inflows," he said.

Having risen hy more than RSbn last year, gold and foreign currency reserves dipped in February for the second successive month to stand at R14.7hn, which represents about seven weeks' imports onver Mr Stals may wish to see

how that trend develops before he announces the next move in a process that seems unlikely to be completed within the next two years.



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4 INVESTING IN SOUTH AFRICA

Labour relations: by Quentin Peel

The test is yet to come trade unions have succeeded in

New industrial laws aim to build on the remarkable improvement in labour relations

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It is 7.30 in the morning, in the bustling hotel dining room of the Johannesburg Holiday Inn. Sam Shilowa. general secretary of the Congress of South African Trade Unions, is just sitting down to a working breakfast with top government officials from the ministry of trade and industry. The subject for discussion is

export incentives for South African industry. Mr Shilowa and his fellow Cosatu officials have strong ideas on reforms they want to see in the existing system.

"We have a pretty indifferent export performance in manufacturing," says Ebrahim Patel. the youthful leader of the South African Clotbing and Textile Workers' Union, and a leading Cosatu negotiator. "We want export incentives to be more targeted on improving competitiveness.

The trouble with the present export incentives is that they are little more than a straight subsidy. When they are removed, exporters will find they are still uncompetitive. We need incentives to promota restructuring, new investment, and training."

The working breakfast was a graphic illustration of the close relationship between organised labour and the government in South Africa, a reflection of the formal alliance between the African National Congress. Cosatu, and the South African Communist Party, It also underlined the apparent pragmatism of the union movement, in spite of - or perhaps because of ~ a baptism in the fire of fierce opposition to the racial laws of apartheid South Africa over the previous two decades.

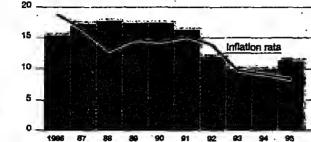
Earlier in the week, the same union officials had been locked in negotiations with Alec Erwin, the deputy finance minister (himself a former top official in Cosatu), on final details of the government's budget. The trade unions successfully blocked any increase in indirect taxation, in favour of a tax on pension fund incomes.

Working days lost through strikes Million

1965 86 87 86 iource: Andrew Levy & Associate

Wage settlements

Average annual Increase (%



Source: Wage Settlement Survey, Merrill Lynch

The relationship between the According to the latest ANC-led government and the annual report of the SA most important trade union Reserve Bank, the rate of increase of nominal wages per federation in the country has worker has slowed only very been a critical element in the gradually over the past six stability and direction of the years: from an annual increase regime in its first two years. It has undonbtedly contributed to of 18.4 per cent in 1989, to 15.2 per cent in 1992, 10.5 per cent a remarkable improvement in the climate of industrial relain 1993 and up again to 11.9 per tions over the past two years. cent in 1994. Against most predictions, the Real wages have been rising number of working days lost in faster than real output per strikes dropped from 3.9m in worker, leading to a strong 1994 to just 1.6m in 1995, which increase in unit wage costs. was the lowest level since 1988. This development is not only On the other hand, the close harmful for economic growth, relationship between the trade but may also have an adverse impact on rates of return on unions and the government has stoked concern within the invested capital." the central business community at the bank says. "The decline in the inducement to invest will inevthreat to corporate competitiveness of costly political conitably undermine the long-term cessions to their workers. growth potential of the The business lobby is wornational economy, and of employment growth." Yet, given the dramatic

ried at the rise in real wage costs, and at the proliferation of labour protection measures pending in new legislation. Both pressures, businessmen fear, will discourage foreign investors and hamper indigenous industry from competing internationally.

forging an important organisation for debating the vast array of naw legislation needed to replace the apartheid state, in the shape of Nedlac, the National Economic Developa close ment and Labour Council. That was the forum which last year produced a new

Labour Relations Act, due to come into full force from May 1, 1996, providing far-reaching protection for workers and trade unionists. It includes measures for the protection of strikers, disclosure of information. co-determination (through "workplace forums"), and promotion of centralised bargaining, all of which go beyond the rights even of workers in Scandinavia.

At the same time, however, there are signs of strain within the government-union relationship which suggest that it may well become less harmonious after the initial eupboria of majority rule has worn off. The negotiating process for the Labour Relations Act saw bitter accusations from the unions of government duplicity, and a mass protest at the failure of both business and government to concede to union demands. Labour was calling for compulsory central-

ised bargaining, and the right to strike against unfair dismissals, as well as a ban on scab labour. Yet, on most of those scores, the government sided with the employers. There has also been a signifi-

cant shift in the focus of labour disputes, away from the private to the public sector; more than 70 per cent of the working days lost in 1995 were in the public sector. As the question of possible privatisation comes on to the government agenda under the guise of "restructuring" - that trend is likely to be accentuated.

The next ble item on the labour agenda is a proposed new statute on amployment standards. Already it is clear it will stop short of setting compulsory minimum wages throughout South African industry, for fear of choking off job creation. It will seek to reconcile labour market flexibility with protection at the workplace. Like so much else in the new South Africa, it will be a very tough balancing act to

'maintain.

nature of the political change

in South Africa, the absence of

more remarkable than the fact

that there has been a modest

rise in real wages. Moreover,

government, business and the

a wage explosion is perhaps

February's sharp drop in the value of the rand brought an idyllic period to

The bond market: by John Kingman

To investors watching the Johannesburg Stock Exchange pushing itself into a new era, the bond market must seem another world.

Most of the innovations under way at the stock exchange have long been facts of life for bond traders. More than half of total bond trading is already screen-based. Corpo rate traders - principally banks - have a substantial presence, and market-making is well-established. Most important of all, the

bond market has much less of a liquidity problem. Trading volume in the largest issue, a long bond known as the R150. averages nearly 20 per cent of the total in issue.

The market is, however, beavily skewed towards government bonds - known, as in the UK, as gilts. The bulk of the rest are issued by "parastatals" such as Eskom, Transpet and Telkom.

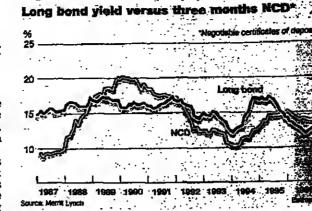
So far, private sector corpo rate bonds have failed to catch on: only one company. SA Breweries, has yet made an issue of any size, and even that is rather filiquid.

Although foreigners remain elatively modest participants in the market, accounting for only 8 per cent of trades since the beginning of the year, foreign buying has - until quite recently at least - been growing strongly.

Conditions for such an inflow could hardly have been more favourable. Early last year, as it became clear that the government's attempts to bring inflation under control were proving conspicuously successful, long bond yields were still hovering around 16.5 per cent. Against the backdrop of remarkable stability in the value of the rand, real yields on long bonds were the highest they had been for years, and were even beating yields in the equity market.

The result was a sustained ball run, bringing long bond yields down below 13.5 per cent. With the rand at the same time going through a period of real appreciation, foreign investors reaped hand-

some returns. This idyllic set of circumstances was brought to a close



SA bonds: net foreign purchases Fibilion Nov Dec Aug : Sep 1995 7995

arates high, Dr Stals has exerted

a tight squeeze on monetary

pressures in the economy. He

shows every sign of continuing

But there are more funda-

mental reasons for optimism-over the medium-term inflation

ontlook. As South Africa's

economy opens up, competi-

tion will continue to exert pow-

The government is aggres-

According to one study, by

the Industrial Development

Corporation, compliance with the general agreement on tar-

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Drices

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more than 6 per cent of its flation past. value in less than a day. This confidence in the future Just to make it worse, turbu partly reflects widespread faith in the reserve bank and its governor. Dr Chris Stals. By lence in currency markets coincided with a marked shift keeping short-term interest

in sentiment in world bond markets. South African long bond yields quickly went into reverse, climbing steeply and ending up close to 15 per cent. Nor were jitters in currency

and world bond markets the only factors at work. Fears of a tax on pension fund boldings, as recommended by the Katz commission, were also causing a stir in the market - as it turned out, justifiably so. The new tax - on pension funds' interest and rental income was duly introduced, albeit at a rate lower than many feared, in this month's budget.

Altogether, the episode has been a painful joit to the markets. Investors were reminded all too clearly that yields can go down as well as up. But despite it all, many economists are confident that yields need to start falling again. Their analysis is rooted in a

South African inflation by nearly 5 percentage points. favourable view of the outlook ... Deregulating the domestic economy should also help: for inflation. Headline inflation fell to 6.4 per cent last Septemphasing out agricultural conber and appears to have stabilised since then. Inflation is trol boards, for instance,. should cause food prices to fall. widely expected to hover

Painful jolt ends bull run cheap. Or at any rate, real yields of around 7-8 per cent look conspicuously high.

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This is particularly true given international markets' growing confidence in the South African government. The most obvious yardstick the spread between 5-year dollar-denominated South African bonds and US Treasuries - has narrowed to around 160 basis points.

Few in the markets would take serious issue with this analysis of economic fundamentals. They might, though, counter that, in the short term at least, economic fundamentals are arguably less powerful movers of bond markets than the balance of supply and demand. In the South African market, there is still a great deal of supply. The reason is the country's

persistent budget deficit. Although this was cut a little in this month's budget, it is still projected to be 5.1 per cent of gross domestic product in the next financial year. It is trua that tha bond market reacted favourably to this figure - but only because inveseven worse.

government would like to cut the deficit. But the obstacles to tackling it. are all too real. South Africa's social problems make it difficult to avoid letting public spending grow faster than inflation. To an extent, the government can bridge the gap by increasing taxes even faster. But its ability to do so is constrained by its need to avoid discouraging investors.

As a result, the government is still borrowing to finance its current as well as capital expenditure.

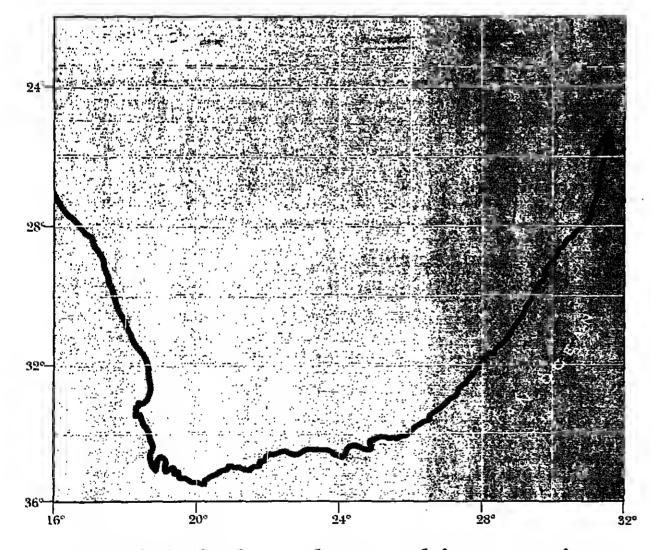
For bond market investors it erful downward pressure on is, though, some consolution thet ministers recognise that slvely dismantling tarlifs on this is a problem which has to foreign imports: this makes it be addressed, even if they have much more difficult for South to do so gradually.

The clear downward path for African companies to charge the deficit sketched out in this prices which, in many sectors, are high by international stanmonth's budget was one bit of good news for the markets.

For the government, the incentives to deliver on these promises are real. It is not just a-inatter of textbook economics: that the deficit is keeping real interest rates high, and continuing to channel South African savings into bonds; not growth-generating private investment, is all too visible. Both are damaging for a govermment which needs to gener-

Few investors doubt that the

market i



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E Investment banking: by John Kingman

Foreign invasion on the way

A period of profound structural

change is in prospect for many large corporations

Of all the problems companies investing in South Africa are likely to face, a shortage of investment banks is not going Mark Katzenellsnbogen, s director in SBC Warburg's Johannesburg office, remarks, "a classically overbanked markat.

Traditionally, the business has been dominated by a number of strong local companies some tied to the country's big commercial banks, some inde-pendent. But foreign banks are now invading in big numbers.

The most immediate threat comes from international investment banks which have snspped up local banks and more commonly - broking firms. But they are not alone: many others are satting up offices on their own.

It is easy to see what is mak-ing international investment bankers lick their lips: for many of South Africa's large corporations, a period of profound structural change is in prospect

The corporate sector is strong - its market capitalisation is more than twice the economy's gross domestic product. But, as a result of a ng period of separation from the rest of the world economy, it is also deeply inbred. Exchange controls have

given South Africans little choice but to invest their cashflows locally: the result is a deeply complex and intar-woven set of shareholding structures. Large chunks of the economy are ultimately controlled by a few big groups -industrial holding companies such as Anglo American and the Rembrandt Group, as well as life insurance giants such as Old Mutual, Liberty Life and Sanlam. The hope is that, as exchange controls unwind, a

period of frenetic corporate activity will begin to unfold. As companies exploit their new-found freedom to invest abroad, they will nead to finance their moves - either through raising fresh capital, or by selling off some of their

extraneous holdings in South Africa. Either way, investment banks hope to benefit.

Moreover, if the result is that fewer shares are locked up in big, rarely-traded holdings, South Africa's corporate sector could even see some hostile bids - currently a rarity.

On top of all this, there are high hopes that privatisation will, in due course, create a healthy flow of lucrative work.

The problem is that while these prospects may be entic-ing, they are also some way off. Many of these corporate structures have taken 40 or 50 years to build up; they are not going to be dismantled over-night," says Derak Proutiones, a corporate financier at

Continued on page



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It is possible, but unlikely, that tha 12 members of Southern African Development Comminnity (SADC) will reach agreement on a regional trade protocol in time for its ratification at a summit in August.

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Delays in renegotiating the Southern African Customs Union (Sacu) agreement hetween South Africa. Botswana, Lesotho, Namihia and Botswana, increasingly acrimonious trade relations between Pretoria and Zimbahwe and, to a far lesser extent, Zamhla, and the sheer one-sidedness of all economic relationships in the trade deal.

and harmonisation will be a tant. Ironically, despite the ANC's insistence on "equitable"

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Trade agreement stalled Little progress in unbundling Pretoria's "big boy products at prices below proon the block' image has worsened since

E Regional development: by Tony Hawkins

apartheid's demise last year.

covering clothing and textile

region point to enormous difficulties in securing a regional Pollticians being what they are, it may be possible to stitch together a form of words - a statement of intent - but the timetable for tariff reductions

lengthy one stretching into the next century while, if history is any guide, implementation will be both erratic and besi-

un Africa s social protect ie :: difficult to avoid b public spending group than inflation by development in the region which is simply impossible given South African dominance - Pretoria's "hig boy on the block" image has worsened since the demise of apartheid. The mood of at least some of Pretoria's 11 SADC partners (Angola, Botswana, Lesotho,

> que, Namibia, Swaziland, Tanzania, Zamhia and Zimbabwe) was captured by Botswana's vice-president and finance minister. Festus Mogac at February's SADC meeting in Midrand, when he said: "We don't feel bullied; we feel ignored." South African ministers stayed away from the final session of a meeting characterised by

sharp criticism of Pretoria's trade policies. Industrialists in Zimhabwe and Zamhia complain that pro-. tective import tariffs are keeping them out of the South Afrimarkets are heing plundered. by South African manufacturers exploiting the General Export Incentive Scheme (Geis), due to be phased out by

Country

duction costs. Zimbabwe's trade numbers tell the story; between 1989 and 1994, Pretoria's share of Zinibabwe's total import bill rose from 20 per cent to 33 per cent while the trade gap between the two countries widened from \$185m to more than \$480m. Prelimi-

nary figures show the trade imbalance worsening further The situation has been exacerbated by the failure of Pretoria and Harare to negotiate a new hilateral trade agreement

imports with its main (nnn. Sacu) trading partner in Africa, Zimbabwe, Last month, a South African academic, Professor Gavin Maasdorp, of Natal University, pointed out that, because South Africa is classified as a "developed economy" hy the World Trade Organisation, Pre-

Few potential investors will look beyond South Africa

toria would have to offer the some preferential entry terms to all developing countries, so that Zimhahwean exporters would not have any special advantage. Not only did his assessment

create consternation among the Zimbabwean industrialists. hut they fuelled demands for increased tariffs and effective anti-dumpiog duties against imports from South Africa, A revised Zimbabwe tariff, with lower duties on raw materials but higher tariffs for finished goods, is due to be announced soon. Fears of deindustrialisation loom large in

bours. The penetration of South African retail chains - Shoprite Checkers in Zamhia, Pick 'n Pay, Discom, Clicks and Makro in Zimbabwe - is worrying local manufacturers and retailers alike. The former fear that the South African supermarket chains will buy in bulk and

import products into Zambia can. market, while their and Zimbabwe rather than tapping local suppliers. South African market penetration of the region via investment is growing. It is taking many different forms - retail the end of 1997, to dump their and hotel chains, mining

GDP 1994

(US\$m]

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want more access to interna-

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Moreover, the local hanks

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Southern Africa's economic performance

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(Anglo American's projected development of the Konkola Deep copper mine in Zambia), away from the South African manufacturing and hanking the most recent being the Standard Bank of South Africa's purchase of an plans for economic integration increased stake in Banco Standard Totta de Mocamblquej. and competitive regional organisations. Excluding South Africa, intra-regional trade in

Southern Africa accounts for less than 5 per cent of total business, which means that there is considerable potential to expand links, Unfortunately, South African dominance and the yawning gap between the and the EAC. level of development in South Africa and most other SADC

states is bound to hinder the process of closer regional ties. There is much loose talk about monetary hurmonisation and the free movement of labour and skills, hut a recent South African television report of an Illegal visa racket in Zunhabwe, claimed that as many as 300 000 Zinibabwcans would

seek to enter South Africa this year alone in search of work. South Africa with some 400,000 job-seekers entering its labour market each year, needs 300,000 Zimbabwcans, not to mention countless others from other African states, like the

proverbial hole in the head. The most promising field for regional co-operation at this stage is oot trade but sectoral agreements covering transport, encrey, tourism and possibly cross-horder investment. While regional power developments - the export of electricity from South Africa to

Zimhabwc, the rehabilitation of the Cahora-Bassa to South Africa power line, and the possible development of the Pande gas project in Mozambique which would pipe gas to South Africa - have been positive, transport co-operation has run up against a snag in the form some of South Africa's neighof the visible deterioration of

the South African customs ser-Here agaln Pretoria is hlamed. Because of corruption within its own customs department, South Africa Imposed a 125 per cent duty surcharge on traffic transiting the country en route to Malawi, Zambia

and Zimbahwe. Announced late last year, the surcharge, which was to have covered all transit traffic, was postponed and subsequently amended to cover mainly sensitive freight (clothing, drink and tohacco, electronic goods, etcl.

Manufacturing

share in

% of GDP

GDF

GNP growth

per head 1985-1994

% pa

South Africa's neighbour are threatening to divert traffic ports and make greater use of Nacala, Beira and Maputo in Mozamhique. Bedevilling all is the existence of overlapping

With the revival of the East African Community of Kenya, Tanzania and Ucanda, Tanzania is a member of three competing groups - SADC, the Common Market for Eastern and Southern Africa (Comesa)

The logical way ahead is hy way of a merger between SADC and the four-nation Sacu ial members of the latter are members of SADC1, while splitting Comesa with Its 20-odd members into an East African union, leaving SADC as the southern African component. Institutional restructuring of this kind will take time, not just because of conflicting loyallies and jealousies, but also because political leaders in the region are preoccupied with

their own domestic issues and reluctant to cede any sovereighty to a regional grouping. While the debate continues, some, like Zimbabwe's President Mugahe, will seek to where there are the greatest strengthen SADC as a political rather than an economic grouping, while South Africa's regional dominance will grow,

Few foreign investors contemplating investment in the region will look beyond South Africa, except for highly labour-intensive operations Iwages in South Africa are double or more those in neighbouring states) or if the violent crime situation escalates to impossible levels. In the latter situation, the danger is that they will not invest in the region at all.

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The legacy of exchange controls, is a network of cross-holdings among companies "It has been a painful

realisation that not everybody who wants to do husiness with you has your interests at heart," comments Vusi Khanvile, executive chairman of Thebe investments. The portfolio of Thebe, the

largest of the black-controlled holding companies not yet listed on the Johanneshurg Stock Exchange, ranges from health care to merchant banking and from car hire to information technology. It is a mark of the changing altitudes to emerging black business that analysts are now more likely to speculate on the group's

assel value, which has never heen disclosed, than on the allegations of political patronage which led to the resignation from its board of Nelson Mandela and Tokyo Sexwale. now premier of Gauteng province, in the run-up to the April 1994 election. "We concentrate on sectors

racial disparities, where we can improve the quality of life of our people," says Mr Khauyile. Since starting life in July 1992 with seed capital of R100 000, It has acquired assets widely estimated at about R250m, most of them funded by borrowing. The group also controls an airline, an hotel group and a cinema chain. "Thebe started with political

money, and is now the most business-like and entrepreneurial of all the black groups," observes one analyst. According to Michael Spicer, alternate

Corporatioo: "From a market viewpoint, every single area of debate on black economic empowerment has evolved in a satisfactory way. So one has less crude ideology, fewer fanciful abstract debates, much more pragmatic and practical outcomes.

Consequently, the process of unhundling white-owned conglomerates to broaden the spread of economic power in post-apartheid South Africa has been slow. "For people who own companies, the desire for control is a driving force. 1 don't know why this is taking so long." says Mr Khanyile, His sentiment echoes President Nelson Mandela, who warned in his upening address to parversial features of white-owned liament last month that: "We cannot build or heal if we continue with business as usual."

Scarcity of funds There are 12 black-owned companies listed ou the Johannesburg Stock Exchange with a combined value of R7bu, slightly less than 0.6 per cent of the market's total R1.200hn capitalisation. According to Jonty Sandler, chief executive of New Africa Investments.

largest of the black-owned conglomerates, this reflects the scarcity of funds, "It is very difficult for black business to raise capital," he says.

There are also structural deficiencies in South Africa's corporate sector. The legacy of exchange controls, designed 10 prevent capital outflows, is a abyrinthine network of crossholdings among companies forced to inves: profils at home.

More than 70 per cent of the JSE by market capitalisation is controlled by four corpora-

director at Anglo American tions; Anglo American, San- black businessman. At the core lam, the insurance group, Rembrandt, the tobacco and luxury goods group, and SA Mutual, the insurance and financial services group. Two of these, Anglo and Rembrandt, are controlled by their founding families, the Oppenheimers and the Ruperts. Black investors confronted

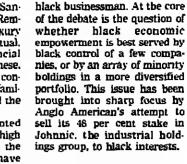
INVESTING IN SOUTH AFRICA 5

by poor liquidity and a high price to earnings ratio on the best industrial stocks have depended on white conglomerates to divest strategic holdings. Attempts to reduce the cost of borrowing and the imperatives of black empowerment have also brought a new lease of life to pyramid structures, one of the most contro-

corporations. For example, New Africa investments, owners of the Metropolitan Life insurer unbundled by Sanlam in 1994. counts among its shareholders at least 20,000 individuals and trade unions representing more than 500,000 people. But control lies with its holding company. Corporate Africa. chaired by Nthato Mollana, formerly Nelson Mandela's physician, and prominent black business leaders. New pyramids of more than one tier are forbidden

Similarly, Real Africa Holdings, the second biggest blackowned listing, controls African Life insurers through a weighted 47 per cent sbarebolding, but is itself controlled by parent Real Africa Investments. Its founder and chairman, Don Ncube, gained his first exposure to pyramid structures during a 20-year career at Anglo American.

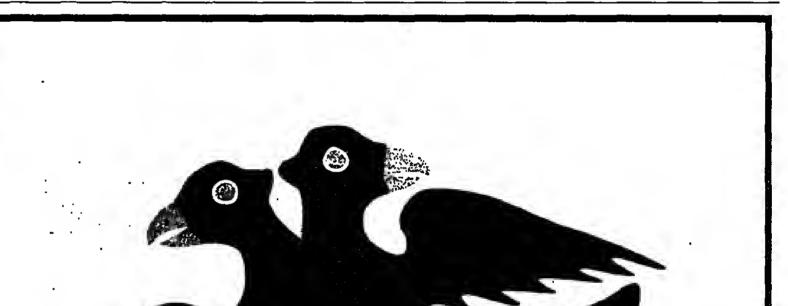
"This is political control, and it is not commensurate with economic control," notes one



Little headway

The sale includes minority boldings of 13.4 per cent in South African Brewerles, 26.4 per cent in the local Toyota subsidiary and 27.4 per cent in Premier retail group, bin has made little beadway since it was announced two years ago. Al RSbn, the price tag is beyond the reach of most black consortia, prompting Anglo to announce recently that it was prepared to "repackage" the sale into smaller components or negotiate a gradual transfer of the assets. But such changes could jeopardise the support of trade unions involved in black consortia, which believe the minority boldings would boost their influence in leading labour-intensive industries.

Black groups may also be reluctant to commit large funds ahead of the partial privatisation of state assets ear marked for "restructuring" later this year. These include Telkom, the telecommunications operator. Eskom, the electricity provider, and South African Airways. "If one were able to raise that kind of money, it is an open question whether Johnnic is the best opportunity," says Mr Khanvile. The existing white conglomerates have little incentive to convince them.



Black empowerment: by Mark Ashurst

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Regional total		157,860*				
Total South Africa		32,660 125,200	41,591	3,000	-1.4	23
Zimbabwe	· · · ·	5.425	11,002	490	-0.e	25
Zambia		3,200	9,196	370	-1.3	23
Tanzania		2,100	28,846	90	1.1	:
Swaziland		1,050	906	1,160	~1.3	n.a.
Namibia	• •	3,050	1,500	2,030	3.4	9
Mozambique		1,330	16,614	80	3.5	n,a
Mauritlus		3,510	7,104	3,160	5.6	23
Malewi		1,560	10,843	140	~2,0	16
Lesotho .	··.	1,400	1,996	700	0.5	16
Botswaria		4,035	1,443	- 2,800 -	6.6	4

Foreign invasion on the way

Continued from page 4

Rand Merchant Bank. Many hankers must also have been disappointed that this month's budget envisaged no privatisation proceeds at al). In the meantime, with pick-

ings still rather lean, competition has become intense. No doubt as a result, many international hanks have chosen only to establish a modest foothold in the market. Morgan Stanley, for instance, has an office with only four staff in Johannesburg; the same company employs 120 in India.

So far, the domestic and international banks are tending to focus on different parts of the market. Although several of the local hanks now have offices overseas, most expect to continue to concentrate on the domestic market. When it comes to big international issues, we are by and large content to play second fiddle," comments Jacko Maree, managing director of Standard Corporate and Merchant Bank.

By contrast with the big hrokers, few local banks have so far forged formal alliances with international firms. Similarly, many international banks are - for the time

being at least - content in leave purely domestic work to the local houses. They have good reason to do so: fee levels for domestic work in South Africa have traditionally been

low by international standards. But this live-and-let-live approach may not last. At least one group - the big brokers which have tied up with international companiea - is

petitors: they have other already planning to step up its competition with the local merstrengths to fall back on. Traditional corporate finance chant banks for domestic corporate finance work. As Roy work, though prohably the most high-profile part of their Andersen, president of the stock exchange, puts it, the international banks "have not activities, is not by any means the biggest source of their profjust been huying brokers: more its importantly, they hava also For instance invester, one of the hig local merchant banks heen huying a research capaderives 13 per cent of its profits bility and corporate client

from securities trading and 42 Many in the hig broking per cent from private banking bouses are certainly hoping and asset management. Only 30 per cent comes from that the local banks have shot corporate banking, of which themselves in the foot: by traditional bank lending forms pressing for the stock exchange to be opened up, the a substantial part. On the other hand competibanks have achieved their aim tion is unlikely to restrict itself of getting into broking. to corporate finance work. In But the same reforms have allowed the brokers greatly to asset management, for strengthen their corporate

instance, purely domestic houses are likely to be at a competitive disadvantage In theory at least, the brokers' new international links where South African customers want to put their investshould give them a competitive edge. A South African comments into an internationally pany wanting to sell a subsiddiversified portfolio. iary might well, for instance, In other areas, it may not be

so easy for newcomers to knock incumbents off their perch. Standard Corporate and Merchant Bank, for instance, cites its strong position in for-

On the other hand, the local eign exchange - it belleves it banks argue that, by remaining independent, they have the has 35 per cent of the rand-dollar market. freedom to forge international links on a deal-by-deal basis, The bank argues that this

without being tied to the pargives it a unique advantage in ticular strengths and weakselling derivatives such as nesses of a single international hedging products. The truth is that the compet-"Do we tie up with just one

itive map is shifting fast, and no-one yet knows how it is going to shake out. "It will be a long time before it all settles down," says SCMB's Mr Jacko Maree. In the meantime, as the banks jockey for position, it is their customers who are likely

to benefit.

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6 INVESTING IN SOUTH AFRICA

Provincial development: by Mark Ashurst

ves off to break stalemate

Parliament is due to have the final word on the constitution by May 10

VI

The African National Congress, wearied by a stalemate with the Inkatha Freedom Party that predates the April 1994 election, has adopted a "gloves off" approach to the controversy over the role of sub-national governments in the nine provinces

The final word on the extent of federal powers is due by May 10, the second anniversary of President Mandela's inauguration, when Parliament will adopt a permanent constitution to replace the existing interim document.

Its impact in KwaZulu-Natal. where inkatha have a 51 per cent majority in the provincial legislature, will be overshadowed by local government elections scheduled for April. That contest will be held against the backdrop of the trial at Durban Supreme Court of former defence minister Magnus Malan and 19 others accused of collusion with military intelligence and Inkatha officials in attacks on the ANC and Its allies during the 1980s,

ulation There is now no question of prospects between the nine either the ANC or the National

Party conceding to Inkatha's demand that they honour a pre-election commitment to international mediation on the issue of federal powers.

The politicking has oversbadowed both the administrative problems of federalist-style government and the ongoing turf battles involving leaders of ANC-controlled provinces over the devolution of power from the centre. The interim constitution

authority for regional planning, the promotion of trade and industry, and urban and rural development. They also bave limited powers to tax gamhling, which in the March 13 hudget became subject to national VAT, and to raise finance hy horrowing -altbough the central government will not underwrite pro-

vincial deht. Chris Liebenberg, finance minister, echoed the sentiments of provincial premiers when be warned in his hudget speech that "we must take leave of the notion that sub-national governments can rely on the national government to stand in for poor financial management and hudgeting". But from a macroeconomie perspective, the huge dispari-

ties in resources, infrastruc-

ture, production capacity, pop-

Regional Industrial Development Programme projects Province

Western Cape Northern Cape Free State Eastern Cape KwaZulu-Nate Moumak Mpumalanga Northern Province Gauteng North West Province grants provincial governments

Total provinces can be addressed only at national level. For example, the smallest province of Gauteng, which covers 1.5 per cent of the national surface area, includes the industrial heartland of Johanneshurg, Pretoria and

the East Rand. The province contributes 45 par cent of national manufacturing output, 45 per cent of trade, 55 per cent of financial sector earnings and generates 30 per cent of national employment.

By contrast, the most populous province of the Eastern Cape has only 2.7 per cent of total employment and includes the former homelands of Ciskei and Transkei, hoth hurdened by a bloated civil service and widely viewed as insolvent. Provincial authorities will remain tied to the purse

approved (August 1991 to January 1996) Total Number of direct job (Rm) contur 4,283 200 400 56 140 281 16,018 3,250 621 5,248 7,729 1,189 11.423 15,136 499 121 69 31,069 7,689 3,569 37 11 555 2,542 751 39 61,251 1**.6**1a 20,517 Source: Department of Trade and Industry

> strings of the central government, which allocates their budgets. The allocations for fiscal 1996, announced earlier this month, rejected the spending formula proposed by the parliamentary Financial and Fiscal Commission in favour of more concerted efforts to combat rural poverty.

> Only two of the nine provinces, Mpumalanga and the Eastern Cape, received a yearon-year increase in their allocations - of 11.3 per cent to

> declined in real terms. Paul Jourdan, special adviser to trade and industry minister Trevor Manuel and a former political exile, laments what he

terms "a war reparation mentality" in the most underdeveloped provinces. The architect of a new net-

work of "development corridors", Mr Jourdan argues that the combination of improved infrastructure and "simple transport economics" will broaden the spread of private sector investment. "As trade and other barriers go down, the gold reef of Gauteng is no longer the best location for many industries," be says. This analysis is borne ont the experience of KwaZulu-Na-

tal, which despite the negative image associated with political conflict and crime, bas attracted R176m of new investment during the past year. The sbortage of capacity at the industrial port of Durban has prompted an eastward shift in cargo traffic to the sprawling industrial development of Richard's Bay, and beyond to the Mozamhican capital of Maputo.

The department of trade and industry and the Mozambican government have agreed to collaborate with the private sector to develop a "Maputo corridor", comprising rail and toll roads between these ports and Gauteng. The project is both a commercially-driven response to the infrastructural requirements of existing industries, and a development pro-

gramme. The corridor passes from

Apple Computer returned to

South Africa in March 1995,

after a 10-year absence, and officially launched an

Apple Computer Sonth

Africa abandoned the local

filled by a small number of

developed sanctions-busting

The brand had retained a

loyal following among small

companies and offices with

graphics-based desktop

support companies which

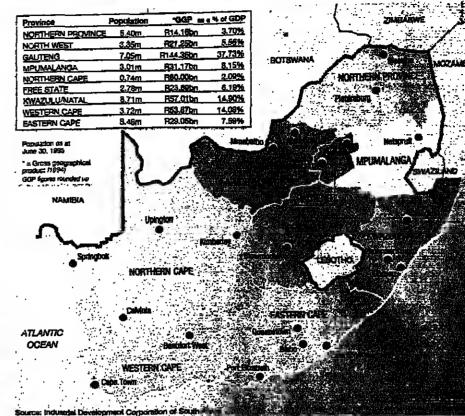
routes for importing their

market in 1985, leaving a gap

months later.

products.

authorised retail network two



Gauteng, through Mpumalanga and KwaZulu-Natal, and will provide a path for imports and exports to neighbouring countries in southern Africa. "All types of commodity crops in those micro-climates will now hecome possible," says Dr

of investment. Jourdan. The same logic molivates the department's Regional Industrial Development Programme,

attracted abont R20bn in which marries location subsidies to tax breaks for new investments outside the main metropolitan areas. Incentives are calculated on the basis of a company's start-up assets and subsequent profitable output to encourage a "virtuous circle" Johan Reinhardt, chief director of regional industrial devel-

investment since .lt was launched in May 1991, creating 90,000-90,000 new jobs mostly in KwaZulu-Natal, the Western Cape and the Eastern Cape. Funding is also available from the Industrial Development Corporation, which has broadened its investment hase to include small and mediumsized enterprises. opment, says the scheme has

Trade with European Union: by Caroline Southey Friction over EU trade pact

and economic

Foreign min have sought protect Euro agricultural products

Relations betwe Africa and the EU : ebb. This follows procrastination by ministers over a mandate for a w trade and co-oper between Brussels a Antagonism bega late last year and

change of mood am eign ministers, wb agreed to the Euro mission's initial pi overhauling rela South Africa.

The Commission

EU exports to South Africa							
	1992 Ecu(m)*	1993 Ecu(m)*	1994 Ecu(m)*	% of total exports (av)	Growti 1992-94 (%		
Agnoultural products Industrial products	217 5,065	210 5,372	271 7,008	3.8 96.2	25.0 38.4		
Total	5,282	5,582	7,279	100	37.4		
Ecul = \$1,29692 (1992 average), \$1 171	73 (1993 average) \$1 (19906 (19	64 average)	<u> </u>		Source; Eurosti		
Ecul = 51,29882 (1992) average), 51 171	EU imports		Africa	· · · · · · · · · · · · · · · · · · ·	Source; Eurosta		
Ecul = 51,2982 (1992 average), 51 171			Africa 1994 Ecu(m)*	% of total imports (av)	Growth 1992-94 (%)		
Ecut = \$1,29692 (1992 average), \$1 171 Agricultural products Industrial products Precious stories & metals	EU imports	from South	1994	total	Growth 1992-84		

PROFILE **Apple Computer** This company came back

publishing needs, but had lost ground in other sectors. Instead of fighting these re-sellers, we embraced and accredited the existing market," says Charles Prondfoot, general manager of Apple SA. Consequently, brand awareness in the small office environment is second only to IBM, By contrast, Apple ranked fifth for ease of use in a recent survey of South African bomes. "That's no good because everywhere else we are number one," notes Mark Floisand, marketing

manager. Dealers have been encouraged to concentrate their businesses in either the high-volume, low-margin "plug-and-play" market or the highly-skilled added-value services where customers look for specialised package "Our market share is not what we believe it should be ... Instead of blindly attacking the market in pursuit of overall market share, our strategy is to dominate our chosen markets [of education, business and home entertainment]," says

Mr Proudfoot. Apple has donated

equipment to educational projects in the black townships of Soweto and Mamelodi, and to Rhodes University and tha University of the Witwatersrand. Its biggest deal bas been the R4m purchase of 500 computers by Independent Newspapers, the South African subsidiary of the Irish entrepreneur Tony O'Reilly's pewspaper group.

Mark Ashurst

Training: by Mark Ashurst A R35bn boost for education

R4.6hn and 9.4 per cent to R13.9bn respectively. With annualised inflation estimated at 7.5 per cent, allocations to all other provinces

bilateral relationship with Pretoria, which would cover a wide-ranging trade pact. Including the eventual creation of a free trade area (FTA), and a multilateral arrangement under which South Africa would become a "qualified member" of the EU's Lome Convention.

The dcal met with some resistance from South Africa. which was keen to be given the full preferential trade terms offered under the Lomé Convention. This would mean South Africa gaining preferential access witbout heing chllged to offer the EU reciprocal access. The EU rejected this on the grounds that South Africa was not simply a developing country hut, in some respects, qualified as a devel-

oped country. The irony of the impasse was that it centred on the trade aspects of the deal - but the resistance was coming from EU countries, "It was the EU that persuaded South Africa to mursue an FTA. Now it is the EU backtracking," a trade official said.

For four months EU foreign ministers refused to give the Commission the go-ahead to start negetiations with Pretoria. The focus of their discontent was on the free trade aspect of the deal which provoked furious exchanges between EU ministers about the pros and cons of FTAs. This row has not been

about South Africa. It has been about FTAs," an EU official said. "South Africa has been

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that the EU should enter into a "Eou" - 51.29692 (1982 average). 51.17173 (1993 average) 51,18906 (1994 avera Accumulated foreign investment in South Africa* - ---USSm 16,970 EU member states 8,033 5,428 1,079 UK Luxembourt

Figures are for 1992	Source: South Almo	an Reserve Bank
Total	32,032	100.0
Hong Kong	489	1.5
Japan	500	1.6
Switzerland	3,928	12.3
US	5,799	18.1
Netherlands	474	1.5
Belgium	597	1.9
France	1,010	3.2
Luxembourg	1,079	3.4
Germany	5,428	16.0
UK	8,033	25.1

held hostage in a broader The Commission had prodebate about trade policy." posed that the FTA with South Africa should cover "at the end

Some EU countries, such as France, believe the Commisof a 10-year period of transition. at least 90 per cent of all sion has an ill-defined policy

on FTAs. The South Africa proposal was evidence that the Antagonism to Commission was prepared to emback on yet another such the pact without doing the necesco-operation sary homework. There were also fears that the deal would pact emerged set a precedent that other countries, even those with late last year existing deals with the union, would want the EU to match. and signalled a The acrimonious anyuments over FTAs had the effect of change of mood highlighting the most sensitive

area in the dossier - the proposals to ease restrictions on South African agricultural exports to the EU. "It would have been easier to secure a deal last year when the dossier was on the desks of foreign

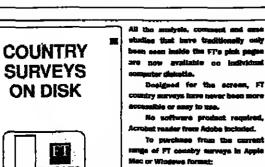
trade between the parties, with ministry officials," the trade a possible element of differentiofficial said. "But agricultural departments have become involved which is where the resistance is coming from." EU officials point out that the proposal drawn up by the Commission complied with World Trade Organisation guidelines on FTAs. "We took

ation between the two parties". li also proposed the deal should cover 97 per cent of EU imports in the non-agricultural sector and 55 per cent in the agricultural sector. In turn, South Africa would be asked to apply, at the end of the transition period, a zero tariff for 88 the WTO seriousiy. It was an innovative package. But we per cent of its non-agricultural imports from the EU and 95 underestimated how much it would frighten member per cent of its agricultural states," an EU official said. imports. This proposal bas

among EU

foreign

ministers



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been watered down during negotiations between EU countries. Gone are references to particular percentage targets. %

53.0

while among the additions is a provisional list of sensitive products the EU wants excluded from the deal. This includes fruit julces, lemons. oranges, apples, pears and tinned fruit and new products such as maize, beef and sugar. Furthermore, Germany, in particular, has argued that the list of sensitive products should include commodities not traded between the two, such as cereals and sugar.

The dangers posed by the list, which at the last count meant that 39 per cent of South African agricultural products would be excluded from the deal, are that the accord could be incompatible with WTO rules.

There is also the risk that South Africa could reject the proposed mandate. South African negotiators are intensely frustrated after watching the intra-EU wrangling with growing despair. Although Pretoria is clearly

keen to secure a deal with the EU which accounts for more than half of South Africa's foreign trade and most of the foreign investment in the coun-try, the question remains, at what price.

Studies show that South Africa is unlikely to pose any serious threat to EU markets. The Institute of Development Studies, based in Sussex, found that only a small proportion of South Africa'a current exports to the EU could benefit from improved access to the European market. The institute's study concluded that out of 45 leading export items, there was "no significant EU interests at stake" in any of them.

South African officials point out that Pretoria would find it impossible to negotiate on a mandate where the list of sensitive products meant that a large percentage of South African agricultural products were excluded from the deal.

What we are getting seems to be something considerably less than we hoped for. We wanted the mandate to be as flexible as possible. It could be that we might have to reject the mandate," a South African official said. Privately, EU officials admit

that South Africa would ba foolhardy not to reject the proposed mandate "if they think this is all they are going to get". But, said one, it would represent the "EU's first, not final. offer".

The need for a better educated and highly skilled workforce is of prime importance President Nelson Mandela is a creature of habit. Wherever he is in the world, the august 77-

year-old risea before dawn, embellishes his arguments with a wagging index finger, and has three words for every child he meets: "Go to school."

His government accords education the same priority. In the national budget of March 13, the education budget of R35.4hn was, for the second successive year, the single largest ltem of government expenditure.

With official unemployment at 32.7 per cent, the highest on record, and the prospects of short-term job creation subject to the constraints of fiscal discipline, the need for a better educated and higher-skilled workforce is of prime impor-

tance. According to the South Africa Foundation, an association of the chairmen and chiaf executives of leading private sector conglomerates, more than 2.3m young people in their teens and twenties are out of work. Of these, 1.5m have never had a job or have heen unemployed for more than four years. Surging capisations. Jet was established tal inflows, GDP growth of 3-4 with R500m in 1992 with "a per cent and a 10 per cent rise in fixed domestic investment have scarcely improved their prospects. Only seven out of every 100 scbool leavers seeking work will find formal

employment this year. The long-term impact of the growth in unemployment on racial reconcillation and "nation-building" is widely recognised in the private sector.

But Sheila Sisulu, adviser to education minister Sibusiso Bengu, concedes the government has not pursued a collaborative approach to the training and educational needs of youth. "Business likes a business-like approach rather than a shopping list of woes. I think they are interested, and we could have put a lot more presaure on them to help, hut we

need a clear strategy," she The belated first step in that process will be tha formation during the current parliamen-

tary session of a National Youth Commission, nominally

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headed by the president, to co-ordinate public and private sector development programmes, and to advise on pol-

"We are not asking for govern-ment interference," explains Graeme Bloch, project manager at the Joint Education Trust (Jet), says the new com-Mashowahle Diphofa, project mission needs to begin this co-ordinator, "but the lack of process from scratch: "Governrecognition of workplace skills ment training institutions are is a disincentive to pursue forunco-ordinated, and there are mal education. The Framework no real service delivery benchwill encourage many older peomarks or standards for trainple to seek qualifications." ing or education programmes. A partnership of 18 of the way in industry. The hitherto largest private sector compainvisible hand of the Departnies, political, labour, business ment of Trade and Industry and non-governmental organican be seen in the strong voca-

Only seven out of every 100 school leavers tertiary level. will find formal employment

mission to improve the quality of education and the relation between education and the world of work". In collaboration with the Ford Foundation, it has launched a Higher Education Innovations Project funded by the Ford Foundation to assess tha skills in a variety of disparate industries from manufacturing to mechanical

this year

engineering and commerce. The project will supply empirical data to guide the government in creating a credits system for the proposed National Qualifications Framework, which was tabled in Parliament last year. A new South

and 20 per cent of Coloureds (mixed race groups). Only one in every 10,000 African children entering school becomes eligible to enter university in mathematics or science. The most visible achieve-

ment in education has been the racial integration of schools which, contrary to February's beadline-grabbing reports of Afrikaner parents' refusal to admit black children to Potgietersrus Primary School in the Northern Province, has been accomplished with a minimum of disruption. Unrest has been confined largely to the most prestigious tertiary institutions, the University of tha Witwatersrand in Johannesburg and the University of Cape Town, where growing numbers of black students are African Qualifications Authorbecoming more strident in their criticism of the adminisity will administer the system. which will recognise prior trative and funding atructures learning and workplace skills in traditionally white universities. A 68 per cent rise in fundin lieu of acadamic awards. ing for tertiary education to R4.9bn this year, with a further R300m earmarked in financial aid for students, reflects the priority given to higher education. Among school leavers, exam-

ination results for black pupils sitting their final matriculation A similar process is under examinations in December last year declined to an overall pass rate of 43.4 per cent, well below the 48.5 per cent level of 1994 bnt notably higher than tional hias of the proposed the average results between national education syllahus. 1989 and 1983. According to Mr The DTI has also been more Bengu, the improvement candid than the ministry of shows the government "has education in advocating trainarrested the trend of decline in education". In fact, while the ing in applied technologies and closer collaboration between decline has slowed, these educationists and industry at results remain well sbort of the 56-57 per cent pass level One example is the Training achieved by black pupils in

and Human Resources Invest-1987 and 1988. In a discussion paper pubment Programme, in which lished in December 1995, the government will match private sector investment in in-house World Bank concluded that "the critical first atep in training initiatives that adhere to common standards of improving training is t accreditation. The World Bank strengthen primary and seestimates that such focused ondary schooling - the mos investment on upgrading equitabla and the most cost-el skills, particularly in small and fective investment the stat medium-sized enterprises, can make in education". could contribute as much as

0.5 per cent to annual GDP education spending in th growth in the medium term. March 13 budget is substa-The importance of vocational tially below the R4.4bn that the training is underscored by the World Bank estimates ie ongoing funding erisis in needed to supply the national schools. The racial disparities sbortage of 65,000 classrooms. in public education are As a proportion of state expengraphic: 14 per cent of African diture, this year's education children remain in formal edubudget ranks among the highcation until matriculation, est in the world. It is difficult compared to 88 per cent of to see where further resources whites, 58 per cent of Asians can be found.

Yet the R3.32bn increase -

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INVESTING IN SOUTH AFRICA 7

Pharmaceuticals: by Mark Suzman

Health care: by Mark Suzman

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High drug prices attacked

Despite a competitive market, South African drugs are among the most expensive in the world

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When setting out her vision of the future of South African health last year. Ms Nicosazana Zuma, the health minister, warned that "drastic and dramatic measures" were needed to reduce the prices charged by private hospitals and drug firms. The immediate result was uncertainty in the markets marked by the conspicuous failure of most listed companies in the RI4hn private bealth care industry to join in the hull run on the Johannesburg Stock Exchange. Her comments have also accelerated a shake up of local private health insurers, hospitals and, most notably, pharmaceutical companies. It is among the latter group

that the most profound changes are taking place There are a diverse range of pharmaceutical manufacturers in South Africa, comprising several big local companies as well as a sprinkling of multinationals, with combined annual sales of R5.5bn. But despite what appears to be a highly competitive market, Sonth African drugs are among the

most expensive in the world.

With only an estimated 15-20 per cent of the domestic prescription drug market accounted for by generie drugs - cheaper copies of more expensive, brand-name "ethicals" - the government has now announced that from the beginning of April an essential drug list will be instituted for all medicines bought by the state. This will require prescriptions to use the generic name of the drug (although patients would still have the option to pay more for branded products). Although the size of the new list is not yet known, it is expected to reduce the number of medicines available in the public sector from 3,000 to around 500 and a committee to

monitor and regulate prices has already been established. To the relief of the drug companies, however, Ms Zuma has not carried out ber threat to

extend the list to the private

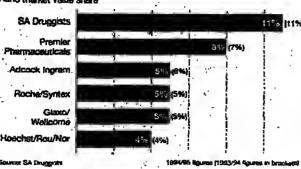
sector, which accounts for fessionals directly nearly 80 per cent of the market (drugs in turn account for per cent annual increase in 3S per cent of the private medical bill).

She has, however, warned seeking to use the freedom that the government may offered by these legislative allow parallel imports of cheap changes to restrict expensive generics from countries such fee-for-service systems and as Pakistan and India within boost the tiny managed care two years if improvements are element of South African not made - although this health industry.

Total pharmaceutical market

Rand market value share

of cheap



appears to be designed primar "In the US managed care had drastically reduced costs by ily as an incentive to increase efficiency rather than a genucontracting directly with docine threat. "If pharmaceuticals tors, avoiding unnecessary treatments and tests, and become more affordable it may not be necessary to implement reducing specialist care and all these measure," Ms Zuma hospitalisation, all of which acknowledges. In the meantime, drug comare badly needed here." notes one analyst. "It will amount to panies are also under growing a revolution in local terms."

pressure from local medical aid This revolution is in part being directed by pharmaceuti-Parallel imports cal companies themselves, as they seek vertical integration to ensure a continued market for their products. SA Druggenerics may be gists, the biggest of the local companies with a 15 per cent allowed from market share, has just launched a R300m managed countries such care scheme called Medicross.

Multinationals Glaxo-Wellcome and SmitbEline Beecham, which have long had a strong presence, are also seeking to expand by embarking on local care projects.

Presmed, which runs eight hospitals and 14 day clinics, has also entered the market, setting up a new company called Managed Care and contracting with doctors directly for ser vices. More significantly, US-

sought to spur competition and based United Healthcare has teamed up with Anglo Ameriefficiency among schemes by allowing them to own and to can, the country's largest congiomerate, and Southern Life, the insurers, to establish a run bospitals and pharmacies and to employ health care pro-

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R140m local scheme. The proj-In the face of an average 25 ect, to be called, Southern Healthcare, plans to cover 1.2m people and is expected to be up costs and fees over the past five years, insurers are now and running by the third quarter of this year.

These new operations are all boping to take advantage of another important policy shift mooted by government: it is considering legislation that would make it compulsory for employers to take out a basie bealth insurance package for employees. Only around 50 per cent of employees have medical packages, and If the proposed law is passed, analysts estimate that it could bring an extra 5-10m people into the sector, giving a Robn boost to the industry and leading to insurers shopping around among providers for cheaper pack

According to Adrian Gore, managing director of Momentum Health, a local insurer. employers are already planning for the proposals to become law. "Many major employers are now trying to cost what such a scheme might involve," be notes. "Even without legislation, we expect limlted employee packages covering tertiary care to become a rapidly growing segment of the market.

But although observers may be more optimistic about the future of the overall industry. nervousness persists, particularly among international investors, Commenting on gov ernment's draft policy earlier this year, the Pharmaceutical Research Manufactures of America went so far as to warn that it could amount to "potential nationalisation".

That has so far proved to be an extreme assessment. Nevertheless, it is unquestionably true that, facing the combined pressures of tighter state controls, growing international competition and the managed care revolution, the local industry is likely to find its margins squeezed heavily over the next few years. "The South African pharmaceutical industry is under tremendous price pressure from government, medical aids and the man in the street," acknowledges Peter Armitage, at brokers lvor Jones Roy & Co. "As a result the market has become highly competitive and this trend is likely to continue."

Massive emigration has caused a shortage of medical personnel

Last month, just two days after Cuba found itself the target of international condemnation after shooting down two US planes, Johannesburg International Airport resounded to the cry of "viva Che Guevara".

The shouts were a welcome to 99 disembarking Cuban doctors and the deputy Cuban bealth minister. Their enthusiastic welcomers, led by Nkosazana Zuma, the South African minister of bealth, were a team of provincial health ministers and bureaucrats, there to thank the Cubans for coming to help alleviate growing shortages of skilled medical personnel.

The primary cause of the shortage is massive emigration hy South African doctors, nearly all white, nervous about future prospects. South African medical qualifications have always been highly regarded internationally, and oo official figures alone, 1,200 health care workers, including 148 doctors and specialists, emigrated over the past two years.

That figure does not include the much larger number of recent graduates who leave on holiday, but find positions abroad

To belp counteract this trend, the goy ernmeot has proposed that newly-trained doctors and specialists spend a set period of time - tentalively put at two years - in the state hospital system before being permitted to enter private practice.

The problem - and its implausible solution - is just one symptom of a sector that. like the rest of South African society, is being forced through a drastie transforma-

tion as it adusts to the demands of a post-apartheid society. South Africa spends a significant pronortion of its income on health care for a

uban doctors to the rescue

middle income economy - at 8.5 per cent of GDP it is a larger share than the UK but 60 per cent of the money is spent privately on just 25 per cent of patients, primarily whites. In addition, nearly 60 per cent of doctors and close to 90 per cent of pharmaeists and dentists are employed privately.

As a result, while private patients enjoy some of the best bealth care available in the world (after all, the first heart transplant was carried out at Cape Town's Groote Schuur hospital) basic health indi-

Private patients enjoy

some of the best

health care available

in the world

cators for the poorer, predominantly black community are little different from those in the rest of poverty-stricken, sub-Saharan Africa.

To help change this, shortly after taking office Ms Zuma mooted a plan, drawn up by an Australian consultant, that proposed instituting a national bealth service, This would have covered all citizens and was to be funded by a compulsory 3 per cent payroll tax. GPs were to be required to work for the state and accept a flat rate per patient.

Following protests from business and the medical establishment, however, those proposals were shelved, and a second committee set up. Its more moderate recom-

mendations, which were set out in two policy documents late last year, are expected to lead to new legislation later this year

VII

The centre piece is a proposed National Health Insurance System that will focus on the area of Primary Health Care (PHC) and would be available free to all citizens and permanent residents.

To drive the process, the government plans to set up a range of new district bealth authorities to play the key adminis trative role for delivery of care. These will be funded on a capitation

basis and, over time, are inteoded to move from being a provider of care to a purchaser of services from both private and public sources.

Complementing this, the government is also considering legislating for a compul-sory hospital benefit package, to be paid for jointly by employee and employer. Unlike the first proposals, however, these packages would be with private insurers and rather than setting payroll rates the state would simply prescribe minimum conditions a package should meet.

The NHIS itself is projected to cost an additional R9bn over five years on lop of existing bealth spending. In addition. money has already started to be diverted from the curative centre - the old teaching hospitals, medical schools, and research institutes ~ into basic health

The desire to equalise per capita bealth spending also means that previously wellserviced areas - most notably the areas around Jobannesburg and Cape Town, which have been historically well resourced with secondary and tertiary institutions - will suffer sharp drops in funding and resources.

Danone PROFILE and this company is new

Danooe, the French food giant, will faunch its first venture in Southern Africa this year. A joint venture with Clover, a local dairy group, Danone will manufacture value-added dairy products targeted at npper income metropolitan markets.

Danone, one of the world's largest food groups and France's biggest producer of fresh milk, has acquired a 33 per cent stake in Clover, This eoables the South African group to pay off its R440m debt.

The value of Danone's stake bas not been disclosed. although its investment in a new yoghurt and soft-cheese operation is estimated to be more than R200m. The new production line will be incorporated within Clover's existing plant. Analysts say the French

group has identified Johannesburg as the beachhead for a marketing drive into Africa, the world's largest untapped food market. "These are juxury products and the margins are high, but risks. Danone also has so are the marketing costs.

Africans are brand inyal, so nnn-dairy interests including new marques need long-term beer, biscuits, mineral water investment, especially in the and groceries. value-added market which is Clover, a 100-year-old hardly developed at all," co-operative of Sonth African noted one analyst. dairies, has a one third share

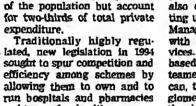
The perceived risk of of the dairy market. variation among consumers Marthinus Hermann, with low disposable incomes chairman, said: "There were is higher in Africa than in other means to reduce debt, western markets accustomed but we sought an equity stake to first world product mixes. because we want to list on the However, Danone's Jobanneshurg Stock experience of Latin American Exchange within a year or markets and its decision to two.' pioneer only dairy products reflects an awareness of these

Mark Ashurst

SOUTH AFRICA: Unique Opportunities,

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as Pakistan and India within two years Local hospital group schemes to cut costs. These schemes cover only 17 per cent of the population but account



SOME GREAT SOUTH AFRICAN OPPORTUNITIES

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Unique Challenges

When writing about South Africa, the . massive scale, and an industrial policy that can that have recently opened up to foreign investment and trade. Like the Czech Republic, say, or China, Snuth Africa has long been retalively isolated by pulitical problems and strongly projectionist policies.

But the metaphor quickly falls anart. Compared to the other countries now expanding their ties to world markets. South Africa has sophisticated economic and political institutions. It does not have to establish a functioning capitalist society. because it already has one. The challenge is reform not revolution.

On the plus side, then, South Africa already has a strong foundation for investment and trade, both with Europe, the Americas and Asia and with its neighbours to the North. Critical advantages

A well-established financial sector, with diverse markets, including Africa's strongest stock markel, and one of the most advanced computerised banking systems in the world.

High-level economic infrastructure in the main urban areas. Shortcomings in infrastructure emerge, not in the roads, harbours and telecommunications required for modern industry, but in poorer residential communities and remote rural areas.

Relative freedom from regulation. Compared to the nightmarish bureaucracies that have taken so long to dismantle in the former Communist countries. South Africa enjoys an effective system of ceonomic governance. Overregulation mostly affects smaller enterprises. In general, the government is committed to reviewing and, wherever possible, simplifying procedures. Foreign-exchange controls have always been relaxed compared to most African countries, and no longer affect non-residents at

A stable, modern legal system that provides a rehable framework for economic acuvities. In contrast to many other Third World countries. the law in South Africa effectively enforces contractual obligations and mediates disputes. Corruption is trivial, and apparently non-existent in government dealings with larger investors.

As South Africa defines a leading role in regional trade and development groupings, it is further expanding its access to foreign markets. The government inherited high levels of spending, although the on-going shift in the structure of pension funds far public servants exaggerates the figures in comparison with other countries. Politicians and officials alike want to

avoid substantial increases, with the debt crisis experienced elsewhere in Africa as a stark example of what to avoid. They must balance social necessilies with macro economics imperatives.

household infrastructure, upgrading skills on a qualifications and capabilities among the

temptation is to compare it to other countries support potentially strong scettors while enhancing employment as far as possible. In all these areas, it plans to rely on a partnership with business, with cfinns to promote small-scale enterprise in that context.

The RDP Fund alone has allocated over R4 billion 10 infrastructure and housing in the coming year. To fund ibese projects, the government has cut in other areas, notably defence, rather than increasing overall spending. These investments will raise living standards for millions of South Africans. At the same time, massive infrastructure projects provide many openings for private investment.

The industrial policy is based on a combination of research into likely competitive advantages and negotiations with the major social partners. Clear policies on sectoral and spatial frameworks should emerge from work by the Department of Trade and Industry over the next few months. These projections will assist companies to take advantage of the "supply-side measures" now being introduced to support projects with a potential for enhancing exports and employment.

Oespite this relatively happy picture, foreign investors still express concerns. These include fears of political violence; fiscal recklessness causing inflation or massive devaluations; labour unrest: and skills shortages.

The most commonly cited problem remains political and social unrest. This concern apparently has two roots: The lack of democratic traditions in the state, and the massive inequalities inherited from apartheid. As a result, some observers worry about a host of afflictions, ranging from fiscal chaos, on the mild side, in in more sensational versions - outright civil war.

If you live and work in South Africa, these fears have an Alice in Wonderland flavour. The political and social climate has changed so profoundly in the past five years that the possibility of major conflict seems remote; and the government's dedication to fiscal discipline is extreme. But for much of the rest of the world, the transition to democracy seems to have left a legacy of distrust.

Foreign observers argue that the miracle of the political transition cannot prevent unrest arising out of the massive inequalities that rack South Africa. As the following table shows, apartheid's legacy was an unusually high share of income going to the top quintile. Two thirds of African adequate water and electricity. Inequality derives in large part from high levels of unemployment. which runs at over a third of the labour force.

An additional legacy of apartheid remains relatively low skills levels in much of the population. South Africa does have a large pool To meet this challenged, the government of people with bigh-level skills and considerable proposes three key programmes: investment in experience. The challenge is to expand formal

majority of the population. For this reason, the government is initiating a qualifications framework and sectoral training bodies that, in the next few years, should rapidly raise skills levels.

Perhaps most important in this connection is South Africa's long-established industrial workforce, which has critical general skills - an understanding of the discipline of modern industry and basic technical capabilities, among others. Truc, labour unrest was a common occurrence before the elections. But the number of strikes fell dramatically with the introduction of democracy. The new Labour Relations Act aims to encourage mediation over confrontation.

One specific skills shortage provides a major motive for involving private partners in infrastructure projects: The country as a whole. and especially local government, lacks expertise in developing large-scale infrastructure schemes. These projects need to combine technical projections and financial engineering to ensure benefits for all the major stakeholders - and private investors who can supply the needed skills are much in demand.

Finally, local business has argued that workers in South Africa are overpaid. In the event, South African wages are not high by world standards: If we ignore management and supervisors, it seems that average workers in manufacturing earn the same or slightly lower than similar workers in East Asia and Latin America. It does appear that supervisors are paid more than their counterparts in these countries. Ultimately. however, South Africa can only compete, not by depressing pay, but by raising productivity especially through beller skills and work organisation - and expanding competitive dvantages.

The government feels that pay increases should generally be in line with improvements in productivity. A major exception emerges. however, where historical discrimination led to unacceptable differentiation on the basis of race and gender. As the following table indicates, pay differentials between people of different races in the same occupations remain high.

In short. South Africa provides a unique opportunity for economic expansion. The challenges are huge - but the underlying strengths of the economy promise that they can be overcome. Above all, the political and social risks have already proven less than some foreign observers feared; and the government has set a clear direction for remedying inequalities in households, mostly in the rural areas, lack ways that will promote sustained economic growth.

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VIII

8 INVESTING IN SOUTH AFRICA

Tourism: by Mark Ashurst

Great trek to the rainbow nation

The industry is set to replace gold as South Africa's biggest earner of foreign exchange

The South African tourist industry has naver had it so good. The Tourism Development Corporation is expecting a total of 4.4m visitors to South Africa this year, with the number of overseas visitors increasing by more than 50 per cent a year. If the country's newfound popularity as a tourist centre persists, there will be 8m arrivals hy 2000, creating 270,000 new jobs and bringing as much as R20bn in foreign exchange.

Basking in the reflected glory of South Africa's political transition, the tourist industry is set to replace gold as South Africa's higgest earner of foreign exchange

But the novelty of the elf-proclaimed "rainhnw self-proclaimed nation'a" new political flavour is at best a temporary competi-

tive advantage. Mike Fahricius, chief director at the department of the environment and tourism, says there is widespread recognition that the surge in tourism will need careful management if the forecasts are to become reality. "About 20 per cent of

visitors cite the political changes as a reason for coming, (but) we have always projected that within two years South Africa will become an ordinary competitor. There is no question that we need to position ourselves aggressively

in the travel market." The investment record so far suggests the private sector is confident this will be achieved. At least 30 new hotels will be huilt on the majestic Cape Peninsula over the next two years. Among the dozens of uew investments announced in the past 12 months is a plan by the Dutch-owned Golden Tulip International, the world's 10th largest hotel consortium, to develop 20 4/5-star hotels in two years. The US-based Monex Development Company has put forward plans to build

a R3bn national chain of 10-15 hotels including a Disoey-type theme park, convention centre. 200,000 square metres of office space and the country's largest

shopping centre. According to Satour, the national tourist authority, this is only a heginning. Despite the natural beauty of the land and a well-developed infrastructure, tourism last year contributed a modest 3 per cent of GNP, compared to a world average of 10 per cent. In 1994, the industry employed

only one in every 25 economically-active workers, substantially fewer than the world average ratio 1:15. There is huge scope for development. Oo March 8. Dawie de Villiers, minister of environmental affairs and tourism, told an investment seminar in Bonn. Germany, he expected interna-

tional tourism to South Africa "to grow at hetween 12 per cent and 18 per cent per annum, thereby having an effect of more than R600bn on the economy and on the lives of approximately 5m people". Analysts say development on this scale could become a visible incentive for local communities to comhat crime, which,

> At least 30 new hotels are planned for the

Cape Peninsula

together with high transport costs, is the higgest obstacle to growth. Satour estimates that every 30 tourists create a year's direct employment for one person. The success of the South African hotel industry up to

now has been closely tied to gambling, which will remain a principal money-spinner under

the new dispensation, Gam bling was previously confined to the nominally self-governing "homelands" of apartheid, and was outlawed hy the Nationalist government in South Africa. However, the creation of a new Gamhling and Lotteries Board has prompted a radical restructuring at entrepreneur Sol Kerzner's Sun International group. The creators of the legendary Sun City gambling resort are planning a R2bn five-star hotel chain with new sites in Durban, Johanneshurg and Cape Town.

Sun International has also formed a consortium with hlack husiness interests reportedly including Thehe Investment Corporation, and Landmarks Berhad, the Malaysian Leisure and Property conglomerate - to huy back a share of the government's R1.4bn stake in Sun international's existing resorts inherited with the disbanding of the former homeland regimes. The alliance between hlack business and a casino group which, paradoxically, flourished on the borders of a Calvinist soci-ety and granted large stakes to homelands created by the National Party government, is indicative of the changing business climate.

Other local investors have reacted with similar entbusi-

asm to the legalisation of gam hling, which is estimated could attract up to 1 per cent of national consumer spending. The largest is Global Resorts, an investment vehicle for Rand Merchant Bank, which plans a network of casinos and "theme" botels subject to licensing by the new board.

The influx of tourists from outside Africa, heralds fierce competition among airlines. One in four tourists flies from another contioent, and the number of international flights into South Africa has increased from 19 to more than 50 over the past two years. About balf come from Europe, where Britons and Germans who in 1993, the last year for which official figures are available, comprised 24 per cent (148.868) and 17 per cent (104,764) respectively of all overseas arrivals. The sharpest year-on-year growth was among American and Australian arrivals, which rose by 20 per cent to 62,430 and 24 per cent to 24,000 respectively, as American Airlines and Qantas introduced new flights to Johannesburg.

Such rapid growth poses an unamhiguous challenge to the natural babitat. Mr Fabricius concedes the unified ministry of environmental affairs and tourism "could be positioned Deputy-minister General

Trade and Industry in the commercial sphere of develop promotion", but warns that this could undermine the government's commitment to ecotourism and sustainable development. "There is a major fear activist that we could kill the goose that lays the golden egg.

On March 6, years of lobbying hy environmentalists were rewarded when the cahinet

fles the relevant UN conventions this year.

Politics: by Roger Matthews

Uncertainty clouds future

The ANC and the nation have to prepare for the day when Mr Mandela steps down

Sonth Africa's political environment is more stable than most commentators would have dreamed possible two years ago. Tha then improbable three-party coalition of the African National Congress, the former ruling National Party, and the pre-dominantly Zuln Inkatha Freedom Party, has remained together in the government of national unity. Despite occasional tensions, it continues to function smoothly.

Political killings, with the worrying exception of the KwaZulu-Natal province, pave

have also to prepare for the day, in at most three years' time, when Mr Mandela steps down. The rand's tumble in February underlined how anxtous tha markets are about his departure, Despite recent criticism in the media, deputy president Thaho Mheki remains the obvious front-run-

ner, with Cyril Ramaphosa, the ANC secratary-general. next in line, It appears unlikely that there is anything the other political parties can do to upset the ANC's equilibrium. The National Party, in the words of its leader FW de

Klerk, has recently embarked on "a spiritual trek to an as yet unknown political destination". Roelf Meyer has quit his cahinet post to take np the new position of party secretary-general, a move which



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THE CUTTING EDGE OF THE NEW SOUTH AFRICA

rgely ended. The reputation of President Nelson Mandela has, if anything, heen enhanced. As he embarks on his final three years in office he has made clear that his overriding objective is to hufld on the national reconciliation

so far achieved. However, the political evolu-tion is far from complete. Negotiations continue over the shape of the final constitution which among many things will resulve the ralationship between central government and the nine provinces. The Truth Commission, ander Archbishop Desmond Tutu, is

ahont to begin its two-year task of investigating the gross human rights violations of the apartheid years. It is a process that will result in amnesties heing granted to those whofully confess, but at the same time will hring into public view details of acts which some people fear will stir bitterness. The murder trial in Durban nf General Magnus Malan, the former defence minister, and 19 others, is

already revealing some of the worst excesses of that period. Whatever the political fallout from these processes, the most important debates in the run-up tn the 1999 general election are likely to take place within the ANC, and among its allies, the Commnnist Party and the Congress of South African Trade Unions (Cosatu). In large part this is because the ANC appears cer-tain to dominate South African politics for the foreseeable future. It is possible that the party will split, but potential defactors know the risks of divorcing themselves from the historical legitimacy, possibla patronage, and opportunity to infinence decisions that membership confers.

Tha main battle is likely to be abont economic policy. The ANC has moved a long way towards embracing free market policies, hnt against a background of three years of

staady economic growth. Should that upward trend now flatten nnt, as seems likely, the debate over the allocation of alender resources, and the measures needed to stimulate faster growth, will become more intense and divisive. Cosatu has already delayed government plans to seek a private sector equity partner for at least one state company. and has mada clear its opposition to outright privatisation. even of small loss-making enterprises. The ANC, and the nation.

would appear to angint him : the next party leader, and chief political navigator. Where Mr Meyer wishes to guide the Nationalists will

take time to emerge. He is committed to extensive contacts with other political

The coalition continues to function

smoothly

organisatinns to discover if they can coalesce around a set of agreed principles, rather than in simple apposition to the ANC. But instead of the perhaps fruitlass, and certainly divisive, task of seeking to make the party attractive to the hlack majority, the Nationalists could choose the safer optinn of consolidating its mainly white power base and reconciling itself to outright pposition

Chief Mangosuthu Buthelezi, who heads the IFP and is minister for home affairs in the government of national unity, appears to have nn such dnuhts. The fierca rivalry between his party and tha ANC in KwaZulu-Natal remains tha worst hlot on the political landscape. Efforts to stem the killings have had littie effect. Between January 1 and March 21 this year there were 85 deaths described as political killings in the province. An end to the appears unlikely until there is a satisfactory resolution to the argument over the degree of antonomy to be granted to the province.

Tha ANC dascribes IFP demands as tantamount to secession, while Chief Buthelezi accuses the ruling party of wanting to control everything from the centre, Local elections are due in the province on May 29, hut tha prospects of a second postponen high.

Central to the IFP demands is that the ANC and National Party should act on their pledge, made just before the 1994 general elections, to put the issue of regional autonomy to international mediation. This the ANC refuses to do.

The stubbornnesa of both parties, and thair unwillingness to make the sort of compromises which produced a national political settlement in 1994, leaves a degree of uncertainty that will continue to hlight tha mora positive ments of stability.